

Operational Plan Review													
Capital Expenditure - Open Spaces - 2019/20													
31 December 2019 (50%)													
Reference	Project Description	Total Project Value	Original 2019/20 Estimate	Carry Forwards	Approved Variations	New Variations	Latest 2019/20 Estimate	Expended This Year	% Expended	Milestone Dates			Status
										Design / Consent	Commence	Completion	
Open Spaces and Reserves													
2160	Wollongbar Skate Park	500,000	450,000			(400,000)	50,000	1,800	4	May-20	Jun-20	Dec-20	Plan endorsed. Part expenditure deferred to 2020/21
6532	Wollongbar District Park	1,002,000	1,002,000			(952,000)	50,000	0	0	May-20	Jun-20	Dec-20	Plan endorsed. Part expenditure deferred to 2020/21
2844	Community Garden	30,000	0		30,000		30,000	31,000	103	Complete	Complete	Complete	
5488	Crown Reserve Improvements	74,000	27,000		47,000		74,000	73,700	100	Complete	Complete	Complete	
5516	Ballina Skate Park - Shade Structure	45,000	0	43,700			43,700	0	0	Feb-20	Apr-20	Jun-20	Design completed. Planning application lodged
5609	Ocean Pool - Design and Approvals	50,000	0	39,100			39,100	32,400	83	Uncertain	Uncertain	Uncertain	Project being managed by community group
6501	Killen Falls - Plan of Management	20,000	20,000				20,000	5,200	26	Complete	Sep-19	Mar-20	Handrail completed - other minor works planned
6503	Ocean Breeze Reserve Playground Equipment	90,000	90,000			(90,000)	0	0	100	Jun-20	Jul-20	Sep-20	To be installed following completion of Hutley Drive Extension. Deferred to 2020/21
6504	Megan Crescent Playground Equipment	90,000		90,000			90,000	0	0	Complete	Apr-20	Jun-20	Design completed and community feedback being sought
6506	Commemoration Park (Exercise Playground)	130,000		130,000			130,000	0	0	Complete	Apr-20	Jun-20	Design completed and community feedback being sought
6507	Ferngrove Shade Provision	35,000		34,900			34,900	600	2	Complete	Sep-19	Mar-20	Procurement completed and now awaiting installation
6508	Shelly Beach Playground Equipment	35,000		35,000			35,000	0	0	Mar-20	Apr-20	Jun-20	Design completed. Planning application lodged
6531	Ross Park	25,000	25,000			(25,000)	0	600	100	Sep-20	Oct-20	Dec-20	Design to commence after Lennox Village Vision completed - Defer to 2020/21
6533	Wardell Wharf Structures	35,000	35,000				35,000	22,800	65	Complete	Complete	Complete	
2372	Pop Denison Master Plan	845,000	845,000			(745,000)	100,000	5,700	6	Apr-20	May-20	Dec-20	Planning application lodged. Part expenditure deferred to 2020/21
Sub Total		3,006,000	2,494,000	372,700	77,000	(2,212,000)	731,700	173,800	24				
Sports Fields													
2136	Wollongbar Sports Fields Irrigation and Drainage	307,000	200,000	106,800			306,800	6,700	2	Complete	Apr-20	Jun-20	Drainage completed - Tender being called for irrigation works
2377	Skennars Head Sports Fields Expansion	2,525,000	2,000,000	(327,600)	150,000		1,822,400	1,423,500	78	Complete	May-19	Mar-20	Contractor well advanced
2402	Williams Reserve Lighting	236,000		228,200			228,200	28,700	13	Complete	Complete	Complete	Project complete - invoices still to be finalised
2414	Saunders Oval Lighting	414,000		409,300			409,300	59,100	14	Complete	Complete	Complete	Project complete - invoices still to be finalised
2434	Quays Reserve - Noise Attenuation	50,000		23,300			23,300	15,500	67	Complete	Mar-19	Feb-20	Clubhouse and mound works completed - vegetation works on hold due to weather
2439	Kingsford Smith Reserve - Retaining Wall	30,000		26,300			26,300	0	0	Complete	Dec-19	Feb-20	
2440	Fripp Oval Fencing	50,000		50,000			50,000	57,700	115	Complete	Complete	Complete	
2446	Pacific Pines - Lighting	500,000	500,000				500,000	6,600	1	Complete	Mar-20	Apr-20	Council provided approval for same supplier as Williams Reserve and Saunders Oval
2446	Ballina Heights - Drainage and Layout	150,000			150,000		150,000	0	0	Feb-20	Mar-20	Jun-20	
Sub Total		4,262,000	2,700,000	516,300	300,000	0	3,516,300	1,597,800	45				
Total - Open Spaces		7,268,000	5,194,000	889,000	377,000	(2,212,000)	4,248,000	1,771,600	42%				

Capital Expenditure - Resource Recovery - 2019/20													
31 December 2019 (50%)													
Reference	Project Description	Total Project Value	Original 2019/20 Estimate	Carry Forwards	Approved Variations	New Variations	Latest 2019/20 Estimate	Expended This Year	% Expended	Milestone Dates			Status
										Design / Consent	Commence	Completion	
6487	Waste Centre - Resource Recovery	300,000	300,000				300,000	0	0	Feb-20	Mar-20	Jun-20	Support Operations advise on track for completion this financial year
