		(	Cash Flow - F		elopment Re ated as at Au		ard Financia	il Plan					
ltem	2011/12 Actual	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate
Opening Balance	303,500	4,438,100	4,613,900	3,777,600	2,184,100	2,052,200	2,054,200	2,032,800	1,619,200	1,654,300	1,691,300	1,838,300	1,898,800
Add: Cash Inflows Interest Accrued	261,000		181,200	68,000	55,000	51,000	51,000	51,000	40,000	41,000	42,000	46,000	47,000
Internal Loans Repaid - Waste	288,500		0	0	0	453,000	0 158,500	0 163,300	0 168,200	173,200	178,400	183,800	189,300
Rental - Norfolk Homes Rental - ARC (50%)	133,600 156,000		140,000 163,500	145,000 164,500	149,400 169,400	153,900 174,500	179,700	185,100	190,700	196,400	202,300	208,400	214,700
Sale - Alstonville Tennis Courts	130,000	130,300	103,500	04,500	1,500,000	0	0	0	0	0	0	0	0
Sale - Alstonville Plaza	ŏ	l o	o	180,000	0	0	0	0	o	0	o	0	0
Sale - ARC Residual (50%)	0	269,000	302,500	0	365,000	0	0	0	0	0	0	0	0
Sale - Balance Skennars Hd	0	0	400,700	0	0	0	0	0	0	0	0	0	0
Sale - Harvey Norman	4,246,000	0	0	0	0	0	0	0	0	0			0
Sale - Tintenbar Quarry	0	0	0	70,000	0	0	0	0		0		SI SI	0
Sale - North Creek Road Residual	0		350,000	150,000	0	0	0	٥	l 🏻	0	l ő	ň	0
Sale - Land Adjoining BP (50%) Sale - Russellton (Major Sales (Two))	1 0	١	250,000	0	1,500,000	0	0	l o	l ől	0	ő	ŏ	Ö
Sales - Russellton (Standard Lots)	1 %	413,000	l ől	0	1,500,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Sales - Southern Cross (Standard Lots)	l ő	415,000	ő	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Sales - WUEA (Standard Lots)	l ő	l ő	ŏ	2,000,000	3,000,000	3,000,000	3,000,000			0	0	0	0
Sub Total	5,085,100	1,155,000	1,437,900	3,027,500	6,988,800	3,779,400	3,789,200		798,900	810,600	822,700	838,200	851,000
Less: Cash Outlays											ĺ		
Operating Expenditure	İ												
Internal Overheads - Russellton	60,000	80,000	66,000	32,000	33,000	34,000	35,000	36,100	37,200	38,300	39,400	40,600	41,800
Internal Overheads - Southern Cross	132,400		69,000	34,000	35,000	36,100	37,200	38,300		40,600		43,100	44,400
Internal Overheads - WUEA	0	0	75,000	37,000	38,100	39,200	40,400	41,600	42,800	44,100		46,800	48,200
Russellton - Operating Exps	35,400		8,500	14,500	25,100	25,900	26,700	27,500	28,300	29,100		30,900	31,800
Southern Cross - Operating Exps	65,600		59,200	216,000	178,000	80,500	83,000	85,000	88,000	91,000	94,000	97,000	100,000
WUEA - Operating Expenses	7,200		10,300	47,000	48,400	49,900	51,400 <b>273,700</b>	52,900 <b>281,400</b>	235,700	0 <b>243,100</b>	250,600	258,400	266,200
Sub Total	300,600	258,000	288,000	380,500	357,600	265,600	2/3,/00	201,400	235,700	243,100	250,000	250,400	200,200
Community Infrastructure													
Animal Shelter	0	0	370,000	0	0	0	0	0	0	0	0	0	0
Ballina Surf Club	0	0	228,000	400.000	0	0	0	٥	l 🏻	0		0	0
Wollongbar Sports Field	0		9	400,000	2,300,000	300,000	1,700,000	3,300,000	300,000	300,000	200,000	300,000	300,000
Community Infrastructure Dividend Sub Total	"	۱	598,000	400,000		300,000	1,700,000	3,300,000	300,000	300,000		300,000	300,000
oub rotal	"	ľ	330,000	400,000	2,000,000	000,000	1,700,000	0,000,000	000,000	555,555		,	
