



Long Term Financial Plan – General Fund February 2015

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Part A

Introduction

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GENERAL FUND - INCOME STATEMENT (2013/14 to 2024/25)														
ACTUAL 2013/14	ITEMS	ESTIMATED												
		2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	OPERATING RESULTS													
	Operating Activities													
24,301,000	Rates and Annual Charges	24,065,000	(1)	25,363,600	5	26,686,900	27,630,900	28,618,300	29,632,000	30,677,800	31,767,700	32,890,600	34,046,700	35,251,800
9,267,000	User Charges and Fees	9,632,200	4	9,759,200	1	10,008,900	10,292,000	10,523,800	10,787,700	11,033,100	11,312,000	11,570,900	11,837,800	12,111,900
1,736,000	Interest and Investment Revenues	1,213,000	(30)	1,036,500	(15)	1,057,600	1,181,300	1,328,100	1,268,000	1,318,500	1,386,100	1,426,800	1,526,700	1,588,700
4,413,000	Other Revenues	5,642,600	28	5,603,300	(1)	5,872,000	5,998,400	6,178,300	6,342,800	6,534,000	6,706,900	6,907,500	7,090,500	7,278,100
5,277,000	Grants and Contributions for Operating Purposes	6,729,700	28	6,430,000	(4)	6,430,400	7,026,300	7,585,200	7,652,500	7,773,500	7,900,300	8,036,500	8,204,300	8,422,700
11,638,000	Grants and Contributions for Capital Purposes	8,065,000	(31)	8,289,500	3	5,348,900	8,512,900	9,756,100	8,066,800	7,367,100	4,454,800	4,588,700	4,726,500	4,868,300
	Other Income:													
0	Net Gain from Disposal of Assets	0	0	0	0	0	0	0	0	0	0	0	0	0
56,632,000	Total Income from Continuing Operations	55,347,500	(2)	56,482,100	2	55,404,700	60,641,800	63,989,800	63,749,800	64,704,000	63,527,800	65,421,000	67,432,500	69,521,500
	Operating Expenses													
14,771,000	Employee Benefits and On-costs	15,230,100	3	15,702,900	3	16,190,800	16,693,600	17,212,200	17,746,500	18,298,100	18,866,100	19,452,200	20,056,200	20,678,900
16,495,000	Materials and Contracts	19,992,500	21	16,033,100	(20)	14,769,200	15,528,600	15,852,100	16,092,400	16,569,800	17,068,900	17,588,000	17,999,000	18,424,700
1,746,000	Borrowing Costs	1,808,300	4	1,911,900	6	1,953,300	1,730,000	2,094,100	2,261,900	2,057,900	1,841,200	1,647,900	1,501,600	1,372,400
15,798,000	Depreciation and Amortisation	14,667,800	(7)	13,516,300	(8)	13,939,700	14,337,800	14,763,900	15,202,700	15,654,900	16,120,400	16,599,800	17,093,800	17,602,500
5,073,000	Other Expenses	5,519,300	9	5,575,100	1	5,981,900	5,865,400	6,045,200	6,230,800	6,682,500	6,619,200	6,821,900	7,030,900	7,538,800
2,617,000	Net Loss from Disposal of Assets	0	(100)	0	0	0	0	0	0	0	0	0	0	0
56,500,000	Total Expenses from Continuing Operations	57,218,000	1	52,739,300	(8)	52,834,900	54,155,400	55,767,500	57,534,300	59,263,200	60,515,800	62,109,800	63,681,500	65,617,300
132,000	Net Operating Result for the Year	(1,870,500)	(1,517)	3,742,800	(300)	2,569,800	6,486,400	8,222,300	6,215,500	5,440,800	3,012,000	3,311,200	3,751,000	3,904,200
(11,506,000)	Net Operating Result Before Capital Income	(9,935,500)	(14)	(4,546,700)	(54)	(2,779,100)	(2,026,500)	(1,533,800)	(1,851,300)	(1,926,300)	(1,442,800)	(1,277,500)	(975,500)	(964,100)

GENERAL FUND - LONG TERM FINANCIAL PLAN (2013/14 to 2024/25)														
ACTUAL 2013/14	ITEMS	ESTIMATED												
		2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	OPERATING RESULTS													
	General Fund Activities													
45,053,000	Operating Revenues	47,282,500	5	48,192,600	2	50,055,800	52,128,900	54,233,700	55,683,000	57,336,900	59,073,000	60,832,300	62,706,000	64,653,200
37,863,000	Less Operating Expenses	42,151,500	11	38,835,300	(8)	38,522,800	39,442,500	40,645,200	41,991,300	43,288,000	44,100,000	45,211,400	46,285,800	47,709,500
7,190,000	Operating Result before Capital	5,131,000	(29)	9,357,300	82	11,533,000	12,686,400	13,588,500	13,691,700	14,048,900	14,973,000	15,620,900	16,420,200	16,943,700
15,798,400	Less Depreciation	14,667,800	(7)	13,516,300	(8)	13,939,700	14,337,800	14,763,900	15,202,700	15,654,900	16,120,400	16,599,800	17,093,800	17,602,500
236,600	Less Unwinding Interest Free Loans	398,700	69	387,700	(3)	372,400	375,100	358,400	340,300	320,300	295,400	298,600	301,900	305,300
2,661,100	Less Loss on Disposal of Infrastructure Assets	0	(100)	0	0	0	0	0	0	0	0	0	0	0
(11,506,100)	Net Operating Result	(9,935,500)	(14)	(4,546,700)	(54)	(2,779,100)	(2,026,500)	(1,533,800)	(1,851,300)	(1,926,300)	(1,442,800)	(1,277,500)	(975,500)	(964,100)
	Add Capital Grants and Contributions													
7,559,000	Capital Grants and Contributions	4,590,000	(39)	4,803,700	5	758,400	734,800	744,700	785,100	867,000	759,500	782,500	806,100	830,300
2,295,000	Section 94 Contributions Collected	2,475,000	8	2,461,800	(1)	3,535,700	6,691,600	7,892,300	6,129,000	5,312,800	2,472,300	2,546,500	2,622,900	2,701,500
	Add Non-operating Funds Employed													
1,200,000	Loan Funds Used	725,000	(40)	4,000,000	452	4,100,000	8,000,000	5,100,000	0	0	0	0	0	0
1,805,000	Proceeds from Disposal of Assets	2,650,000	47	4,160,000	57	6,400,000	3,400,000	3,000,000	400,000	400,000	400,000	400,000	400,000	400,000
	Subtract Funds Deployed for Non-operating Purposes													
(26,993,000)	Capital Expenditure	(28,065,600)	4	(22,897,200)	(18)	(18,038,100)	(22,420,100)	(30,282,000)	(15,030,300)	(14,816,700)	(13,471,700)	(12,547,700)	(12,820,300)	(13,375,300)
(3,216,000)	Repayment of Principal on Loans	(3,387,700)	5	(4,037,600)	19	(4,068,500)	(3,271,100)	(3,240,000)	(3,336,100)	(3,099,400)	(3,223,200)	(2,795,400)	(2,197,400)	(1,961,100)
	Net Movement in Other Working Capital Items													
(797,700)	Net Incr / (Decr) in Leave and Working Capital	206,000	(126)	200,000	(3)	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
	Add Back Non-Cash Expense													
15,798,400	Depreciation	14,667,800	(7)	13,516,300	(8)	13,939,700	14,337,800	14,763,900	15,202,700	15,654,900	16,120,400	16,599,800	17,093,800	17,602,500
236,600	Unwinding Interest Free Loans	398,700	69	387,700	(3)	372,400	375,100	358,400	340,300	320,300	295,400	298,600	301,900	305,300
2,661,100	Loss on Disposal of Infrastructure Assets	0	(100)	0	0	0	0	0	0	0	0	0	0	0
(10,957,700)	Cash Reserves - Increase / (Decrease)	(15,676,300)	43	(1,952,000)	(88)	4,420,500	6,021,600	(2,996,500)	2,839,400	2,912,600	2,109,900	4,206,800	5,431,500	5,739,100
	Movement in Reserves - Increase / (Decrease)													
(11,392,000)	Reserves - Internal - Increase / (Decrease)	(10,197,800)		(2,935,500)		2,221,800	1,116,100	2,834,300	51,200	519,500	756,900	1,516,800	2,516,200	2,418,000
555,000	Reserves - External - Increase / (Decrease)	(5,315,500)		1,181,500		2,545,900	5,163,900	(5,607,600)	2,870,800	2,419,600	1,348,700	2,585,200	2,715,700	2,903,000
(120,700)	Working Capital - Increase / (Decrease)	(163,000)		(198,000)		(347,200)	(258,400)	(223,200)	(82,600)	(26,500)	4,300	104,800	199,600	418,100
(10,957,700)	Total Movement in Reserves	(15,676,300)		(1,952,000)		4,420,500	6,021,600	(2,996,500)	2,839,400	2,912,600	2,109,900	4,206,800	5,431,500	5,739,100
	Reserves - Balances as at 30 June													
24,842,200	Internal Reserves	14,644,400		11,708,900		13,930,700	15,046,800	17,881,100	17,932,300	18,451,800	19,208,700	20,725,500	23,241,700	25,659,700
11,655,500	External Reserves	6,340,000		7,521,500		10,067,400	15,231,300	9,623,700	12,494,500	14,914,100	16,262,800	18,848,000	21,563,700	24,466,700
2,913,900	Working Capital	2,750,900		2,552,900		2,205,700	1,947,300	1,724,100	1,641,500	1,615,000	1,619,300	1,724,100	1,923,700	2,341,800
39,411,600	Total	23,735,300		21,783,300		26,203,800	32,225,400	29,228,900	32,068,300	34,980,900	37,090,800	41,297,600	46,729,100	52,468,200

FINANCIAL INDICATORS - RATIO SUMMARY														
Item	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Operating Performance Ratio - Target > 0 average over three years (Fit for the Future)														
Consolidated	-0.168	-0.069	-0.164	-0.171	-0.074	-0.037	-0.014	-0.000	0.003	0.011	0.022	0.030	0.040	0.047
Three Year Average			-0.133	-0.134	-0.136	-0.094	-0.042	-0.017	-0.004	0.005	0.012	0.021	0.031	0.039
General	-0.147	-0.035	-0.203	-0.210	-0.094	-0.056	-0.039	-0.028	-0.033	-0.034	-0.024	-0.021	-0.016	-0.015
Three Year Average			-0.128	-0.149	-0.169	-0.120	-0.063	-0.041	-0.033	-0.032	-0.030	-0.026	-0.020	-0.017
Water	-0.208	-0.105	-0.016	-0.058	-0.024	-0.005	0.002	0.014	0.022	0.033	0.042	0.052	0.063	0.070
Three Year Average			-0.110	-0.059	-0.033	-0.029	-0.009	0.004	0.013	0.023	0.033	0.043	0.053	0.062
Wastewater	-0.182	-0.042	-0.179	-0.127	-0.048	-0.002	0.047	0.073	0.098	0.124	0.143	0.161	0.183	0.205
Three Year Average			-0.134	-0.116	-0.118	-0.059	-0.001	0.039	0.073	0.098	0.122	0.142	0.162	0.183
Own Source Operating Revenue - Target > 60% average over three years (Fit for the Future)														
Consolidated	64.9%	53.4%	76.7%	81.0%	81.7%	85.2%	82.2%	81.1%	83.0%	84.0%	86.8%	86.9%	87.1%	90.3%
Three Year Average			65.0%	70.3%	79.8%	82.6%	83.0%	82.8%	82.1%	82.7%	84.6%	85.9%	86.9%	88.1%
General	56.5%	42.9%	70.0%	74.6%	75.3%	80.3%	75.7%	74.2%	76.7%	78.0%	82.1%	82.3%	82.4%	94.6%
Three Year Average			56.5%	62.5%	73.3%	76.7%	77.1%	76.7%	75.6%	76.3%	79.0%	80.8%	82.3%	86.4%
Water	86.0%	89.1%	90.1%	92.1%	93.6%	93.7%	93.9%	94.0%	94.1%	94.2%	94.3%	94.4%	94.4%	94.5%
Three Year Average			88.4%	90.4%	91.9%	93.1%	93.7%	93.9%	94.0%	94.1%	94.2%	94.3%	94.4%	94.4%
Wastewater	86.1%	89.3%	86.8%	94.7%	94.6%	94.8%	94.9%	94.9%	94.9%	95.0%	95.0%	95.0%	95.1%	95.1%
Three Year Average			87%	90%	92%	95%	95%	95%	95%	95%	95%	95%	95%	95%
Building and Infrastructure Asset Renewal Ratio - Target > Greater than 100% average over three years (Fit for the Future)														
Consolidated	104.4%	117.5%	99.1%	137.5%	127.1%	116.4%	125.6%	100.5%	84.1%	88.2%	109.4%	81.6%	82.3%	82.9%
Three Year Average			107.0%	118.0%	121.2%	127.0%	123.0%	114.1%	103.4%	90.9%	93.9%	93.1%	91.1%	82.2%
General	70.2%	87.1%	75.2%	111.4%	127.7%	109.8%	123.7%	93.9%	85.4%	103.4%	115.9%	77.1%	77.6%	78.8%
Three Year Average			77.5%	91.2%	104.8%	116.3%	120.4%	109.1%	101.0%	94.2%	101.5%	98.8%	90.2%	77.8%
Water	26.4%	6.2%	88.5%	165.9%	142.8%	140.8%	184.7%	210.2%	104.0%	73.6%	117.2%	118.1%	122.1%	100.3%
Three Year Average			40.4%	86.9%	132.4%	149.8%	156.1%	178.6%	166.3%	129.3%	98.3%	103.0%	119.1%	113.5%
Wastewater	240.1%	324.9%	72.2%	244.6%	113.3%	128.6%	96.2%	58.8%	65.8%	33.5%	77.3%	77.2%	77.0%	77.0%
Three Year Average			212.4%	213.9%	143.4%	162.1%	112.7%	94.5%	73.6%	52.7%	58.9%	62.7%	77.2%	77.1%
Infrastructure Backlog Ratio - Target < 2% (Fit for the Future)														
General	2.43%	2.33%	0.27%	0.27%	0.26%	0.26%	0.26%	0.26%	0.25%	0.25%	0.25%	0.25%	0.24%	0.24%
Asset Maintenance Ratio - Target > 100% average over three years (Fit for the Future)														
General	99.64%	116.80%	92.48%	103.06%	93.43%	97.38%	100.37%	103.54%	106.81%	110.17%	113.63%	117.20%	120.87%	124.55%
Three Year Average			103.0%	104.1%	96.3%	98.0%	97.1%	100.4%	103.6%	106.8%	110.2%	113.7%	117.2%	120.9%
Real Operating Expenditure Per Capita Over Time (Fit for the Future) (Decrease Over Time)														
General	1.09	1.15	1.08	1.14	1.02	0.98	0.96	0.96	0.95	0.94	0.92	0.91	0.90	0.89

FINANCIAL INDICATORS - RATIO SUMMARY (CONT'D)														
Item	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Debt Service Ratio - Target < 20% (Fit for the Future)														
Consolidated	8.43%	11.64%	18.15%	17.36%	17.89%	17.20%	15.10%	14.83%	14.59%	12.45%	11.94%	10.89%	9.80%	9.13%
Three Year Average			12.7%	15.7%	17.8%	17.5%	16.7%	15.7%	14.8%	14.0%	13.0%	11.8%	10.9%	9.9%
General Fund	6.4%	6.53%	11.43%	10.99%	12.35%	12.03%	9.59%	9.84%	10.05%	8.99%	8.57%	7.30%	5.90%	5.16%
Three Year Average			8.1%	9.7%	11.6%	11.8%	11.3%	10.5%	9.8%	9.6%	9.2%	8.3%	7.3%	6.1%
Water	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Three Year Average			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Wastewater	20.90%	34.01%	52.29%	49.32%	47.14%	44.70%	41.78%	40.01%	38.21%	31.44%	30.38%	29.29%	28.22%	27.15%
Three Year Average			35.7%	45.2%	49.6%	47.1%	44.5%	42.2%	40.0%	36.6%	33.3%	30.4%	29.3%	28.2%
Rates and Annual Charges Outstanding - Target < 10%														
Consolidated	7.62%	7.07%	5.63%	6.14%	5.68%	5.28%	5.18%	4.95%	4.77%	4.62%	4.45%	4.29%	4.15%	9.44%
General	6.07%	6.20%	5.55%	5.59%	5.37%	5.06%	4.92%	4.76%	4.60%	4.45%	4.30%	4.16%	4.03%	33.31%
Water	16.42%	11.96%	12.39%	11.65%	10.83%	10.60%	10.09%	9.52%	9.11%	8.66%	8.23%	7.84%	7.57%	3.33%
Wastewater	8.48%	7.59%	4.06%	5.74%	4.97%	4.36%	4.43%	4.16%	3.98%	3.89%	3.73%	3.60%	3.48%	3.35%
Debt Service Cover Ratio - Target > 2.0														
Consolidated	2.54	2.36	1.27	1.05	1.41	1.66	1.95	2.05	2.09	2.43	2.57	2.82	3.18	2.63
General Fund	4.00	4.39	1.76	1.26	1.83	2.18	2.81	2.87	2.79	3.06	3.26	3.82	4.76	0.68
Water	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Wastewater	1.40	1.27	0.69	0.76	0.88	1.00	1.11	1.17	1.24	1.51	1.57	1.64	1.71	1.80
Cash Expense Cover Ratio														
Consolidated	12.66%	15.83%	9.58%	5.65%	5.14%	5.64%	6.42%	6.13%	6.44%	6.37%	6.34%	6.95%	7.72%	8.55%
General	0.00%	3.32%	8.49%	4.27%	4.54%	5.79%	7.61%	7.14%	7.59%	8.03%	8.26%	8.92%	9.78%	10.64%
Water	0.00%	3.20%	12.77%	12.05%	12.78%	12.47%	11.96%	11.23%	11.42%	9.38%	9.71%	10.18%	10.74%	11.47%
Wastewater	0.00%	9.43%	10.46%	5.72%	3.06%	2.33%	1.52%	1.79%	1.85%	1.59%	0.87%	1.41%	2.08%	2.88%
Unrestricted Current Ratio - Target > 1.5:1														
Consolidated	2.91	2.61	1.97	1.36	1.56	2.06	2.33	2.76	2.80	2.85	2.88	3.84	3.90	4.35
General Fund	2.89	2.61	1.97	1.32	1.32	1.64	1.85	2.18	2.18	2.16	2.25	3.11	3.30	3.87
Water Fund	33.96	30.67	42.34	40.26	58.16	58.87	61.73	63.98	68.27	54.81	55.28	56.52	58.23	60.79
Wastewater Fund	8.19	4.00	5.44	2.88	1.41	1.43	0.91	1.09	1.36	1.62	0.85	0.89	1.00	1.17
Available Working Capital (\$'000)														
General	0	3,413	2,914	2,751	2,553	2,206	1,947	1,724	1,642	1,615	1,619	1,724	1,924	2,342
Water	0	2,176	3,155	2,882	3,692	3,748	3,620	3,290	3,757	2,168	2,740	3,486	4,352	5,442
Wastewater	0	23,817	15,156	7,274	2,657	1,455	22	636	869	431	(1,053)	216	1,859	3,916

Part B

Operating Budgets

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STRATEGIC AND COMMUNITY FACILITIES GROUP - SUMMARY																
ACTUAL	ACTUAL	ACTUAL	BUDGET ITEMS	ESTIMATED												
2011/12	2012/13	2013/14		2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
			OPERATING REVENUES													
448,000	342,000	356,700	Strategic Planning	322,700	(10)	157,500	(51)	158,500	230,900	355,400	230,900	287,900	334,000	375,100	431,200	490,400
174,000	239,000	298,100	Community Centres and Halls	380,700	28	382,000	0	393,700	406,000	418,600	431,400	444,900	458,800	473,000	487,700	502,900
81,000	102,000	101,800	Cultural and Community Services	114,900	13	116,000	1	120,100	124,300	132,600	142,400	151,600	161,900	171,500	182,400	193,500
115,000	115,000	110,400	Library Services	112,000	1	117,000	4	120,600	124,300	128,200	132,100	136,100	140,300	144,600	149,100	153,700
281,000	321,000	348,700	Swimming Pools	342,000	(2)	345,000	1	393,100	437,500	450,900	464,700	478,900	493,600	508,700	524,300	540,300
96,400	146,100	139,100	Tourism and Communications	77,500	(44)	74,000	(5)	76,800	79,700	82,700	85,700	88,800	92,000	95,200	98,500	101,900
1,195,400	1,265,100	1,354,800	Total Operating Revenues	1,349,800	(0)	1,191,500	(12)	1,262,800	1,402,700	1,568,400	1,487,200	1,588,200	1,680,600	1,768,100	1,873,200	1,982,700
			OPERATING EXPENSES													
963,400	980,800	1,024,100	Strategic Planning	1,384,700	35	1,015,500	(27)	1,000,100	1,030,500	1,062,000	1,094,400	1,127,600	1,162,100	1,197,700	1,234,200	1,271,600
1,381,600	1,408,400	1,354,300	Community Centres and Halls	1,609,100	19	1,633,600	2	1,655,900	1,689,900	1,741,000	1,793,900	1,848,000	1,904,400	1,962,500	2,022,300	2,085,500
594,000	632,000	460,700	Cultural and Community Services	868,500	89	873,800	1	901,300	929,000	958,500	988,000	1,019,500	1,051,900	1,084,100	1,118,000	1,153,000
876,000	1,514,000	1,682,100	Library Services	1,643,700	(2)	1,609,500	(2)	1,653,800	1,703,900	1,755,500	1,808,800	1,863,500	1,919,900	1,978,100	2,038,000	2,099,700
787,800	881,100	867,100	Swimming Pools	899,000	4	1,197,500	33	1,612,100	1,622,000	1,624,400	1,627,500	1,628,600	1,628,600	1,628,400	1,626,100	1,622,700
808,500	792,500	903,200	Tourism and Communications	856,000	(5)	898,200	5	923,900	952,800	982,600	1,013,200	1,045,100	1,077,700	1,111,300	1,145,600	1,181,300
5,411,300	6,208,800	6,291,500	Total Operating Expenses	7,261,000	15	7,228,100	(0)	7,747,100	7,928,100	8,124,000	8,325,800	8,532,300	8,744,600	8,962,100	9,184,200	9,413,800
			NET PROGRAM OPERATING RESULT													
(515,400)	(638,800)	(667,400)	Strategic Planning	(1,062,000)	59	(858,000)	(19)	(841,600)	(799,600)	(706,600)	(863,500)	(839,700)	(828,100)	(822,600)	(803,000)	(781,200)
(1,207,600)	(1,169,400)	(1,056,200)	Community Centres and Halls	(1,228,400)	16	(1,251,600)	2	(1,262,200)	(1,283,900)	(1,322,400)	(1,362,500)	(1,403,100)	(1,445,600)	(1,489,500)	(1,534,600)	(1,582,600)
(513,000)	(530,000)	(358,900)	Cultural and Community Services	(753,600)	110	(757,800)	1	(781,200)	(804,700)	(825,900)	(845,600)	(867,900)	(890,000)	(912,600)	(935,600)	(959,500)
(761,000)	(1,399,000)	(1,571,700)	Library Services	(1,531,700)	(3)	(1,492,500)	(3)	(1,533,200)	(1,579,600)	(1,627,300)	(1,676,700)	(1,727,400)	(1,779,600)	(1,833,500)	(1,888,900)	(1,946,000)
(506,800)	(560,100)	(518,400)	Swimming Pools	(557,000)	7	(852,500)	53	(1,219,000)	(1,184,500)	(1,173,500)	(1,162,800)	(1,149,700)	(1,135,000)	(1,119,700)	(1,101,800)	(1,082,400)
(712,100)	(846,400)	(764,100)	Tourism and Communications	(778,500)	2	(824,200)	6	(847,100)	(873,100)	(899,900)	(927,500)	(956,300)	(985,700)	(1,016,100)	(1,047,100)	(1,079,400)
(4,215,900)	(4,943,700)	(4,936,700)	Total Operating Result - Surplus / (Deficit)	(5,911,200)	20	(6,036,600)	2	(6,484,300)	(6,525,400)	(6,555,600)	(6,838,600)	(6,944,100)	(7,064,000)	(7,194,000)	(7,311,000)	(7,431,100)
1,313,000	1,324,000	1,104,400	Add Back Depreciation	1,161,100	5	1,161,100	0	1,242,500	1,258,500	1,291,200	1,324,700	1,359,300	1,394,800	1,431,500	1,469,300	1,508,300
(2,902,900)	(3,619,700)	(3,832,300)	Total Cash Operating Result - Surplus / (Deficit)	(4,750,100)	24	(4,875,500)	3	(5,241,800)	(5,266,900)	(5,264,400)	(5,513,900)	(5,584,800)	(5,669,200)	(5,762,500)	(5,841,700)	(5,922,800)
			Capital Movements													
22,000	23,000	24,300	Less Principal Repayments	17,300		177,500		352,900	377,300	404,700	430,800	453,900	486,100	519,500	535,000	572,000
2,265,000	3,657,000	3,220,500	Less Transfer to Reserves	2,613,000		2,549,300		3,664,200	6,891,600	8,215,800	6,327,000	5,566,800	2,771,300	2,885,500	3,016,900	3,153,500
534,000	453,000	951,600	Add Transfer from Reserves	852,400		250,000		0	0	0	0	0	0	0	0	0
1,372,000	2,922,000	2,334,900	Add Capital Income	2,480,000		6,461,800		7,635,700	6,691,600	7,892,300	6,129,000	5,312,800	2,472,300	2,546,500	2,622,900	2,701,500
0	17,000	314,000	Less Capital Expenditure	649,200		4,281,000		4,132,000	33,000	34,000	35,000	36,000	37,000	38,000	39,000	40,000
(3,283,900)	(3,941,700)	(4,104,600)	Cash Result after Capital Movements	(4,697,200)	14	(5,171,500)	10	(5,755,200)	(5,877,200)	(6,026,600)	(6,177,700)	(6,328,700)	(6,491,300)	(6,659,000)	(6,809,700)	(6,986,800)

STRATEGIC PLANNING																		
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED													
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	
				OPERATING REVENUES														
44,000	52,000	89,700	20000	Fees and Charges (incl Planing Proposals)	38,700	(57)	30,000	(22)	30,000	30,900	31,900	32,900	33,900	35,000	36,100	37,200	38,400	
29,000	22,000	71,300	20002	Grants and Contributions	146,000	105	40,000	(73)	0	0	0	0	0	0	0	0	0	
375,000	268,000	195,700	20012	Interest on Section 94 Contributions	138,000	(29)	87,500	(37)	128,500	200,000	323,500	198,000	254,000	299,000	339,000	394,000	452,000	
448,000	342,000	356,700		Total Operating Revenues	322,700	(10)	157,500	(51)	158,500	230,900	355,400	230,900	287,900	334,000	375,100	431,200	490,400	
				OPERATING EXPENSES														
696,000	810,000	818,700	30000	Employee Costs	854,500	4	856,500	0	882,100	908,700	936,100	964,400	993,500	1,023,400	1,054,200	1,085,900	1,118,500	
35,000	25,000	28,300	30000	Office Expenses	23,000	(19)	24,000	4	23,000	23,800	24,600	25,400	26,200	27,200	28,200	29,200	30,200	
27,000	15,000	14,700	30002	Economic Development Programs	14,000	(5)	15,000	7	15,000	15,500	16,000	16,500	17,000	17,600	18,200	18,800	19,400	
0	0	4,200	30001	Aboriginal Programs	10,000	138	15,000	50	15,000	15,500	16,000	16,500	17,000	17,600	18,200	18,800	19,400	
8,300	12,200	28,100	30001	Heritage Programs	11,500	(59)	15,000	30	15,000	15,500	16,000	16,500	17,000	17,600	18,200	18,800	19,400	
109,100	96,600	98,800	30003	Strategic Plans and Studies	322,000	226	50,000	(84)	30,000	30,900	32,000	33,100	34,200	35,300	36,500	37,700	38,900	
88,000	15,000	31,300	30003	Planning Proposals (Rezoning)	121,700	289	20,000	(84)	20,000	20,800	21,300	22,000	22,700	23,400	24,200	25,000	25,800	
0	7,000	0	30001	Environmental Action Plan	28,000	100	20,000	(29)	0	0	0	0	0	0	0	0	0	
963,400	980,800	1,024,100		Total Operating Expenses	1,384,700	35	1,015,500	(27)	1,000,100	1,030,500	1,062,000	1,094,400	1,127,600	1,162,100	1,197,700	1,234,200	1,271,600	
(515,400)	(638,800)	(667,400)		Operating Result - Surplus / (Deficit)	(1,062,000)	59	(858,000)	(19)	(841,600)	(799,600)	(706,600)	(863,500)	(839,700)	(828,100)	(822,600)	(803,000)	(781,200)	
0	0	0		Add Back Depreciation	0	0	0	0	0	0	0	0	0	0	0	0	0	
(515,400)	(638,800)	(667,400)		Cash Result - Surplus / (Deficit)	(1,062,000)	59	(858,000)	(19)	(841,600)	(799,600)	(706,600)	(863,500)	(839,700)	(828,100)	(822,600)	(803,000)	(781,200)	
				Capital Movements														
0	0	0		Less Principal Repayments	0	0	0	0	0	0	0	0	0	0	0	0	0	
2,091,000	3,460,000	2,755,600		Less Transfer to Reserves	2,613,000	2,549,300	3,664,200	6,891,600	8,215,800	6,327,000	5,566,800	2,771,300	2,885,500	3,016,900	3,153,500	0	0	
446,000	294,000	220,400		Add Transfer from Reserves	212,500	0	0	0	0	0	0	0	0	0	0	0	0	
1,372,000	2,922,000	2,294,700		Add Capital Income	2,475,000	2,461,800	3,535,700	6,691,600	7,892,300	6,129,000	5,312,800	2,472,300	2,546,500	2,622,900	2,701,500	0	0	
0	0	0		Less Capital Expenditure	0	0	0	0	0	0	0	0	0	0	0	0	0	
(788,400)	(882,800)	(907,900)		Cash Result after Capital Movements	(987,500)	9	(945,500)	(4)	(970,100)	(999,600)	(1,030,100)	(1,061,500)	(1,093,700)	(1,127,100)	(1,161,600)	(1,197,000)	(1,233,200)	