6540	Waste Centre - Solar	75,000	75,000				75,000	0	0	Jan-20	Mar-20	Jun-20	Support Operations advise on track for completion this financial year
6574	Public Place Recycling	100,000	0		100,000		100,000	80,600	81	Complete	Complete	Complete	Works largely complete
6542	Recycling Dome Load-out Area	25,000	0		25,000		25,000	13,500	54	Complete	Complete	Complete	Works largely complete
7404	DWM - Trucks	2,100,000	2,100,000				2,100,000	0	0	Complete	Jul-19	Apr-20	Five Iveco vehicles ordered - Anticipated delivery March / April 2020
Total - Resource Recovery		2,600,000	2,475,000	0	125,000	0	2,600,000	94,100	4%				

Operational Plan Review Capital Expenditure - Support Operations - 2019/20 31 December 2019 (50%)													
Reference	Project Description	Total Project Value	Original 2019/20 Estimate	Likely Carry Forwards	Approved Variations	New Variations	Latest 2019/20 Estimate	Expended This Year	% Expended	Milestone Dates			Status
										Design / Consent	Commence	Completion	
Administration Centre and Depot Facilities													
1350	Depot - Workshop Welders Bay - Stage 1 - Fitout	462,000	395,000	42,000	25,000		462,000	0	0	Apr-20	May-20	Aug-20	
1351	Depot - Open Spaces Storage Area - Stage A and B	169,000	150,000	19,000			169,000	9,600	6	Feb-20	May-20	Aug-20	
2276	Depot - Solar	120,000	120,000		(120,000)		0	0	100	Jun-20	Jul-20	Aug-20	Deferred to 2020/21 - To be placed on welder shed roof
2290	Administration Centre - Solar	90,000	90,000				90,000	0	0	Feb-20	Mar-20	Jun-20	
6523	Depot - Hardstand	0	25,000		(25,000)		0	0	100	N/A	N/A	N/A	
8511	Depot - Lions Club Storage	20,000	0		20,000		20,000	20,000	100	Complete	Complete	Complete	
	Sub Total	861,000	780,000	61,000	(100,000)	0	741,000	29,600	4				
Asset Management													
2216	Surveying Equipment	20,000	0	20,000			20,000	3,400	17	N/A	Uncertain	Uncertain	May be deferred
	Sub Total	20,000	0	20,000	0	0	20,000	3,400	17				
Public Amenities													
2207	Kerr Street	140,000	140,000				140,000	0	0	Complete	Feb-20	Apr-20	
	Sub Total	140,000	140,000	0	0	0	140,000	0	0				
Plant and Fleet													
2215	Light Vehicles and Heavy Plant (Net)	3,113,800	1,246,000	1,441,200	426,600		3,113,800	856,300	28	N/A	On-going	On-going	\$753,000 in vehicles ordered - represents 52% expenditure
	Sub Total	3,113,800	1,246,000	1,441,200	426,600	0	3,113,800	856,300	28				
	Total - Operations Support	4,134,800	2,166,000	1,522,200	326,600	0	4,014,800	889,300	22%				

Operational Plan Review Capital Expenditure - Commercial Services - 2019/20 31 December 2019 (50%)													
Reference	Project Description	Total Project Value	Original 2019/20 Estimate	Carry Forwards	Approved Variations	New Variations	Latest 2019/20 Estimate	Expended This Year	% Expended	Milestone Dates			Status
										Design / Consent	Commence	Completion	
Airport													
3963	Miscellaneous Works	201,000	50,000	151,000			201,000	3,000	1	Feb-20	Apr-20	Jun-20	Waiting on quote for acoustic treatment to Airport Administration Building
4165	Terminal Expansion	7,000,000	0	1,491,700		(441,700)	1,050,000	933,600	89	Complete	Complete	Complete	Savings will be transferred to car park, solar, boom gate projects for 2020/21
4169	Drainage	300,000	300,000				300,000	0	0	Mar-20	Apr-20	Jun-20	Consultant engineer to be engaged to determine scope of works
4170	Lighting Equip Room / Pilot Activated Light	370,000	0	319,300			319,300	6,200	2	Complete	Mar-19	Feb-20	PAL to be completed within next two months and ALER complete
4184	Apron Overlay	400,000	400,000				400,000	0	0	Jan-20	Apr-20	Jun-20	Design consultants engaged and design works in progress
4188	Certified Air Ground Radio Operations	300,000	300,000				300,000	0	0	Mar-20	Apr-20	Jun-20	Tower exemption renewal application with CASA. If approved works not needed
6483	Car Park, Solar and Boom Gates	1,500,000	1,500,000		(1,250,000)		250,000	10,200	4	Mar-20	Jun-20	Jun-21	Consultant engaged to prepare parking / traffic management plan
6518	Baggage Area	1,000,000	1,000,000		(750,000)	(125,000)	125,000	0	0	Mar-20	Apr-20	Dec-20	Defer part to 2020/21 to reflect cash flows
6519	Crown Land Revetment Wall	50,000	50,000				50,000	0	0	Mar-20	May-20	Jun-20	Preliminary investigations to be undertaken prior to acquisition consideration
	Sub Total	11,121,000	3,600,000	1,962,000	(2,000,000)	(566,700)	2,995,300	953,000	32				
Camping Ground													
2375	Flat Rock	178,600	100,000	78,600			178,600	115,000	64	Complete	Sep-19	Mar-20	Residence works completed. Camp kitchen works scheduled for March 2020