Property Development Projects													
ARC Residual - Selling Costs	0	0		0	0	0	0	0	0	0		0	
Bridge Club Sale Legals	42,000		165 900	0	0	0	0	١	0	0		0	0
Lennox Head Comm Centre Legals  North Creek Dredging	5,000	0	165,800	0	0	0	0	l ő	ا	0		0	0
Russellton - Development	60,400		86,000	30,000	1,800,000	0	Ö	0	ا ا	Ö		ő	ŏ
Southern Cross - Development	198,000		00,000	80,000	0.,555,556	0	1,600,000	ŏ	o o	o		0	Ö
Southern Cross - Masterplan	63,000		51,500	0	o	0	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Ö	ō	0	1	0	0
Wigmore Arcade	0	0	219,200	1,820,000		0	0	0	0	0		0	0
WUEA - Development	0	48,000	256,700	1,343,000		3,000,000		0	0	0	0	0	0
WUEA - Stage Two Pre-planning	0	0	0	100,000		0		0	0	0	0	0	0
Sub Total	368,400	273,000	779,200	3,373,000	4,100,000	3,000,000	1,600,000	0	0	0		0	0
Dividends													
General Fund	281,500	448,200	609,000	467,500	363,100	211,800	236,900	231,600	228,100	230,500	225,100	219,300	234,300
Total Outlays	950,500	979,200	2,274,200	4,621,000	7,120,700	3,777,400	3,810,600	3,813,000	763,800	773,600	675,700	777,700	800,500
Closing Balance	4,438,100	4,613,900	3,777,600	2,184,100	2,052,200	2,054,200	2,032,800	1,619,200	1,654,300	1,691,300	1,838,300	1,898,800	1,949,300
Closing Balance	4,438,100				2,052,200	2,054,200	2,032,800	1,619,200	1,654,300	1,691,300	1,838,300	1,898,800	1,

		Cas	h Flow - Con		astructure Ro ed as at Aug	eserve - Forw ust 2014	ard Financia	al Plan					
Item	2011/12 Actual	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate
Opening Balance	4,453,800	3,259,500	2,718,400	2,946,600	33,100	818,400	1,282,000	1,262,300	1,350,900	1,272,200	1,224,900	1,182,400	1,251,10
Add: Cash Inflows	1 1												
Add: Cash Inflows Interest Accrued	355,000	121,000	17,900	0	1,000	20,000	32,000	32,000	34,000	32,000	31,000	30,000	31,00
Community Infrastructure Dividend	355,000	121,000	17,900	i i	2,300,000	300,000	1,700,000	3,300,000	300,000	300,000	200,000		300,00
Int Loan Repaid - Flat Rock	41,000	41,300	0	i ši	2,300,000	300,000	1,700,000	3,300,000	300,000	300,000	200,000	300,000	300,00
Int Loan Repaid - Plant	33,500	33,800	0	l 🏻	0		ő	ŏ	0	l ši	0	l šl	
Int Loan Repaid - Plant Int Loan Repaid - Street Lighting			53,500	l 🏻	0		ő	Š	0	l ő	0		
Insurance Claim - Lennox Head C.C.	33,000	36,500	53,500	550,000	0		, a	o o	0	l ši	0		
Rate Revenue - Roundabouts (30%)	200,000	, ,	0	550,000	0				0	l š	0		
	308,000	656 000	760 200	621,000	659,100	678,500	678,500	698,900	698,900	719,900	719,900	741,500	741,50
Rental - 89 Tamar St (100%)	641,000	656,000	760,200			174,500	179,700	185,100	190,700	196,400	202,300	208,400	214,70
Rental - ARC (50%)	156,000	158,500	163,500 0	164,500	169,400		54,600	56,200	57,900	59,600	61,400		65,10
Rental - Fawcett Pk (100%) Fawcett Park Café - Insurance Claim	65,000	, o		50,000	51,500	53,000	54,600	56,200	57,900	59,000	01,400	03,200	65,10
	ا ا	050 000	75,000	ļ ģ	005.000		o o		0		0		
Sale - ARC Residual (50%)	4 700 000	250,000	262,500	ام	365,000	, a	٥	, o			0		
Sale - Harvey Norman Sale (Part)	1,780,000	Ö	050 000	ام	0	ျ	٥	i ol	0		0		
Sale - Land Adjoining BP (50%)	1	o o	250,000	0	U	ار ا	9	ol ol	0		0		