COMMUNITY CENTRES AND HALLS																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
				Fees and Charges													
0	0	5,600	26087	Alstonville Leisure and Entertainment Centre	35,000	525	26,000	(26)	26,800	27,700	28,600	29,500	30,400	31,400	32,400	33,400	34,500
0	0	49,100	26081	Ballina Surf Club	98,700	101	102,000	3	105,100	108,400	111,800	115,200	118,900	122,600	126,400	130,400	134,500
102,000	113,000	120,600	26082	Kentwell Centre	117,000	(3)	120,000	3	123,700	127,500	131,400	135,400	139,600	143,900	148,300	152,900	157,600
57,000	106,000	102,600	26083	Lennox Head Cultural and Comm Centre	110,000	7	113,000	3	116,400	120,000	123,700	127,500	131,400	135,500	139,700	144,000	148,400
15,000	20,000	20,200	26080	Richmond Room	20,000	(1)	21,000	5	21,700	22,400	23,100	23,800	24,600	25,400	26,200	27,000	27,900
174,000	239,000	298,100		Total Operating Revenues	380,700	28	382,000	0	393,700	406,000	418,600	431,400	444,900	458,800	473,000	487,700	502,900
				OPERATING EXPENSES													
172,000	126,000	123,500	35110	Employee Costs	173,000	40	181,000	5	186,500	192,100	197,900	203,900	210,100	216,500	223,000	229,700	236,600
46,000	48,000	52,100	35110	Kentwell Centre	52,000	(0)	53,800	3	55,700	57,800	59,900	62,000	64,100	66,400	68,900	71,400	74,000
120,000	137,000	165,200	35100	Alstonville Leisure & Entertainment Centre	183,500	11	189,000	3	194,700	200,800	207,100	213,600	220,200	227,100	234,100	241,300	248,700
102,000	138,000	172,400	30023	Lennox Head Cultural and Comm Centre	184,400	7	189,000	2	193,700	200,000	206,600	213,600	220,600	227,800	235,500	243,200	251,200
21,000	24,000	24,200	35115	Richmond Room	26,000	7	27,000	4	27,900	29,000	30,100	31,300	32,500	33,800	35,100	36,400	37,800
0	0	71,500	30025	Ballina Surf Club	108,000	51	111,500	3	115,300	119,200	123,200	127,300	131,500	135,800	140,200	144,700	149,600
15,000	22,000	33,600	35107	Public Halls	24,000	(29)	25,000	4	25,900	26,800	27,700	28,600	29,500	30,500	31,500	32,500	33,600
5,000	5,000	5,700	35108	Naval Museum	6,000	5	6,200	3	6,400	6,600	6,800	7,100	7,400	7,700	8,000	8,300	8,600
				Debt Servicing													
4,000	3,000	2,900	35111	Interest on Kentwell Centre	2,600	(10)	2,200	(15)	1,800	1,300	800	300	0	0	0	0	0
12,000	11,000	10,400	35111	Interest on Naval Museum	9,600	(8)	8,900	(7)	8,000	7,000	6,000	5,000	3,700	2,500	1,100	0	0
				Non-cash Expenses													
276,100	274,700	2,600	35107	Depreciation - Halls	50,000	1,823	50,000	0	50,000	51,500	53,100	54,700	56,400	58,100	59,900	61,700	63,600
427,700	438,900	690,200	35110	Depreciation - Community Centres	530,000	(23)	530,000	0	530,000	530,000	545,900	562,300	579,200	596,600	614,500	633,000	652,000
180,800	180,800	0	30021	Depreciation - Child Care Centres (Leased)	260,000	100	260,000	0	260,000	267,800	275,900	284,200	292,800	301,600	310,700	320,100	329,800
1,381,600	1,408,400	1,354,300		Total Operating Expenses	1,609,100	19	1,633,600	2	1,655,900	1,689,900	1,741,000	1,793,900	1,848,000	1,904,400	1,962,500	2,022,300	2,085,500
(1,207,600)	(1,169,400)	(1,056,200)		Operating Result - Surplus / (Deficit)	(1,228,400)	16	(1,251,600)	2	(1,262,200)	(1,283,900)	(1,322,400)	(1,362,500)	(1,403,100)	(1,445,600)	(1,489,500)	(1,534,600)	(1,582,600)
884,600	894,400	692,800		Add Back Depreciation	840,000	21	840,000	0	840,000	849,300	874,900	901,200	928,400	956,300	985,100	1,014,800	1,045,400
(323,000)	(275,000)	(363,400)		Cash Result - Surplus / (Deficit)	(388,400)	7	(411,600)	6	(422,200)	(434,600)	(447,500)	(461,300)	(474,700)	(489,300)	(504,400)	(519,800)	(537,200)
				Capital Movements													
15,000	15,000	16,200		Less Principal Repayments	17,300		18,500		19,900	21,300	22,700	22,800	16,900	18,100	19,500	0	0
80,000	86,000	104,100		Less Transfer to Reserves	0		0		0	0	0	0	0	0	0	0	0
30,000	80,000	379,700		Add Transfer from Reserves	76,100		250,000		0	0	0	0	0	0	0	0	0
0	0	9,200		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
0	0	237,400		Less Capital Expenditure	207,100		271,000		22,000	23,000	24,000	25,000	26,000	27,000	28,000	29,000	30,000
(388,000)	(296,000)	(332,200)		Cash Result after Capital Movements	(536,700)	62	(451,100)	(16)	(464,100)	(478,900)	(494,200)	(509,100)	(517,600)	(534,400)	(551,900)	(548,800)	(567,200)
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14		Community Facilities - Summary	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
(172,000)	(126,000)	(123,500)	35110	Employee Costs	(173,000)	40	(181,000)	5	(186,500)	(192,100)	(197,900)	(203,900)	(210,100)	(216,500)	(223,000)	(229,700)	(236,600)
52,000	62,000	65,600	35110	Kentwell Community Services Centre	62,400	(5)	64,000	3	66,200	68,400	70,700	73,100	75,500	77,500	79,400	81,500	83,600
(120,000)	(137,000)	(159,600)	35115	Alstonville Leisure & Entertainment Centre	(148,500)	(7)	(163,000)	10	(187,900)	(173,100)	(178,500)	(184,100)	(189,800)	(195,700)	(201,700)	(207,900)	(214,200)
(45,000)	(32,000)	(69,800)	30023	Lennox Head Cultural and Comm Centre	(74,400)	7	(76,000)	2	(77,300)	(80,000)	(82,900)	(86,100)	(89,200)	(92,300)	(95,500)	(99,200)	(102,800)
(6,000)	(4,000)	(4,000)	30023	Richmond Room	(6,000)	50	(6,000)	0	(6,200)	(6,600)	(7,000)	(7,500)	(7,900)	(8,400)	(8,900)	(9,400)	(9,900)
0	0	(22,400)		Ballina Surf Life Saving Club	(9,300)	(58)	(9,500)	2	(10,200)	(10,800)	(11,400)	(12,100)	(12,800)	(13,200)	(13,800)	(14,300)	(15,100)
(32,000)	(38,000)	(49,700)		Public Halls and Museums	(39,600)	(20)	(40,100)	1	(40,300)	(40,400)	(40,500)	(40,700)	(40,600)	(40,700)	(40,600)	(40,800)	(42,200)
(323,000)	(275,000)	(363,400)		Summary Net Operating Costs	(388,400)	7	(411,600)	6	(422,200)	(434,600)	(447,500)	(461,300)	(474,700)	(489,300)	(504,400)	(519,800)	(537,200)

CULTURAL AND COMMUNITY SERVICES																	
ACTUAL	ACTUAL	ACTUAL	LEDGER	BUDGET ITEMS	ESTIMATED												
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
				Grants and Contributions													
8,000	8,000	6,500	20021	Area Assistance Grant	0	(100)	0	0	0	0	0	0	0	0	0	0	0
2,000	2,000	1,500	20021	Youth Week	2,000	33	2,000	0	2,100	2,200	2,300	2,400	2,500	2,600	2,700	2,800	2,900
0	0	10,000	20021	Koala Study	0	(100)	0	0	0	0	0	0	0	0	0	0	0
				Fees and Charges													
64,000	71,000	76,200	26130	Northern Rivers Community Gallery	92,500	21	94,000	2	97,200	100,500	107,900	116,700	124,900	134,200	142,800	152,600	162,600
7,000	21,000	7,600	20021	Other Fees and Charges	20,400	168	20,000	(2)	20,800	21,600	22,400	23,300	24,200	25,100	26,000	27,000	28,000
81,000	102,000	101,800		Total Operating Revenues	114,900	13	116,000	1	120,100	124,300	132,600	142,400	151,600	161,900	171,500	182,400	193,500
				OPERATING EXPENSES													
				Employee Costs and Overheads													
85,000	94,000	198,000	30020	Salaries and oncosts - Comm Services	272,200	37	301,200	11	310,400	319,800	329,500	339,500	349,800	360,400	371,300	382,500	394,000
248,000	246,000	0	30004	Salaries and oncosts - Customer Service	275,000	100	282,000	3	290,500	299,300	308,300	317,600	327,200	337,100	347,300	357,800	368,600
				Community Services													
14,000	20,000	18,900	30021	Community Services Programs	15,500	(18)	15,500	0	15,500	16,100	16,700	17,300	17,900	18,600	19,300	20,000	20,800
13,000	14,000	15,200	30020	Insurance for Playgroups etc	15,000	(1)	15,500	3	16,000	16,500	17,000	17,600	18,200	18,800	19,400	20,000	20,600
11,000	37,000	39,400	30021	Other Community Services	20,700	(47)	12,000	(42)	12,400	12,800	13,300	13,800	14,300	14,900	15,500	16,100	16,700
				Community Land Management													
36,000	23,000	24,000	30021	Land Investigations	15,000	(38)	15,000	0	15,500	16,000	16,500	17,000	17,600	18,200	18,800	19,400	20,000
				Community Gallery													
144,000	154,200	165,200	35160	Northern Rivers Community Gallery	210,000	27	187,500	(11)	194,500	200,600	207,800	214,300	222,000	229,800	236,700	244,700	253,000
				Non-cash Expenses													
43,000	43,800	0	35160	Depreciation - Gallery	45,100	100	45,100	0	46,500	47,900	49,400	50,900	52,500	54,100	55,800	57,500	59,300
594,000	632,000	460,700		Total Operating Expenses	868,500	89	873,800	1	901,300	929,000	958,500	988,000	1,019,500	1,051,900	1,084,100	1,118,000	1,153,000
(513,000)	(530,000)	(358,900)		Operating Result - Surplus / (Deficit)	(753,600)	110	(757,800)	1	(781,200)	(804,700)	(825,900)	(845,600)	(867,900)	(890,000)	(912,600)	(935,600)	(959,500)
43,000	43,800	0		Add Back Depreciation	45,100	100	45,100	0	46,500	47,900	49,400	50,900	52,500	54,100	55,800	57,500	59,300
(470,000)	(486,200)	(358,900)		Cash Result - Surplus / (Deficit)	(708,500)	97	(712,700)	1	(734,700)	(756,800)	(776,500)	(794,700)	(815,400)	(835,900)	(856,800)	(878,100)	(900,200)
				Capital Movements													
0	0	0		Less Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
33,000	18,000	37,000		Less Transfer to Reserves	0		0		0	0	0	0	0	0	0	0	0
4,000	20,000	60,000		Add Transfer from Reserves	45,000		0		0	0	0	0	0	0	0	0	0
0	0	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
0	17,000	44,500		Less Capital Expenditure	25,000		10,000		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
(499,000)	(501,200)	(380,400)		Cash Result after Capital Movements	(688,500)	81	(722,700)	5	(744,700)	(766,800)	(786,500)	(804,700)	(825,400)	(845,900)	(866,800)	(888,100)	(910,200)

LIBRARY SERVICES																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
79,000	79,000	75,800	26040	Operating Grants	77,000	2	82,000	6	84,500	87,100	89,800	92,500	95,300	98,200	101,200	104,300	107,500
36,000	36,000	34,600	26040	Library Per Capita Special Projects	35,000	1	35,000	0	36,100	37,200	38,400	39,600	40,800	42,100	43,400	44,800	46,200
115,000	115,000	110,400		Total Operating Revenues	112,000	1	117,000	4	120,600	124,300	128,200	132,100	136,100	140,300	144,600	149,100	153,700
				OPERATING EXPENSES													
574,000	1,209,000	1,253,300	35031	Contribution to Richmond Tweed Library	1,274,000	2	1,312,000	3	1,351,400	1,392,000	1,433,800	1,476,900	1,521,300	1,567,000	1,614,100	1,662,600	1,712,500
22,000	19,000	20,000	35030	Rates, Insurance and Security	20,000	0	23,900	20	24,800	25,700	26,600	27,600	28,600	29,600	30,600	31,600	32,600
58,000	63,000	61,400	35031	Electricity, Heating and Cleaning	68,000	11	71,000	4	73,200	75,500	77,800	80,300	82,800	85,400	88,200	91,000	94,000
18,000	16,000	16,900	35031	Library Sundries	18,000	7	18,600	3	19,300	20,000	20,700	21,400	22,100	22,800	23,600	24,400	25,200
32,000	34,000	15,600	35031	Special Projects	114,700	635	35,000	(69)	36,100	37,200	38,400	39,600	40,800	42,100	43,400	44,800	46,200
0	0	0	35031	Debt Servicing Interest on Loans	0	0	0	0	0	0	0	0	0	0	0	0	0
172,000	173,000	314,900	35030	Non-cash Expenses Depreciation	149,000	(53)	149,000	0	149,000	153,500	158,200	163,000	167,900	173,000	178,200	183,600	189,200
876,000	1,514,000	1,682,100		Total Operating Expenses	1,643,700	(2)	1,609,500	(2)	1,653,800	1,703,900	1,755,500	1,808,800	1,863,500	1,919,900	1,978,100	2,038,000	2,099,700
(761,000)	(1,399,000)	(1,571,700)		Operating Result - Surplus / (Deficit)	(1,531,700)	(3)	(1,492,500)	(3)	(1,533,200)	(1,579,600)	(1,627,300)	(1,676,700)	(1,727,400)	(1,779,600)	(1,833,500)	(1,888,900)	(1,946,000)
172,000	173,000	314,900		Add Back Depreciation	149,000	(53)	149,000	0	149,000	153,500	158,200	163,000	167,900	173,000	178,200	183,600	189,200
(589,000)	(1,226,000)	(1,256,800)		Cash Result - Surplus / (Deficit)	(1,382,700)	10	(1,343,500)	(3)	(1,384,200)	(1,426,100)	(1,469,100)	(1,513,700)	(1,559,500)	(1,606,600)	(1,655,300)	(1,705,300)	(1,756,800)
				Capital Movements													
0	0	0		Less Loan Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
59,000	61,000	253,800		Less Transfer to Reserves	0		0		0	0	0	0	0	0	0	0	0
54,000	59,000	209,200		Add Transfer from Reserves	253,800		0		0	0	0	0	0	0	0	0	0
0	0	16,000		Add Capital Income	5,000		0		0	0	0	0	0	0	0	0	0
0	0	10,400		Less Capital Expenditure	179,100		0		0	0	0	0	0	0	0	0	0
(594,000)	(1,228,000)	(1,295,800)		Cash Result after Capital Movements	(1,303,000)	1	(1,343,500)	3	(1,384,200)	(1,426,100)	(1,469,100)	(1,513,700)	(1,559,500)	(1,606,600)	(1,655,300)	(1,705,300)	(1,756,800)

TOURISM AND COMMUNICATIONS																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
				Fees and Charges													
7,000	5,000	9,400	26122	Visitor Information Centre - Commissions	10,800	15	9,000	(17)	9,500	10,100	10,700	11,300	11,900	12,500	13,100	13,700	14,300
17,400	24,100	31,600	26122	Visitor Information Centre - Merchandise	21,500	(32)	21,500	0	22,300	23,100	23,900	24,700	25,600	26,500	27,400	28,300	29,300
8,000	66,000	69,700	26120	Marketing and Destination Development	42,700	(39)	41,000	(4)	42,300	43,600	45,000	46,400	47,800	49,300	50,800	52,400	54,000
7,000	39,000	3,400	26120	Event Revenues	2,500	(26)	2,500	0	2,700	2,900	3,100	3,300	3,500	3,700	3,900	4,100	4,300
57,000	12,000	25,000		Grants and Contributions	0		0	0	0	0	0	0	0	0	0	0	0
96,400	146,100	139,100		Total Operating Revenues	77,500	(44)	74,000	(5)	76,800	79,700	82,700	85,700	88,800	92,000	95,200	98,500	101,900
				OPERATING EXPENSES													
				Tourism, Corporate Communications													
332,000	338,000	406,400	35150	Employee Costs	417,000	3	464,000	11	477,900	492,400	507,300	522,600	538,400	554,700	571,400	588,600	606,300
67,000	78,000	75,100	35150	Visitor Centre Office Expenses	86,000	15	85,600	(0)	88,700	92,000	95,300	98,700	102,400	106,100	109,900	113,700	117,800
9,000	14,000	16,200	35152	Merchandise Purchases	14,500	(10)	15,000	3	15,500	16,000	16,500	17,000	17,600	18,200	18,800	19,400	20,000
3,000	3,000	2,500	35152	Commission Expenses	4,500	80	4,600	2	4,700	4,900	5,100	5,300	5,500	5,700	5,900	6,100	6,400
221,000	178,000	172,500	35152	Marketing and Destination Development	150,000	(13)	150,000	0	154,200	158,900	163,800	168,800	174,000	179,300	184,800	190,400	196,200
0	0	43,000	35152	Business Promotions	7,000	(84)	0	(100)	0	0	0	0	0	0	0	0	0
				Festivals and Events													
52,900	50,300	79,600	35152	Community Event Program	98,000	23	100,000	2	103,000	106,100	109,300	112,600	116,000	119,500	123,100	126,800	130,700
3,000	3,300	4,700	35152	Event Expenses - Other Groups	4,500	(4)	4,500	0	4,700	4,900	5,100	5,300	5,500	5,700	5,900	6,100	6,300
2,800	2,800	2,000	35152	Naidoc Walk	0	(100)	0	0	0	0	0	0	0	0	0	0	0
11,900	13,200	14,600	35152	Fair Go	14,000	(4)	14,000	0	14,500	15,000	15,500	16,000	16,500	17,000	17,600	18,200	18,800
2,800	1,500	3,600	35152	ANZAC Day	3,000	(17)	3,000	0	3,100	3,200	3,300	3,400	3,600	3,800	4,000	4,200	4,400
15,000	16,700	18,700	35152	Australia Day	19,000	2	19,000	0	19,000	19,600	20,200	20,900	21,600	22,300	23,000	23,700	24,500
0	5,600	15,800	35152	Christmas Decorations	10,000	(37)	10,000	0	10,000	10,300	10,700	11,100	11,500	11,900	12,300	12,700	13,100
0	0	0	35152	Other Tourism Activities	2,500	100	2,500	0	2,600	2,700	2,800	2,900	3,000	3,100	3,200	3,300	3,400
				Non-cash Expenses													
88,100	88,100	48,500	35150	Deprec - Tourism Building and Assets	26,000	(46)	26,000	0	26,000	26,800	27,700	28,600	29,500	30,400	31,400	32,400	33,400
808,500	792,500	903,200		Total Operating Expenses	856,000	(5)	898,200	5	923,900	952,800	982,600	1,013,200	1,045,100	1,077,700	1,111,300	1,145,600	1,181,300
(712,100)	(646,400)	(764,100)		Operating Result - Surplus / (Deficit)	(778,500)	2	(824,200)	6	(847,100)	(873,100)	(899,900)	(927,500)	(956,300)	(985,700)	(1,016,100)	(1,047,100)	(1,079,400)
88,100	88,100	48,500		Add Back Depreciation	26,000	(46)	26,000	0	26,000	26,800	27,700	28,600	29,500	30,400	31,400	32,400	33,400
(624,000)	(558,300)	(715,600)		Cash Result - Surplus / (Deficit)	(752,500)	5	(798,200)	6	(821,100)	(846,300)	(872,200)	(898,900)	(926,800)	(955,300)	(984,700)	(1,014,700)	(1,046,000)
				Capital Movements													
0	0	0		Less Loan Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
2,000	32,000	32,000		Less Transfer to Reserves	0		0		0	0	0	0	0	0	0	0	0
0	0	82,300		Add Transfer from Reserves	27,000		0		0	0	0	0	0	0	0	0	0
0	0	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Less Capital Expenditure	0		0		0	0	0	0	0	0	0	0	0
(626,000)	(590,300)	(665,300)		Cash Result after Capital Movements	(725,500)	9	(798,200)	10	(821,100)	(846,300)	(872,200)	(898,900)	(926,800)	(955,300)	(984,700)	(1,014,700)	(1,046,000)

DEVELOPMENT AND ENVIRONMENTAL HEALTH GROUP - SUMMARY																
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	BUDGET ITEMS	ESTIMATED												
				2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
			OPERATING REVENUES													
333,000	356,000	372,200	Development Services	324,000	(13)	376,000	16	387,600	399,800	412,200	425,000	438,300	452,000	466,200	480,700	495,500
540,000	598,000	893,100	Building Services	990,000	11	970,000	(2)	1,000,100	1,031,700	1,064,200	1,097,500	1,131,900	1,167,200	1,203,500	1,240,700	1,279,000
184,000	189,000	184,400	Environmental and Public Health	235,000	27	254,300	8	265,200	432,400	265,900	277,600	283,700	293,000	305,500	312,300	322,300
70,000	117,000	163,400	Administration and Public Order	226,000	38	244,500	8	252,400	260,700	269,100	277,800	286,700	295,900	305,300	315,000	324,800
1,127,000	1,260,000	1,613,500	Total Operating Revenues	1,775,000	10	1,844,800	4	1,905,300	2,124,600	2,011,400	2,077,900	2,140,600	2,208,100	2,280,500	2,348,700	2,421,600
			OPERATING EXPENSES													
1,187,000	1,156,000	1,077,900	Development Services	1,193,000	11	1,247,000	5	1,278,300	1,316,800	1,356,600	1,397,500	1,439,800	1,483,300	1,528,100	1,574,200	1,621,700
761,000	776,000	728,000	Building Services	750,100	3	822,100	10	846,000	871,600	897,900	925,100	953,000	981,800	1,011,400	1,041,900	1,073,200
569,000	638,000	682,400	Environmental and Public Health	718,100	5	758,800	6	781,400	1,108,100	804,200	857,900	881,300	907,700	938,700	964,400	994,100
944,000	1,005,000	1,080,300	Administration and Public Order	1,158,300	7	1,239,000	7	1,276,200	1,315,100	1,355,100	1,396,200	1,438,600	1,482,600	1,527,900	1,574,500	1,622,500
3,461,000	3,575,000	3,568,600	Total Operating Expenses	3,819,500	7	4,066,900	6	4,181,900	4,611,600	4,413,800	4,576,700	4,712,700	4,855,400	5,006,100	5,155,000	5,311,500
			NET PROGRAM OPERATING RESULT													
(854,000)	(800,000)	(705,700)	Development Services	(869,000)	23	(871,000)	0	(890,700)	(917,000)	(944,400)	(972,500)	(1,001,500)	(1,031,300)	(1,061,900)	(1,093,500)	(1,126,200)
(221,000)	(178,000)	165,100	Building Services	239,900	45	147,900	(38)	154,100	160,100	166,300	172,400	178,900	185,400	192,100	198,800	205,800
(385,000)	(449,000)	(497,600)	Environmental and Public Health	(483,100)	(3)	(504,500)	4	(516,200)	(675,700)	(538,300)	(580,300)	(597,600)	(614,700)	(633,200)	(652,100)	(671,800)
(874,000)	(888,000)	(916,900)	Administration and Public Order	(932,300)	2	(994,500)	7	(1,023,800)	(1,054,400)	(1,086,000)	(1,118,400)	(1,151,900)	(1,186,700)	(1,222,600)	(1,259,500)	(1,297,700)
(2,334,000)	(2,315,000)	(1,955,100)	Total Operating Result - Surplus / (Deficit)	(2,044,500)	5	(2,222,100)	9	(2,276,600)	(2,487,000)	(2,402,400)	(2,498,800)	(2,572,100)	(2,647,300)	(2,725,600)	(2,806,300)	(2,889,900)
5,000	5,000	9,800	Add Back Depreciation	4,400	(55)	4,400	0	4,600	4,800	5,000	5,200	5,400	5,600	5,800	6,000	6,200
(2,329,000)	(2,310,000)	(1,945,300)	Total Cash Operating Result - Surplus / (Deficit)	(2,040,100)	5	(2,217,700)	9	(2,272,000)	(2,482,200)	(2,397,400)	(2,493,600)	(2,566,700)	(2,641,700)	(2,719,800)	(2,800,300)	(2,883,700)
			Capital Movements													
5,000	6,000	6,100	Less Loan Principal Repayments	6,500		6,900		7,300	7,800	8,300	7,300	0	0	0	0	0
281,000	176,000	412,300	Less Transfer to Reserves	0		0		0	0	0	0	0	0	0	0	0
321,000	281,000	885,700	Add Transfer from Reserves	39,300		27,000		186,700	288,000	100,000	100,000	0	0	0	0	0
0	0	340,000	Add Capital Income	0		13,000		103,000	60,000	50,000	70,000	130,000	0	0	0	0
40,000	142,000	796,900	Less Capital Expenditure	25,300		45,000		305,000	220,000	175,000	170,000	130,000	0	0	0	0
(2,334,000)	(2,353,000)	(1,934,900)	Cash Result after Capital Movements	(2,032,600)	5	(2,229,600)	10	(2,294,600)	(2,362,000)	(2,430,700)	(2,500,900)	(2,566,700)	(2,641,700)	(2,719,800)	(2,800,300)	(2,883,700)

DEVELOPMENT SERVICES																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
325,000	307,000	337,500	21000	Regulatory Fees and Charges	309,000	(8)	356,000	15	367,000	378,500	390,200	402,300	414,900	427,800	441,200	454,900	468,900
0	30,000	0	21002	Operating Grants and Contributions	0		0		0	0	0	0	0	0	0	0	0
8,000	19,000	34,700	21001	Other Revenues - Legals and Fines	15,000	(57)	20,000	33	20,600	21,300	22,000	22,700	23,400	24,200	25,000	25,800	26,600
333,000	356,000	372,200		Total Operating Revenues	324,000	(13)	376,000	16	387,600	399,800	412,200	425,000	438,300	452,000	466,200	480,700	495,500
				OPERATING EXPENSES													
1,065,000	1,045,000	913,200	31000	Employee Costs	993,000	9	1,047,000	5	1,078,300	1,110,700	1,144,100	1,178,500	1,214,000	1,250,500	1,288,100	1,326,800	1,366,700
54,000	53,000	64,600	31000	Office Exps, Advertising, Consultants	50,000	(23)	50,000	0	50,000	51,600	53,300	55,000	56,800	58,700	60,600	62,600	64,600
68,000	58,000	100,100	31000	Legal Costs	150,000	50	150,000	0	150,000	154,500	159,200	164,000	169,000	174,100	179,400	184,800	190,400
				Non-cash Expenses													
0	0	0	31000	Depreciation	0	0	0	0	0	0	0	0	0	0	0	0	0
1,187,000	1,156,000	1,077,900		Total Operating Expenses	1,193,000	11	1,247,000	5	1,278,300	1,316,800	1,356,600	1,397,500	1,439,800	1,483,300	1,528,100	1,574,200	1,621,700
(854,000)	(800,000)	(705,700)		Operating Result - Surplus / (Deficit)	(869,000)	23	(871,000)	0	(890,700)	(917,000)	(944,400)	(972,500)	(1,001,500)	(1,031,300)	(1,061,900)	(1,093,500)	(1,126,200)
0	0	0		Add Back Depreciation	0		0		0	0	0	0	0	0	0	0	0
(854,000)	(800,000)	(705,700)		Cash Result - Surplus / (Deficit)	(869,000)	23	(871,000)	0	(890,700)	(917,000)	(944,400)	(972,500)	(1,001,500)	(1,031,300)	(1,061,900)	(1,093,500)	(1,126,200)
				Capital Movements													
0	0	0		Less Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
0	22,000	0		Less Transfer to Reserves	0		0		0	0	0	0	0	0	0	0	0
0	0	21,600		Add Transfer from Reserves	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Less Capital Expenditure	0		0		0	0	0	0	0	0	0	0	0
(854,000)	(822,000)	(684,100)		Cash Result after Capital Movements	(869,000)	27	(871,000)	0	(890,700)	(917,000)	(944,400)	(972,500)	(1,001,500)	(1,031,300)	(1,061,900)	(1,093,500)	(1,126,200)