	Sub Total	178,600	100,000	78,600	0	0	178,600	115,000	64				
Property													
2336	Shelly Beach Café	83,000	43,000		40,000		83,000	3,900	5	Feb-20	Mar-20	May-20	
2331	West End Hall - Demolition and Removal	30,000	0		30,000		30,000	22,300	74	Complete	Complete	Complete	Property demolished and sold
2320	Southern Cross Industrial - Boeing Avenue	6,955,000	5,597,400	1,259,000		(2,000,000)	4,856,400	2,821,200	58	Complete	Aug-19	Jun-20	Bulk earthworks well advanced - Defer balance to 2020/21 to reflect cash flows
2325	Wollongbar Urban Expansion Area - Stage 3	5,692,000	4,723,300	428,200	(4,651,500)		500,000	12,700	3	Complete	Dec-19	Dec-20	Remedial action plan works in progress for former Drive-in site
2326	54 North Creek Road	1,970,000	0			17,000	17,000	17,000	100	Complete	Complete	Complete	Expenses incurred in finalising project - funded from reserve
	Sub Total	14,730,000	10,363,700	1,687,200	(4,581,500)	(1,983,000)	5,486,400	2,877,100	52				
	TOTAL - COMMERCIAL SERVICES	26,029,600	14,063,700	3,727,800	(6,581,500)	(2,549,700)	8,660,300	3,945,100	46%				

Operational Plan Review Capital Expenditure - Community Facilities - 2019/20 31 December 2019 (50%)													
Reference	Project Description	Total Project Value	Original 2019/20 Estimate	Carry Forwards	Approved Variations	New Variations	Latest 2019/20 Estimate	Expended This Year	% Expended	Milestone Dates			Status
										Design / Consent	Commence	Completion	
Community Facilities													
2104	Kentwell Centre - Solar	25,000	25,000				25,000	0	0	Jan-20	Feb-20	Jun-20	Pricing being obtained by Support Operations
2104	Kentwell Centre - Painting	12,000	12,000				12,000	11,700	98	N/A	Complete	Complete	
2104	Lennox Head Community Centre - Refurb	2,194,000	1,981,500	133,100			2,114,600	22,500	1	Complete	Jan-20	Mar-20	AGS Constructions commence enhancement works January 2020
2104	ALEC - Refurbishment including Solar	890,000	809,000	80,900		(650,000)	39,900	0	0	Jun-20	Jan-21	Jun-21	Council has resolved to review design options - Funding deferred to 2020/21
2342	32 Swift Street	28,000	0		11,000		11,000	11,000	100	Complete	Complete	Complete	
2346	Naval Museum	50,000	50,000				50,000	0	0	Apr-20	May-20	Jun-20	Discussing options for new cover for the Richmond
2416	Ballina Surf Club - Painting	50,000	50,000				50,000	26,700	53	N/A	Aug-19	May-20	External complete and internal being co-ordinated
2417	Ballina Indoor Sports Centre	8,800,000	1,500,000	(655,100)			844,900	748,200	89	Complete	Complete	Complete	
	Sub Total	12,049,000	4,227,500	(441,100)	11,000	(650,000)	3,147,400	820,100	26				
Community Gallery													
1094	Community Gallery - Painting	15,000	15,000				15,000	7,600	51	Complete	Dec-19	Feb-20	
1133	Ignite Studios - Painting	13,000	13,000				13,000	4,300	33	Complete	Dec-19	Feb-20	
	Sub Total	28,000	28,000	0	0	0	28,000	11,900	43				
Swimming Pools													
2220	Ballina and Alstonville Swimming Pools	126,400	80,000	46,400			126,400	125,100	99	Complete	Complete	Complete	
	Sub Total	126,400	80,000	46,400	0	0	126,400	125,100	99				
	TOTAL - COMMUNITY FACILITIES	12,203,400	4,335,500	(394,700)	11,000	(650,000)	3,301,800	957,100	29%				

Operational Plan Review Capital Expenditure - Information Services - 2019/20 31 December 2019 (50%)													
Reference	Project Description	Total Project Value	Original 2019/20 Estimate	Carry Forwards	Approved Variations	New Variations	Latest 2019/20 Estimate	Expended This Year	% Expended	Milestone Dates			Status
										Design / Consent	Commence	Completion	
2312.7912	Information Technology	20,000	20,000				20,000	1,000	5%	N/A	As required	As required	
TOTAL - INFORMATION SERVICES		20,000	20,000	0	0	0	20,000	1,000	5%				

Capital Expenditure - Environmental and Public Health - 2019/20 31 December 2019 (50%)													
Reference	Project Description	Total Project Value	Original 2019/20 Estimate	Carry Forwards	Approved Variations	New Variations	Latest 2019/20 Estimate	Expended This Year	% Expended	Milestone Dates			Status
										Design / Consent	Commence	Completion	
2100	Animal Shelter - Painting	20,000	20,000				20,000	0	0%	N/A	Mar-20	May-20	
2172	Shaws Bay Coastal Management Plan - Dredging	700,000	700,000			(580,000)	150,000	0	0%	Mar-20	Apr-20	Dec-20	Delays due to State Government approvals - part project deferred to 2020/21
2172	Shaws Bay Coastal Management Plan - Other	1,121,000	0	68,100			68,100	46,400	68%	Complete	Oct-19	Feb-20	