Sale - Southern Cross Sale	400,000	0	0	400 000	400.000	400 000	440.000	115 100	110 100	404 000	105.600	120 800	100.00
Section 94 - Recouped	447,200	631,300	845,200	103,000	106,000	109,200	112,200	115,400	118,400	121,600	125,600		133,80
Sub Total	4,259,700	1,928,400	2,427,800	1,488,500	3,652,000	1,335,200	2,757,000	4,387,600	1,399,900	1,429,500	1,340,200	1,472,900	1,486,10
Less: Cash Outlays													
Operating Expenditure													
Development Application Refund	27,000	o	0	ol	0	o	0	ol	0	0	0	0	
Donations	l ol	5,000	0	ol	0	o	0	o	0	o	0	0	
Fawcett Park Café - Operating Expenses	l ol	33,000	17,700	o	0	ol	0	0	0	l ol	0	l ol	
Henderson Farm - Consents	l ol	2,000	0	ol	0	ol	0	ol	0	o	0	l ol	
Master Plan - Captain Cook Park	60,000	0	15,000	o	0	ol	o	ol	0	ol	0	l ol	
Master Plan - Kingsford Smith Park	0	ō	18,000	o	0	ol	0	ol	0	l ol	0	l ol	
Property Investigations	20,000	ol	0	ol	0	ol	ol	ol	0	o	0	l ol	
Sharpes Beach Masterplan	40,000	ol	0	o	0	ol	0	ol	0	o	0	o	
Sub Total	147,000	40,000	50,700	ō	0	ō	0	o	0	0	0	0	
Infrastructure													
Animal Shelter	280,000	اه	0	ol	0	اه	ol	ol	0	l ol	0	l ol	
Ballina Cenotaph	200,000	ام	o o	25,000	o o	ام	ől	ام	0	ام	0	ا ما	
Ballery Gallery	ام ا	ő	55,000	20,000	ő	ŏ	ŏ	ől	0	ا م	o o	اة ا	
Ballina Sports and Events Centre	34,000	26,000	18,000	350,000	o o	ol.	ő	ň	n	ا ما	0	اه ا	
Ballina Surf Club	746,000	1,682,000	995,000	400,000	n	ő	ام	ől	ñ	ام	ő	ا م	
Coastal Path / Walk	324,900	1,002,000	000,000	400,000	850.000	ام	ő	ام	ñ	ام	ő	ان ا	
Fawcett Park Café - Mtce and Refurbishment	324,900	34,000	154,000	ől	030,000	ő	ň	ň	ŏ	امّ	0		
Lennox Head Rural Fire Shed		72,000	134,000	ől	ŏ	ő	ŏ	ől	ŏ		. 0		
Lennox Head Community Centre	382,000	73,000	Š	Š	0		, š	ă	o o				
			657 600	E62 000	F66 700	571,600	576,700	499,000	178,600	176,800	182,700	104,200	1,10
Loan Repayments Community Infrastructure Main Street - Ballina	428,100	501,500	557,600	562,000	566,700	5/1,600	5/6,/00	499,000	178,600	176,600	102,700	104,200	1,10
	1,500,000	24 200	400 000	070 000			, i	N N	0		0		
Marine Rescue Centre		21,000	100,000	879,000	9	ol ol		S)	9		0		
Newrybar Hall	5,000	이	54.000	ol	0	0	ol ol	ol ol	0	니 일	0		
River Street - 139 Refurbishment	0	0	54,200	0	0	0	٥	ol ol	0		0		
Shellys on the Beach - Land Purchase	0	0	56,600	260,000	0	0	0	ol	0	وا	0	ام	
Sports Fields - Skennars Head	21,000	20,000	0	0	0	0	0	0	0	0	0		
Sports Fields - Wollongbar	1,573,000	0	0	1,684,000	0	ol	0	ol	0	0	0	이	
Street Lighting	13,000	0	0	0	0	0	0	이	0	0	0	이	
Swimming Pools	0	0]	0	200,000	0	0	0	이	0	0	0	0	
Tamar Street - 89 Refurbishment	0	0	138,500	42,000	0	이	이	이	0	0	0	0	
Nardell Hall	0	0	20,000	0	0	0	0	0	0	0	0	이	
Community Infrastructure - Property Dev	0	٥	0	o	1,450,000	300,000	1,700,000	3,300,000	300,000	300,000	200,000	300,000	300,00
Community Infrastructure	0	0	0	o	0	o	500,000	500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,00
Sub Total	5,307,000	2,429,500	2,148,900	4,402,000	2,866,700	871,600	2,776,700	4,299,000	1,478,600	1,476,800	1,382,700	1,404,200	1,301,10
Total Outlays	5,454,000	2,469,500	2,199,600	4,402,000	2,866,700	871,600	2,776,700	4,299,000	1,478,600	1,476,800	1,382,700	1,404,200	1,301,10