BUILDING SERVICES																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
			21020	OPERATING REVENUES													
540,000	598,000	893,100		Fees and Charges	990,000	11	970,000	(2)	1,000,100	1,031,700	1,064,200	1,097,500	1,131,900	1,167,200	1,203,500	1,240,700	1,279,000
540,000	598,000	893,100		Total Operating Revenues	990,000	11	970,000	(2)	1,000,100	1,031,700	1,064,200	1,097,500	1,131,900	1,167,200	1,203,500	1,240,700	1,279,000
				OPERATING EXPENSES													
739,000	726,000	708,600	31020	Employee Costs	728,100	3	800,100	10	824,000	848,900	874,400	900,800	927,900	955,800	984,500	1,014,100	1,044,500
16,000	14,000	13,800	31020	Office Exps, Advertising, Consultants	12,000	(13)	12,000	0	12,000	12,400	12,800	13,200	13,600	14,100	14,600	15,100	15,600
6,000	36,000	5,600	31020	Legal Costs	10,000	79	10,000	0	10,000	10,300	10,700	11,100	11,500	11,900	12,300	12,700	13,100
761,000	776,000	728,000		Total Operating Expenses	750,100	3	822,100	10	846,000	871,600	897,900	925,100	953,000	981,800	1,011,400	1,041,900	1,073,200
(221,000)	(178,000)	165,100		Operating Result - Surplus / (Deficit)	239,900	45	147,900	(38)	154,100	160,100	166,300	172,400	178,900	185,400	192,100	198,800	205,800
(221,000)	(178,000)	165,100		Cash Result - Surplus / (Deficit)	239,900	45	147,900	(38)	154,100	160,100	166,300	172,400	178,900	185,400	192,100	198,800	205,800
				Capital Movements													
0	0	0		Less Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Less Transfer to Reserves	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Add Transfer from Reserves	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Less Capital Expenditure	0		0		0	0	0	0	0	0	0	0	0
(221,000)	(178,000)	165,100		Cash Result after Capital Movements	239,900	45	147,900	(38)	154,100	160,100	166,300	172,400	178,900	185,400	192,100	198,800	205,800

ENVIRONMENTAL AND PUBLIC HEALTH																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
176,000	175,000	183,000	21040	Environmental Health	227,500	24	233,800	3	241,400	249,300	257,500	265,900	274,600	283,500	292,600	302,000	311,600
0	0	0		Regulatory Fees and Fines	0	0	13,000	100	16,000	175,000	0	3,000	0	0	3,000	0	0
8,000	11,000	700	21040	Operating Grants	4,500	543	4,500	0	4,700	4,900	5,100	5,300	5,500	5,700	5,900	6,100	6,300
				Markets													
0	3,000	1,100	21042	Inspections	3,000	173	3,000	0	3,100	3,200	3,300	3,400	3,600	3,800	4,000	4,200	4,400
184,000	189,000	184,800		Total Operating Revenues	235,000	27	254,300	8	265,200	432,400	265,900	277,600	283,700	293,000	305,500	312,300	322,300
				OPERATING EXPENSES													
537,000	610,000	608,600	31040	Environmental Health	635,600	4	671,600	6	691,800	712,600	734,100	756,200	779,000	802,600	826,800	851,700	877,400
12,000	10,000	14,200	31040	Employee Costs	14,000	(1)	14,000	0	14,000	14,600	15,200	15,800	16,400	17,000	17,600	18,200	18,900
6,000	7,000	2,900	31040	Office Exps, Advertising, Consultants	9,000	210	9,000	0	8,000	8,300	8,600	8,900	9,200	9,600	10,000	10,400	10,800
				Projects and Kits													
14,000	11,000	14,600	31042	Water Quality and Management Plans	15,000	3	15,600	4	16,200	16,800	17,400	18,000	18,600	19,300	20,000	20,700	21,500
0	0	10,600	32012	Water Monitoring	15,000	42	20,000	33	19,700	0	28,000	52,000	57,000	58,000	52,000	62,000	32,000
0	0	31,100	32012	Lake Ainsworth Management Plan	29,000	(7)	28,000	(3)	31,000	355,000	0	6,000	0	0	11,000	0	32,000
				Shaws Bay Management Plan													
0	0	400	31043	Noxious Plants / Vermin	500	25	600	20	700	800	900	1,000	1,100	1,200	1,300	1,400	1,500
				Destruction of Pests													
569,000	638,000	682,400		Total Operating Expenses	718,100	5	758,800	6	781,400	1,108,100	804,200	857,900	881,300	907,700	938,700	964,400	994,100
(385,000)	(449,000)	(497,600)		Operating Result - Surplus / (Deficit)	(483,100)	(3)	(504,500)	4	(516,200)	(675,700)	(538,300)	(580,300)	(597,600)	(614,700)	(633,200)	(652,100)	(671,800)
(385,000)	(449,000)	(497,600)		Cash Result - Surplus / (Deficit)	(483,100)	(3)	(504,500)	4	(516,200)	(675,700)	(538,300)	(580,300)	(597,600)	(614,700)	(633,200)	(652,100)	(671,800)
				Capital Movements													
0	0	0		Less Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
5,000	20,000	27,000		Less Transfer to Reserves	0		0		0	0	0	0	0	0	0	0	0
5,000	5,000	20,300		Add Transfer from Reserves	14,000		27,000		186,700	288,000	100,000	100,000	0	0	0	0	0
0	0	0		Add Capital Income	0		13,000		103,000	60,000	50,000	70,000	130,000	0	0	0	0
0	0	0		Less Capital Expenditure	0		45,000		305,000	220,000	175,000	170,000	130,000	0	0	0	0
(385,000)	(464,000)	(504,300)		Cash Result after Capital Movements	(469,100)	(7)	(509,500)	9	(531,500)	(547,700)	(563,300)	(580,300)	(597,600)	(614,700)	(633,200)	(652,100)	(671,800)

ADMINISTRATION AND PUBLIC ORDER																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
19,000	32,000	47,100	21080	Regulatory Fees and Fines	28,500	(39)	30,500	7	31,700	33,000	34,300	35,600	36,900	38,300	39,700	41,100	42,500
51,000	85,000	116,300	21081	Fees and Charges	197,500	70	214,000	8	220,700	227,700	234,800	242,200	249,800	257,600	265,600	273,900	282,300
				Fines and Other Revenues													
70,000	117,000	163,400		Total Operating Revenues	226,000	38	244,500	8	252,400	260,700	269,100	277,800	286,700	295,900	305,300	315,000	324,800
				OPERATING EXPENSES													
				DEH Group Management and Administration													
590,000	617,000	599,400	31082	Employee Costs	640,300	7	706,600	10	727,900	749,800	772,400	795,600	819,500	844,200	869,700	895,900	922,900
				Rangers													
280,000	332,000	394,400	31080	Salaries and Oncosts	431,500	9	444,500	3	457,900	471,800	486,100	500,800	515,900	531,500	547,500	564,000	581,000
65,000	48,000	73,700	31083	Impounding Expenses	79,500	8	81,300	2	84,000	87,400	90,800	94,300	97,800	101,300	104,900	108,600	112,400
				Debt Servicing													
4,000	3,000	3,000	31083	Interest on Loans - Dog Control	2,600	(13)	2,200	(15)	1,800	1,300	800	300	0	0	0	0	0
				Non-cash Expenses													
5,000	5,000	9,800	31083	Depreciation - Dog Control	4,400	(55)	4,400	0	4,600	4,800	5,000	5,200	5,400	5,600	5,800	6,000	6,200
944,000	1,005,000	1,080,300		Total Operating Expenses	1,158,300	7	1,239,000	7	1,276,200	1,315,100	1,355,100	1,396,200	1,438,600	1,482,600	1,527,900	1,574,500	1,622,500
(874,000)	(888,000)	(916,900)		Operating Result - Surplus / (Deficit)	(932,300)	2	(994,500)	7	(1,023,800)	(1,054,400)	(1,086,000)	(1,118,400)	(1,151,900)	(1,186,700)	(1,222,600)	(1,259,500)	(1,297,700)
5,000	5,000	9,800		Add Back Depreciation	4,400	(55)	4,400	0	4,600	4,800	5,000	5,200	5,400	5,600	5,800	6,000	6,200
(869,000)	(883,000)	(907,100)		Cash Result - Surplus / (Deficit)	(927,900)	2	(990,100)	7	(1,019,200)	(1,049,600)	(1,081,000)	(1,113,200)	(1,146,500)	(1,181,100)	(1,216,800)	(1,253,500)	(1,291,500)
				Capital Movements													
5,000	6,000	6,100		Less Principal Repayments	6,500		6,900		7,300	7,800	8,300	7,300	0	0	0	0	0
276,000	134,000	385,300		Less Transfer to Reserves	0		0		0	0	0	0	0	0	0	0	0
316,000	276,000	843,800		Add Transfer from Reserves	25,300		0		0	0	0	0	0	0	0	0	0
0	0	340,000		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
40,000	142,000	796,900		Less Capital Expenditure	25,300		0		0	0	0	0	0	0	0	0	0
(874,000)	(889,000)	(911,600)		Cash Result after Capital Movements	(934,400)	3	(997,000)	7	(1,026,500)	(1,057,400)	(1,089,300)	(1,120,500)	(1,146,500)	(1,181,100)	(1,216,800)	(1,253,500)	(1,291,500)

CIVIL SERVICES GROUP - SUMMARY (GENERAL FUND)																
ACTUAL	ACTUAL	ACTUAL	BUDGET ITEMS	ESTIMATED												
2011/12	2012/13	2013/14		2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
			OPERATING REVENUES													
296,000	360,000	308,300	Engineering Management	324,800	5	202,700	(38)	209,100	215,800	222,600	229,700	237,000	244,600	252,400	260,300	268,400
4,000	5,000	180,100	Procurement and Building Management	0	(100)	0	0	0	0	0	0	0	0	0	0	0
374,000	308,400	325,500	Stormwater and Environmental Protection	293,100	(10)	291,000	(1)	299,800	308,800	318,100	327,700	337,600	347,800	358,300	369,100	380,200
173,800	687,800	499,700	Roads and Bridges	145,500	(71)	61,700	(58)	54,700	47,500	40,000	32,200	24,200	15,800	7,500	2,600	2,600
633,000	598,700	905,900	Ancillary Transport Services	755,300	(17)	698,600	(8)	710,700	726,300	742,500	759,000	776,000	793,200	811,400	834,900	860,400
1,582,000	677,000	926,000	Roads and Maritime Services	866,500	(6)	885,000	2	912,000	939,800	968,300	997,800	1,028,100	1,059,600	1,091,800	1,125,000	1,159,300
990,700	906,200	986,500	Open Spaces and Reserves	830,500	(16)	741,000	(11)	763,900	787,600	811,800	836,700	862,500	889,000	916,300	944,400	973,300
327,800	308,500	302,000	Fleet Management and Workshop	283,900	(13)	256,500	(3)	266,100	275,900	284,900	294,100	303,600	312,300	322,300	331,600	341,100
212,000	249,000	161,500	Rural Fire Service	214,000	33	221,000	3	227,800	234,800	242,000	249,400	257,100	264,900	273,000	281,400	289,900
304,000	411,000	349,700	Quarries and Sandpit	280,000	(20)	281,000	0	289,500	298,300	307,300	316,600	326,200	336,000	346,200	356,700	367,500
2,460,000	2,497,000	2,720,200	Landfill and Resource Management	4,125,000	52	4,206,000	2	4,355,000	4,515,000	4,659,700	4,856,400	5,013,100	5,172,800	5,338,600	5,509,400	5,673,200
5,865,800	6,579,200	6,736,500	Domestic Waste Management	5,852,500	(13)	5,984,500	2	6,174,500	6,364,400	6,579,300	6,802,200	7,039,100	7,292,000	7,527,900	7,780,800	8,046,700
13,223,100	13,587,800	14,401,900	Total Operating Revenues	13,951,100	(3)	13,829,000	(1)	14,263,100	14,714,200	15,176,500	15,701,800	16,204,500	16,728,000	17,245,700	17,796,200	18,362,600
			OPERATING EXPENSES													
2,290,000	2,424,000	2,053,400	Engineering Management	2,437,700	19	2,489,800	2	2,563,900	2,641,600	2,721,700	2,804,400	2,889,300	2,976,800	3,067,100	3,081,100	3,095,300
3,138,000	3,112,700	3,669,700	Procurement and Building Management	3,455,400	(6)	3,470,800	0	3,573,600	3,673,400	3,786,800	3,903,600	4,023,500	4,147,100	4,274,900	4,391,000	4,510,700
2,377,000	2,446,000	2,507,800	Stormwater and Environmental Protection	2,766,700	10	2,509,000	(9)	2,542,700	2,619,900	2,699,500	2,781,400	2,865,800	2,952,800	3,042,300	3,134,500	3,229,300
12,633,700	16,780,800	13,306,900	Roads and Bridges	9,912,800	(26)	8,154,000	(18)	8,386,900	8,592,000	8,783,500	9,335,300	9,519,900	9,702,200	9,916,600	10,147,600	10,382,700
2,705,000	2,264,000	1,960,000	Ancillary Transport Services	2,790,900	42	2,945,500	(5)	2,690,600	2,740,900	2,792,700	2,854,200	2,932,900	3,013,700	3,096,900	3,189,800	3,287,000
1,303,000	730,000	749,800	Roads and Maritime Services	842,000	12	885,000	5	912,000	939,800	968,300	997,800	1,028,100	1,059,600	1,091,800	1,125,000	1,159,300
2,979,000	3,156,000	3,301,100	Open Spaces and Reserves	3,796,100	15	3,411,800	(10)	3,530,200	3,657,700	3,771,200	3,887,800	4,008,300	4,132,100	4,260,500	4,385,500	4,514,000
372,800	264,200	236,000	Fleet Management and Workshop	62,900	(73)	19,300	(69)	20,200	21,100	21,900	22,400	23,100	23,800	24,100	24,900	25,600
349,000	406,000	364,900	Rural Fire Service	439,600	20	439,800	0	454,600	469,000	483,800	498,900	514,700	530,900	547,700	564,800	582,500
78,000	218,000	172,600	Quarries and Sandpit	624,000	262	170,200	(73)	175,800	181,400	187,200	193,100	199,400	205,800	212,400	219,100	226,000
2,639,000	2,751,200	2,493,800	Landfill and Resource Management	3,608,900	45	3,438,700	(5)	3,412,400	3,439,900	3,524,900	3,621,400	3,722,100	3,824,000	3,926,300	4,029,800	4,138,600
5,090,400	6,163,100	6,082,600	Domestic Waste Management	5,798,000	(5)	5,907,000	2	6,073,400	6,253,900	6,439,600	6,631,500	6,827,500	7,030,700	7,242,100	7,458,700	7,680,500
35,954,900	40,716,000	36,898,600	Total Operating Expenses	36,535,000	(1)	33,540,900	(8)	34,336,300	35,230,600	36,181,100	37,531,800	38,554,600	39,599,500	40,702,700	41,751,800	42,831,500
			NET PROGRAM OPERATING RESULT													
(1,994,000)	(2,064,000)	(1,745,100)	Engineering Management	(2,112,900)	21	(2,287,100)	8	(2,354,800)	(2,425,800)	(2,499,100)	(2,574,700)	(2,652,300)	(2,732,200)	(2,814,700)	(2,820,800)	(2,826,900)
(3,134,000)	(3,107,700)	(3,489,600)	Procurement and Building Management	(3,455,400)	(1)	(3,470,800)	0	(3,573,600)	(3,673,400)	(3,786,800)	(3,903,600)	(4,023,500)	(4,147,100)	(4,274,900)	(4,391,000)	(4,510,700)
(2,003,000)	(2,137,600)	(2,182,300)	Stormwater and Environmental Protection	(2,473,600)	13	(2,218,000)	(10)	(2,242,900)	(2,311,100)	(2,381,400)	(2,453,700)	(2,528,200)	(2,605,000)	(2,684,000)	(2,765,400)	(2,849,100)
(12,459,900)	(16,093,000)	(12,807,200)	Roads and Bridges	(9,767,300)	(24)	(8,092,300)	(17)	(8,332,200)	(8,544,500)	(8,743,500)	(9,303,100)	(9,495,700)	(9,686,400)	(9,909,100)	(10,145,000)	(10,380,100)
(2,072,000)	(1,665,300)	(1,054,100)	Ancillary Transport Services	(2,035,600)	93	(1,946,900)	(4)	(1,979,900)	(2,014,600)	(2,050,200)	(2,095,200)	(2,156,900)	(2,220,500)	(2,354,900)	(2,426,600)	
279,000	(53,000)	176,200	Roads and Maritime Services	24,500	(86)	0	(100)	0	0	0	0	0	0	0	0	
(1,988,300)	(2,249,800)	(2,314,600)	Open Spaces and Reserves	(2,965,600)	28	(2,670,800)	(10)	(2,766,300)	(2,870,100)	(2,959,400)	(3,051,100)	(3,145,800)	(3,243,100)	(3,344,200)	(3,441,100)	(3,540,700)
(45,000)	44,300	66,000	Fleet Management and Workshop	201,000	205	237,200	18	245,900	254,800	263,000	271,700	280,500	288,500	298,200	306,700	315,500
(137,000)	(157,000)	(203,400)	Rural Fire Service	(225,600)	11	(218,800)	(3)	(226,800)	(234,200)	(241,800)	(249,500)	(257,600)	(266,000)	(274,700)	(283,400)	(292,600)
226,000	193,000	177,100	Quarries and Sandpit	(344,000)	(294)	110,800	(132)	113,700	116,900	120,100	123,500	126,800	130,200	133,800	137,600	141,500
(179,000)	(254,200)	226,400	Landfill and Resource Management	516,100	128	767,300	49	942,600	1,075,100	1,134,800	1,235,000	1,291,000	1,348,800	1,412,300	1,479,600	1,534,600
775,400	416,100	653,900	Domestic Waste Management	54,500	(92)	77,500	42	101,100	110,500	139,700	170,700	211,600	261,300	285,800	322,100	
(22,731,800)	(27,128,200)	(22,496,700)	Total Operating Result - Surplus / (Deficit)	(22,583,900)	0	(19,711,900)	(13)	(20,073,200)	(20,516,400)	(21,004,600)	(21,830,000)	(22,350,100)	(22,871,500)	(23,457,000)	(23,955,600)	(24,468,900)
12,989,000	13,740,000	13,300,100	Add Back Depreciation	12,556,100	(6)	11,384,600	(9)	11,687,900	12,039,500	12,401,500	12,774,500	13,158,800	13,554,600	13,962,100	14,382,100	14,814,400
(207,000)	393,000	236,600	Add Back Unwinding Interest Free Loans	398,700	69	387,700	(3)	372,400	375,100	358,400	340,300	320,300	295,400	298,600	301,900	305,300
2,762,000	4,734,000	1,892,700	Add Back Loss on Disposal of Infrastructure Assets	0	(100)	0	0	0	0	0	0	0	0	0	0	0
(7,187,800)	(8,261,200)	(7,067,300)	Total Cash Result - Surplus / (Deficit)	(9,629,100)	36	(7,939,600)	(18)	(8,012,900)	(8,101,500)	(8,244,700)	(8,715,200)	(8,871,000)	(9,021,500)	(9,196,300)	(9,271,600)	(9,349,200)
			Capital Movements													
1,868,500	1,946,000	2,347,100	Less Loan Principal Repayments	2,518,400		2,711,500		2,516,100	1,663,900	1,454,600	1,445,100	1,105,700	1,175,500	1,099,600	1,009,200	912,100
9,470,900	17,578,400	10,318,500	Less Transfer to Reserves	3,271,500		2,546,800		3,052,800	4,201,500	4,575,100	4,800,100	4,993,400	5,199,300	5,390,200	5,598,200	5,804,900
14,739,500	11,111,000	17,077,800	Add Transfer from Reserves	18,820,200		6,338,600		5,945,500	7,692,300	19,783,600	8,883,900	7,240,600	6,217,100	5,979,800	6,143,200	6,143,200
3,548,000	13,028,000	7,871,000	Add Capital Income	3,509,800		4,258,700		655,400	674,800	5,794,700	715,100	737,000	759,500	782,500	806,100	830,300
12,639,500	18,530,000	19,659,900	Less Capital Expenditure	22,670,100		14,106,200		10,357,100	12,314,100	29,810,000	13,652,300	14,267,700	12,890,700	12,204,700	12,464,300	13,006,300
(12,879,200)	(22,176,600)	(14,444,000)	Cash Result after Capital Movements	(15,759,100)	9	(16,706,800)	6	(17,338,000)	(17,914,200)	(18,506,100)	(19,013,700)	(19,637,800)	(20,286,900)	(20,891,200)	(21,557,400)	(22,099,000)

ENGINEERING (ASSET) MANAGEMENT																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
				Engineering Services													
249,000	277,000	235,800	22010	Engineering Inspections and Other	245,800	4	136,000	(45)	140,200	144,600	149,100	153,800	158,600	163,600	168,700	173,900	179,300
47,000	83,000	72,500	22011	Conts - Road Safety Officer / Programs	79,000	9	66,700	(16)	68,900	71,200	73,500	75,900	78,400	81,000	83,700	86,400	89,100
0	0	0	22011	Conts - Other	0	0	0	0	0	0	0	0	0	0	0	0	0
296,000	360,000	308,300		Total Operating Revenues	324,800	5	202,700	(38)	209,100	215,800	222,600	229,700	237,000	244,600	252,400	260,300	268,400
				OPERATING EXPENSES													
				Engineering Management													
541,000	589,000	601,600	32020	Employee Costs - Mgmt and Admin	769,000	28	809,000	5	833,300	858,300	884,000	910,500	937,800	965,900	994,900	994,900	994,900
685,000	685,000	661,300	32020	Employee Costs - Infrastructure	742,000	12	768,000	4	791,000	814,700	839,100	864,300	890,200	916,900	944,400	944,400	944,400
414,000	398,000	440,700	32020	Employee Costs - Engineering Works	561,000	27	563,000	0	579,900	597,300	615,200	633,700	652,700	672,300	692,500	692,500	692,500
181,000	183,000	0	32020	Overseers	0	0	0	0	0	0	0	0	0	0	0	0	0
6,000	11,000	8,300	32020	Conferences	8,000	(4)	8,000	0	8,300	8,600	8,900	9,200	9,500	9,800	10,100	10,500	10,900
95,000	92,000	103,500	32020	Vehicles	106,700	3	106,700	0	110,000	113,300	116,700	120,300	124,000	127,800	131,700	135,700	139,800
36,000	44,000	29,300	32020	Office Expenses and Advertising	29,000	(1)	28,000	(3)	25,600	26,500	27,500	28,500	29,500	30,600	31,800	33,000	34,200
67,000	88,000	81,600	32020	Road Safety Officer and Programs	94,000	15	76,000	(19)	81,000	83,800	86,600	89,500	92,400	95,500	98,700	101,900	105,100
0	65,000	5,800	32020	Asset Management / Modelling	10,000	72	10,000	0	10,000	10,300	10,700	11,100	11,500	11,900	12,300	12,700	13,100
22,000	23,000	64,700	32020	North East Weight of Loads Group	27,500	(57)	28,400	3	29,300	30,200	31,200	32,200	33,200	34,200	35,300	36,400	37,500
				Emergency Services													
30,000	14,000	5,300	32021	Operating Expenses	11,000	108	11,200	2	11,400	11,900	12,400	12,900	13,400	13,900	14,400	14,900	15,500
26,000	41,000	50,600	32021	State Levy	52,000	3	54,000	4	55,700	57,400	59,200	61,000	62,900	64,800	66,800	68,900	71,000
				Non-Cash Expenses													
16,000	18,000	0	32021	Depreciation - Emergency Services	27,500	100	27,500	0	28,400	29,300	30,200	31,200	32,200	33,200	34,200	35,300	36,400
171,000	173,000	700	32021	Depreciation - Engineering	0	(100)	0	0	0	0	0	0	0	0	0	0	0
2,290,000	2,424,000	2,053,400		Total Operating Expenses	2,437,700	19	2,489,800	2	2,563,900	2,641,600	2,721,700	2,804,400	2,889,300	2,976,800	3,067,100	3,081,100	3,095,300
(1,994,000)	(2,064,000)	(1,745,100)		Operating Result - Surplus / (Deficit)	(2,112,900)	21	(2,287,100)	8	(2,354,800)	(2,425,800)	(2,499,100)	(2,574,700)	(2,652,300)	(2,732,200)	(2,814,700)	(2,820,800)	(2,826,900)
187,000	191,000	700		Add Back Depreciation	27,500	3,829	27,500	0	28,400	29,300	30,200	31,200	32,200	33,200	34,200	35,300	36,400
(1,807,000)	(1,873,000)	(1,744,400)		Cash Result - Surplus / (Deficit)	(2,085,400)	20	(2,259,600)	8	(2,326,400)	(2,396,500)	(2,468,900)	(2,543,500)	(2,620,100)	(2,699,000)	(2,780,500)	(2,785,500)	(2,790,500)
				Capital Movements													
0	0	0		Less Loan Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
0	0	74,500		Less Transfer to Reserves	18,000		0		0	0	0	0	0	0	0	0	0
0	0	133,000		Add Transfer from Reserves	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Less Capital Expenditure	0		0		0	0	0	0	0	0	0	0	0
(1,807,000)	(1,873,000)	(1,685,900)		Cash Result after Capital Movements	(2,103,400)	25	(2,259,600)	7	(2,326,400)	(2,396,500)	(2,468,900)	(2,543,500)	(2,620,100)	(2,699,000)	(2,780,500)	(2,785,500)	(2,790,500)