2318	Compton Drive - Off Leash Fencing	20,000	20,000				20,000	3,500	18%	N/A	Feb-20	Mar-20	
2441	Healthy Waterways - Land Acquisition	176,000	0	100,000			100,000	76,600	77%	N/A	Complete	Complete	
TOTAL - ENVIRONMENTAL AND PUBLIC HEALTH		2,037,000	740,000	168,100	0	(580,000)	358,100	126,500	35%				

Operational Plan Review Capital Expenditure - Water Operations - 2019/20 31 December 2019 (50%)													
Reference	Project Description	Total Project Value	Original 2019/20 Estimate	Carry Forwards	Approved Variations	New Variations	Latest 2019/20 Estimate	Expended This Year	% Expended	Milestone Dates			Status
										Design / Consent	Commence	Completion	
Main Renewals													
7000.3946	Main Renewals - Recurrent Works	200,000	653,000		(255,000)	(198,000)	200,000	0	0	N/A	On-going	On-going	Budget reduced and transferred to other main renewals
7000.4674	Main Renewals - Lake Ainsworth	31,000	0			31,000	31,000	30,400	98	Complete	Complete	Complete	Works required as part of Lake Ainsworth project
7000.4675	Main Renewals - Temple Street Pipeline	150,000	0		150,000		150,000	6,400	4	Complete	Feb-20	May-20	
7000.4702	Main Renewals - Alstonville Valve Replace	60,000	60,000	60,000	(60,000)		60,000	20,600	34	Feb-20	Apr-20	Jun-20	
7000.4703	Main Renewals - Grant Street	1,300	0	47,300		(45,000)	1,300	1,300	100	Complete	Complete	Complete	Savings
7000.4704	Main Renewals - Wardell Road	32,000	0	36,900		(5,800)	31,100	31,100	100	Complete	Complete	Complete	Savings
	Sub Total	474,300	713,000	144,200	(165,000)	(218,800)	473,400	89,800	19				
Reservoirs													
7001.3852	Reservoir - Demolish Gray's Lane	70,000			70,000		70,000	300	0	Jan-20	Jan-20	Mar-20	
7001.3865	Reservoir - Pacific Pines	150,000	150,000				150,000	0	0	Uncertain	Uncertain	Uncertain	Depends on outcome of Network Master Plan
7001.3947	Reservoir - Access Upgrades	328,000	325,000	3,200			328,200	0	0	Nov-19	Mar-20	Jun-20	Drawings complete - specification to be developed
	Sub Total	548,000	475,000	3,200	70,000	0	548,200	300	0				
Plant and Miscellaneous													
7002.3846	Easement Clearing	20,000	20,000				20,000	0	0	N/A	On-going	On-going	
7002.3860	Smart Meter Network	10,000	10,000				10,000	0	0	N/A	On-going	On-going	
7002.3863	Telemetry	9,000	9,000				9,000	8,700	97	N/A	On-going	On-going	
7002.3866	Telemetry Ethernet	397,000	300,000	266,600		(170,000)	396,600	112,800	28	Complete	Mar-19	Jun-20	Transferred to Pumping Stations
7002.5311	Water Network Master Plan	140,000	140,000				140,000	70,600	50	Complete	Jun-19	Jun-20	
	Sub Total	576,000	479,000	266,600	0	(170,000)	575,600	192,100	33				
Pumping Stations													
7005.3870	Basalt Court - Booster	415,000	330,000			85,000	415,000	239,700	58	Complete	Aug-19	May-20	Both booster projects being delivered under one contract
7005.3899	East Ballina - Booster	665,000	335,000		245,000	85,000	665,000	123,900	19	Complete	Aug-19	May-20	
	Sub Total	1,080,000	665,000	0	245,000	170,000	1,080,000	363,600	34				
Trunk Mains													
7006.3922	East Ballina - Booster	375,000	350,000	25,300			375,300	358,800	96	Complete	Aug-19	May-20	
7006.5269	Pressure Reduction Valve at Water Wheels	10,000	150,000		(140,000)		10,000	0	0	Apr-20	Apr-20	Dec-20	
7006.5312	Connections for Greenfield Sites	40,000	40,000				40,000	0	0	N/A	On-going	On-going	
	Sub Total	425,000	540,000	25,300	(140,000)	0	425,300	358,800	84				
Treatment Plant (Marom Creek)													
7007.3933	Marom Creek - Upgrade	1,830,000	1,830,000			(1,330,000)	500,000	96,700	19	Complete	Apr-20	Aug-22	Defer balance to 2020/21 to reflect likely cash flows
7007.3943	Marom Creek - Renewals	27,000	27,000				27,000	13,400	50	N/A	On-going	On-going	
	Sub Total	1,857,000	1,857,000	0	0	(1,330,000)	527,000	110,100	21				
Service Connections													
7009.3930	Water Meters - Conversion of New Meters	10,000	10,000				10,000	7,200	72	N/A	On-going	On-going	
7009.3944	Water Meters - New Connections	370,000	370,000				370,000	200,500	54	N/A	On-going	On-going	
7009.3945	Water Meters - Replacement Connections	110,000	110,000				110,000	37,700	34	N/A	On-going	On-going	
	Sub Total	490,000	490,000	0	0	0	490,000	245,400	50				
	TOTAL - WATER OPERATIONS	5,450,300	5,219,000	439,300	10,000	(1,548,800)	4,119,500	1,360,100	33%				

Operational Plan Review Capital Expenditure - Wastewater Operations - 2019/20 31 December 2019 (50%)													
Reference	Project Description	Total Project Value	Original 2019/20 Estimate	Carry Forwards	Approved Variations	New Variations	Latest 2019/20 Estimate	Expended This Year	% Expended	Milestone Dates			Status