Closing Balance	3,259,500	2,718,400	2,946,600	33,100	818,400	1,282,000	1,262,300	1,350,900	1,272,200	1,224,900	1,182,400	1,251,100	1,436,10

		Cash	Flow -	Property Res pdated as at	erves - Forv August 201	Total Property Reserves - Forward Financial Plan Updated as at August 2014	I Plan						
Item	2011/12 Actual	2012/13 Actual	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	2019/20 Estimate	2020/21 Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate
Opening Balance	4,757,300	7,697,600	7,332,300	6,724,200	2,217,200	2,870,600	3,336,200	3,295,100	2,970,100	2,926,500	2,916,200	3,020,700	3,149,900
Add: Cash Inflows Interest Accrued	616,000	299,000	199	68,000	56,000	71	83,000	83,000	74,000	73,000	73	76,000	78,000
insulation claim - Leniux nead C.C. Fawcett Park Café - Insurance Claim Internal Lone Beneid	396,000	1	75,000	000	000		000	000	000	000		000	000
mema roans repaid Rental - 89 Tamar Street	308,000	0 00 959	S 67	621 000	0 0	678	0 0 0	0 0 0	0 0	710 000	740	744	0 0
Rental - ARC Rental - Fawcett Park Café	312,000	317,000	327,000	329,000	338,800	349,000	359,400	370,200	381,400	392,800	404	416,800	429,400
Rental - Norfolk Homes Sale - Alstonville Tennis Courts	133,600	136,500	140,000	145,000	1,500,000		158,500	163,300	168,200	173,200	178	183,800	189,300
Sale - Alstonville Plaza Sale - ARC Residual	000	519,000	565,000	180,000	730,000		000	001	000	000		000	00
Sale - Balance Skernars no Sale - Harvey Norman	6,026,000	000	00,00	0 0	000	000	000	000	000	000		000	000
Sale - Interiora Guarj Sale - North Creek Road Residual	000	000	000	150,000	000	000	000	000	000	000		000	000
Sale - Russellton (Major Sale)	000	0 0	000,000	000	1,500,000		00	00		00		00	00
Sale - Kusseliton (Standard Lots) Sale - Southern Cross (Standard Lots)	400,000	00,214	00	250	250,000	250,000	150,000	150,000	250,000	250,000	150 250	150,000	150,000
Sale - WUEA Section 94 - Recouped	447,200	631,300	845,200	103,000	3,000,000	3,000,000	3,000,000	115,400	118,400	121,600	125,600	129,800	133,800
Less: Cash Outlays	200		2000		9	000	200,000	,		20.			2,037,100
Operating Expenditure													
Development Application Refund	27,000	0 00	0 0	00	00		00	00	0.0	0.0	00	00	00
Donations Fawcett Park Café - Operating Expenses	00	33,000	17,700	00	00		00	00	00	00	00	00	00
Internal Overheads - Russellton Internal Overheads - Southern Cross	132,400	80,000	000'69	32,000 34,000	33,000 35,000	38	35,000	36,100 38,300	37,200	38,300	39,400	40,600	41,800
Internal Overheads - WUEA Russellton - Operating Exps	35.400	30,000	75,000	37,000	38,100	39	40,400	41,600	42,800	44,100	45,400	46,800	48,200
Southern Cross - Operating Exps WUEA - Operating Expenses	65,600	66,000	59,200	216,000	178,000 48,400	80,500	83,000	85,000 52,900	88,000	91,000	94,000	97,000	100,000
Master Plan - Captain Cook Park Master Plan - Kingsford Smith Park	000'09	00	15,000	00	00		00	00	00	00	00	00	00
Property Investigations Sharpes Beach Masterolan	20,000	00	00	00	00	00	00	00	000	000	00	00	00
Sub Total	447,600	296,000	338,700	380,500	357,600	265,	273,700	281,400	235,700	243,100	250,600	258,400	266,200
Community Infrastructure Animal Shelter	280.000	0	370,000	0	C	0	C	0	C	0	C	0	0