PROCUREMENT AND BUILDING MANAGEMENT																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
				Buildings													
4,000	5,000	180,100		Contributions and Rebates	0	(100)	0	0	0	0	0	0	0	0	0	0	0
4,000	5,000	180,100		Total Operating Revenues	0	(100)	0	0	0	0	0	0	0	0	0	0	0
				OPERATING EXPENSES													
				Office and Depot Facilities													
330,000	322,000	319,900	32000	Administration Centre	336,500	5	345,100	3	354,200	365,300	376,600	388,400	400,600	413,100	426,000	439,100	452,700
188,000	194,000	336,300	32001	Works Depot - Employee Costs	405,000	20	406,000	0	418,200	430,800	443,800	457,100	470,800	484,900	499,500	499,500	499,500
412,000	361,000	397,300	32001	Works Depot - Operating Expenses	344,000	(13)	348,300	1	359,300	370,900	382,600	394,800	407,200	420,000	433,300	446,900	460,800
(28,000)	(26,000)	17,900	32001	Works Depot - Number Two	12,000	(33)	12,000	0	12,400	12,900	13,400	13,900	14,400	14,900	15,400	15,900	16,400
				Community Buildings Maintenance													
21,000	116,700	44,400	32022	Visitor Centre	10,500	(76)	11,000	5	10,500	10,500	10,900	11,300	11,700	12,100	12,500	12,900	13,300
121,000	99,800	86,700	32022	Community Centres and Halls	90,000	4	71,000	(21)	82,000	82,000	84,800	87,600	90,400	93,300	96,400	99,500	102,800
11,000	12,900	17,200	32022	Surf Clubs	33,000	92	34,000	3	33,000	28,000	29,000	30,100	31,200	32,300	33,400	34,600	35,800
21,000	17,900	14,600	32022	Museum and Gallery	18,000	23	18,000	0	18,000	18,000	18,600	19,200	19,800	20,400	21,200	22,000	22,800
13,000	16,000	11,000	32022	Libraries	17,000	55	17,000	0	17,000	17,000	17,600	18,200	18,800	19,400	20,000	20,600	21,300
5,000	2,400	3,900	32022	Other Community Buildings	5,000	28	5,000	0	5,000	5,000	5,200	5,400	5,600	5,800	6,000	6,200	6,400
				Open Spaces Buildings Maintenance													
133,000	113,000	139,300	32261	Open Spaces and Reserves Buildings	149,500	7	154,000	3	157,300	162,100	167,200	172,400	177,800	183,400	189,300	195,300	201,500
75,000	80,000	86,200	32310	Sports Fields Buildings	90,000	4	93,000	3	95,400	98,500	101,600	104,900	108,200	111,700	115,200	118,800	122,600
281,000	257,000	304,300	32285	Public Amenities	290,500	(5)	300,000	3	305,100	314,600	324,500	334,500	344,800	355,500	366,500	377,800	389,500
84,000	64,000	68,100	32286	Other Amenities	72,000	6	74,000	3	76,100	78,600	81,200	83,900	86,600	89,400	92,400	95,400	98,400
				Non-Cash Expenses													
464,000	455,000	648,800	32000	Depreciation - Admin Building	677,000	4	677,000	0	697,400	718,400	740,000	762,200	785,100	808,700	833,000	858,000	883,800
50,000	49,000	42,600	32286	Depreciation - Public Amenities	46,200	8	46,200	0	47,600	49,100	50,600	52,200	53,800	55,500	57,200	59,000	60,800
323,000	330,000	565,600	32261	Depreciation - Open Spaces Buildings	290,200	(49)	290,200	0	299,000	308,000	317,300	326,900	336,800	347,000	357,500	368,300	379,400
634,000	648,000	424,700	32310	Depreciation - Sports Field Buildings	569,000	34	569,000	0	586,100	603,700	621,900	640,600	659,900	679,700	700,100	721,200	742,900
0	0	140,900	32000	Loss on Disposal of Infrastructure Assets	0	(100)	0	0	0	0	0	0	0	0	0	0	0
3,138,000	3,112,700	3,669,700		Total Operating Expenses	3,455,400	(6)	3,470,800	0	3,573,600	3,673,400	3,786,800	3,903,600	4,023,500	4,147,100	4,274,900	4,391,000	4,510,700
(3,134,000)	(3,107,700)	(3,489,600)		Operating Result - Surplus / (Deficit)	(3,455,400)	(1)	(3,470,800)	0	(3,573,600)	(3,673,400)	(3,786,800)	(3,903,600)	(4,023,500)	(4,147,100)	(4,274,900)	(4,391,000)	(4,510,700)
1,471,000	1,482,000	1,681,700		Add Back Depreciation	1,582,400	(6)	1,582,400	0	1,630,100	1,679,200	1,729,800	1,781,900	1,835,600	1,890,900	1,947,800	2,006,500	2,066,900
0	0	140,900		Add Back Loss on Infrastructure	0	(100)	0	0	0	0	0	0	0	0	0	0	0
(1,663,000)	(1,625,700)	(1,667,000)		Cash Result - Surplus / (Deficit)	(1,873,000)	12	(1,888,400)	1	(1,943,500)	(1,994,200)	(2,057,000)	(2,121,700)	(2,187,900)	(2,256,200)	(2,327,100)	(2,384,500)	(2,443,800)
				Capital Movements													
0	0	0		Less Loan Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
130,000	1,727,000	454,000		Less Transfer to Reserves	10,000		0		0	0	0	0	0	0	0	0	0
118,000	200,000	464,700		Add Transfer from Reserves	1,269,000		1,935,500		2,000,000	1,700,000	3,800,000	1,300,000	1,300,000	1,200,000	1,200,000	1,200,000	1,200,000
81,000	204,000	755,100		Add Capital Income	460,200		1,424,200		109,000	112,000	115,000	118,000	122,000	126,000	130,000	134,000	138,000
99,000	298,000	1,184,500		Less Capital Expenditure	2,006,400		3,698,700		2,485,000	2,204,000	4,324,000	2,245,000	2,282,000	2,222,000	2,263,000	2,305,000	2,350,000
(1,693,000)	(3,246,700)	(2,085,700)		Cash Result after Capital Movements	(2,160,200)	4	(2,227,400)	3	(2,319,500)	(2,386,200)	(2,466,000)	(2,948,700)	(3,047,900)	(3,152,200)	(3,260,100)	(3,355,500)	(3,455,800)

STORMWATER AND ENVIRONMENTAL PROTECTION																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
277,500	279,500	282,100	22100	Stormwater Drainage Annual Charges	285,500	1	291,000	2	299,800	308,800	318,100	327,700	337,600	347,800	358,300	369,100	380,200
500	8,000	21,500	22101	Environmental Protection Third Party Flood Modelling	7,600	(65)	0	(100)	0	0	0	0	0	0	0	0	0
96,000	20,900	21,900	22101	User Charges	0	(100)	0	0	0	0	0	0	0	0	0	0	0
374,000	308,400	325,500		Total Operating Revenues	293,100	(10)	291,000	(1)	299,800	308,800	318,100	327,700	337,600	347,800	358,300	369,100	380,200
				OPERATING EXPENSES													
249,000	343,000	247,600	32100	Stormwater Stormwater Drainage Maintenance	245,000	(1)	247,000	1	254,800	262,900	271,200	279,700	288,500	297,500	306,900	316,500	326,300
175,000	183,000	187,700	32101	Environmental Protection Cont to Richmond River County Council	193,000	3	199,000	3	205,000	211,200	217,600	224,200	231,000	238,000	245,200	252,600	260,200
31,000	33,000	33,700	32101	Cont to RRCC - Drainage Unions	35,000	4	36,000	3	37,100	38,300	39,500	40,700	42,000	43,300	44,600	46,000	47,400
0	0	0	32101	Cont to RRCC - Coastal Zone Mgmt Plan	35,000	100	35,000	0	36,100	37,200	38,400	39,600	40,800	42,100	43,400	44,800	46,200
107,000	46,000	164,300	32101	Flood Management Studies and Plans	293,000	78	120,000	(59)	82,400	84,900	87,500	90,200	93,000	95,800	98,700	101,700	104,800
18,000	10,000	55,600	32101	Coastal Hazard Study and Mgmt Plans	155,200	179	34,000	(78)	34,000	35,100	36,200	37,300	38,500	39,700	40,900	42,200	43,500
47,000	40,000	35,000	32101	Foreshore and Coastal Lakes Protection	85,000	143	58,000	(32)	59,800	61,600	63,500	65,500	67,500	69,600	71,700	73,900	76,200
0	1,000	12,500	32101	Canal Dredging	16,500	32	20,000	21	20,600	21,300	22,000	22,700	23,400	24,200	25,000	25,800	26,600
23,000	29,000	37,200	32101	Boat Ramp Maintenance and Cleaning	37,000	(1)	38,000	3	39,200	40,400	41,700	43,100	44,500	46,000	47,500	49,000	50,600
				Non-Cash Expenses													
17,000	17,000	1,600	32103	Depreciation - Environmental Protection	2,000	25	2,000	0	2,100	2,200	2,300	2,400	2,500	2,600	2,700	2,800	2,900
1,615,000	1,646,000	1,654,300	32103	Depreciation - Drainage	1,670,000	1	1,720,000	3	1,771,600	1,824,800	1,879,600	1,936,000	1,994,100	2,054,000	2,115,700	2,179,200	2,244,600
95,000	98,000	78,300	32100	Loss on Disposal of Infrastructure Assets	0	(100)	0	0	0	0	0	0	0	0	0	0	0
2,377,000	2,446,000	2,507,800		Total Operating Expenses	2,766,700	10	2,509,000	(9)	2,542,700	2,619,900	2,699,500	2,781,400	2,865,800	2,952,800	3,042,300	3,134,500	3,229,300
(2,003,000)	(2,137,600)	(2,182,300)		Operating Result - Surplus / (Deficit)	(2,473,600)	13	(2,218,000)	(10)	(2,242,900)	(2,311,100)	(2,381,400)	(2,453,700)	(2,528,200)	(2,605,000)	(2,684,000)	(2,765,400)	(2,849,100)
1,632,000	1,663,000	1,655,900		Add Back Depreciation	1,672,000	1	1,722,000	3	1,773,700	1,827,000	1,881,900	1,938,400	1,996,600	2,056,600	2,118,400	2,182,000	2,247,500
95,000	98,000	78,300		Add Back Loss on Infrastructure	0	(100)	0	0	0	0	0	0	0	0	0	0	0
(276,000)	(376,600)	(448,100)		Cash Result - Surplus / (Deficit)	(801,600)	79	(496,000)	(38)	(469,200)	(484,100)	(499,500)	(515,300)	(531,600)	(548,400)	(565,600)	(583,400)	(601,600)
				Capital Movements													
0	0	0		Less Loan Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
725,000	886,000	643,900		Less Transfer to Reserves	7,600		0		0	0	0	0	0	0	0	0	0
834,000	680,000	852,100		Add Transfer from Reserves	710,100		40,000		0	0	0	0	0	0	0	0	0
0	0	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
424,000	162,000	441,800		Less Capital Expenditure	547,700		365,000		380,000	395,000	411,000	428,000	445,000	463,000	481,000	500,000	520,000
(591,000)	(744,600)	(681,700)		Cash Result after Capital Movements	(646,800)	(5)	(821,000)	27	(849,200)	(879,100)	(910,500)	(943,300)	(976,600)	(1,011,400)	(1,046,600)	(1,083,400)	(1,121,600)

ROADS AND BRIDGES																	
ACTUAL	ACTUAL	ACTUAL	LEDGER	BUDGET ITEMS	ESTIMATED												
2011/12	2012/13	2013/14	ACCOUNT		2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
				Operating Grants and Contributions													
128,000	655,200	229,500	22110	Flood and Storm Damage	12,000	(95)	0	(100)	0	0	0	0	0	0	0	0	
0	19,800	37,100	22110	LIRS Loan Subsidy	68,500	85	61,700	(10)	54,700	47,500	40,000	32,200	24,200	15,800	7,500	2,600	2,600
				Interest													
45,800	12,800	233,100		Interest on Reserves and Loans	65,000	(72)	0	(100)	0	0	0	0	0	0	0	0	
				Other Revenues													
173,800	687,800	499,700		Total Operating Revenues	145,500	(71)	61,700	(58)	54,700	47,500	40,000	32,200	24,200	15,800	7,500	2,600	2,600
				OPERATING EXPENSES													
				Roads and Bridges - Maintenance													
572,800	776,500	628,700	32110	Urban Roads	707,500	13	715,200	1	736,900	759,300	782,300	806,000	830,500	855,700	881,800	908,500	935,900
201,500	272,000	250,500	32110	Urban Roads - Bitumen Reseal	0	(100)	0	0	0	0	0	0	0	0	0	0	0
277,500	130,300	233,400	32110	Urban Roads - Heavy Patching	308,000	32	0	(100)	0	0	0	0	0	0	0	0	0
986,500	1,263,200	1,293,800	32117	Sealed Rural Roads	1,121,000	(13)	1,131,000	1	1,165,200	1,200,400	1,236,700	1,274,000	1,312,400	1,352,000	1,392,800	1,434,800	1,478,000
188,500	263,100	276,300	32117	Sealed Rural Roads - Bitumen Reseal	0	(100)	0	0	0	0	0	0	0	0	0	0	0
0	105,400	88,500	32117	Sealed Rural Roads - Heavy Paching	157,000	77	0	(100)	0	0	0	0	0	0	0	0	0
217,900	231,300	39,500	32117	Sealed Rural Roads - Sect 94 Heavy	100,000	153	58,000	(42)	129,500	137,200	145,200	153,400	161,800	170,500	179,500	188,700	193,200
587,000	602,000	585,900	32117	Unsealed Rural Roads	643,000	10	648,300	1	654,200	673,900	694,300	715,200	736,700	758,900	781,800	805,300	829,500
42,000	37,000	14,800	32120	Bridges	20,000	35	20,000	0	20,600	21,300	22,000	22,700	23,400	24,200	25,000	25,800	26,600
237,000	363,000	335,300	32110	Street Cleaning	311,000	(7)	315,000	1	324,500	334,500	344,700	355,100	366,000	377,100	388,500	400,400	412,600
91,000	740,000	133,600		Storm Damage	0	(100)	0	0	0	0	0	0	0	0	0	0	0
				Debt Servicing													
182,000	298,000	427,700	32120	Interest on Loans	467,300	9	438,000	(6)	403,900	367,400	329,600	646,400	590,200	528,700	463,000	405,700	349,100
				Non-Cash Expenses													
6,243,000	6,916,000	7,228,600	32120	Depreciation - Roads and Bridges	5,955,000	(18)	4,719,000	(21)	4,860,600	5,006,500	5,156,700	5,311,500	5,470,900	5,635,100	5,804,200	5,978,400	6,157,800
140,000	147,000	135,500	32120	Unwinding Interest Free Loan	123,000	0	109,500	0	91,500	91,500	72,000	51,000	28,000	0	0	0	0
2,667,000	4,636,000	1,634,800	32120	Loss on Disposal of Infrastructure Assets	0	0	0	0	0	0	0	0	0	0	0	0	0
12,633,700	16,780,800	13,306,900		Total Operating Expenses	9,912,800	(26)	8,154,000	(18)	8,386,900	8,592,000	8,783,500	9,335,300	9,519,900	9,702,200	9,916,600	10,147,600	10,382,700
(12,459,900)	(16,093,000)	(12,807,200)		Operating Result - Surplus / (Deficit)	(9,767,300)	(24)	(8,092,300)	(17)	(8,332,200)	(8,544,500)	(8,743,500)	(9,303,100)	(9,495,700)	(9,686,400)	(9,909,100)	(10,145,000)	(10,380,100)
6,243,000	6,916,000	7,228,600		Add Back Depreciation	5,955,000	(18)	4,719,000	(21)	4,860,600	5,006,500	5,156,700	5,311,500	5,470,900	5,635,100	5,804,200	5,978,400	6,157,800
140,000	147,000	135,500		Add Back Unwinding Interest Free Loan	123,000	(9)	109,500	(11)	91,500	91,500	72,000	51,000	28,000	0	0	0	0
2,667,000	4,636,000	1,634,800		Add Back Loss on Infrastructure	0	(100)	0	0	0	0	0	0	0	0	0	0	0
(3,409,900)	(4,394,000)	(3,808,300)		Cash Result - Surplus / (Deficit)	(3,689,300)	(3)	(3,263,800)	(12)	(3,380,100)	(3,446,500)	(3,514,800)	(3,940,600)	(3,996,800)	(4,051,300)	(4,104,900)	(4,166,600)	(4,222,300)
				Capital Movements													
141,000	423,000	702,600		Less Loan Principal Repayments	822,000		901,400		935,500	972,000	1,009,800	1,302,300	954,800	1,016,300	1,016,600	1,009,200	912,100
2,288,000	9,488,000	2,467,900		Less Transfer to Reserves	65,000		0		0	0	0	0	0	0	0	0	0
4,466,000	2,779,000	9,572,400		Add Transfer from Reserves	5,700,100		541,000		1,020,500	1,392,200	13,613,200	3,593,400	3,426,800	873,500	307,500	316,700	326,200
2,668,000	10,074,000	4,803,700		Add Capital Income	1,197,700		1,802,700		546,400	562,800	5,679,700	597,100	615,000	633,500	652,500	672,100	692,300
6,073,000	10,230,000	13,536,300		Less Capital Expenditure	8,234,300		5,187,700		4,540,100	5,061,100	22,538,000	8,468,300	8,929,700	6,609,700	6,285,700	6,543,300	6,911,300
(4,777,900)	(11,682,000)	(6,139,000)		Cash Result after Capital Movements	(5,912,800)	(4)	(7,009,200)	19	(7,288,800)	(7,524,600)	(7,769,700)	(9,520,700)	(9,839,500)	(10,170,300)	(10,447,200)	(10,730,300)	(11,027,200)

ANCILLARY TRANSPORT SERVICES																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
OPERATING REVENUES																	
Fees and Charges																	
116,000	55,000	248,400	22151	Private Works	100,000	(60)	100,000	0	100,000	103,000	106,200	109,400	112,800	116,200	119,800	123,400	127,200
5,000	6,000	56,500	22151	Sundry Fees and Charges	6,000	(89)	6,200	3	6,400	6,600	6,800	7,100	7,400	7,700	8,000	8,300	8,600
385,000	374,000	447,500	22200	Burns Point Ferry	441,000	(1)	428,300	(3)	441,300	454,700	468,600	482,900	497,600	512,600	528,100	544,100	560,700
Operating Grants & Contributions																	
96,000	98,000	98,000	22150	Street Lighting	102,000	4	120,000	18	123,600	127,400	131,300	135,300	139,400	143,600	148,000	152,500	157,100
0	25,700	48,200	22150	LIRS Loan Subsidy	43,800	(9)	39,100	(11)	34,200	29,200	24,000	18,500	12,800	6,900	1,100	0	0
0	0	0	22150	Better Boating Program	52,000	100	0	(100)	0	0	0	0	0	0	0	0	0
31,000	40,000	7,300	22150	Miscellaneous Contributions	10,500	44	5,000	(52)	5,200	5,400	5,600	5,800	6,000	6,200	6,400	6,600	6,800
633,000	598,700	905,900		Total Operating Revenues	755,300	(17)	698,600	(8)	710,700	726,300	742,500	759,000	776,000	793,200	811,400	834,900	860,400
OPERATING EXPENSES																	
Maintenance Programs																	
124,000	139,000	113,300	32132	Road and Traffic Signs	109,000	(4)	104,300	(4)	107,800	111,300	114,900	118,600	122,400	126,300	130,300	134,400	138,600
467,000	407,000	450,300	32130	Street Lighting	462,000	3	480,000	4	494,400	509,300	524,600	540,400	556,700	573,500	590,800	608,600	626,900
178,000	119,000	190,800	32135	Footpaths Maintenance	150,000	(21)	151,300	1	156,100	161,100	166,200	171,500	176,900	182,400	188,100	194,100	200,300
5,000	14,000	37,400	32137	Car Parking - Sharpes Beach Rent	38,500	3	39,400	2	40,600	41,900	43,200	44,500	45,900	47,300	48,800	50,300	51,900
8,000	8,000	5,900	32137	Car Parking - Maintenance and Rates	15,000	154	15,500	3	16,000	16,500	17,100	17,700	18,400	19,100	19,800	20,500	21,200
5,000	13,000	19,100	32138	Bus Shelters and Public Transport	12,000	(37)	12,000	0	12,000	12,400	12,900	13,400	13,900	14,400	14,900	15,400	15,900
114,000	99,000	222,500	32496	Private Works	80,000	(64)	80,000	0	80,000	82,400	85,000	87,600	90,400	93,200	96,000	99,000	102,000
16,000	17,000	20,900	32201	Wharves and Jetties	156,500	649	24,400	(84)	25,300	26,200	27,100	28,000	29,000	30,000	31,000	32,100	33,200
Burns Point Ferry																	
316,000	304,000	341,600	32200	Operation	336,200	(2)	322,300	(4)	332,500	342,900	353,500	364,500	375,900	387,500	399,400	411,700	424,400
297,000	309,000	305,600	32200	Salaries and Oncosts	315,000	3	325,000	3	334,800	344,900	355,300	366,000	377,000	388,400	400,100	412,200	424,600
Debt Servicing																	
165,000	179,000	183,800	32140	Interest on Loans	159,700	(13)	134,300	(16)	107,100	78,300	48,600	26,200	18,100	9,900	1,700	0	0
Non-Cash Expenses																	
632,000	152,000	24,800	32132	Depreciation - Ancillary	415,000	1,573	415,000	0	427,500	440,400	453,700	467,400	481,500	496,000	510,900	526,300	542,100
352,000	478,000	0	32132	Depreciation - Footpaths	516,000	100	516,000	0	531,500	547,500	564,000	581,000	598,500	616,500	635,000	654,100	673,800
26,000	26,000	44,000	32132	Depreciation - Ferry	26,000	(41)	26,000	0	25,000	25,800	26,600	27,400	28,300	29,200	30,100	31,100	32,100
2,705,000	2,264,000	1,960,000		Total Operating Expenses	2,790,900	42	2,645,500	(5)	2,690,600	2,740,900	2,792,700	2,854,200	2,932,900	3,013,700	3,096,900	3,189,800	3,287,000
(2,072,000)	(1,665,300)	(1,054,100)		Operating Result - Surplus / (Deficit)	(2,035,600)	93	(1,946,900)	(4)	(1,979,900)	(2,014,600)	(2,050,200)	(2,095,200)	(2,156,900)	(2,220,500)	(2,285,500)	(2,354,900)	(2,426,600)
1,010,000	656,000	68,800		Add Back Depreciation	957,000	1,291	957,000	0	984,000	1,013,700	1,044,300	1,075,800	1,108,300	1,141,700	1,176,000	1,211,500	1,248,000
(1,062,000)	(1,009,300)	(985,300)		Cash Result - Surplus / (Deficit)	(1,078,600)	9	(989,900)	(8)	(995,900)	(1,000,900)	(1,005,900)	(1,019,400)	(1,048,600)	(1,078,800)	(1,109,500)	(1,143,400)	(1,178,600)
Capital Movements																	
352,000	375,000	448,700		Less Loan Principal Repayments	416,500		441,900		469,100	498,000	444,800	142,800	150,900	159,200	83,000	0	0
2,586,000	1,085,000	512,300		Less Transfer to Reserves	1,000,000		0		0	0	0	0	0	0	0	0	0
5,502,000	3,019,000	2,484,000		Add Transfer from Reserves	2,321,200		2,387,100		542,000	547,100	469,400	150,500	156,200	162,100	83,600	1,100	0
119,000	1,537,000	608,100		Add Capital Income	1,851,900		1,031,800		0	0	0	0	0	0	0	0	0
3,029,000	3,948,000	2,270,500		Less Capital Expenditure	3,672,600		3,334,800		471,000	490,000	510,000	530,000	551,000	573,000	596,000	619,000	643,000
(1,408,000)	(1,861,300)	(1,124,700)		Cash Result after Capital Movements	(1,994,600)	77	(1,347,700)	(32)	(1,394,000)	(1,441,800)	(1,491,300)	(1,541,700)	(1,594,300)	(1,648,900)	(1,704,900)	(1,761,300)	(1,821,600)

ROADS AND MARITIME SERVICES																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
				Fees and Charges													
171,000	47,000	0	22220	State Roads - Preservation Program	0	0	0	0	0	0	0	0	0	0	0	0	0
819,000	68,000	0	22220	State Roads - Works Orders	0	0	0	0	0	0	0	0	0	0	0	0	0
				External Contributions													
592,000	562,000	926,000	22220	Regional Roads Block Grant	866,500	(6)	885,000	2	912,000	939,800	968,300	997,800	1,028,100	1,059,600	1,091,800	1,125,000	1,159,300
1,582,000	677,000	926,000		Total Operating Revenues	866,500	(6)	885,000	2	912,000	939,800	968,300	997,800	1,028,100	1,059,600	1,091,800	1,125,000	1,159,300
				OPERATING EXPENSES													
182,000	98,000	0	32255	State Roads - Preservation	0	0	0	0	0	0	0	0	0	0	0	0	0
7,000	0	0	32220	State Roads - Construction	0	0	0	0	0	0	0	0	0	0	0	0	0
555,000	21,000	0	32220	State Roads - Works Order	0	0	0	0	0	0	0	0	0	0	0	0	0
559,000	611,000	749,800	32250	Regional Roads	842,000	12	885,000	5	912,000	939,800	968,300	997,800	1,028,100	1,059,600	1,091,800	1,125,000	1,159,300
1,303,000	730,000	749,800		Total Operating Expenses	842,000	12	885,000	5	912,000	939,800	968,300	997,800	1,028,100	1,059,600	1,091,800	1,125,000	1,159,300
279,000	(53,000)	176,200		Operating Result - Surplus / (Deficit)	24,500	(86)	0	(100)	0	0	0	0	0	0	0	0	0
0	0	0		Add Back Depreciation	0	0	0	0	0	0	0	0	0	0	0	0	0
279,000	(53,000)	176,200		Cash Result - Surplus / (Deficit)	24,500	(86)	0	(100)	0	0	0	0	0	0	0	0	0
				Capital Movements													
0	0	0		Less Loan Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
287,000	24,000	73,000		Less Transfer to Reserves	0		0		0	0	0	0	0	0	0	0	0
8,000	77,000	0		Add Transfer from Reserves	73,000		0		0	0	0	0	0	0	0	0	0
0	0	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
0	0	103,200		Less Capital Expenditure	90,000		0		0	0	0	0	0	0	0	0	0
0	0	0		Cash Result after Capital Movements	7,500	100	0	(100)	0	0	0	0	0	0	0	0	0

OPEN SPACES AND RESERVES																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
				Fees and Charges													
14,900	200	33,100	22230	Licences - Greater than 12 months	25,000	(24)	30,000	20	30,900	31,900	32,900	33,900	35,000	36,100	37,200	38,400	39,600
19,400	39,400	9,000	22230	Licences and Hire - Less than 12 months	9,000	0	4,000	(56)	4,200	4,400	4,600	4,800	5,000	5,200	5,400	5,600	5,800
12,200	13,700	24,900	22230	4WD Permits	20,000	(20)	20,000	0	20,600	21,300	22,000	22,700	23,400	24,200	25,000	25,800	26,600
19,700	29,600	23,000	22230	Nursery - Sales	27,300	19	27,500	1	28,500	29,500	30,500	31,500	32,600	33,700	34,800	36,000	37,200
500	300	100	22230	Miscellaneous Fees	200	100	300	50	400	500	600	700	800	900	1,000	1,100	1,200
				Grants and Contributions													
143,000	130,000	192,100	22230	Grants - Regional Works Crew	104,000	(46)	107,000	3	110,400	113,900	117,400	121,100	124,900	128,700	132,700	136,800	141,100
206,000	175,000	145,500	26114	State Govt - Crown Reserve Contribution	149,500	3	154,200	3	158,900	163,800	168,800	173,900	179,200	184,700	190,400	196,200	202,100
				Vegetation Management													
206,000	152,000	136,500	22241	Operating Grants	110,500	(19)	0	(100)	0	0	0	0	0	0	0	0	0
				Other Services													
368,000	360,000	339,600	22250	Cemeteries - Fees and Charges	385,000	13	398,000	3	410,000	422,300	435,000	448,100	461,600	475,500	489,800	504,500	519,700
1,000	6,000	82,700	22256	Sporting Fields - Grants and Conts	0	(100)	0	0	0	0	0	0	0	0	0	0	0
990,700	906,200	986,500		Total Operating Revenues	830,500	(16)	741,000	(11)	763,900	787,600	811,800	836,700	862,500	889,000	916,300	944,400	973,300
				OPERATING EXPENSES													
				Open Spaces and Reserves Management													
223,000	229,000	158,300	32260	Employee Costs	178,300	13	186,300	4	191,900	197,700	203,700	209,800	216,100	222,700	229,600	230,200	230,800
				Open Spaces and Reserves													
1,481,000	1,552,000	1,633,500	32262	Operating Expenses	1,668,400	2	1,681,400	1	1,732,400	1,785,000	1,839,100	1,894,700	1,952,000	2,010,900	2,071,700	2,134,100	2,198,500
12,000	5,000	6,100	32262	Donation - Mowing on Private Property	7,500	23	7,500	0	7,800	8,100	8,400	8,700	9,000	9,300	9,600	9,900	10,200
94,000	65,000	88,100	32265	Tree Planting and Maintenance	103,000	17	105,000	2	108,100	111,400	114,900	118,400	122,100	126,000	130,000	134,000	138,200
0	10,000	2,000	32265	Town Entry Beautification Program	138,000	6,800	0	(100)	0	0	0	0	0	0	0	0	0
166,000	184,000	178,300	32266	Nursery Operations	195,600	10	201,900	3	208,100	214,700	221,500	228,500	235,700	243,100	250,700	258,500	266,500
30,000	25,000	22,400	32267	Amphitheatre and Skatepark	29,000	29	29,400	1	30,100	31,400	32,700	34,000	35,300	36,600	38,000	39,400	40,800
4,000	2,000	1,500	32270	Beach Cleaning	5,000	233	12,000	140	12,400	12,800	13,200	13,600	14,100	14,600	15,100	15,600	16,100
218,000	229,000	232,300	32270	Surf Life Saving Services - Contract	258,000	11	265,000	3	273,000	281,200	289,700	298,400	307,400	316,700	326,300	336,100	346,200
9,000	9,000	8,500	32270	Other Beach Exps - Insurance / Permits	8,400	(1)	8,600	2	8,900	9,200	9,500	9,800	10,200	10,600	11,100	11,600	12,100
				Vegetation Management													
44,000	61,000	65,200	32275	Coastal and Bushland Reserves	69,500	7	70,100	1	69,500	72,000	74,700	77,400	80,200	83,100	86,100	89,100	92,100
64,000	66,000	104,200	32277	Weed Control	117,000	12	120,300	3	123,200	127,000	131,000	135,100	139,300	143,600	148,100	152,700	157,400
103,000	144,000	233,100	32279	Grant Funded Projects	367,700	58	52,600	(86)	51,500	53,200	54,900	56,700	58,500	60,300	62,200	64,100	66,100
				Other Services													
285,000	313,000	302,200	32310	Sports Fields - Operating Expenses	337,500	12	350,000	4	381,600	412,000	425,300	439,000	453,400	468,100	483,600	499,400	515,500
241,000	257,000	219,500	32300	Cemeteries - Operating Expenses	291,500	33	300,000	3	309,300	318,900	328,800	339,100	349,600	360,300	371,400	382,900	394,700
				Non-Cash Expenses													
5,000	5,000	7,200	32261	Depreciation - Cemeteries	21,700	201	21,700	0	22,400	23,100	23,800	24,600	25,400	26,200	27,000	27,900	28,800
0	0	0		Depreciation - Open Spaces	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	38,700		Loss on Disposal of Infrastructure Assets	0	0	0	0	0	0	0	0	0	0	0	0	0
2,979,000	3,156,000	3,301,100		Total Operating Expenses	3,796,100	15	3,411,800	(10)	3,530,200	3,657,700	3,771,200	3,887,800	4,008,300	4,132,100	4,260,500	4,385,500	4,514,000
(1,988,300)	(2,249,800)	(2,314,600)		Operating Result - Surplus / (Deficit)	(2,965,600)	28	(2,670,800)	(10)	(2,766,300)	(2,870,100)	(2,959,400)	(3,051,100)	(3,145,800)	(3,243,100)	(3,344,200)	(3,441,100)	(3,540,700)
5,000	5,000	7,200		Add Back Depreciation	21,700	201	21,700	0	22,400	23,100	23,800	24,600	25,400	26,200	27,000	27,900	28,800
0	0	38,700		Add Back Loss on Infrastructure Assets	0	0	0	0	0	0	0	0	0	0	0	0	0
(1,983,300)	(2,244,800)	(2,268,700)		Cash Result - Surplus / (Deficit)	(2,943,900)	230	(2,649,100)	(10)	(2,743,900)	(2,847,000)	(2,935,600)	(3,026,500)	(3,120,400)	(3,216,900)	(3,317,200)	(3,413,200)	(3,511,900)
				Capital Movements													
0	0	0		Less Loan Principal Repayments	0	0	0	0	0	0	0	0	0	0	0	0	0
614,000	734,000	2,182,900		Less Transfer to Reserves	166,000	98,000	100,700	103,400	106,200	109,000	112,000	115,200	118,400	121,600	125,000	128,500	132,000
738,000	1,578,000	818,300		Add Transfer from Reserves	5,746,600	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
36,000	1,000,000	1,521,000		Add Capital Income	0	0	0	0	0	0	0	0	0	0	0	0	0
738,000	2,315,000	609,000		Less Capital Expenditure	5,700,500	335,000	348,000	361,000	376,000	391,000	406,000	421,000	436,000	451,000	466,000	481,000	496,000
(2,561,300)	(2,715,800)	(2,721,300)		Cash Result after Capital Movements	(3,063,800)	13	(3,032,100)	(1)	(3,142,600)	(3,261,400)	(3,367,800)	(3,476,500)	(3,596,400)	(3,721,100)	(3,850,600)	(3,985,200)	(4,125,900)