										Design / Consent	Commence	Completion	
Main Renewals													
7500.4847	Chickiba Rising Main Renewal	505,000	300,000	3,100		201,900	505,000	504,900	100	Complete	Complete	Complete	Saving and transfer to Chickiba
7500.5282	Main Renewals	100,000	391,000			(291,000)	100,000	0	0	On-going	On-going	On-going	
7500.5298	Karalauren Pipe Work	30,000	30,000				30,000	0	0	On-going	On-going	On-going	
7500.5308	Seamist Rising Main Renewal	650,000	650,000				650,000	292,300	45	Complete	Sep-19	Nov-19	
Sub Total - Main Renewals		1,285,000	1,371,000	3,100	0	(89,100)	1,285,000	797,200	62				Stage one dates only - Stage two investigations continuing
Pumping Stations													
7503.4824	Lindsay Avenue	106,000	106,000			(106,000)	0	0	100	Apr-20	May-20	Jun-20	Deferred to 2020/21
7503.4825	Renewals	238,000	338,000			(100,000)	238,000	105,000	44	On-going	On-going	On-going	Tender accepted at December 2019 Council meeting Transfer \$180,000 to 2020/21 based on forecast cash flow
7503.4838	Skennars Head / Tara Downs	640,000	350,000			290,000	640,000	5,900	1	Complete	Jan-20	Jun-20	
7503.4842	Wet Well Relining Program	180,000	540,000	9,200		(180,000)	179,200	22,900	13	Complete	Feb-20	Jun-20	
7503.5279	Pumping Stations - Capacity Upgrades	374,000	374,000				374,000	34,100	9	On-going	On-going	On-going	
Sub Total - Pumping Stations		1,538,000	1,708,000	9,200	0	(286,000)	1,431,200	167,900	12				
Trunk Mains													
7506.4894	Swift Street	60,000	60,000			(60,000)	0	0	100	Uncertain	Uncertain	Uncertain	Deferred to 2020/21
7507.4892	Byron Street	25,000	25,000			(25,000)	0	0	100	Uncertain	Uncertain	Uncertain	Deferred to 2020/21
7507.4920	WUEA Line	10,000	10,000			(10,000)	0	0	100	Uncertain	Uncertain	Uncertain	Deferred to 2020/21
Sub Total - Trunk Mains		95,000	95,000	0	0	(95,000)	0	0	100				
Miscellaneous													
7510.4849	Wastewater Network Master Plan	135,000	135,000				135,000	79,300	59	Complete	Jun-19	May-20	
7510.5283	Telemetry Program	16,000	16,000				16,000	0	0	N/A	On-going	On-going	
Sub Total - Miscellaneous		151,000	151,000	0	0	0	151,000	79,300	53				
Plant and Equipment													
7512.4985	Plant Changeovers	340,000	281,500	58,000			339,500	80,600	24	N/A	On-going	On-going	
Sub Total - Plant and Equipment		340,000	281,500	58,000	0	0	339,500	80,600	24				
Treatment Plants - Minor Works													
7504.3932	Security - Lennox and Ballina	75,000	0	75,000			75,000	0	0	N/A	N/A	N/A	Legal costs for contractual dispute
7504.3936	Ballina - Membranes	736,000	583,000	153,000			736,000	97,900	13	Uncertain	Uncertain	Uncertain	
7504.3955	Wastewater Treatment Plant Ballina	23,000	23,000				23,000	6,300	27	N/A	On-going	On-going	
7904.3956	Wastewater Treatment Plant Lennox	22,000	22,000				22,000	3,700	17	N/A	On-going	On-going	
7904.3957	Wastewater Treatment Plant Alstonville	11,000	11,000				11,000	2,500	23	N/A	On-going	On-going	
7904.3958	Wastewater Treatment Plant Wardell	11,000	11,000				11,000	1,600	15	N/A	On-going	On-going	
Sub Total - Treatment Plants		878,000	650,000	228,000	0	0	878,000	112,000	13				
Treatment Plant - Ballina													
7526.4816	Post Completion Works	400,000	400,000				400,000	0	0	Uncertain	Uncertain	Uncertain	Project under review
7526.4822	Septic Reveal	90,000	90,000			(90,000)	0	0	100	Uncertain	Uncertain	Uncertain	
7526.4826	Gantry Crane	90,000	90,000				90,000	0	0	Uncertain	Uncertain	Uncertain	
7525.4827	Programmed Membranes	500,000	500,000				500,000	0	0	Uncertain	Uncertain	Uncertain	
Sub Total - Ballina		1,080,000	1,080,000	0	0	(90,000)	990,000	0	0				
Treatment Plant - Lennox Head													
7526.4843	Treatment Master Plan	30,000	30,000				30,000	0	0	May-20	Jun-20	Apr-21	Expert inspection advised replacement can take place in 2020/21
7526.4844	Membrane Replacement	300,000	300,000			(300,000)	0	0	100	Jul-20	Sep-20	Dec-20	
7811.5221	High Lift Switchboard	25,000	25,000				25,000	0	0	Feb-20	Apr-20	Jun-20	
7811.5222	Refurbishment Belt Press	150,000	150,000				150,000	0	0	Mar-20	May-20	Sep-20	
Sub Total - Lennox Head		505,000	505,000	0	(300,000)	0	205,000	0	0				
Treatment Plant - Alstonville													
7532.4846	Alstonville - Master Plan	68,000	220,000	27,900		(180,000)	67,900	400	1	May-20	Jun-20	Dec-20	Bulk of capital works now planned for 2020/21
Sub Total - Alstonville		68,000	220,000	27,900	(180,000)	0	67,900	400	1				
Sub Total - Treatment Plants		2,531,000	2,455,000	255,900	(480,000)	(90,000)	2,140,900	112,400	5				