Ballina Cenotaph	34 000	0 000	000 81	25,000	000	00	000	00	000	00	000	00	00
Coastal Path / Walk	324,900	200	0 00	000,000	850,000	000	000	000	000	000	000	000	000
Marine Rescue Centre Lennox Head Cultural and Community Centre	382,000	73,000		000,5	000	000	000	000	000	000	000	000	000
Learnow read rough me oried Loan Repayments for Infrastructure Main Street - Ballina	428,100	501,500	222	562,000	566,700	571,600	576,700	499,000	178,600	176,800	182,700	104,200	1,100
Newrybar Hall Sports Fields - Wollonobar	5,000	00	00	2.084.000	00		00	00	00	00	00	00	00
Street Lighting Surfect Lighting	13,000	0 000	1 223	400,000	000		000	000	000	000	000	000	000
Swimming Pools	5	000,288,1	22,1	200,000	000		000	000	000	000	000	000	000
Wardell Hall Sub Total	5,286,000	2,375,500	2,288,600	4,500,000	1,416,700	571,	576,700	499,000	178,600	0 176,800	182,700	104,200	1,100
Property Development Projects ARC Residual - Selling Costs	0	0	0		0	0	0	0		0		0	0
Ballery Gallery - Refurbishment Bridge Club Sale Legals	42.000	00	55,000	00	00	00	00	00		00		0 0	00
Lennox Head Comm Centre Legals	000	34 000	165,800	000	00	00	00	000		00		00	00
Fawcet rain care - wice and requising the Henderson Farm - Consents North Creek Dendring	000	2,000	7	000	000	000	000	000		000		000	000
Root Street - 139 Refubishment Riccalling - Davalonment	0 0	000	54,200	30 000	1 800 000	000	000	000		000		000	000
Nussellon - Development Shellys on the Beach - Land Purchase Shellys on the Boach - Land Purchase	0,400	115,000	26,600	260,000	3	000	000	000		000		000	000
Southern Cross - Development Southern Cross - Masterplan	63,000	10,000	51,500	000	000	000	200	000		000		000	000
Sports Freitos - Skentrars - Approvais Tamara Street - 89 Refurbishment (Air-con)	000,17	000	138,500	42,000	000	000	000	000	000	000	000	000	000
WUEA - State Two Pre-planning	000	48,000	256,700	1,343,000	2,300,000	3,000,00	000	000		00		000	000
Community Infrastructure - Property Dev	000	000		900	1,450,000	300,00	1,700,000	3,300,000	300	300,000	200,000	300,000	300,000
Sub Total	389,400	329,000	1,237,500	3,675,000	5,550,000	3,300,000	3,800,000	3,800,000	-	1,300,000	_	1,300,000	1,300,000
Dividends General Fund	281,500	448,200	000'609	467,500	363,100	211,800	236,900	231,600	228,100	230,500	225,100	219,300	234,300
Total Outlays	6,404,500	3,448,700	4,473,800	9,023,000	7,687,400	4,349,000	4,887,300	4,812,000	1,942,400	1,950,400	1,858,400	1,881,900	1,801,600
Closing Balance	7,697,600	7,332,300	6,724,200	2,217,200	2,870,600	3,336,200	3,295,100	2,970,100	2,926,500	2,916,200	3,020,700	3,149,900	3,385,400
Summary Community Infrastructure	3.259.500	2.718.400	N	33,100	818.400	1,282	262	350	272	1.224.900	1,182,400	1,251,100	1,436,100
Property Development Total	4,438,100 <b>7,697,600</b>	4,613,900 7,332,300	3,777,600 <b>6,724,200</b>	2,184,100	2,052,200	2,054,200 <b>3,336,200</b>	2,032,800 <b>3,295,100</b>	1,619,200 <b>2,970,100</b>	1,654,300	1,691,300 <b>2,916,200</b>	1,838,300 3,020,700	1,898,800 3,149,900	1,949,300 3,385,400
Less Airport Reserve Balance	(454,400)	(454,400)	(592,500)	(220,400)	(149,900)								
Net Dalance	002,542,1			000,000,	2,120,100	°							