FLEET AND PLANT																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
139,400	141,300	145,700	22260	Fleet Management - Fees and Charges Staff Lease Fees	170,000	17	175,000	3	180,300	185,800	191,400	197,200	203,200	209,300	215,600	222,100	228,800
37,800	43,800	48,300	22260	Operating Grants and Contributions Diesel Rebate	52,000	8	54,000	4	55,700	57,400	59,200	61,000	62,900	64,800	66,800	68,900	71,000
45,800	20,300	19,600	22260	Interest On Investments Interest On Investments	25,000	28	10,000	(60)	12,000	14,000	15,000	16,000	17,000	17,000	18,000	18,000	18,000
5,400	55,100	30,800	22260	Sundry Revenues Scrap Metal Sales	16,900	(45)	17,500	4	18,100	18,700	19,300	19,900	20,500	21,200	21,900	22,600	23,300
99,400	48,000	57,600	22260	Gain on Disposal of Assets Gain on Disposal of Assets	0	(100)	0	0	0	0	0	0	0	0	0	0	0
327,800	308,500	302,000		Total Operating Revenues	263,900	(13)	256,500	(3)	266,100	275,900	284,900	294,100	303,600	312,300	322,300	331,600	341,100
				OPERATING EXPENSES													
1,981,700	2,148,900	2,238,800	32320	Operating Expenses Plant Running Expenses	2,512,000	12	2,562,400	2	2,639,400	2,719,100	2,801,000	2,885,500	2,972,500	3,062,000	3,154,200	3,249,200	3,347,000
(2,920,700)	(3,420,900)	(3,551,100)	22260	Internal Plant Hire Charges	(3,867,700)	9	(3,972,800)	3	(4,092,100)	(4,215,600)	(4,342,600)	(4,473,800)	(4,608,800)	(4,747,800)	(4,891,200)	(5,038,600)	(5,190,500)
158,600	159,800	158,300	32322	Workshop Operating Expenses	171,600	8	175,700	2	181,200	187,000	192,900	198,900	205,200	211,600	218,100	224,900	231,900
152,000	169,000	221,000	32320	Overheads Charged to Plant	337,000	52	334,000	(1)	344,100	354,500	365,200	376,200	387,500	399,200	411,200	423,600	436,400
3,700	1,900	0	32320	Debt Servicing Interest on Loans	0	0	0	0	0	0	0	0	0	0	0	0	0
38,200	76,600	14,200	22260	Loss on Disposal of Assets Loss on Disposal of Assets	0	(100)	0	0	0	0	0	0	0	0	0	0	0
959,300	1,128,900	1,154,800	32320	Non-Cash Expenses Depreciation	910,000	(21)	920,000	1	947,600	976,100	1,005,400	1,035,600	1,066,700	1,098,800	1,131,800	1,165,800	1,200,800
372,800	264,200	236,000		Total Operating Expenses	62,900	(73)	19,300	(69)	20,200	21,100	21,900	22,400	23,100	23,800	24,100	24,900	25,600
(45,000)	44,300	66,000		Operating Result - Surplus / (Deficit)	201,000	205	237,200	18	245,900	254,800	263,000	271,700	280,500	288,500	298,200	306,700	315,500
959,000	1,129,000	1,154,800		Add Back Depreciation	910,000	(21)	920,000	1	947,600	976,100	1,005,400	1,035,600	1,066,700	1,098,800	1,131,800	1,165,800	1,200,800
914,000	1,173,300	1,220,800		Cash Result - Surplus / (Deficit)	1,111,000	(9)	1,157,200	4	1,193,500	1,230,900	1,268,400	1,307,300	1,347,200	1,387,300	1,430,000	1,472,500	1,516,300
				Capital Movements													
30,000	32,000	0		Less Loan Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
915,000	1,201,300	1,169,400		Less Transfer to Reserves	1,111,000		1,157,200		1,193,500	1,230,900	1,268,400	1,307,300	1,347,200	1,387,300	1,430,000	1,472,500	1,516,300
880,000	1,196,000	1,113,500		Add Transfer from Reserves	1,566,000		1,085,000		1,128,000	1,173,000	1,220,000	1,269,000	1,320,000	1,373,000	1,428,000	1,285,000	1,336,000
0	0	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
849,000	1,136,000	1,164,900		Less Capital Expenditure	1,566,000		1,085,000		1,128,000	1,173,000	1,220,000	1,269,000	1,320,000	1,373,000	1,428,000	1,285,000	1,336,000
0	0	0		Cash Result after Capital Movements	0	0	0	0	0	0	0	0	0	0	0	0	0

RURAL FIRE SERVICE																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
212,000	249,000	161,500	21060	OPERATING REVENUES													
				Operating Grants	214,000	33	221,000	3	227,800	234,800	242,000	249,400	257,100	264,900	273,000	281,400	289,900
212,000	249,000	161,500		Total Operating Revenues	214,000	33	221,000	3	227,800	234,800	242,000	249,400	257,100	264,900	273,000	281,400	289,900
				OPERATING EXPENSES													
210,000	187,000	244,800	31060	Contributions to Fire Brigades	245,000	0	253,000	3	260,600	268,500	276,600	285,000	293,600	302,500	311,700	321,100	330,900
92,000	95,000	79,300	31061	Fire Control Expenses	90,000	13	101,800	13	105,200	108,900	112,600	116,300	120,200	124,200	128,400	132,600	137,000
38,000	115,000	40,800	31062	Fire Control Expenses (Council Control)	95,600	134	76,000	(21)	79,500	82,000	84,700	87,400	90,300	93,200	96,200	99,300	102,400
				Non-Cash Expenses													
9,000	9,000	0	31062	Depreciation	9,000	100	9,000	0	9,300	9,600	9,900	10,200	10,600	11,000	11,400	11,800	12,200
349,000	406,000	364,900		Total Operating Expenses	439,600	20	439,800	0	454,600	469,000	483,800	498,900	514,700	530,900	547,700	564,800	582,500
(137,000)	(157,000)	(203,400)		Operating Result - Surplus / (Deficit)	(225,600)	11	(218,800)	(3)	(226,800)	(234,200)	(241,800)	(249,500)	(257,600)	(266,000)	(274,700)	(283,400)	(292,600)
9,000	9,000	0		Add Back Depreciation	9,000	100	9,000	0	9,300	9,600	9,900	10,200	10,600	11,000	11,400	11,800	12,200
(128,000)	(148,000)	(203,400)		Cash Result - Surplus / (Deficit)	(216,600)	6	(209,800)	(3)	(217,500)	(224,600)	(231,900)	(239,300)	(247,000)	(255,000)	(263,300)	(271,600)	(280,400)
				Capital Movements													
0	0	0		Less Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
56,000	26,000	21,600		Less Transfer to Reserves	0		0		0	0	0	0	0	0	0	0	0
44,000	31,000	25,900		Add Transfer from Reserves	21,600		0		0	0	0	0	0	0	0	0	0
0	0	183,100		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
0	11,000	199,700		Less Capital Expenditure	0		0		0	0	0	0	0	0	0	0	0
(140,000)	(154,000)	(215,700)		Cash Result after Capital Movements	(195,000)	(10)	(209,800)	8	(217,500)	(224,600)	(231,900)	(239,300)	(247,000)	(255,000)	(263,300)	(271,600)	(280,400)

QUARRIES																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
				Fees and Charges													
304,000	411,000	349,700	22265	Tuckombil	280,000	(20)	281,000	0	289,500	298,300	307,300	316,600	326,200	336,000	346,200	356,700	367,500
0	0	0	22265	Airport Sandpit	0	0	0	0	0	0	0	0	0	0	0	0	0
304,000	411,000	349,700		Total Operating Revenues	280,000	(20)	281,000	0	289,500	298,300	307,300	316,600	326,200	336,000	346,200	356,700	367,500
				OPERATING EXPENSES													
				Tuckombil Quarry													
2,000	2,000	1,500	32325	Buildings Maintenance	4,000	167	4,200	5	4,400	4,600	4,800	5,000	5,200	5,400	5,600	5,800	6,000
4,000	10,000	1,300	32325	Operating Costs	5,000	285	5,000	0	5,200	5,400	5,600	5,800	6,000	6,200	6,400	6,600	6,800
1,000	28,000	5,400	32325	Expansion Feasibility and Approvals	295,000	5,363	0	(100)	0	0	0	0	0	0	0	0	0
15,000	10,000	23,000	32325	Indirect Expenses - Overheads	36,000	57	52,000	44	53,600	55,200	56,900	58,600	60,400	62,200	64,100	66,000	68,000
				Other Resources													
55,000	21,000	11,600	32326	Airport Sandpit	40,000	245	12,000	(70)	12,500	13,000	13,500	14,000	14,600	15,200	15,800	16,400	17,000
0	0	0	32326	North Creek Sand Dredging	150,000	100	0	(100)	0	0	0	0	0	0	0	0	0
				Non-Cash Expenses													
(90,000)	55,000	33,800	32325	Unwinding Interest Free Loan	84,500	150	87,000	3	89,700	92,400	95,200	98,100	101,100	104,200	107,400	110,700	114,100
91,000	92,000	96,000	32325	Depreciation and Remediation - Quarries	9,500	(90)	10,000	5	10,400	10,800	11,200	11,600	12,100	12,600	13,100	13,600	14,100
78,000	218,000	172,600		Total Operating Expenses	624,000	262	170,200	(73)	175,800	181,400	187,200	193,100	199,400	205,800	212,400	219,100	226,000
226,000	193,000	177,100		Operating Result - Surplus / (Deficit)	(344,000)	(294)	110,800	(132)	113,700	116,900	120,100	123,500	126,800	130,200	133,800	137,600	141,500
1,000	147,000	129,800		Add Back Depreciation and Non Cash Items	94,000	(28)	97,000	3	100,100	103,200	106,400	109,700	113,200	116,800	120,500	124,300	128,200
227,000	340,000	306,900		Cash Result - Surplus / (Deficit)	(250,000)	(181)	207,800	(183)	213,800	220,100	226,500	233,200	240,000	247,000	254,300	261,900	269,700
				Capital Movements													
0	0	0		Less Loan Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
283,000	378,000	306,900		Less Transfer to Reserves	0		207,800		213,800	220,100	226,500	233,200	240,000	247,000	254,300	261,900	269,700
155,000	139,000	210,000		Add Transfer from Reserves	460,000		200,000		200,000	200,000	200,000	200,000	200,000	200,000	200,000	50,000	50,000
0	0	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Less Capital Expenditure	0		0		0	0	0	0	0	0	0	0	0
99,000	101,000	210,000		Cash Result after Capital Movements	210,000	0	200,000	(5)	200,000	200,000	200,000	200,000	200,000	200,000	200,000	50,000	50,000

LANDFILL AND RESOURCE MANAGEMENT																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
				Fees and Charges													
412,000	443,000	464,300	22280	Annual Charges - Commercial Properties	501,000	8	516,000	3	531,000	547,000	564,000	581,000	599,000	617,000	636,000	655,000	675,000
0	0	0		Annual Charges - Residential Properties	1,200,000	100	1,230,000	3	1,271,000	1,314,000	1,357,000	1,402,000	1,449,000	1,497,000	1,547,000	1,599,000	1,652,000
41,000	2,000	4,600	22281	Bulk Waste Collection Service	18,500	302	19,000	3	20,000	21,000	21,700	22,400	23,100	23,800	24,600	25,400	26,200
1,215,000	1,250,000	1,281,800	22283	Fees - Self Haul General	1,410,000	10	1,452,000	3	1,496,000	1,541,000	1,587,000	1,635,000	1,684,000	1,735,000	1,787,000	1,841,000	1,896,000
347,000	329,000	633,600	22283	Fees - Self Haul Inert	662,000	4	682,000	3	702,000	723,000	745,000	767,000	790,000	814,000	838,000	863,000	889,000
239,000	254,000	150,300	22284	Contributions and Grants	125,500	(17)	129,000	3	133,000	137,000	141,000	145,000	149,000	153,000	158,000	163,000	168,000
50,000	79,000	54,200	22281	Interest On Investments	83,000	53	51,000	(39)	71,000	97,000	105,000	161,000	172,000	182,000	193,000	204,000	204,000
156,000	140,000	131,400	22281	Sundry Fees	125,000	(5)	127,000	2	131,000	135,000	139,000	143,000	147,000	151,000	155,000	159,000	163,000
2,460,000	2,497,000	2,720,200		Total Operating Revenues	4,125,000	52	4,206,000	2	4,355,000	4,515,000	4,659,700	4,856,400	5,013,100	5,172,800	5,338,600	5,509,400	5,673,200
				OPERATING EXPENSES													
				Waste Administration													
255,000	340,000	421,500	32340	Administration	415,000	(2)	412,000	(1)	422,000	432,000	443,000	454,000	465,000	476,000	487,000	499,000	511,000
433,000	505,000	525,000	32340	Internal Overheads	562,000	7	555,000	(1)	572,000	589,000	607,000	625,000	644,000	663,000	683,000	703,000	724,000
444,000	369,000	299,600	32340	Interest on Loans	232,200	(22)	154,000	(34)	74,200	10,400	0	0	0	0	0	0	0
				Waste - Internal Fees and Charges													
(479,000)	(842,000)	(892,500)	22283	Fees - Recyclables From Council (DWM)	(990,000)	11	(1,020,000)	3	(1,051,000)	(1,083,000)	(1,115,000)	(1,148,000)	(1,182,000)	(1,217,000)	(1,254,000)	(1,292,000)	(1,331,000)
(302,000)	(505,000)	(318,900)	22283	Fees - Self Haul Council (Works)	(360,000)	13	(371,000)	3	(382,000)	(393,000)	(405,000)	(417,000)	(430,000)	(443,000)	(456,000)	(470,000)	(484,000)
(2,477,000)	(3,024,000)	(2,919,400)	22283	Fees - Self Haul Council (DWM)	(1,825,000)	(37)	(1,880,000)	3	(1,936,000)	(1,994,000)	(2,054,000)	(2,116,000)	(2,179,000)	(2,244,000)	(2,311,000)	(2,380,000)	(2,451,000)
				Waste Received													
187,000	194,000	216,100	32342	Weighbridge Operation	231,000	7	237,000	3	243,000	249,000	256,000	263,000	270,000	277,000	284,000	291,000	299,000
158,000	186,000	186,800	32342	Transfer Station Operations	197,000	5	202,000	3	208,000	214,000	220,000	226,000	232,000	238,000	245,000	252,000	260,000
				Waste Collection and Recycling													
165,000	148,000	194,500	32344	Collection Kerbside	205,000	5	210,000	2	217,000	224,000	231,000	238,000	245,000	253,000	261,000	269,000	277,000
167,400	67,900	81,500	32344	Collection Other	86,000	6	88,000	2	91,000	94,000	97,000	100,000	103,000	106,000	109,000	112,000	115,000
163,000	181,000	82,000	32345	Waste Bailing Facility and Recycling	121,000	48	78,500	(35)	81,000	83,000	85,000	87,000	90,000	93,000	96,000	99,000	102,000
				Waste Disposal													
1,020,000	1,316,000	432,700	32348	Solid Waste Landfill Operations	464,000	7	472,000	2	486,000	501,000	517,000	533,000	549,000	565,000	581,000	597,000	613,000
360,000	411,000	293,500	32348	Transfer - Organics	22,000	(93)	23,000	5	24,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000
0	0	1,155,800	32348	Transfer - Mixed Waste	1,087,000	(6)	1,113,000	2	1,146,000	1,180,000	1,215,000	1,251,000	1,289,000	1,328,000	1,368,000	1,409,000	1,451,000
403,000	393,000	385,000	32348	Transfer - Inert Waste	380,000	(1)	389,000	2	401,000	413,000	425,000	438,000	451,000	465,000	479,000	493,000	508,000
256,000	344,000	295,600	32348	Transfer - Recyclables	340,000	15	348,000	2	358,000	369,000	380,000	391,000	403,000	415,000	427,000	440,000	453,000
0	0	219,000	32348	Transfer Preparation - Mixed Waste	225,000	3	230,000	2	237,000	244,000	251,000	259,000	267,000	275,000	283,000	291,000	300,000
0	0	149,000	32348	Transfer Preparation - Inert Waste	115,000	(23)	118,000	3	122,000	126,000	130,000	134,000	138,000	142,000	146,000	150,000	155,000
0	0	98,100	32348	Transfer Preparation - Recyclables	85,000	(13)	87,000	2	90,000	93,000	96,000	99,000	102,000	105,000	108,000	111,000	114,000
659,000	812,000	125,200	32348	State Government Levy	280,000	124	287,000	3	296,000	305,000	314,000	323,000	333,000	343,000	353,000	364,000	375,000
9,000	15,000	17,800	32348	Deposit	16,500	(7)	17,000	3	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000
14,000	1,000	2,700	32348	Special Rubbish Clean-ups	3,000	11	3,000	0	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
161,000	238,000	131,300	32348	Reuse Organics, Soil and Concrete	221,000	68	226,000	2	232,000	239,000	247,000	255,000	263,000	271,000	279,000	287,000	295,000
27,600	64,100	17,300	32348	Investigations, Leachate and Remediation	70,000	305	30,000	(57)	31,000	32,000	33,000	34,000	35,000	36,000	37,000	38,000	39,000
				Non-Cash Expenses													
(257,000)	191,200	67,300	32340	Unwinding Interest Free Loan	191,200	184	191,200	0	191,200	191,200	191,200	191,200	191,200	191,200	191,200	191,200	191,200
1,272,000	1,346,000	1,227,300	32340	Depreciation	1,235,000	1	1,239,000	0	1,239,000	1,276,300	1,314,700	1,354,200	1,394,900	1,436,800	1,480,100	1,524,600	1,570,400
2,639,000	2,751,200	2,493,800		Total Operating Expenses	3,608,900	45	3,438,700	(5)	3,412,400	3,439,900	3,524,900	3,621,400	3,722,100	3,824,000	3,926,300	4,029,800	4,138,600
(179,000)	(254,200)	226,400		Operating Result - Surplus / (Deficit)	516,100	128	767,300	49	942,600	1,075,100	1,134,800	1,235,000	1,291,000	1,348,800	1,412,300	1,479,600	1,534,600
1,015,000	1,537,200	1,294,600		Add Back Depreciation	1,426,200	10	1,430,200	0	1,430,200	1,467,500	1,505,900	1,545,400	1,586,100	1,628,000	1,671,300	1,715,800	1,761,600
836,000	1,283,000	1,521,000		Cash Result - Surplus / (Deficit)	1,942,300	28	2,197,500	13	2,372,800	2,542,600	2,640,700	2,780,400	2,877,100	2,976,800	3,083,600	3,195,400	3,296,200
				Capital Movements													
1,220,000	982,000	1,053,000		Less Loan Principal Repayments	1,127,400		1,205,600		1,111,500	193,900	0	0	0	0	0	0	0
827,000	1,496,000	1,721,900		Less Transfer to Reserves	814,900		991,900		1,261,300	2,348,700	2,640,700	2,780,400	2,877,100	2,976,800	3,083,600	3,195,400	3,296,200
577,000	1,412,000	1,403,900		Add Transfer from Reserves	602,600		100,000		105,000	2,000,000	116,000	2,321,000	2,410,000	2,502,000	2,598,000	2,697,000	2,801,000
644,000	213,000	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
10,000	430,000	150,000		Less Capital Expenditure	502,600		100,000		105,000	2,000,000	116,000	121,000	126,000	131,000	136,000	141,000	147,000
0	0	0		Cash Result after Capital Movements	100,000	100	0	(100)	0	0	0	2,200,000	2,284,000	2,371,000	2,462,000	2,556,000	2,654,000

DOMESTIC WASTE MANAGEMENT																	
ACTUAL	ACTUAL	ACTUAL	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
2011/12	2012/13	2013/14			2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
OPERATING REVENUES																	
5,919,400	6,497,100	6,810,300	22290	Domestic Waste Mgmt Annual Charges	5,913,000	(13)	6,070,000	3	6,273,000	6,479,000	6,702,000	6,926,000	7,153,000	7,397,000	7,643,000	7,893,000	8,159,000
(302,700)	(309,300)	(307,500)	22290	Pensioner Abandonments	(281,000)	(9)	(281,000)	0	(312,000)	(314,000)	(316,000)	(318,000)	(320,000)	(322,000)	(324,000)	(326,000)	(328,000)
17,200	18,300	20,300	22290	Vacant Property Annual Charges	22,000	8	23,000	5	23,000	24,000	25,000	25,000	26,000	26,000	27,000	27,000	28,000
166,500	170,100	169,100	22291	State Government - Pensioner Subsidy	150,500	(11)	140,500	(7)	155,500	156,400	157,300	158,200	159,100	160,000	160,900	161,800	162,700
65,400	25,200	44,300	22292	Interest on Investments	48,000	8	32,000	(33)	35,000	19,000	11,000	11,000	21,000	31,000	21,000	25,000	25,000
0	177,800	0	22292	Gain / (Loss) on Disposal of Assets	0	0	0	0	0	0	0	0	0	0	0	0	0
5,865,800	6,579,200	6,736,500			5,852,500	(13)	5,984,500	2	6,174,500	6,364,400	6,579,300	6,802,200	7,039,100	7,292,000	7,527,900	7,780,800	8,046,700
OPERATING EXPENSES																	
Administration																	
146,200	142,500	188,500	32360	Administration - Salaries and Other Costs	201,800	7	192,000	(5)	197,000	202,000	207,000	212,000	217,000	223,000	229,000	235,000	241,000
44,400	43,300	39,700	32360	North East Waste Membership	46,000	16	47,000	2	48,000	49,000	50,000	52,000	54,000	56,000	58,000	60,000	62,000
370,000	387,000	406,000	32360	Indirect Expenses - Overheads	619,000	52	616,000	(0)	634,000	653,000	673,000	693,000	714,000	735,000	757,000	780,000	803,000
(530,500)	(521,200)	(563,500)	22292	Waste Trucks - Internal Charges	(575,000)	2	(589,000)	2	(607,000)	(625,000)	(644,000)	(663,000)	(683,000)	(703,000)	(724,000)	(746,000)	(768,000)
2,300	2,600	5,100	32361	Promotion and Education	8,000	57	8,000	0	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Debt Servicing																	
44,900	36,500	27,800	32361	Interest on Loans	18,200	(35)	8,000	(56)	0	0	0	0	0	0	0	0	0
Collection																	
17,300	15,200	0	32364	Rural Sticker	0	0	0	0	0	0	0	0	0	0	0	0	0
531,700	496,700	519,700	32364	Collection Kerbside - Mixed Waste	565,000	9	579,000	2	596,000	613,000	632,000	651,000	670,000	690,000	711,000	732,000	754,000
602,700	771,000	775,700	32364	Collection Kerbside - Organics	1,098,000	42	1,124,000	2	1,158,000	1,193,000	1,229,000	1,266,000	1,304,000	1,343,000	1,384,000	1,426,000	1,469,000
2,476,900	3,023,700	2,919,400	32364	Collection Kerbside - Disposal Fees	1,825,000	(37)	1,880,000	3	1,936,000	1,994,000	2,054,000	2,116,000	2,179,000	2,244,000	2,311,000	2,380,000	2,451,000
355,500	350,100	341,000	32364	Collection Kerbside - Recycling	373,000	9	382,000	2	393,000	405,000	417,000	429,000	442,000	455,000	469,000	483,000	497,000
479,000	841,500	892,500	32364	Collection Kerbside - Recycling Disposal	990,000	11	1,020,000	3	1,051,000	1,083,000	1,115,000	1,148,000	1,182,000	1,217,000	1,254,000	1,292,000	1,331,000
58,400	18,500	37,300	32364	Collection Kerbside - Bin Purchases/Distn	40,000	7	41,000	3	42,000	43,000	44,000	45,000	46,000	47,000	48,000	49,000	50,000
381,700	304,800	314,300	32364	Waste Trucks - Operating Expenses	412,000	31	422,000	2	435,000	448,000	461,000	475,000	489,000	504,000	519,000	535,000	551,000
Non-Cash Expenses																	
109,900	250,900	179,100	32360	Depreciation	177,000	(1)	177,000	0	182,400	187,900	193,600	199,500	205,500	211,700	218,100	224,700	231,500
5,090,400	6,163,100	6,082,600		Total Operating Expenses	5,798,000	(5)	5,907,000	2	6,073,400	6,253,900	6,439,600	6,631,500	6,827,500	7,030,700	7,242,100	7,458,700	7,680,500
775,400	416,100	653,900		Operating Result - Surplus / (Deficit)	54,500	(92)	77,500	42	101,100	110,500	139,700	170,700	211,600	261,300	285,800	322,100	366,200
110,000	251,000	179,100		Add Back Depreciation	177,000	(1)	177,000	0	182,400	187,900	193,600	199,500	205,500	211,700	218,100	224,700	231,500
885,400	667,100	833,000		Cash Result - Surplus / (Deficit)	231,500	(72)	254,500	10	283,500	298,400	333,300	370,200	417,100	473,000	503,900	546,800	597,700
Capital Movements																	
125,500	134,000	142,800		Less Loan Principal Repayments	152,500		162,600		0	0	0	0	0	0	0	0	0
759,900	533,100	690,200		Less Transfer to Reserves	79,000		91,900		283,500	298,400	333,300	370,200	417,100	473,000	503,900	546,800	597,700
1,417,500	0	0		Add Transfer from Reserves	350,000		0		900,000	630,000	315,000	0	0	880,000	350,000	380,000	380,000
0	0	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
1,417,500	0	0		Less Capital Expenditure	350,000		0		900,000	630,000	315,000	0	0	880,000	350,000	380,000	380,000
0	0	0		Cash Result after Capital Movements	0	0	0	0	0	0	0	0	0	0	0	0	0