Connections													
7533.3774	Connections - Gravity	10,000	10,000			(10,000)	0	0	100	N/A	N/A	N/A	
7533.3775	Connections - E One	50,000	50,000			(50,000)	0	0	100	N/A	N/A	N/A	
7533.3776	Recycled Water Meters - New	100,000	100,000				100,000	59,700	60	N/A	On-going	On-going	
Sub Total - Miscellaneous		160,000	160,000	0	0	(60,000)	100,000	59,700	60				
Recycled Water Reuse Program													
7508.4998	Smart Metering	10,000	10,000				10,000	300	3	N/A	On-going	On-going	Allowance to expand network if required.
7508.52777	Alstonville	10,000	10,000				10,000	0	0	N/A	On-going	On-going	
7811.4828	Wollongbar Sports Fields	216,000	216,000			(216,000)	0	0	100	Dec-19	Mar-20	Jun-20	Planning commenced - Defer capital expenditure to 2020/21
7811	Skennars Head Sports Fields	85,000	0	85,000			85,000	0	0	Complete	Oct-19	Mar-20	Works underway
7811.4829	West Ballina Bulk Supply	25,000	25,000				25,000	0	0	Feb-20	Aug-20	Dec-21	Investigations and designs to commence this year
7811.4851	Lennox to Angels Beach Drive	63,000	150,000			(87,000)	63,000	68,200	108	Complete	Complete	Complete	Adverse geotechnical conditions avoided
7811.4891	Communications	10,000	10,000				10,000	0	0	N/A	On-going	On-going	Ad hoc allowance
7811.4953	Water Hydrant Installations	30,000	30,000				30,000	900	3	N/A	On-going	On-going	Ad hoc allowance
7811.4955	Bulk Service Connections	25,000	25,000				25,000	6,300	25	N/A	On-going	On-going	Ad hoc allowance
7811.5223	Wardell - Section 60 Approval	140,000	140,000				140,000	0	0	Jan-20	May-20	Jul-20	
Sub Total - Recycled Water Reuse		614,000	616,000	0	(2,000)	(216,000)	398,000	75,700	19				
TOTAL - WASTEWATER		6,714,000	6,837,500	328,200	(482,000)	(836,100)	5,845,600	1,372,800	23%				

Operational Plan Review Capital Expenditure - Engineering Works - 2019/20 31 December 2019 (50%)													
Reference	Project Description	Total Project Value	Original 2019/20 Estimate	Carry Forwards	Approved Variations	New Variations	Latest 2019/20 Estimate	Expended This Year	% Expended	Milestone Dates			Status
										Design / Consent	Commence	Completion	
Stormwater													
3001	Ballina Indoor Sports Centre - Stormwater	65,000	0	65,000			65,000	69,100	106	N/A	Complete	Complete	
3115	Moon Street (Tamar St to Holden Lane), Ballina	80,000	80,000				80,000	7,400	9	N/A	Uncertain	Uncertain	CCTV required to define scope
3116	Henry Philp Avenue, Ballina	50,000	50,000		(50,000)		0	0	100	N/A	Uncertain	Uncertain	Defer to 2022/23 to coincide with roadworks - transfer to reserve
3136	Asset Data Collection	68,000	63,000	5,200			68,200	21,400	31	N/A	Ongoing	Ongoing	
3159	Martin Street (River St to River), Ballina	90,000	90,000				90,000	14,900	17	N/A	Mar-20	May-20	
3160	Compton Drive, Ballina	72,000	72,000			(72,000)	0	0	100	N/A	Uncertain	Uncertain	Transferred to Pacific Parade
3161	Bangalow Road (Moon Street), Ballina	47,000	47,000				47,000	0	0	N/A	Uncertain	Uncertain	CCTV required to define scope
4024	Urban Stormwater Management Plan	24,000	24,000				24,000	13,500	56	N/A	Ongoing	Ongoing	
4025	Rutherford Street / Tresise Place, Lennox Head	117,000	132,000	4,900	(20,000)		116,900	1,900	2	Feb-20	May-20	Jul-20	Design complete and approvals in progress
4026	Kerr Street (Tamar Street to Richmond River)	120,000	90,000	30,000			120,000	56,600	47	N/A	Uncertain	Uncertain	CCTV required to define scope
4027	Burns Point Ferry Road (Tidal Gates)	50,000	0	9,800			9,800	700	7	N/A	Nov-19	Dec-19	Final tide gate to be installed subject to services relocation
2128	Urban Lanes	24,000	24,000				24,000	5,800	24	N/A	Feb-20	Jun-20	Continue at Lennox Head (Lennox Street)
2162	Tanamera Drive, Alstonville	62,000	40,000	21,500			61,500	0	0	Uncertain	Uncertain	Uncertain	Stage 3 - design and approvals required
2304	Wardell Road (Culvert Extension)	110,000	0		20,000		20,000	19,700	99	N/A	Complete	Complete	
2378	Tidal Gates to Urban Streets	53,000	53,000				53,000	2,700	5	N/A	Feb-20	Jun-20	CCTV in progress (Skinner St)
NEW	Pacific Parade / Ross Street, Lennox Head	72,000	0			72,000	72,000	0	0	N/A	Feb-20	Apr-20	Offset by transfer from Compton Drive
Sub Total		1,104,000	765,000	71,400	(50,000)	0	851,400	213,700	25				
Roads													
2046	Reseals Urban	575,000	546,000	29,200			575,200	400	0	N/A	Sep-19	Mar-20	
2047	Reseals - Section 94	191,000	191,000				191,000	162,900	85	N/A	Sep-19	Mar-20	
2048	Reseals Rural	650,000	536,000	114,000			650,000	167,900	26	N/A	Sep-19	Mar-20	
2146	Urban Roads Heavy Patching	500,000	466,000	31,000			497,000	264,000	53	N/A	Sep-19	Mar-20	
2148	Rural Roads Heavy Patching	286,000	286,000				286,000	156,600	55	N/A	Sep-19	Mar-20	
2156	Teven Road segments 70 and 58-60	420,000	433,000		(12,500)		420,500	329,600	78	N/A	Jun-20	Jul-20	
2157	Hutley Drive - Northern Connection	4,430,000	4,300,000	130,200			4,430,200	629,200	14	Complete	Nov-19	Apr-20	Works commenced
2158	Airport Boulevard	6,900,000	6,500,000	65,300			6,565,300	2,227,300	34	Complete	Jul-19	Dec-20	Contract earthworks are progressing
2173	Lake Ainsworth Precinct	1,783,000	1,000,000	(209,700)		183,300	973,600	943,600	97	Complete	May-19	Mar-20	Funding transferred from Bagotville Road and internal reserves
2177	Hutley Drive - Middle Section (pre-construction)	100,000	0	32,500			32,500	0	0	Uncertain	Uncertain	Uncertain	