GENERAL MANAGER'S GROUP - SUMMARY																
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	BUDGET ITEMS	ESTIMATED												
				2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
OPERATING REVENUES																
0	0	0	Governance	0	0	0	0	0	0	0	0	0	0	0	0	0
39,000	19,000	19,600	Administrative Services	27,500	40	28,200	3	29,500	30,900	32,300	33,700	35,100	36,600	38,100	39,600	41,100
147,000	156,000	191,900	Financial Services	208,200	8	164,800	(21)	169,000	173,000	177,000	181,300	185,700	190,100	194,700	199,400	204,200
20,721,000	20,799,000	19,967,600	Financial Services - General Purpose Revenues	22,321,300	12	23,428,900	5	24,560,900	25,372,500	26,211,500	27,079,100	27,976,000	28,903,400	29,862,100	30,853,700	31,878,700
5,000	4,000	13,100	Information Services	11,500	(12)	10,500	(9)	10,900	11,300	11,700	12,100	12,500	12,900	13,300	13,800	14,300
188,000	233,000	189,900	Human Resources and Risk Management	270,000	42	146,100	(46)	150,700	155,500	160,500	165,500	170,800	176,200	181,800	187,500	193,400
3,207,000	2,786,000	2,682,700	Property Management	2,506,000	(7)	2,524,800	1	2,654,900	2,724,700	2,811,400	2,860,900	2,941,600	3,001,100	3,087,700	3,155,700	3,226,000
3,483,400	4,005,300	4,617,800	Ballina Byron Gateway Airport	4,862,100	5	5,024,000	3	5,048,700	5,419,500	6,073,000	6,083,500	6,081,900	6,136,000	6,160,300	6,238,200	6,328,600
27,790,400	28,002,300	27,682,600	Total Operating Revenues	30,206,600	9	31,327,300	4	32,624,600	33,887,400	35,477,400	36,416,100	37,403,600	38,456,300	39,538,000	40,687,900	41,886,300
OPERATING EXPENSES																
925,000	1,144,000	1,034,700	Governance	1,040,600	1	1,073,600	3	1,343,800	1,139,300	1,174,700	1,211,300	1,508,900	1,287,700	1,327,600	1,352,600	1,671,700
533,500	531,000	680,900	Administrative Services	569,000	(16)	601,200	6	617,600	636,700	656,500	676,900	697,900	719,300	741,700	764,800	788,400
(2,900,000)	(3,187,000)	(3,495,700)	Financial Services	(3,749,300)	7	(4,002,300)	7	(4,122,400)	(4,245,500)	(4,373,100)	(4,503,200)	(4,638,300)	(4,776,500)	(4,919,400)	(5,066,300)	(5,217,500)
1,438,000	1,338,000	1,464,300	Information Services	1,599,300	9	1,699,300	6	1,750,900	1,804,000	1,858,600	1,914,800	1,972,800	2,032,400	2,093,800	2,157,200	2,222,600
1,263,000	964,000	1,371,400	Human Resources and Risk Management	1,768,100	29	991,800	(44)	1,004,500	1,021,700	1,043,100	1,068,200	1,097,100	1,131,100	1,169,500	1,212,700	1,259,900
1,753,000	2,091,000	3,647,600	Property Management	4,020,800	10	3,181,400	(21)	1,572,000	1,621,800	1,673,400	1,671,900	1,725,100	1,779,300	1,835,000	1,892,400	1,951,800
3,552,000	4,056,000	6,404,400	Ballina Byron Gateway Airport	4,354,000	(32)	4,358,400	0	4,403,200	4,407,100	5,015,400	5,060,100	5,100,100	5,143,000	5,190,700	5,277,100	5,383,600
6,564,500	6,937,000	11,107,600	Total Operating Expenses	9,602,500	(14)	7,903,400	(18)	6,569,600	6,385,100	7,048,600	7,100,000	7,463,600	7,316,300	7,438,900	7,590,500	8,060,500
NET PROGRAM OPERATING RESULT																
(925,000)	(1,144,000)	(1,034,700)	Governance	(1,040,600)	1	(1,073,600)	3	(1,343,800)	(1,139,300)	(1,174,700)	(1,211,300)	(1,508,900)	(1,287,700)	(1,327,600)	(1,352,600)	(1,671,700)
(494,500)	(512,000)	(661,300)	Administrative Services	(541,500)	(18)	(573,000)	6	(588,100)	(605,800)	(624,200)	(643,200)	(662,800)	(682,700)	(703,600)	(725,200)	(747,300)
23,768,000	24,142,000	23,655,200	Financial Services	26,278,800	11	27,596,000	5	28,852,300	29,791,000	30,761,600	31,763,600	32,800,000	33,870,000	34,976,200	36,119,400	37,300,400
(1,433,000)	(1,334,000)	(1,451,200)	Information Services	(1,587,800)	9	(1,688,800)	6	(1,740,000)	(1,792,700)	(1,846,900)	(1,902,700)	(1,960,300)	(2,019,500)	(2,080,500)	(2,143,400)	(2,208,300)
(1,075,000)	(731,000)	(1,181,500)	Human Resources and Risk Management	(1,498,100)	27	(845,700)	(44)	(853,800)	(866,200)	(882,600)	(902,700)	(926,300)	(954,900)	(987,700)	(1,025,200)	(1,068,500)
1,454,000	695,000	(964,900)	Property Management	(1,514,800)	57	(656,600)	(57)	1,082,900	1,102,900	1,138,000	1,189,000	1,216,500	1,221,800	1,252,700	1,263,300	1,274,200
(68,600)	(50,700)	(1,786,600)	Ballina Byron Gateway Airport	508,100	(128)	665,600	31	645,500	1,012,400	1,057,600	1,023,400	981,800	993,000	969,600	961,100	945,000
21,225,900	21,065,300	16,575,000	Total Operating Result - Surplus / (Deficit)	20,604,100	24	23,423,900	14	26,055,000	27,502,300	28,428,800	29,316,100	29,940,000	31,140,000	32,099,100	33,097,400	33,825,800
948,000	999,000	1,384,100	Add Back Depreciation	946,200	(32)	966,200	2	1,004,700	1,035,000	1,066,200	1,098,300	1,131,400	1,165,400	1,200,400	1,236,400	1,273,600
0	0	2,075,400	Add Back Loss on Disposal of Infrastructure	0	(100)	0	0	0	0	0	0	0	0	0	0	0
22,173,900	22,064,300	20,034,500	Total Cash Operating Result - Surplus / (Deficit)	21,550,300	8	24,390,100	13	27,059,700	28,537,300	29,495,000	30,414,400	31,071,400	32,305,400	33,299,500	34,333,800	35,099,400
Capital Movements																
288,000	572,000	838,700	Less Loan Principal Repayments	845,500		1,141,700		1,192,200	1,222,100	1,372,400	1,452,900	1,539,800	1,561,600	1,176,300	653,200	477,000
14,221,400	12,621,300	5,690,100	Less Transfer to Reserves	6,312,400		7,132,400		10,525,500	7,634,400	8,817,100	3,153,400	3,106,500	3,061,200	3,510,000	4,096,300	4,250,000
6,062,000	9,462,000	11,563,800	Add Transfer from Reserves	7,998,300		7,366,900		6,342,600	4,467,200	4,497,700	2,374,600	1,864,600	1,685,600	1,466,600	1,499,700	1,744,200
9,944,000	14,103,000	1,514,800	Add Capital Income	4,656,200		4,892,000		6,600,000	11,600,000	3,200,000	600,000	600,000	600,000	600,000	600,000	600,000
4,412,000	12,170,000	6,222,600	Less Capital Expenditure	4,721,000		4,465,000		3,244,000	9,853,000	263,000	1,173,000	383,000	544,000	305,000	317,000	329,000
19,258,500	20,266,000	20,361,700	Cash Result after Capital Movements	22,325,900	10	23,909,900	7	25,040,600	25,895,000	26,740,200	27,609,700	28,506,700	29,424,200	30,374,800	31,367,000	32,387,600

GOVERNANCE																	
ACTUAL	ACTUAL	ACTUAL	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
2011/12	2012/13	2013/14			2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
0	0	0	26000	Contributions													
				Internal Contributions	0		0	0	0	0	0	0	0	0	0	0	
0	0	0		Total Operating Revenues	0	0	0	0	0	0	0	0	0	0	0	0	
				OPERATING EXPENSES													
				General Manager's Office													
325,000	347,000	428,900	35000	Employee Costs	418,300	(2)	439,300	5	452,500	466,100	480,100	494,500	509,400	524,700	540,500	540,900	541,300
4,000	4,000	6,300	35000	Sundry Expenses	8,000	27	5,000	(38)	5,200	5,400	5,600	5,800	6,100	6,400	6,700	7,000	7,300
50,000	55,000	53,000	35000	Audit - External	54,500	3	56,000	3	57,700	59,500	61,300	63,200	65,100	67,100	69,200	71,300	73,500
1,000	1,000	6,100	35000	Legal Expenses	2,000	(67)	2,000	0	2,100	2,200	2,300	2,400	2,500	2,600	2,700	2,800	2,900
				Councillors													
320,000	316,000	329,400	35005	Councillors Allowances and Exps	341,000	4	348,100	2	369,800	372,700	384,500	396,700	409,100	421,900	434,900	448,300	462,300
0	200,000	0	35005	Election	0	0	0	0	230,000	0	0	0	260,000	0	0	0	293,000
72,000	75,000	74,900	35005	Subscriptions and Contributions	80,800	8	83,200	3	86,100	89,000	92,000	95,100	98,200	101,500	104,800	108,200	111,800
				Donations													
22,000	24,000	25,300	35001	Public Halls - Rates and Charges	26,000	3	28,000	8	28,900	29,800	30,700	31,700	32,700	33,700	34,800	35,900	37,000
31,000	35,000	35,900	35001	Public Halls - Improvements	41,000	14	42,000	2	43,300	44,600	46,000	47,400	48,900	50,400	52,000	53,600	55,300
15,000	5,000	5,000	35001	Scholarship - Southern Cross Uni	10,000	100	10,000	0	10,000	10,000	10,300	10,700	11,100	11,500	11,900	12,300	12,700
81,000	82,000	69,300	35001	Community Groups - Donations	55,000	(21)	57,000	4	55,200	56,900	58,700	60,500	62,400	64,300	66,300	68,300	70,400
4,000	0	600	35001	Community Groups - Council Fees	4,000	567	3,000	(25)	3,000	3,100	3,200	3,300	3,400	3,600	3,800	4,000	4,200
925,000	1,144,000	1,034,700		Total Operating Expenses	1,040,600	1	1,073,600	3	1,343,800	1,139,300	1,174,700	1,211,300	1,508,900	1,287,700	1,327,600	1,352,600	1,671,700
(925,000)	(1,144,000)	(1,034,700)		Operating Result - Surplus / (Deficit)	(1,040,600)	1	(1,073,600)	3	(1,343,800)	(1,139,300)	(1,174,700)	(1,211,300)	(1,508,900)	(1,287,700)	(1,327,600)	(1,352,600)	(1,671,700)
0	0	0		Add Back Depreciation	0	0	0	0	0	0	0	0	0	0	0	0	0
(925,000)	(1,144,000)	(1,034,700)		Cash Result - Surplus / (Deficit)	(1,040,600)	1	(1,073,600)	3	(1,343,800)	(1,139,300)	(1,174,700)	(1,211,300)	(1,508,900)	(1,287,700)	(1,327,600)	(1,352,600)	(1,671,700)
				Capital Movements													
0	0	0		Less Loan Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
31,000	31,000	2,000		Less Transfer to Reserves	60,000		80,000		90,000	65,000	65,000	65,000	65,000	70,000	70,000	73,000	78,000
22,000	171,000	5,800		Add Transfer from Reserves	2,000		0		230,000	0	0	0	260,000	0	0	0	293,000
0	0	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Less Capital Expenditure	0		0		0	0	0	0	0	0	0	0	0
(934,000)	(1,004,000)	(1,030,900)		Cash Result after Capital Movements	(1,098,600)	7	(1,153,600)	5	(1,203,800)	(1,204,300)	(1,239,700)	(1,276,300)	(1,313,900)	(1,357,700)	(1,397,600)	(1,425,600)	(1,456,700)

ADMINISTRATIVE SERVICES																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
39,000	19,000	19,600	26005	Fees and Charges													
				Sundry Sales and Services	27,500	40	28,200	3	29,500	30,900	32,300	33,700	35,100	36,600	38,100	39,600	41,100
39,000	19,000	19,600		Total Operating Revenues	27,500	40	28,200	3	29,500	30,900	32,300	33,700	35,100	36,600	38,100	39,600	41,100
				OPERATING EXPENSES													
				Administration													
254,400	243,800	375,000	35015	Employee Costs - Records Mgmt	272,000	(27)	293,000	8	301,600	310,700	320,100	329,700	339,600	349,800	360,300	371,100	382,200
3,000	2,600	1,700	35015	Office Equipment	2,000	18	3,000	50	3,100	3,200	3,300	3,400	3,600	3,800	4,000	4,200	4,400
17,600	17,500	16,700	35015	Advertising	18,500	11	19,000	3	19,600	20,200	20,900	21,600	22,300	23,000	23,700	24,500	25,300
92,600	83,300	91,800	35015	Printing, Stationery and Postage	101,000	10	94,000	(7)	97,000	100,000	103,100	106,300	109,600	112,900	116,400	120,000	123,700
110,600	125,000	133,300	35015	Telephone	101,500	(24)	122,200	20	126,000	130,000	134,000	138,300	142,700	147,100	151,700	156,400	161,200
23,300	24,000	25,800	35015	Sundry Administration Expenses	33,000	28	30,000	(9)	30,300	31,400	32,500	33,600	34,700	35,900	37,200	38,600	40,000
32,000	34,800	36,600	35015	Community Connect	41,000	12	40,000	(2)	40,000	41,200	42,600	44,000	45,400	46,800	48,400	50,000	51,600
533,500	531,000	680,900		Total Operating Expenses	569,000	(16)	601,200	6	617,600	636,700	656,500	676,900	697,900	719,300	741,700	764,800	788,400
(494,500)	(512,000)	(661,300)		Operating Result - Surplus / (Deficit)	(541,500)	(18)	(573,000)	6	(588,100)	(605,800)	(624,200)	(643,200)	(662,800)	(682,700)	(703,600)	(725,200)	(747,300)
0	0	0		Add Back Depreciation	0	0	0	0	0	0	0	0	0	0	0	0	0
(494,500)	(512,000)	(661,300)		Cash Result - Surplus / (Deficit)	(541,500)	(18)	(573,000)	6	(588,100)	(605,800)	(624,200)	(643,200)	(662,800)	(682,700)	(703,600)	(725,200)	(747,300)
				Capital Movements													
0	0	0		Less Loan Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
0	0	5,000		Less Transfer to Reserves	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Add Transfer from Reserves	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
0	0	19,600		Less Capital Expenditure	5,000		5,000		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
(494,500)	(512,000)	(685,900)		Cash Result after Capital Movements	(546,500)	(20)	(578,000)	6	(593,100)	(610,800)	(629,200)	(648,200)	(667,800)	(687,700)	(708,600)	(730,200)	(752,300)

FINANCIAL SERVICES - GENERAL PURPOSE REVENUES																	
ACTUAL	ACTUAL	ACTUAL	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
2011/12	2012/13	2013/14			2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
				Rates													
11,213,000	12,023,000	12,780,600	26020	Residential	13,207,000	3.3	13,983,400	5.9	14,800,000	15,318,000	15,854,100	16,409,000	16,983,300	17,577,700	18,192,900	18,829,700	19,488,700
3,168,000	3,305,000	3,476,100	26020	Business	3,648,000	4.9	3,906,700	7.1	4,134,900	4,279,600	4,429,400	4,584,400	4,744,900	4,911,000	5,082,900	5,260,800	5,444,900
1,218,000	1,303,000	1,356,800	26020	Farmland	1,389,000	2.4	1,471,300	5.9	1,557,200	1,611,700	1,668,100	1,726,500	1,786,900	1,849,400	1,914,100	1,981,100	2,050,400
				Postponed Rates													
0	0	(600)	26020	Postponed Rates	500	(183)	500	0	600	700	800	900	1,000	1,100	1,200	1,300	1,400
				Abandonments													
(594,000)	(582,000)	(581,800)	26021	Pensioner Abandonments	(621,000)	7	(618,300)	(0)	(621,600)	(624,900)	(628,200)	(631,500)	(634,900)	(638,300)	(641,800)	(645,300)	(648,800)
				Extra Charges													
138,000	131,000	101,300	26023	Interest	107,000	6	110,000	3	113,300	116,700	120,200	123,800	127,500	131,300	135,200	139,300	143,500
				General Purpose Grants													
4,312,000	3,413,000	1,800,200	26025	Financial Assistance Grant	3,716,900	106	3,716,900	0	3,716,900	3,809,800	3,905,000	4,002,600	4,102,700	4,205,300	4,310,400	4,418,200	4,528,700
316,000	316,000	318,300	26025	Pensioners Assistance Subsidy	334,900	5	292,400	(13)	293,800	295,300	296,700	298,200	299,600	301,100	302,600	304,200	305,700
				Interest													
950,000	890,000	716,700	26026	Interest on Investments	539,000	(25)	566,000	5	565,800	565,600	565,400	565,200	565,000	564,800	564,600	564,400	564,200
20,721,000	20,799,000	19,967,600		Operating Result - Surplus / (Deficit)	22,321,300	12	23,428,900	5	24,560,900	25,372,500	26,211,500	27,079,100	27,976,000	28,903,400	29,862,100	30,853,700	31,878,700
0	0	0		Add Back Depreciation	0	0	0	0	0	0	0	0	0	0	0	0	0
20,721,000	20,799,000	19,967,600		Cash Result - Surplus / (Deficit)	22,321,300	12	23,428,900	5	24,560,900	25,372,500	26,211,500	27,079,100	27,976,000	28,903,400	29,862,100	30,853,700	31,878,700
				Capital Movements													
0	0	0		Less Loan Principal Repayments	0	0	0	0	0	0	0	0	0	0	0	0	0
1,757,000	1,789,000	0		Less Transfer to Reserves	0	0	0	0	0	0	0	0	0	0	0	0	0
847,000	1,757,000	1,789,000		Add Transfer from Reserves	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0		Add Capital Income	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0		Less Capital Expenditure	0	0	0	0	0	0	0	0	0	0	0	0	0
19,811,000	20,767,000	21,756,600		Cash Result after Capital Movements	22,321,300	3	23,428,900	5	24,560,900	25,372,500	26,211,500	27,079,100	27,976,000	28,903,400	29,862,100	30,853,700	31,878,700

FINANCIAL SERVICES																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
				Fees and Charges													
50,000	58,000	78,700	26028	Section 603 Certificates	92,500	18	67,500	(27)	69,600	71,800	74,000	76,300	78,700	81,100	83,600	86,200	88,800
22,000	26,000	28,900	26028	Credit Card Surcharge	29,000	0	30,000	3	31,100	32,200	33,300	34,500	35,700	36,900	38,200	39,500	40,800
21,000	11,000	30,300	26028	Legal Costs Recovered	32,700	8	13,300	(59)	14,300	15,000	15,700	16,500	17,300	18,100	18,900	19,700	20,600
				Contributions and Dividends													
54,000	61,000	54,000	26028	Dividends	54,000	0	54,000	0	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
147,000	156,000	191,900		Total Operating Revenues	208,200	8	164,800	(21)	169,000	173,000	177,000	181,300	185,700	190,100	194,700	199,400	204,200
				OPERATING EXPENSES													
1,026,000	1,078,000	1,153,000	35020	Employee Costs	1,033,200	(10)	1,067,200	3	1,099,200	1,132,200	1,166,200	1,201,200	1,237,300	1,274,400	1,312,600	1,352,000	1,392,500
84,000	85,000	85,000	35020	Bank Charges	94,000	11	87,000	(7)	90,100	93,300	96,500	99,800	103,200	106,600	110,100	113,700	117,300
34,000	25,000	46,800	35021	Rating Costs	42,000	(10)	33,000	(21)	34,100	35,200	36,300	37,500	38,700	39,900	41,200	42,600	44,000
83,000	89,000	117,300	35021	Valuation Fees	105,500	(10)	108,500	3	111,800	115,200	118,700	122,300	126,000	129,800	133,800	137,900	142,200
17,000	23,000	22,200	35021	Audit - Internal	33,000	49	23,000	(30)	23,000	23,700	24,500	25,300	26,100	26,900	27,800	28,700	29,600
(4,144,000)	(4,487,000)	(4,920,000)	35021	Indirect Costs													
				Overheads Distributed	(5,057,000)	3	(5,321,000)	5	(5,480,600)	(5,645,100)	(5,815,300)	(5,989,300)	(6,169,600)	(6,354,100)	(6,544,900)	(6,741,200)	(6,943,100)
(2,900,000)	(3,187,000)	(3,495,700)		Total Operating Expenses	(3,749,300)	7	(4,002,300)	7	(4,122,400)	(4,245,500)	(4,373,100)	(4,503,200)	(4,638,300)	(4,776,500)	(4,919,400)	(5,066,300)	(5,217,500)
3,047,000	3,343,000	3,687,600		Operating Result - Surplus / (Deficit)	3,957,500	7	4,167,100	5	4,291,400	4,418,500	4,550,100	4,684,500	4,824,000	4,966,600	5,114,100	5,265,700	5,421,700
				<i>Add Back Depreciation</i>													
3,047,000	3,343,000	3,687,600		Cash Result - Surplus / (Deficit)	3,957,500	7	4,167,100	5	4,291,400	4,418,500	4,550,100	4,684,500	4,824,000	4,966,600	5,114,100	5,265,700	5,421,700
				Capital Movements													
0	0	0		Less Loan Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
25,000	8,000	0		Less Transfer to Reserves	0		0		0	0	0	0	0	0	0	0	0
56,000	7,000	0		Add Transfer from Reserves	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Less Capital Expenditure	0		0		0	0	0	0	0	0	0	0	0
3,078,000	3,342,000	3,687,600		Cash Result after Capital Movements	3,957,500	7	4,167,100	5	4,291,400	4,418,500	4,550,100	4,684,500	4,824,000	4,966,600	5,114,100	5,265,700	5,421,700

INFORMATION SERVICES																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
				OPERATING REVENUES													
				Fees and Charges													
5,000	4,000	13,100	26045	Sundry Sales and Services	11,500	(12)	10,500	(9)	10,900	11,300	11,700	12,100	12,500	12,900	13,300	13,800	14,300
5,000	4,000	13,100		Total Operating Revenues	11,500	(12)	10,500	(9)	10,900	11,300	11,700	12,100	12,500	12,900	13,300	13,800	14,300
				OPERATING EXPENSES													
				Information Services													
534,000	519,000	667,000	35040	Employee Costs	767,300	15	873,300	14	899,600	926,700	954,600	983,300	1,012,900	1,043,300	1,074,700	1,107,100	1,140,400
302,000	279,000	175,100	35040	Hardware Lease	203,000	16	209,000	3	215,300	221,800	228,500	235,400	242,500	249,800	257,300	265,100	273,100
45,000	52,000	65,000	35040	Hardware Support Costs	43,000	(34)	44,000	2	45,500	47,000	48,600	50,200	51,900	53,600	55,300	57,100	59,000
140,000	138,000	171,000	35040	Software - Civica Licence	20,000	(88)	185,000	825	190,600	196,400	202,300	208,400	214,700	221,200	227,900	234,800	241,900
417,000	350,000	386,200	35040	Software and Consumables	566,000	47	388,000	(31)	399,900	412,100	424,600	437,500	450,800	464,500	478,600	493,100	508,200
1,438,000	1,338,000	1,464,300		Total Operating Expenses	1,599,300	9	1,699,300	6	1,750,900	1,804,000	1,858,600	1,914,800	1,972,800	2,032,400	2,093,800	2,157,200	2,222,600
(1,433,000)	(1,334,000)	(1,451,200)		Operating Result - Surplus / (Deficit)	(1,587,800)	9	(1,688,800)	6	(1,740,000)	(1,792,700)	(1,846,900)	(1,902,700)	(1,960,300)	(2,019,500)	(2,080,500)	(2,143,400)	(2,208,300)
0	0	0		Add Back Depreciation	0	0	0	0	0	0	0	0	0	0	0	0	0
(1,433,000)	(1,334,000)	(1,451,200)		Cash Result - Surplus / (Deficit)	(1,587,800)	9	(1,688,800)	6	(1,740,000)	(1,792,700)	(1,846,900)	(1,902,700)	(1,960,300)	(2,019,500)	(2,080,500)	(2,143,400)	(2,208,300)
				Capital Movements													
0	0	0		Less Loan Principal Repayments	0		0		0	0	0	0	0	0	0	0	0
0	0	0		Less Transfer to Reserves	0		0		0	0	0	0	0	0	0	0	0
28,000	0	0		Add Transfer from Reserves	0		0		0	0	0	0	0	0	0	0	0
25,000	0	0		Add Capital Income	0		0		0	0	0	0	0	0	0	0	0
51,000	20,000	26,600		Less Capital Expenditure	20,000		20,000		21,000	22,000	23,000	24,000	25,000	26,000	27,000	28,000	29,000
(1,431,000)	(1,354,000)	(1,477,800)		Cash Result after Capital Movements	(1,607,800)	9	(1,708,800)	6	(1,761,000)	(1,814,700)	(1,869,900)	(1,926,700)	(1,985,300)	(2,045,500)	(2,107,500)	(2,171,400)	(2,237,300)

HUMAN RESOURCES AND RISK MANAGEMENT																		
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED													
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	
				OPERATING REVENUES														
2,000	13,000	47,100	26050	Contributions - LSL	3,000	(94)	5,000	67	5,200	5,400	5,600	5,800	6,000	6,200	6,400	6,600	6,800	
46,000	61,000	29,400	26050	Contributions - Training	19,000	(35)	30,000	58	30,900	31,900	32,900	33,900	35,000	36,100	37,200	38,400	39,600	
65,000	16,000	7,500	26050	Maternity Leave - Centrelink Payments	20,000	167	20,000	0	20,600	21,300	22,000	22,700	23,400	24,200	25,000	25,800	26,600	
29,000	67,000	47,600	26050	Refunds - Insurance	81,000	70	46,100	(43)	47,600	49,100	50,700	52,300	54,000	55,700	57,500	59,300	61,200	
46,000	76,000	58,300	26050	Refunds - Workers Compensation	147,000	152	45,000	(69)	46,400	47,800	49,300	50,800	52,400	54,000	55,700	57,400	59,200	
188,000	233,000	189,900		Total Operating Revenues	270,000	42	146,100	(46)	150,700	155,500	160,500	165,500	170,800	176,200	181,800	187,500	193,400	
				OPERATING EXPENSES														
				Human Resources														
690,000	702,000	652,200	35050	Employee Costs	656,000	1	696,800	6	717,900	739,600	762,000	785,000	808,700	833,100	858,200	884,000	910,600	
378,000	420,000	422,600	35051	Staff Training and Development	402,500	(5)	412,500	2	425,000	437,900	451,200	465,000	479,100	493,700	508,600	524,000	540,000	
41,000	25,000	25,100	35051	Staff Support and Recognition	52,500	109	36,000	(31)	37,100	38,500	39,900	41,300	42,800	44,300	45,800	47,300	48,900	
				Employee Oncosts														
1,973,000	1,958,000	2,041,500	35051	Superannuation	2,078,600	2	2,130,000	2	2,176,000	2,227,000	2,283,000	2,344,000	2,410,000	2,482,000	2,560,000	2,644,000	2,733,000	
2,000	3,000	1,900	35051	Jury Duty	2,000	5	2,000	0	2,100	2,200	2,300	2,400	2,500	2,600	2,700	2,800	2,900	
877,000	737,000	560,100	35055	Workers Compensation Premiums	790,000	41	658,000	(17)	678,000	698,700	720,000	741,800	764,300	787,700	811,600	836,200	861,400	
1,112,000	1,234,000	1,292,700	35056	Employee Entitlements - Salaried Staff	1,630,000	26	1,386,000	(15)	1,427,700	1,470,700	1,515,100	1,560,800	1,607,900	1,656,300	1,706,200	1,757,600	1,810,500	
1,302,000	1,143,000	1,356,600	35056	Employee Entitlements - Wages Staff	1,484,000	9	1,223,000	(18)	1,259,900	1,297,900	1,337,100	1,377,400	1,418,900	1,461,700	1,505,700	1,551,100	1,597,900	
				Risk Management														
1,000	2,000	7,500	35057	Fidelity Guarantee	7,500	0	7,800	4	8,100	8,400	8,700	9,000	9,300	9,600	9,900	10,200	10,600	
466,000	510,000	534,500	35057	Public Risk and Plant	556,000	4	573,000	3	590,200	608,000	626,300	645,100	664,500	684,500	705,100	726,300	748,100	
32,000	10,000	39,700	35057	Excess Public Risk	40,000	1	40,000	0	41,200	42,500	43,800	45,200	46,600	48,000	49,500	51,000	52,600	
				Oncosts Recouped														
(5,531,000)	(5,732,000)	(5,474,300)	35058	Oncosts Recouped - Internal Works	(5,779,000)	6	(6,086,300)	5	(6,269,000)	(6,457,200)	(6,651,000)	(6,850,600)	(7,056,200)	(7,267,900)	(7,486,100)	(7,710,800)	(7,942,200)	
(80,000)	(48,000)	(88,700)	35058	Oncosts Recouped - External Works	(152,000)	71	(87,000)	(43)	(89,700)	(92,500)	(95,300)	(98,200)	(101,300)	(104,500)	(107,700)	(111,000)	(114,400)	
1,263,000	964,000	1,371,400		Total Operating Expenses	1,768,100	29	991,800	(44)	1,004,500	1,021,700	1,043,100	1,068,200	1,097,100	1,131,100	1,169,500	1,212,700	1,259,900	
(1,075,000)	(731,000)	(1,181,500)		Operating Result - Surplus / (Deficit)	(1,498,100)	27	(845,700)	(44)	(853,800)	(866,200)	(882,600)	(902,700)	(926,300)	(954,900)	(987,700)	(1,025,200)	(1,066,500)	
0	0	0		Add Back Depreciation	0	0	0	0	0	0	0	0	0	0	0	0	0	
(1,075,000)	(731,000)	(1,181,500)		Cash Result - Surplus / (Deficit)	(1,498,100)	27	(845,700)	(44)	(853,800)	(866,200)	(882,600)	(902,700)	(926,300)	(954,900)	(987,700)	(1,025,200)	(1,066,500)	
				Capital Movements														
0	0	0		Less Loan Principal Repayments	0	0	0	0	0	0	0	0	0	0	0	0	0	
327,000	313,000	297,000		Less Transfer to Reserves	0	0	0	0	0	0	0	0	0	0	0	0	0	
215,000	8,000	336,000		Add Transfer from Reserves	192,100	0	0	0	0	0	0	0	0	0	0	0	0	
0	0	(797,700)		Add Capital Income	206,000	0	200,000	0	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	
0	0	0		Less Capital Expenditure	0	0	0	0	0	0	0	0	0	0	0	0	0	
(1,187,000)	(1,036,000)	(1,940,200)		Cash Result after Capital Movements	(1,100,000)	(43)	(645,700)	(41)	(653,800)	(666,200)	(682,600)	(702,700)	(726,300)	(754,900)	(787,700)	(825,200)	(866,500)	