2187	Swift Street	105,000	105,000		(100,000)		5,000	400	8	N/A	Uncertain	Uncertain	
2193	Ballina Bypass	154,000	154,000				154,000	0	0	N/A	Sep-19	Mar-20	
2194	Ross Lane / Coast Road - Roundabout	1,958,000	89,000				89,000	3,500	4	Complete	Complete	Complete	
2217	Tintenbar to Ewingsdale Highway Bypass	118,000	103,000		15,000		118,000	22,900	19	N/A	Sep-19	Mar-20	
2381	Links Avenue, Ballina segment 60	9,000	0		9,000		9,000	4,400	49	N/A	Uncertain	Uncertain	
2382	Simmons Street, Ballina segment 20	1,500	0		1,500		1,500	1,800	120	N/A	Uncertain	Uncertain	
2383	Northumberland Avenue, Ballina	476,000	476,000	16,300	(479,000)		22,300	600	3	N/A	Uncertain	Uncertain	Defer to 2020/21 - transfer to reserve
2387	Wardell Road segments 70 and 80	593,000	0	100,000	20,000	32,000	152,000	151,700	100	N/A	Complete	Complete	
2388	Fernleigh Road seg 10	35,000	0		35,000	20,000	55,000	54,900	100	N/A	Complete	Complete	
2404	River Street Beautification	2,700,000	2,000,000	260,100			2,260,100	2,124,400	94	N/A	May-19	Mar-20	
2405	Perry Street	59,000	0	59,000			59,000	0	0	N/A	Apr-20	May-20	
2406	Regatta Avenue	86,000	0	84,600			84,600	900	1	Uncertain	Uncertain	Uncertain	Subject to Crown Land lease
2407	Gibbon Street	89,000	0	88,000			88,000	0	0	N/A	Apr-20	May-20	
2408	Martin Street	165,000	125,000		40,000		165,000	168,800	102	N/A	Complete	Complete	
2409	Crane Street, Ballina segment 70	2,000	0		2,000		2,000	2,000	100	N/A	Uncertain	Uncertain	
2410	Chickiba Drive	344,000	369,000		(25,000)		344,000	6,800	2	N/A	Jan-20	Feb-20	
2411	Bagotville Road segments 30 and 32	331,000	0	230,300		(230,300)	0	0	0	N/A	N/A	N/A	Balance transferred other projects with major works completed in 2018/19
2412	Pimlico Road	346,000	296,000		50,000	35,000	381,000	381,000	100	N/A	Complete	Complete	
2438	River Street - Four Laning	100,000	100,000				100,000	35,200	35	Jun-20	Uncertain	Uncertain	Design budget only
2443	Cumbalum Road seg 40	32,000	0	32,000			32,000	32,000	2	N/A			MEMS grant
2445	Howards Road seg 40	50,000	0	50,000			50,000	85,700	2	N/A			MEMS grant
2453	Angels Bch Dye / Bangalow Rd Roundabout	50,000	50,000				50,000	29,700	59	Jun-20	Uncertain	Uncertain	Design budget only
2454	Tamarind Drv / North Ck / Kerr St - 4 Lanes	250,000	200,000	50,000			250,000	7,000	3	Jun-20	Uncertain	Uncertain	Design budget only
2455	Winton Lane	138,000	138,000				138,000	800	1	N/A	Mar-20	Apr-20	
2456	Fawcett Street	80,000	80,000		(75,000)		5,000	900	18	Uncertain	Uncertain	Uncertain	Defer to 2020/21 - transfer to reserve
2457	Skinner Street	64,000	64,000		60,000		124,000	124,300	100	N/A	Complete	Complete	Budget for works heavily underestimated
2459	Brunswick Street	84,000	84,000		(80,000)		4,000	3,100	78	Uncertain	Uncertain	Uncertain	Defer to 2020/21 - transfer to reserve
2460	Gibbon Street	104,000	104,000				104,000	4,000	4	N/A	Apr-20	May-20	Changed to Easter School Holiday Period as near school
2461	Burnet Street	200,000	200,000		(195,000)		5,000	0	0	Uncertain	Uncertain	Uncertain	Defer to 2020/21 - transfer to reserve
2462	Barlows Road	167,000	167,000		(160,000)		7,000	5,300	76	Uncertain	Uncertain	Uncertain	Defer to 2020/21 - transfer to reserve
2463	Byron Street	131,000	131,000				131,000	1,600	1	N/A	May-20	Jun-20	
2464	Martin Street	195,000	195,000				195,000	3,800	2	N/A	Dec-19	Jan-20	
2465	Kays Lane segment	57,000	57,000		(50,000)		7,000	2,000	29	Uncertain	Uncertain	Uncertain	Defer to 2020/21 - transfer to reserve
2466	Cherry Street / Fox Street intersection	10,000	10,000				10,000	13,600	136	Jun-20	Jan-21	Mar-21	Design budget only - construction during 2020/21

continued on following page

Capital Expenditure - Engineering Works - 2019/20 (continued)													
31 December 2019 (50%)													
Reference	Project Description	Total Project Value	Original 2019/20 Estimate	Carry Forwards	Approved Variations	New Variations	Latest 2019/20 Estimate	Expended This Year	% Expended	Milestone Dates			Status
										Design / Consent	Commence	Completion	
2467	The Coast Road (Repair Program)	368,000	368,000				368,000	2,200	1	N/A	Apr-20	Jun-20	
2469	Corks Lane	250,000	250,000		(125,000)		125,000	6,400	5	N/A	May-20	Jun-20	Budget can be reduced as project is only half road width
2470	River Drive	255,000	255,000				255,000	0	0	N/A	Jun-20	Jul-20	
2471	South Ballina Beach Road	158,000	158,000		(150,000)		8,000	3,000	38	Uncertain	Uncertain	Uncertain	Defer to 2020/21 - transfer to reserve
2472	Marine Estate Management Strategy	431,200	876,200	(212,000)	(233,000)		431,200	0	0	N/A	Jul-19	Jun-20	
2474	Cumbalum Road seg 40	72,000	0		72,000		72,000	67,800	94	N/A	Complete	Complete	MEMS grant
2475	Houghlahans Road seg 130	85,000	0		85,000		85,000	84,400	99	N/A	Complete	Complete	MEMS grant
2477	Houghlahans Road seg 120	90,000	0		90,000		90,000	66,800	74	N/A	Complete	Complete	MEMS grant
2478	Grays Lane Segment 20	31,000	0				0	30,600	100	N/A	Complete	Complete	MEMS grant
2476	Houghlahans Road seg 130	0	0				0	0	100	N/A			MEMS grant
	Sub Total	26,874,700	21,462,200	950,800	(1,196,000)	40,000	21,257,000	8,432,100	40				
	Bridges												
2079	Carrs Bridge	493,000	450,000	33,800			483,800	126,000	26	Dec-19	Feb-20	Jun-20	Concept design and REF complete. Design of power relocation in progress.