PROPERTY MANAGEMENT																			
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED														
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25		
1,784,000	1,698,000	1,618,900	26065	OPERATING REVENUES															
411,000	260,000	354,400	26060	Council Owned Properties	1,611,500	(0)	1,709,000	6	1,865,500	1,900,900	1,959,300	1,996,900	2,058,000	2,097,100	2,160,600	2,201,900	2,244,500		
				Properties - Investment and Commercial	240,000	(32)	252,000	5	259,000	241,200	248,800	256,500	264,500	272,800	281,400	290,000	299,100		
				Properties - Others															
65,000	72,000	87,600	26061	Council Controlled - Crown Reserves	72,000	(18)	62,000	(14)	63,900	65,900	68,000	70,200	72,400	74,700	77,000	79,400	81,900		
				Properties - Crown Reserves															
331,000	355,000	422,600	26113	Caravan Parks and Tent Park	409,500	(3)	421,800	3	434,500	447,700	461,300	475,300	489,700	504,500	519,700	535,400	551,500		
				Flat Rock Tent Park															
355,000	121,000	18,000	26064	Interest on Investments	70,000	289	31,000	(56)	5,000	13,000	21,000	23,000	20,000	18,000	16,000	16,000	16,000		
261,000	179,000	181,200	26065	Interest on Investments - Community Infra	103,000	(43)	49,000	(52)	27,000	56,000	53,000	39,000	37,000	34,000	33,000	33,000	33,000		
0	101,000	0	26064	Interest on Investments - Grant BBRC	0	0	0	0	0	0	0	0	0	0	0	0	0		
3,207,000	2,786,000	2,682,700		Total Operating Revenues	2,506,000	(7)	2,524,800	1	2,654,900	2,724,700	2,811,400	2,860,900	2,941,600	3,001,100	3,087,700	3,155,700	3,226,000		
				OPERATING EXPENSES															
				Property Management															
392,000	405,000	343,600	35070	Employee Costs	295,100	(14)	305,100	3	314,300	323,700	333,400	343,400	353,700	364,300	375,200	386,400	398,000		
38,000	13,000	21,700	35070	Property Investigations	45,000	107	20,000	(56)	20,600	21,200	21,800	22,500	23,200	23,900	24,600	25,300	26,100		
0	225,000	1,420,000	35070	BBRC Scheme	2,385,000	68	1,567,000	(34)	0	(100)	0	(100)	0	(100)	0	(100)	0		
				Land Development															
7,000	14,000	10,300	35073	Woolongbar Residential Estate	47,000	356	48,000	2	49,500	51,000	52,700	0	0	0	0	0	0		
110,000	115,000	59,200	35073	Southern Cross Industrial Estate	216,000	285	160,000	(26)	61,900	63,800	65,800	67,900	70,000	72,200	74,400	76,700	79,100		
11,000	12,000	8,500	35074	Russellton Industrial Estate	39,500	365	25,000	(37)	25,900	26,800	27,700	28,600	29,500	30,400	31,500	32,600	33,700		
0	0	0	35074	Land Stock Movements	0	0	0	0	0	0	0	0	0	0	0	0	0		
				Property - Operations and Maintenance															
180,000	255,000	214,000	35076	Properties - Council Investment	209,000	(2)	210,200	1	217,100	224,400	231,700	239,300	247,300	255,500	263,700	272,200	281,000		
137,000	165,000	157,200	35080	Properties - Council Commercial	119,500	(24)	122,600	3	126,600	130,700	134,800	139,100	143,600	148,100	152,800	157,700	162,700		
40,000	48,000	59,000	35082	Properties - Council Residential	47,000	(20)	49,700	6	51,400	53,100	55,000	56,900	58,800	60,700	62,600	64,700	66,800		
34,000	62,000	67,600	35084	Properties - Crown Reserves	68,500	1	70,700	3	73,200	75,800	78,500	81,200	83,900	86,800	89,700	92,700	95,700		
				Caravan Parks and Tent Park															
267,000	282,000	301,000	35145	Flat Rock Tent Park	262,500	(13)	271,400	3	280,300	289,600	299,100	308,900	319,100	329,500	340,200	351,200	362,600		
4,000	2,000	0	35145	Interest on Loans - Flat Rock	0	0	0	0	0	0	0	0	0	0	0	0	0		
				Indirect Expenses - Overheads															
369,000	325,000	362,000	35085	Overheads Distributed	178,000	(51)	223,000	25	229,700	236,500	243,700	251,000	258,700	266,500	274,500	282,800	291,300		
				Non-cash Expenses															
16,000	17,000	439,700	35145	Depreciation - Flat Rock Tent Park	13,600	(97)	13,600	0	13,600	14,100	14,600	15,100	15,600	16,100	16,600	17,100	17,700		
148,000	151,000	183,800	35145	Depreciation - Commercial Buildings	95,100	(48)	95,100	0	107,900	111,200	114,600	118,100	121,700	125,400	129,200	133,100	137,100		
1,753,000	2,091,000	3,647,600		Total Operating Expenses	4,020,800	10	3,181,400	(21)	1,572,000	1,621,800	1,673,400	1,671,900	1,726,100	1,779,300	1,835,000	1,892,400	1,951,800		
1,454,000	695,000	(964,900)		Operating Result - Surplus / (Deficit)	(1,514,800)	57	(656,600)	(57)	1,082,900	1,102,900	1,138,000	1,189,000	1,216,500	1,221,800	1,252,700	1,263,300	1,274,200		
164,000	168,000	623,500		Add Back Depreciation	108,700	(83)	108,700	0	121,500	125,300	129,200	133,200	137,300	141,500	145,800	150,200	154,800		
1,618,000	863,000	(341,400)		Cash Result - Surplus / (Deficit)	(1,406,100)	312	(547,900)	(61)	1,204,400	1,228,200	1,267,200	1,322,200	1,353,800	1,363,300	1,398,500	1,413,500	1,429,000		
				Capital Movements															
37,000	40,000	0		Less Loan Principal Repayments	0		0		0	0	0	0	0	0	0	0	0		
11,075,000	5,834,000	5,175,400		Less Transfer to Reserves	5,752,300		6,671,000		10,099,000	6,869,400	8,129,900	2,552,800	2,605,400	2,535,900	2,592,100	2,629,200	2,585,200		
4,276,000	6,978,000	4,436,400		Add Transfer from Reserves	7,534,200		7,036,900		5,904,600	4,251,200	4,272,700	1,240,600	1,261,600	1,182,600	1,203,600	1,225,700	1,166,200		
8,763,000	4,459,000	2,312,500		Add Capital Income	3,725,200		4,692,000		6,400,000	3,400,000	3,000,000	400,000	400,000	400,000	400,000	400,000	400,000		
3,129,000	6,363,000	1,179,800		Less Capital Expenditure	3,701,000		4,110,000		3,010,000	1,610,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000		
416,000	63,000	52,300		Cash Result after Capital Movements	400,000	665	400,000	0	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000		

BALLINA - BYRON GATEWAY AIRPORT																	
ACTUAL 2011/12	ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED												
					2014/15	%	2015/16	%	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
OPERATING REVENUES																	
Fees and Charges																	
1,864,000	1,996,000	2,113,000	26100	Landing Fees	2,293,000	9	2,383,500	4	2,385,100	2,412,700	2,414,300	2,442,000	2,443,700	2,471,400	2,473,200	2,475,000	2,476,800
881,000	848,000	1,078,000	26100	Security Recouped	1,066,000	(1)	1,102,000	3	1,124,100	1,146,600	1,169,600	1,193,000	1,216,900	1,241,300	1,266,200	1,291,600	1,317,500
424,400	491,400	522,200	26100	Rentals	649,500	24	587,500	(10)	599,600	612,100	624,700	637,600	650,800	664,200	677,900	691,700	705,900
294,000	363,000	414,900	26100	Car Parking	525,000	27	637,500	21	650,300	663,400	676,700	690,300	704,200	718,300	732,700	747,400	762,400
0	56,000	65,400	26100	Advertising	70,000	7	72,000	3	73,500	75,000	76,500	78,100	79,700	81,300	83,000	84,700	86,400
0	89,000	72,000	26100	Interest	0	(100)	0	0	0	14,000	31,000	5,000	9,000	7,000	33,000	33,000	33,000
Grants and Contributions																	
0	0	63,500	26100	Operating Grants and Contributions	0	(100)	0	0	0	320,000	935,000	878,000	878,000	878,000	878,000	878,000	909,000
0	138,600	259,700	26100	LIRS Subsidy	235,600	(9)	210,500	(11)	184,400	157,300	129,100	99,700	69,100	37,300	6,300	0	0
Other Revenues																	
20,000	23,300	29,100	26100	Parking Fines	23,000	(21)	31,000	35	31,700	32,400	33,100	33,800	34,500	35,200	36,000	36,800	37,600
3,483,400	4,005,300	4,617,800		Total Operating Revenues	4,862,100	5	5,024,000	3	5,048,700	5,419,500	6,073,000	6,083,500	6,081,900	6,136,000	6,160,300	6,238,200	6,328,600
OPERATING EXPENSES																	
Airport																	
477,000	519,000	500,300	35120	Employee Costs	508,100	2	519,100	2	534,700	549,100	565,600	582,600	600,100	618,000	636,500	655,600	675,300
314,000	307,000	269,300	35120	Buildings Maintenance and Repair	230,000	(15)	183,000	(20)	185,600	212,700	218,900	225,500	232,300	239,300	246,500	253,800	261,500
623,000	758,000	901,700	35125	Security for Departure Lounge	950,000	5	978,500	3	1,007,900	1,038,100	1,069,200	1,101,200	1,134,100	1,168,200	1,203,300	1,239,400	1,276,600
848,000	937,000	1,049,000	35125	Operations	1,009,000	(4)	1,005,700	(0)	1,036,200	1,004,000	1,034,400	1,065,500	1,097,400	1,130,300	1,164,300	1,199,400	1,235,600
Indirect Expenses																	
268,000	280,000	294,000	35120	Overheads Distributed	302,000	3	318,000	5	327,500	337,300	347,400	357,800	368,500	379,600	391,000	402,700	414,800
Debt Servicing																	
238,000	424,000	554,100	35150	Interest on Loans	517,400	(7)	496,600	(4)	428,100	356,200	842,900	762,400	673,600	583,700	494,500	440,000	401,000
Non-Cash Expenses																	
784,000	831,000	760,600	35150	Depreciation - Airport	837,500	10	857,500	2	883,200	909,700	937,000	965,100	994,100	1,023,900	1,054,600	1,086,200	1,118,800
0	0	2,075,400	35120	Loss on Disposal of Infrastructure Assets	0	(100)	0	0	0	0	0	0	0	0	0	0	0
3,552,000	4,056,000	6,404,400		Total Operating Expenses	4,354,000	(32)	4,358,400	0	4,403,200	4,407,100	5,015,400	5,060,100	5,100,100	5,143,000	5,190,700	5,277,100	5,383,600
(68,600)	(50,700)	(1,786,600)		Operating Result - Surplus / (Deficit)	508,100	(128)	665,600	31	645,500	1,012,400	1,057,600	1,023,400	981,800	993,000	969,600	961,100	945,000
784,000	831,000	760,600		Add Back Depreciation	837,500	10	857,500	2	883,200	909,700	937,000	965,100	994,100	1,023,900	1,054,600	1,086,200	1,118,800
0	0	0		Add Back Loss Infrastructure Disposal	0	(100)	0	0	0	0	0	0	0	0	0	0	0
715,400	780,300	1,049,400		Cash Result - Surplus / (Deficit)	1,345,600	28	1,523,100	13	1,528,700	1,922,100	1,994,600	1,988,500	1,975,900	2,016,900	2,024,200	2,047,300	2,063,800
Capital Movements																	
251,000	532,000	838,700		Less Loan Principal Repayments	845,500		1,141,700		1,192,200	1,222,100	1,372,400	1,452,900	1,539,800	1,561,600	1,176,300	653,200	477,000
1,006,400	4,646,300	210,700		Less Transfer to Reserves	500,100		381,400		336,500	700,000	622,200	535,600	436,100	455,300	847,900	1,394,100	1,586,800
618,000	541,000	4,996,600		Add Transfer from Reserves	270,000		330,000		208,000	216,000	225,000	1,134,000	343,000	503,000	263,000	274,000	285,000
1,156,000	9,644,000	0		Add Capital Income	725,000		0		0	8,000,000	0	0	0	0	0	0	0
1,232,000	5,787,000	4,996,600		Less Capital Expenditure	995,000		330,000		208,000	8,216,000	225,000	1,134,000	343,000	503,000	263,000	274,000	285,000
0	0	0		Cash Result after Capital Movements	0	0	0	0	0	0	0	0	0	0	0	0	0
953,400	1,204,300	(471,900)		Earnings before Int, Dep (EBITDA)	1,863,000		2,019,700		1,956,800	2,278,300	2,837,500	2,750,900	2,649,500	2,600,600	2,518,700	2,487,300	2,464,800

Part C

Capital Expenditure

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Part D

Section 94 Contributions and Other Capital Income

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SECTION 94 CONTRIBUTIONS - PLAN BALANCES													
ACTUAL 2012/13	ACTUAL 2013/14	BUDGET ITEMS	ESTIMATED										
			2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
189,800	209,700	Open Space	609,600	1,019,700	1,510,600	1,961,600	2,417,200	2,898,400	3,505,700	4,143,200	4,811,400	5,512,400	6,246,700
209,800	290,700	Community Facilities	730,500	1,182,800	1,744,900	2,335,700	2,955,700	3,606,500	4,289,200	5,005,300	5,755,900	6,542,700	7,366,800
46,200	194,300	Wollongbar Urban Expansion Area	426,600	336,400	244,500	150,900	55,600	13,600	25,900	38,600	52,200	66,200	81,100
1,155,300	332,500	Car Parking	141,600	226,500	315,900	409,800	508,300	612,000	721,000	834,900	954,700	1,080,000	1,211,400
658,800	680,600	Heavy Vehicle	429,600	439,100	449,100	459,100	469,600	480,100	491,100	502,100	513,600	525,100	537,100
3,353,800	2,675,100	Road Plan (All Plans)	1,574,800	2,506,900	4,618,100	9,071,400	2,366,700	3,674,100	4,265,800	4,542,400	5,422,700	6,346,300	7,314,900
5,613,700	4,382,900	Total Section 94 Funds Held	3,912,700	5,711,400	8,883,100	14,388,500	8,773,100	11,284,700	13,298,700	15,066,500	17,510,500	20,072,700	22,758,000

SECTION 94 CONTRIBUTIONS COLLECTED														
ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED										
				2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
317,800	517,800	22031.2603.	Open Space	510,000	522,200	537,900	554,000	570,600	587,700	605,300	623,500	642,200	661,500	681,300
331,500	648,100	22031.2604.	Community Facilities	560,000	573,400	590,600	608,300	626,500	645,300	664,700	684,600	705,100	726,300	748,100
87,200	265,900	22031.2605.	Wollongbar Urban Expansion Area (WUEA)	350,000	10,300	10,600	10,900	11,200	11,500	11,800	12,200	12,600	13,000	13,400
1,023,200	0	22031.2609.	Car Parking	80,000	81,900	84,400	86,900	89,500	92,200	95,000	97,900	100,800	103,800	106,900
231,600	244,200	22031.2606.	Heavy Vehicle	300,000	250,000	257,500	265,200	273,200	281,400	289,800	298,500	307,500	316,700	326,200
828,000	523,700	22031.2617.	Road Plan - New	500,000	1,024,000	2,054,700	5,166,300	6,321,300	4,510,900	3,646,200	755,600	778,300	801,600	825,600
74,800	69,100	22031.2607.	Road Plan - Future	120,000	0	0	0	0	0	0	0	0	0	0
28,100	25,900	22031.2608.	Road Plan - Existing	55,000	0	0	0	0	0	0	0	0	0	0
2,922,200	2,294,700		Total Section 94 Funds Collected	2,475,000	2,461,800	3,535,700	6,691,600	7,892,300	6,129,000	5,312,800	2,472,300	2,546,500	2,622,900	2,701,500

CAPITAL GRANTS AND CAPITAL CONTRIBUTIONS														
ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED										
				2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	9,200	22274.6453.0160	Community Centres State - Solar Hot Water ALEC											
	16,000	26042.7862.0160 26040.7861.182	Library State - Expansion Friends of Library	5,000										
	15,000	22273.6453.0160	Swimming Pools Solar Hot Water											
	150,000	26072.8570.0182 26085.8855.0229	Property State - 89 Tamar St Insurance Claim - Lennox Head Comm Centre	600,000										
495,500	257,300	26063.8523.0270	Property - BBRC Program Water / Wastewater WUEA Recoupments	105,200	92,000									
1,320,000	440,000	26063.8524.0270	Water / Wastewater BHD Recoupments	440,000	440,000									
2,344,400		26102.4161.0160	Airport Federal - Apron Extension											
			Environmental Health Shaws Bay Mgmt Plan - OEH Shaws Bay Mgmt Plan - Crown Lands		13,000	103,000	60,000	50,000	50,000	20,000	130,000			
15,000	0	21998.2291.0270	Depot and Administration Centre Council - Administration Centre											
98,500	71,000	22000.2272.0270	Council - Depot	103,800	106,000	109,000	112,000	115,000	118,000	122,000	126,000	130,000	134,000	138,000
	95,000	22000.2294.0169 22000.4192.0160	Insurance Claim - Depot No. 2 State - Naval Museum	150,000										
90,000	60,000	22030.3830.0270	Procurement and Building Management Council - Asset Management System											
		22030.8862.0160	State - Marine Rescue Tower (PRMF)	0	318,200									
		22030.8708.0160	Federal - Marine Rescue Tower	0	1,000,000									
2,100,000	200,000	26085.8707.0160	Federal - Ballina Surf Club											
	329,100	26085.8706.0182	State - Lake Ainsworth (PRMF) Ballina Surf Club - Contribution	136,400										
17,200		22112.5208.0179	Urban Roads RMS - Teven Road Intersection A'ville											
31,100		22112.3316.0179	RMS - Regional Roads Contributions		1,127,500	546,400	562,800	579,700	597,100	615,000	633,500	652,500	672,100	692,300
		22112.5192.0179	RMS - Gateway Treatments	46,400										
		22112.5206.0180	Private Developers - Ballina Heights Drive	330,000										
3,000,000	2,000,000	22112.3323.0180	Essential Energy - Ballina Heights Drive Federal - BBRC Ballina Heights Drive	30,000										

(continued on following page)

CAPITAL GRANTS AND CAPITAL CONTRIBUTIONS (cont'd)														
ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED										
				2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
			Rural Roads											
	75,000	22112.3829.0180	RTR - Boatharbour and Midgen Flat Roads											
	477,300	22112.3829.0180	RTR - Angels Beach Drive											
600,000		22112.3829.0180	RTR - Eltham and Yellow Creek Bridges											
		22112.8864.0180	RTR - Maguires Bridges	50,000	312,600									
		22112.5082.180	RTR - Martin Street	104,800										
		22112.3334.180	RTR - Wardell Road	130,000										
	8,200	22112.5205.0179	Essential Energy - Compton Drive											
228,000		22112.3304.0179	RMS - Eltham Rd											
444,200		22112.3313.0179	RMS - Coast Rd Tobin Cl	192,800										
1,114,000		22112.5074.0179	RMS - Rifle Range Road											
145,100		22112.5087.0179	RMS - Ross Lane											
77,000	77,000	22112.5066.0179	RMS - 3 x 3 Tuckombil Road											
228,000	294,000	22112.3314.0179	RMS - Tuckombil Road											
11,700		22112.5073.0179	RMS - Lumleys and Bagotville Roads											
		22112.8863.0179	RMS - Maguires Bridge	0	362,600									
		22112.3329.0179	RMS - Rifle Range Road	236,700										
		22112.5066.179	RMS - 3x3 Rifle Range Rd	77,000										
			Ancillary											
32,500		22155.4352.0179	RMS - Footpaths and Shared Paths (PAMP)											
	226,500	22155.4355.0179	RMS - Coastal Shared Path	840,000										
			RMS - Coastal Shared Path (East) - Stage 2		850,000									
30,800		22155.4073.0179	RMS - Coastal Path (West) - Stage 3	395,000										
		22155.4394.0179	RMS - Headlands Drive											
	40,000	22155.6595.0270	Council - Wastewater to Trinity Place											
	14,900	22155.4069.0179	State - Bus Shelter											
		22155.4266.0160	State - Crown Reserve Monies - Shared Path	100,000	181,800									
	13,200	22155.4352.0179	State - Tamar / Kerr Sts - Pedestrian Facility											
		22155.4038.0179	Community - Newrybar Car Park	10,000										
		2352.7777.0401	State - Shared Path Cultural Signage Grant	69,000										
	173,800	22155.4039.0179	State - Swift St Bus Interchange	198,500										
20,800	105,900	22155.4052.0182	State - BBP - Wardell Town Centre	7,900										
			Other Water Transport											
152,900		22210.4040.0160	State - BBP - Emigrant Creek Ramp											
		22210.4058.0160	State - BBP - Emigrant Creek Pontoon	43,500										
	33,800	22210.4059.0160	State - BBP - Cawarra Boat Ramp											
		22210.8865.0160	State - BBP - Keith Hall Boat Ramp	30,000										
		22210.4055.0160	State - BBP - Fishery Creek Car Park	158,000										
			Sports Fields											
1,000,000	1,521,000	22258.6263.0160	Federal - Wollongbar Sports Fields											
			Rural Fire Service											
	183,100	21062.1820.0158	State - Newrybar Fire Shed											
			Landfill and Resource Management											
212,500		22286.6765.0182	Federal - Biochar											
			Internal Loan Repayments											
72,000		26074.8625.0270	Council - Internal Loan Repayments											
13,209,000	7,558,500		Total Capital Grants and Contributions	4,590,000	4,803,700	758,400	734,800	744,700	785,100	867,000	759,500	782,500	806,100	830,300

ASSET SALES														
ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED										
				2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
518,800	496,600 568,000	26070.8626.0950 26070.8621.0950 26070.8621.0950	Southern Cross Industrial Estate Sales Land Sale - Adjoining BP Service Station Land Sale - Residual Land ARC Site Land Sale - Standard Lots	250,000	910,000 250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
518,800	1,064,600		Sub Total - Southern Cross	250,000	1,160,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
412,900		26070.8620.0950	Russellton Industrial Estate Sales Land Sale - Large Lots Land Sale - Standard Lots Lane Sale - Tennis Court Site			1,500,000 150,000 1,500,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
412,900	0		Sub Total - Russellton	0	0	3,150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
1,355,400	400,600	26070.8619.0950 26070.8628.0950 26070.8866.0950 26070.8867.0950 26085.7780.0950 26070.8911.950	Other Skennars Head - Residual Lennox Head - Ross Street Surplus Land - Alstonville Plaza Wollongbar - Land Development Surplus Land - Tintenbar Quarry Surplus Land - North Creek Road	180,000 2,000,000 70,000 150,000	3,000,000	3,000,000	3,000,000	2,600,000						
1,355,400	400,600		Sub Total - Other Land Sales	2,400,000	3,000,000	3,000,000	3,000,000	2,600,000	0	0	0	0	0	0
2,287,100	1,465,200		Total Capital Income from Land Sales	2,650,000	4,160,000	6,400,000	3,400,000	3,000,000	400,000	400,000	400,000	400,000	400,000	400,000
	340,000	21085.1949.0950	Other Asset Sales Animal Shelter Site											
2,287,100	1,805,200		Total Capital Income from Asset Sales	2,650,000	4,160,000	6,400,000	3,400,000	3,000,000	400,000	400,000	400,000	400,000	400,000	400,000

LOAN INCOME														
ACTUAL 2012/13	ACTUAL 2013/14	LEDGER ACCOUNT	BUDGET ITEMS	ESTIMATED										
				2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
7,300,000		26102.4160.0940	Airport Car	725,000			8,000,000							
1,570,000 2,280,000	1,200,000	22115.3338.0940 22115.3308.0940 22115.3338.0940	Roads Ballina Heights Drive - Section 94 Plan McLeay Culvert - RMS Agreement Cumbalum Interchange - Section 94 Plan Hutley Drive - Section 94 Plan					5,100,000	0	0	0	0	0	0
1,000,000		22115.3307.0940	Reseals - LIRS											
1,300,000		22156.6426.0940	Bridges and Ancillary Transport Ballina Town Beautification - LIRS											
			Swimming Pools Ballina Alstonville		4,000,000	4,100,000								
13,450,000	1,200,000		Total Loan Income	725,000	4,000,000	4,100,000	8,000,000	5,100,000	0	0	0	0	0	0

Part E

Reserves

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Reserve Title	RESERVE MOVEMENTS - GENERAL FUND														
	2014/15			2015/16			2016/17			2017/18			2018/19		
	To	From	Net	To	From	Net	To	From	Net	To	From	Net	To	From	Net
Strategic and Community Facilities Group															
Strategic Planning	2,613,000	3,083,200	(470,200)	2,549,300	750,600	1,798,700	3,664,200	492,500	3,171,700	6,891,600	1,386,200	5,505,400	8,215,800	13,831,200	(5,615,400)
Section 94 Contributions		151,100	(151,100)												
Strategic Planning Studies		61,400	(61,400)												
Section 94 Reviews															
Community Facilities															
Community Grants		9,000	(9,000)												
Community Centres		14,100	(14,100)												
Crown Land Rental (LHCCC)		30,000	(30,000)												
Lennox Head Community Centre		20,000	(20,000)												
Swimming Pools		38,000	(38,000)												
Community Gallery															
Gallery Projects		15,000	(15,000)												
Library Services															
Library Projects (Council)		79,700	(79,700)												
Lighting (Property Reserves)		28,500	(28,500)												
Expansion (Crown Properties)		129,600	(129,600)												
Alstonville library		16,000	(16,000)												
Tourism															
Tourism and Events		27,000	(27,000)												
Business Promotion (Waste)		0	0												
Total - Strat & Comm Facilities	2,613,000	3,702,600	(1,089,600)	2,549,300	750,600	1,798,700	3,664,200	492,500	3,171,700	6,891,600	1,386,200	5,505,400	8,215,800	13,831,200	(5,615,400)
General Manager's Group															
Governance		2,000	(2,000)												
Donations		60,000	60,000												
Councillor Election															
Human Resources															
Employee Leave Entitlements		192,100	(192,100)												
Property Management															
Community Infrastructure Reserve															
Interest Earned on Reserve	70,000		70,000	31,000		31,000	5,000		5,000	13,000		13,000	21,000		21,000
Rental - 89 Tamar Street	703,000	59,000	644,000	695,000	60,700	634,300	715,900	62,700	653,200	715,900	64,900	651,000	737,400	67,100	670,300
Rental - ARC (50%)	171,000	4,500	166,500	176,000	4,500	171,500	181,300	4,700	176,000	186,800	4,800	182,000	192,400	5,000	187,400
Rental - Fawcett Park Café	57,500	11,500	46,000	59,000	12,200	46,800	60,900	12,700	48,200	63,700	13,200	50,500	66,500	13,700	52,800
Land Sale Dividend	0	0	0	455,000	0	455,000	0	0	0	0	0	0	0	0	0
Legals	600,000		600,000												
Ballina Cenotaph	25,000		(25,000)												
Ballina Surf Club	400,000		(400,000)												
Ballina Surf Club - Road															
Coastal Path (East) - Stage 2		53,500	(53,500)		850,000	(850,000)									
Marine Rescue Centre	33,000		(33,000)		825,500	(825,500)									
Regional Sports Centre	0		0		250,000	(250,000)									
Shaws Bay Management Plan	200,000		(200,000)					75,000	(75,000)		104,000	(104,000)			
Swimming Pool Improvements															
Section 94 Recoupments	103,000		103,000	106,000		106,000	110,000		110,000	114,000		114,000	118,000		118,000
Dividend from Property Development		29,600	(29,600)		0	(29,600)	2,000,000	29,600	2,000,000	1,700,000	29,600	1,700,000	3,300,000	29,600	3,300,000
Loan P & I - Comm Buildings		532,400	(532,400)		537,100	(537,100)		542,000	(542,000)		547,100	(547,100)		469,400	(29,600)
Loan P & I - Town Centre															
Sub Total - Comm Infra	1,704,500	1,348,500	356,000	1,522,000	2,569,600	(1,047,600)	3,073,100	726,700	2,346,400	2,793,400	763,600	2,029,800	4,435,300	584,800	3,850,500
Commercial Opportunities Reserve															
Interest Earned on Reserve		1,684,000	(1,684,000)												
Wollongbar Sports Fields		42,000	(42,000)												
89 Tamar - Air-conditioning		260,000	(260,000)												
Shelly Beach Land Purchase															
Sub Total - Comm Opps	0	1,986,000	(1,986,000)	0	0	0	0	0	0	0	0	0	0	0	0
Property Development Reserve															
Interest Earned on Reserve	103,000		103,000	49,000		49,000	27,000		27,000	56,000		56,000	53,000		53,000
Skenmarrs Head Land Sale															
Wollongbar Urban Exp Area Mntment	2,000,000	1,523,000	477,000	3,000,000	2,394,000	606,000	3,000,000	3,096,900	(96,900)	3,000,000	99,800	2,900,200	2,600,000	103,000	2,497,000
Southern Cross Estate Mntment	250,000	330,000	(80,000)	705,000	203,000	502,000	250,000	106,200	143,800	250,000	1,709,400	(1,459,400)	250,000	112,800	137,200
Russellton Estate Movements	0	131,500	(131,500)	0	1,865,000	(1,865,000)	1,650,000	67,100	1,582,900	150,000	69,200	80,800	150,000	71,400	78,600
Airport Evaluation	150,000	110,000	(110,000)												
North Ck Rd Land Residue Sale	180,000		180,000												
Alstonville Plaza Land Sale	0		0												
Alstonville Tennis Court Land Sale		1,810,000	(1,810,000)				1,500,000		1,500,000	0		0			
Wigmore Arcade		30,000	(30,000)												
Norfolk Homes Rental	145,000		145,000	150,000		150,000	154,500		154,500	159,200		159,200	164,000		164,000
ARC Rental (50%)	171,000	4,500	166,500	176,000	4,500	171,500	181,300	4,700	176,000	186,800	4,800	182,000	192,400	5,000	187,400
54 North Creek Rd Investigations		20,000	(20,000)												
Dividend - Community Infrastructure		467,500	(467,500)		475,100	(475,100)		2,000,000	(2,000,000)		1,700,000	(1,700,000)		3,300,000	(3,300,000)
Dividend - General Fund Operations								326,800	(326,800)		355,700	(355,700)		358,600	(358,600)
Sub Total - Property Develop	2,999,000	4,426,500	(1,427,500)	4,080,000	4,941,600	(861,600)	6,762,800	5,601,700	1,161,100	3,802,000	3,938,900	(136,900)	3,409,400	3,950,800	(541,400)
Miscellaneous Community Property Reserves															
Ballina Heights BBRC	500,000	1,200,000	(700,000)	500,000	1,125,000	(625,000)									
Wollongbar BBRC	329,800	1,025,000	(695,200)	316,600	392,000	(75,400)									
Crown Reserves	72,000	68,500	3,500	62,000	70,700	(8,700)	63,900	73,200	(9,300)	65,900	75,800	(9,900)	68,000	78,500	(10,500)
Miscellaneous Commercial Property Reserves															
Wigmore Arcade	0	10,000	(10,000)	40,000		40,000	45,000		45,000	50,000		50,000	55,000		55,000
Fiat Rock Tent Park	147,000	10,000	137,000	150,400	10,000	140,400	154,200	10,000	144,200	158,100	10,000	148,100	162,200	10,000	152,200
Airport	500,100	270,000	230,100	381,400	330,000	51,400	336,500	208,000	128,500	700,000	216,000	484,000	622,200	225,000	397,200
Total - GM's Group	6,312,400	10,538,600	(4,226,200)	7,132,400	9,438,900	(2,306,500)	10,525,500	6,849,600	3,675,900	7,634,400	5,004,300	2,630,100	8,817,100	4,849,100	3,968,000

(Reserve movements carried forward on following page)

RESERVE MOVEMENTS - GENERAL FUND (cont'd)															
Reserve Title	2014/15			2015/16			2016/17			2017/18			2018/19		
	To	From	Net	To	From	Net	To	From	Net	To	From	Net	To	From	Net
Environmental and Public Health Mgmt Plans (Shaws Bay / Lake A)		14,000	(14,000)		27,000	(27,000)		19,700	(19,700)						
Administration and Public Order Animal Shelter		25,300	(25,300)												
Total - Dev & Env Health Group	0	39,300	(39,300)	0	27,000	(27,000)	0	19,700	(19,700)	0	0	0	0	0	0
Civil Services Group															
Engineering Management	18,000		18,000												
Section 94 Road Plan Admin		4,800	5,200												
Administration Centre and Depot	10,000	94,200	(94,200)												
Administration Building															
Depot and Procurement															
Procurement and Building Mgmt															
Building Projects		33,400	(33,400)												
Amenities Toilet Improvements		20,000	(20,000)												
Asset System		45,500	(45,500)												
Lennox Hd Surf Club / Lake Ains		213,600	(213,600)		1,110,000	(1,110,000)									
Marine Rescue Tower		46,500	(46,500)												
Bailina Surf Club		219,500	(219,500)												
Bailina Surf Club (Civil Works)		39,000	(39,000)												
Bailina Surf Club (Animal Pound)		20,000	(20,000)												
Bailina Surf Club (Comm Infra)		67,000	(67,000)												
Bailina Surf Club (Pop Denison)		12,000	(12,000)												
Infrastructure - Property Dev Res					0	0		2,000,000	(2,000,000)					3,300,000	(3,300,000)
Infrastructure - Comm Infra Res														500,000	(500,000)
Stormwater															
Drainage Works		321,900	(321,900)												
Richmond River Blackwater		40,000	(40,000)												
Environmental Protection	7,600	348,200	(340,600)												
Management Plans															
Roads and Bridges															
Road Works Contingency		1,560,500	(1,560,500)												
Roads Pre-Plan Sec 94		100,000	(100,000)												
Alstonville Bypass Handover	20,000	286,100	(286,100)		130,000	(130,000)		20,000	(20,000)					0	0
Bailina Bypass Handover	45,000	1,448,000	(1,403,000)		51,000	(51,000)		633,000	(633,000)					200,000	(200,000)
Roads to Recovery															
Bailina Heights Drive		44,800	(44,800)												
Ancillary Transport Facilities															
Footpaths / Shared Paths		260,400	(260,400)												
Coastal Recreation Path Reserve	1,000,000		1,000,000												
Strategic Services Reserve		34,000	(34,000)												
Civil Contingency Reserve		20,000	(20,000)												
SIC Reserve for Shared Path		235,700	(235,700)												
Misc Reserves for Shared Path		249,500	(249,500)												
Quarry Reserve for Shared Path		261,500	(261,500)												
Ferry Wharves and Jetties															
Fishery Creek Car Park (Civil)		157,500	(157,500)												
Kleith Hall Ramp (SIC Reserve)		30,000	(30,000)												
Regatta Ave Precinct (Stormwater)		40,000	(40,000)												
Emigrant Creek Pontoon		25,300	(25,300)												
Trawler Harbour Plan (Quarry)		40,000	(40,000)												
RMS Works															
RMS Works		73,000	(73,000)												
Open Space and Reserves															
Porter Park (Comm Services)		93,400	(93,400)												
Open Space Programs		160,400	(160,400)												
Vegetation Management															
Grants	72,500	278,200	(205,700)												
Sporting Fields															
Sporting Fields - Projects		121,600	(121,600)												
Wollongbar Fields (Grant)		2,650,000	(2,650,000)												
Wollongbar Fields (Prop Dev)		400,000	(400,000)												
Wollongbar Fields (Roads BHD)		284,000	(284,000)												
Cemeteries															
Cemeteries - Operations	93,500	50,000	43,500	98,000	50,000	48,000	100,700	50,000	50,700	103,400	50,000	53,400	106,200	50,000	56,200
Fleet Management	1,111,000	1,566,000	(455,000)	1,157,200	1,085,000	72,200	1,193,500	1,128,000	65,500	1,230,900	1,173,000	57,900	1,268,400	1,220,000	48,400
Rural Fire Service															
Quarries and Sandpit	0	21,600	(21,600)	207,800	200,000	7,800	213,800	200,000	13,800	220,100	200,000	20,100	226,500	200,000	26,500
Quarry Operations		460,000	(460,000)					77,000	(77,000)					104,000	(104,000)
Quarry - Shaws Bay Mgmt Plan															
Landfill Management															
Landfill Operations	814,900	100,000	714,900	991,900	100,000	891,900	1,261,300	105,000	1,156,300	2,348,700	2,000,000	348,700	2,640,700	116,000	2,524,700
Waste Levy and Blochar Grant	0	502,600	(502,600)												
Domestic Waste Management	79,000	350,000	(271,000)	91,900	0	91,900	283,500	900,000	(616,500)	298,400	630,000	(331,600)	333,300	315,000	16,300
Group Total - Civil Services	3,271,500	13,429,700	(10,158,200)	2,546,800	3,766,000	(1,219,200)	3,052,800	5,113,000	(2,060,200)	4,201,500	6,057,000	(1,855,500)	4,575,100	5,701,000	(1,125,900)
Total - Increase / (Decrease)	12,196,900	27,710,200	(15,513,300)	12,228,500	13,982,500	(1,754,000)	17,242,500	12,474,800	4,767,700	18,727,500	12,447,500	6,280,000	21,608,000	24,381,300	(2,773,300)

RESERVE BALANCES - GENERAL FUND															
Reserve Title	2014/15			2015/16			2016/17			2017/18			2018/19		
	Opening	Movement	Closing	Opening	Movement	Closing	Opening	Movement	Closing	Opening	Movement	Closing	Opening	Movement	Closing
Strategic and Community Facilities Group															
Section 94 Contributions	4,382,900	(470,200)	3,912,700	3,912,700	1,798,700	5,711,400	5,711,400	3,171,700	8,883,100	8,883,100	5,505,400	14,388,500	14,388,500	(5,615,400)	8,773,100
Strategic Planning Studies	386,400	(185,100)	201,300	201,300	0	201,300	201,300	0	201,300	201,300	0	201,300	201,300	0	201,300
Section 94 Reviews	73,400	(61,400)	12,000	12,000	0	12,000	12,000	0	12,000	12,000	0	12,000	12,000	0	12,000
Energy Saving Programs	12,100	0	12,100	12,100	0	12,100	12,100	0	12,100	12,100	0	12,100	12,100	0	12,100
Community Programs	9,000	(9,000)	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Centres / Halls	19,100	(14,100)	5,000	5,000	0	5,000	5,000	0	5,000	5,000	0	5,000	5,000	0	5,000
Swimming Pools	38,000	(38,000)	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Gallery	39,700	(15,000)	24,700	24,700	0	24,700	24,700	0	24,700	24,700	0	24,700	24,700	0	24,700
Public Art	10,000	0	10,000	10,000	0	10,000	10,000	0	10,000	10,000	0	10,000	10,000	0	10,000
Library Services	253,800	(253,800)	0	0	0	0	0	0	0	0	0	0	0	0	0
Tourism and Events	42,600	(27,000)	15,600	15,600	0	15,600	15,600	0	15,600	15,600	0	15,600	15,600	0	15,600
Group Total	5,267,000	(1,073,600)	4,193,400	4,193,400	1,798,700	5,992,100	5,992,100	3,171,700	9,163,800	9,163,800	5,505,400	14,669,200	14,669,200	(5,615,400)	9,053,800
General Manager's Group															
Governance															
Community Donations	2,000	(2,000)	0	0	0	0	0	0	0	0	0	0	0	0	0
Councillor Election	0	60,000	60,000	60,000	80,000	140,000	140,000	(140,000)	0	0	65,000	65,000	65,000	65,000	130,000
Administration Services															
Records Management	5,000	0	5,000	5,000	0	5,000	5,000	0	5,000	5,000	0	5,000	5,000	0	5,000
Legal and Audits	72,500	0	72,500	72,500	0	72,500	72,500	0	72,500	72,500	0	72,500	72,500	0	72,500
Human Resources															
Leave Entitlements	1,968,800	(192,100)	1,776,700	1,776,700	0	1,776,700	1,776,700	0	1,776,700	1,776,700	0	1,776,700	1,776,700	0	1,776,700
Property Management															
<i>General Property Reserves</i>															
Community Infrastructure	2,946,600	(1,717,000)	1,229,600	1,229,600	(1,047,600)	182,000	182,000	346,400	528,400	528,400	329,800	858,200	858,200	50,500	908,700
Property Development	3,777,600	(1,827,500)	1,950,100	1,950,100	(861,600)	1,088,500	1,088,500	1,161,100	2,249,600	2,249,600	(136,900)	2,112,700	2,112,700	(541,400)	1,571,300
Sub Total	6,724,200	(3,544,500)	3,179,700	3,179,700	(1,909,200)	1,270,500	1,270,500	1,507,500	2,778,000	2,778,000	192,900	2,970,900	2,970,900	(490,900)	2,480,000
<i>Specific Property Reserves</i>															
Wigmore Arcade	63,000	(10,000)	53,000	53,000	40,000	93,000	93,000	45,000	138,000	138,000	50,000	188,000	188,000	55,000	243,000
Other Properties (Council)	8,100	0	8,100	8,100	0	8,100	8,100	0	8,100	8,100	0	8,100	8,100	0	8,100
Ballina Heights BBRC	1,325,000	(700,000)	625,000	625,000	(625,000)	0	0	0	0	0	0	0	0	0	0
WUEA BBRC	770,600	(695,200)	75,400	75,400	(75,400)	0	0	0	0	0	0	0	0	0	0
Crown Properties	98,100	(26,500)	71,600	71,600	(8,700)	62,900	62,900	(9,300)	53,600	53,600	(9,900)	43,700	43,700	(10,500)	33,200
Camping Ground															
Flat Rock Tent Park	153,100	137,000	290,100	290,100	140,400	430,500	430,500	144,200	574,700	574,700	148,100	722,800	722,800	152,200	875,000
Airport															
Operations	(592,500)	230,100	(362,400)	(362,400)	51,400	(311,000)	(311,000)	128,500	(182,500)	(182,500)	484,000	301,500	301,500	397,200	698,700
Group Total	10,597,900	(4,743,200)	5,854,700	5,854,700	(2,306,500)	3,548,200	3,548,200	1,675,900	5,224,100	5,224,100	930,100	6,154,200	6,154,200	168,000	6,322,200
Development and Env Health Group															
Environmental / Public Health															
Environ Health Projects	34,500	0	34,500	34,500	0	34,500	34,500	0	34,500	34,500	0	34,500	34,500	0	34,500
Shaws Bay/Lake A Mgmt Plans	60,700	(14,000)	46,700	46,700	(27,000)	19,700	19,700	(19,700)	0	0	0	0	0	0	0
Public Order															
Animal Shelter	25,300	(25,300)	0	0	0	0	0	0	0	0	0	0	0	0	0
Group Total	120,500	(39,300)	81,200	81,200	(27,000)	54,200	54,200	(19,700)	34,500	34,500	0	34,500	34,500	0	34,500
(Reserve balances carried forward on following page)															

RESERVE BALANCES - GENERAL FUND (cont'd)															
Reserve Title	2014/15			2015/16			2016/17			2017/18			2018/19		
	Opening	Movement	Closing	Opening	Movement	Closing	Opening	Movement	Closing	Opening	Movement	Closing	Opening	Movement	Closing
Civil Services Group															
Engineering Management															
Sec 94 Road Plan Admin	12,100	(12,100)	0	0	0	0	0	0	0	0	0	0	0	0	0
Asset Management	62,500	(45,500)	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000
Climate Adaption	5,100	(5,100)	0	0	0	0	0	0	0	0	0	0	0	0	0
SES	8,000	(8,000)	0	0	0	0	0	0	0	0	0	0	0	0	0
Stormwater Plan	5,000	(5,000)	0	0	0	0	0	0	0	0	0	0	0	0	0
Admin Centre and Depot															
Depots and Procurement	99,000	(89,000)	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Procurement and Building Mgmt															
Lennox Surf Club / Lake A	1,323,600	(213,600)	1,110,000	1,110,000	(1,110,000)	0	0	0	0	0	0	0	0	0	0
Ballina Surf Club	239,500	(239,500)	0	0	0	0	0	0	0	0	0	0	0	0	0
Marine Rescue Tower	46,500	(46,500)	0	0	0	0	0	0	0	0	0	0	0	0	0
Public Buildings Mtce	1,000	(1,000)	0	0	0	0	0	0	0	0	0	0	0	0	0
Building Projects	65,400	(65,400)	0	0	0	0	0	0	0	0	0	0	0	0	0
Stormwater and Environmental Protection															
Stormwater	426,900	(401,900)	25,000	25,000	(25,000)	0	0	0	0	0	0	0	0	0	0
Management Plans	626,700	(340,600)	286,100	286,100	(15,000)	271,100	271,100	0	271,100	271,100	0	271,100	271,100	0	271,100
Roads and Bridges															
Alstonville Bypass Handover	946,900	(266,100)	680,800	680,800	(130,000)	550,800	550,800	(20,000)	530,800	530,800	0	530,800	530,800	0	530,800
Ballina Bypass Handover	2,556,800	(1,403,000)	1,153,800	1,153,800	(51,000)	1,102,800	1,102,800	(633,000)	469,800	469,800	(200,000)	269,800	269,800	0	269,800
Civil Infrastructure (RTR)	77,300	0	77,300	77,300	0	77,300	77,300	0	77,300	77,300	0	77,300	77,300	0	77,300
Civil Infrastructure (BHD)	344,100	(328,800)	15,300	15,300	0	15,300	15,300	0	15,300	15,300	0	15,300	15,300	0	15,300
Roads Works Contingency	2,060,100	(1,777,000)	283,100	283,100	0	283,100	283,100	0	283,100	283,100	0	283,100	283,100	0	283,100
Roads Pre-Plan Sec 94	291,500	(82,000)	209,500	209,500	0	209,500	209,500	0	209,500	209,500	0	209,500	209,500	0	209,500
Ancillary Transport Facilities															
Footpaths	260,400	(260,400)	0	0	0	0	0	0	0	0	0	0	0	0	0
Coastal Recreational Path	0	1,000,000	1,000,000	1,000,000	(1,000,000)	0	0	0	0	0	0	0	0	0	0
Car Parks	118,700	(82,400)	36,300	36,300	0	36,300	36,300	0	36,300	36,300	0	36,300	36,300	0	36,300
Bus Shelters	38,100	(23,300)	14,800	14,800	0	14,800	14,800	0	14,800	14,800	0	14,800	14,800	0	14,800
Street Lighting	47,200	(47,200)	0	0	0	0	0	0	0	0	0	0	0	0	0
Town Centres	421,500	0	421,500	421,500	0	421,500	421,500	0	421,500	421,500	0	421,500	421,500	0	421,500
Marine Infrastructure															
Ferry Slippage	5,500	(5,500)	0	0	0	0	0	0	0	0	0	0	0	0	0
Marine Infrastructure	7,000	(7,000)	0	0	0	0	0	0	0	0	0	0	0	0	0
Emigrant Creek	25,300	(25,300)	0	0	0	0	0	0	0	0	0	0	0	0	0
RMS Works															
RMS Works	125,900	(125,900)	0	0	0	0	0	0	0	0	0	0	0	0	0
SIC Reserve	265,700	(265,700)	0	0	0	0	0	0	0	0	0	0	0	0	0
Open Space and Reserves															
Porter Park	93,400	(93,400)	0	0	0	0	0	0	0	0	0	0	0	0	0
Open Space Programs	162,400	(160,400)	2,000	2,000	0	2,000	2,000	0	2,000	2,000	0	2,000	2,000	0	2,000
Vegetation Management	205,700	(205,700)	0	0	0	0	0	0	0	0	0	0	0	0	0
Wollongbar Fields (Grant)	2,718,900	(2,650,000)	68,900	68,900	0	68,900	68,900	0	68,900	68,900	0	68,900	68,900	0	68,900
Sporting Fields	139,300	(121,600)	17,700	17,700	0	17,700	17,700	0	17,700	17,700	0	17,700	17,700	0	17,700
Cemeteries	110,100	43,500	153,600	153,600	48,000	201,600	201,600	50,700	252,300	252,300	53,400	305,700	305,700	56,200	361,900
Fleet Management and Workshop															
Operating Reserve	921,400	(455,000)	466,400	466,400	72,200	538,600	538,600	65,500	604,100	604,100	57,900	662,000	662,000	48,400	710,400
Rural Fire Service															
Fire Fighting Fund	55,400	(21,600)	33,800	33,800	0	33,800	33,800	0	33,800	33,800	0	33,800	33,800	0	33,800
Quarries and Sandpit															
Quarry Operating Reserve	1,698,200	(761,500)	936,700	936,700	7,800	944,500	944,500	(63,200)	881,300	881,300	(83,900)	797,400	797,400	26,500	823,900
Landfill Management and Resource Recovery															
LRM Operations	1,534,200	714,900	2,249,100	2,249,100	891,900	3,141,000	3,141,000	1,156,300	4,297,300	4,297,300	348,700	4,646,000	4,646,000	2,524,700	7,170,700
Waste Levy and Biochar Grant	797,400	(502,600)	294,800	294,800	0	294,800	294,800	0	294,800	294,800	0	294,800	294,800	0	294,800
Waste - Domestic															
Operations	1,562,600	(271,000)	1,291,600	1,291,600	91,900	1,383,500	1,383,500	(616,500)	767,000	767,000	(331,600)	435,400	435,400	18,300	453,700
Group Total	20,512,300	(9,657,200)	10,855,100	10,855,100	(1,219,200)	9,635,900	9,635,900	(60,200)	9,575,700	9,575,700	(155,500)	9,420,200	9,420,200	2,674,100	12,094,300
Total - Increase / (Decrease)	36,497,700	(15,513,300)	20,984,400	20,984,400	(1,754,000)	19,230,400	19,230,400	4,767,700	23,998,100	23,998,100	6,280,000	30,278,100	44,947,300	(2,773,300)	27,504,800
Reserve Dissection															
Internally Restricted	24,842,200	(10,197,800)	14,644,400	14,644,400	(2,935,500)	11,708,900	11,708,900	2,221,800	13,930,700	13,930,700	1,116,100	15,046,800	29,716,000	(11,834,900)	17,881,100
Externally Restricted	11,655,500	(5,315,500)	6,340,000	6,340,000	1,181,500	7,521,500	7,521,500	2,545,900	10,067,400	10,067,400	5,163,900	15,231,300	15,231,300	(5,607,600)	9,623,700

Part F

General Fund Loan Principal and Interest Repayment Schedule

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General Fund - Loan Principal and Interest Repayment Schedule

Description	2014/2015		2015/2016		2016/2017		2017/2018		2018/2019		2019/2020		2020/2021		2021/2022		2022/2023		2023/2024		2024/25		
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	
Animal Control																							
Dog Pound	6,491	2,637	6,894	2,234	7,334	1,794	7,796	1,333	8,286	842	7,324	320											
Community Services																							
Kentwell Community Centre	6,418	2,607	6,817	2,209	7,252	1,774	7,708	1,318	8,193	832	7,242	317											
Community Properties																							
Naval Museum and Florrie	10,924	9,646	11,696	8,873	12,601	7,969	13,550	7,019	14,536	6,033	15,582	4,987	16,850	3,720	18,119	2,456	19,495	1,075	0	0			
Swimming Pools																							
Ballina			159,000	280,000	170,000	269,000	182,000	257,000	195,000	244,000	208,000	231,000	223,000	216,000	239,000	200,000	255,000	184,000	273,000	166,000	292,000	147,000	
Alstonville					163,000	287,000	174,000	276,000	187,000	263,000	200,000	250,000	214,000	236,000	229,000	221,000	245,000	205,000	262,000	188,000	280,000	170,000	
Waste Non Domestic																							
Landfill Opening	680,925	141,306	728,839	93,392	778,847	43,384																	
Waste Baler	139,037	27,428	148,411	18,055	158,476	7,990																	
Landfill Closure	152,000	45,000	162,600	34,400	174,200	22,800	193,893	10,400															
Landfill Closure	155,442	18,513	165,758	8,197																			
Sub Total	1,127,404	232,247	1,205,608	154,044	1,111,523	74,174	193,893	10,400	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Domestic Waste																							
Landfill Closure	152,486	18,161	162,606	8,041																			
Town Centres																							
Ballina 2000/01																							
Ballina 2002/03	67,188	15,566	71,125	11,629	75,128	7,626	79,401	3,353															
Ballina 2003/04	239,782	84,639	255,345	69,078	272,186	52,235	290,138	34,384	309,273	15,148													
Ballina 2012/13 (LIRS) (Quarry Funded)	109,578	59,447	115,447	53,577	121,784	47,240	128,482	40,542	135,548	33,476	142,833	26,192	150,913	18,111	159,159	9,865	82,987	1,686	0	0	0	0	
Sub Total	416,548	159,652	441,917	134,284	469,098	107,101	498,021	78,279	444,821	48,624	142,833	26,192	150,913	18,111	159,159	9,865	82,987	1,686	0	0	0	0	
Roads Bridges Footpaths																							
Ramses Street	3,136	1,274	3,331	1,079	3,543	867	3,767	644	4,003	407	3,539	155											
Reseal (LIRS) (Quarry Funded)	84,328	45,748	88,845	41,232	93,722	36,355	98,876	31,200	104,314	25,762	109,920	20,157	116,139	13,938	122,484	7,592	63,420	1,297					
<i>The following loans reduce the overall roads budget</i>																							
Wollongbar Link Road (Sec 94)	300,000		350,000		350,000		350,000		350,000		400,000												
Ballina Heights Drive (LIRS)	94,700	59,000	99,500	54,200	104,400	49,300	110,300	43,400	115,900	37,800	121,800	31,900	128,100	25,600	134,700	19,000	141,600	12,100	149,000	4,700			
McLeay Culvert (RMS)	100,207	81,352	105,500	76,060	112,082	69,478	118,270	63,290	125,014	56,547	132,124	49,436	139,300	46,260	147,680	33,880	156,017	25,543	164,828	16,731	174,161	7,398	
Cumbalum Interchange (Sec 94)	145,520	118,140	153,208	110,451	162,764	100,895	171,753	91,906	181,542	82,116	191,870	71,789	202,286	57,373	214,461	49,198	226,565	37,094	239,360	24,300	252,984	10,676	
Hutley Drive (Sec 94)						0	0	0	0	0	203,000	357,000	217,000	343,000	232,000	328,000	249,000	311,000	266,000	294,000	285,000	275,000	
Sub Total	727,891	305,514	800,384	283,022	826,511	256,895	852,966	230,440	880,773	202,632	1,162,253	530,437	802,825	486,171	851,325	437,670	836,602	387,034	819,188	339,731	712,145	293,074	
Teven Bridges - Renewal Loan	94,073	161,802	101,000	155,000	109,000	147,000	119,000	137,000	129,000	127,000	140,000	116,000	152,000	104,000	165,000	91,000	180,000	76,000	190,000	66,000	200,000	56,000	
Airport																							
Airport	54,607	48,216	58,464	44,359	62,989	39,834	67,737	35,087	72,664	30,160	78,492	24,331	84,227	18,597	90,574	12,243	97,045	5,779					
Airport	131,492	83,782	137,890	77,384	145,275	69,999	152,808	62,466	160,491	54,783	169,300	45,975	177,963	37,311	187,228	28,047	196,975	18,299	207,229	8,046			
Airport	44,006	26,018	47,000	23,000	50,000	20,000	55,000	15,000	60,000	10,000	63,000	7,000	66,100	2,000	0	0	0	0					
Airport - Runway (LIRS)	615,383	333,850	648,346	300,887	683,933	265,300	721,549	227,684	761,234	188,000	802,141	147,092	847,522	101,711	893,831	55,402	465,310	9,466					
Airport - Car Park and Shade		25,500	250,000	51,000	250,000	33,000	225,000	16,000															
Airport - Terminal									318,000	560,000	340,000	538,000	364,000	514,000	390,000	488,000	417,000	461,000	446,000	432,000	477,000	401,000	
Sub Total	845,488	517,366	1,141,700	496,630	1,192,197	428,133	1,222,094	356,237	1,372,389	842,943	1,452,933	762,398	1,539,812	673,619	1,561,633	583,692	1,176,330	494,544	653,229	440,046	477,000	401,000	
Total Repayments	3,387,700	1,409,600	4,037,600	1,524,300	4,068,500	1,580,800	3,271,000	1,355,000	3,240,000	1,735,900	3,336,200	1,921,700	3,099,400	1,737,600	3,223,200	1,545,700	2,795,400	1,349,300	2,197,400	1,199,800	1,961,100	1,067,100	
Total External Loans	3,387,700	1,409,600	4,037,600	1,524,300	4,068,500	1,580,800	3,271,000	1,355,000	3,240,000	1,735,900	3,336,200	1,921,700	3,099,400	1,737,600	3,223,200	1,545,700	2,795,400	1,349,300	2,197,400	1,199,800	1,961,100	1,067,100	
External Loans Outstanding																							
Balance as at 1 July	26,215,000		23,552,300		23,514,700		23,546,200		28,275,200		30,135,200		26,799,000		23,699,600		20,476,400		17,681,000		15,483,600		
Repayments	3,387,700		4,037,600		4,068,500		3,271,000		3,240,000		3,336,200		3,099,400		3,223,200		2,795,400		2,197,400		1,961,100		
New Loans	725,000		4,000,000		4,100,000		8,000,000		5,100,000		0		0		0		0		0		0		
Balance as at 30 June	23,552,300		23,514,700		23,546,200		28,275,200		30,135,200		26,799,000		23,699,600		20,476,400		17,681,000		15,483,600		13,522,500		

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