2120	Bridges - Other	110,000	110,000				110,000	10,300	9	N/A	Uncertain	Uncertain	Subject to progress with Pearces Creek Bridge project
2211	Pearces Creek Bridge	107,000	0	47,300			47,300	10,800	23	Uncertain	TBC	TBC	Bridge load limit to be introduced January 2020
	Sub Total	710,000	560,000	81,100	0	0	641,100	147,100	23				
	Total - Roads and Bridges	27,584,700	22,022,200	1,031,900	(1,196,000)	40,000	21,898,100	8,579,200	39				
	RMS												
2435.942	Regional Roads Reseals	185,000	185,000				185,000	65,600	35	N/A	Dec-19	Mar-20	
	Sub Total	185,000	185,000	0	0	0	185,000	65,600	35				
	Ancillary Transport Services												
2206	Car Park - Commercial Road, Alstonville	200,000	0	50,000			50,000	45,500	91	Complete	Complete	Complete	Solar light installation still to be completed
2030.4406	Street Lighting - Lighthouse Parade	125,000	33,000	92,000			125,000	0	0	Uncertain	Uncertain	Uncertain	Crown Land easement in progress
2030.4497	Street Lighting - Deadmans Creek Road	22,000	20,000				20,000	22,700	114	Complete	Complete	Complete	
	Sub Total	347,000	53,000	142,000	0	0	195,000	68,200	35				
	Cycleways - Coastal Shared Path and Walk												
2357	Coastal Path - Skennars Head to Pat Morton	2,006,000	2,006,000	(491,700)	25,000		1,539,300	866,400	56	Complete	Jun-19	Mar-20	DPIE investigation in process and Cultural Heritage reporting being updaed
2397	Coastal Walk - Sharpe to Pat Morton	1,502,000	1,000,000	435,700	(935,700)		500,000	41,700	8	Dec-19	Mar-20	Sep-20	Tender advertised and Aboriginal Heritage Impact Permit lodged
	Sub Total	3,508,000	3,006,000	(56,000)	(910,700)	0	2,039,300	908,100	45				
	Footpaths and Shared Paths												
2426	Joindre Street, Wollongbar	11,000	0	11,000			11,000	0	0	Complete	Complete	Complete	Groundworks and vegetation still to be finalised
2431	Pine Avenue, Short Street, East Ballina	74,000	0	22,800	(22,800)		0	0	100	N/A	N/A	N/A	
2126	Roberston Street, Alstonville	33,000	33,000		(33,000)		0	0	100	Complete	Complete	Complete	
2432	River Street - Keppel, Ballina	17,000	17,000		(17,000)		0	0	100	Uncertain	Uncertain	Uncertain	
2447	Freeborn Place, Alstonville	27,000	27,000				27,000	0	0	Mar-20	Apr-20	Jun-20	Design and scope to be developed
2448	Suvia Street, Shelly Beach Road, Ballina	137,000	114,000		22,800		136,800	400	0	Complete	Jan-20	Mar-20	Comprises western section
2449	River Street, Ballina	14,000	14,000		(14,000)		0	0	100	Uncertain	Uncertain	Uncertain	
2450	Bugden Avenue, Alstonville	34,000	34,000		(34,000)		0	0	100	N/A	N/A	N/A	
2451	River Street, Ballina	19,000	19,000		(19,000)		0	0	100	N/A	Uncertain	Uncertain	
2452	Eyles Drive, John Sharpe, Links Ave, Ballina	110,000	110,000		(110,000)		0	0	100	N/A	N/A	N/A	
2473	Bike Plan Projects	59,000	59,000		(59,000)		0	0	100	N/A	N/A	N/A	
2543	Barlows Road, Ballina	43,000	43,000		(43,000)		0	0	100	Uncertain	Uncertain	Uncertain	
New	Bugden Avenue, Alstonville	76,000	0		76,000		76,000	0	0	N/A	Feb-20	Jun-20	
New	Main Street, Alstonville	82,000	0		82,000		82,000	0	0	N/A	Feb-20	Jun-20	
New	Links Avenue, East Ballina	45,000	0		45,000		45,000	0	0	N/A	Feb-20	Jun-20	
	Sub Total	696,000	470,000	33,800	(126,000)	0	377,800	400	0				
	Total - Ancillary Services	4,551,000	3,529,000	119,800	0	0	2,612,100	976,700	37				
	Water Transport												
2200.3967	Fishery Creek Pontoon	123,000	0	10,000			10,000	0	0	Complete	Complete	Complete	Allowance for on-going vegetation works
2200.6521	Ferry Septic and Gear Box	41,000	41,000				41,000	0	0	Jan-20	Feb-20	Jun-20	
	Sub Total	164,000	41,000	10,000	0	0	51,000	0	0				
	Total Engineering Works	33,588,700	26,542,200	1,233,100	(1,246,000)	40,000	25,597,600	9,835,200	38%				