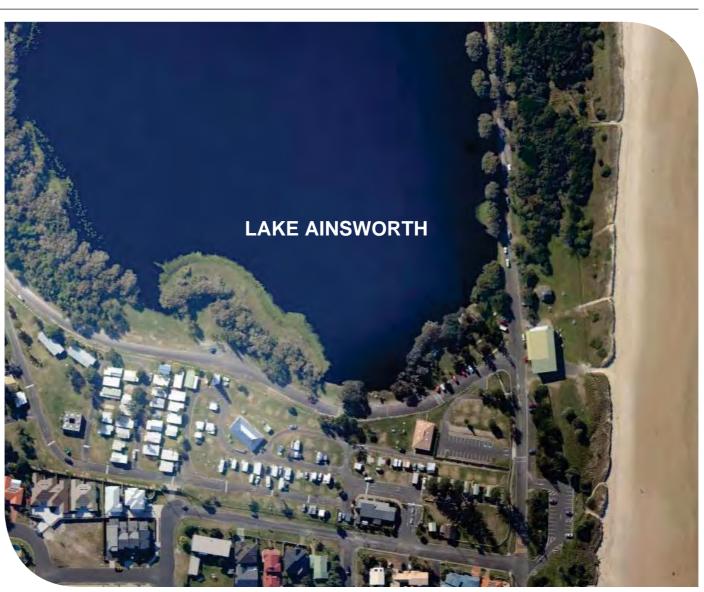
PROVISION FOR DESIGN OF THE LENNOX HEAD SURF CLUB & SURROUNDING PRECINCT





RESPONSE | Stage 1 - Review and Consultation Report CLIENT | Ballina Shire Council DATE | March 2014



CONTENTS

OVERVIEW 01

- 1.1 CONTEXT
- 1.2 KEY OBJECTIVES

LAKE AINSWORTH CROWN RESERVE MASTERPLAN REVIEW

- 2.1 INTRODUCTION
- 2.2 ROAD CONFIGURATION
- 2.3 DISCUSSION ON ROAD CONFIGURATION OPTIONS
- 2.4 CONCEPT MASTERPLAN
- 2.5 KEY FEATURES OF CONCEPT
- 2.6 PROPOSED CAR PARKING

LENNOX HEAD SURF CLUB

- 3.1 COMMUNITY SURVEY & WORKSHOP PRESENTATION
- 3.2 FUNCTIONAL REQUIREMENTS
- 3.3 BUILDING HISTORY
- 3.4 SUMMARY OF INVESTIGATIONS
- 3.5 REDEVELOPMENT OPTIONS
- 3.6 OPTION A EXISTING BUILDING REFURBISHMENT AND EXTENSION
- 3.7 OPTION B NEW BUILDING
- 3.8 CONCLUSION

COST ESTIMATES

- 4.1 LAKE AINSWORTH SOUTHERN FORESHORE COMMUNITY PACK PRECINCT
- 4.2 LENNOX HEAD SURF CLUB

NEXT STEPS / RECOMMENDATIONS

- 5.1 NEXT STEPS / RECOMMENDATIONS
- **PROJECT MANAGEMENT PROGRAM**

07 **APPENDICES**

- WORKSHOP POWERPOINT **PRESENTATION**
- В **RETURNED SURVEYS**
- C WORKSHOP ATTENDEES
- PROVISION OF A CONSOLIDATED FACILITY FOR LENNOX **HEAD / ALSTONVILLE SURF LIFESAVING CLUB** (DECEMBER 2009)
- **ARDILL PAYNE & PARTNERS STRUCTURAL REVIEW -**PREPARED FOR BALLINA SHIRE COUNCIL (APRIL 2009)

LIST OF FIGURES

- LAKE AINSWORTH CROWN MASTERPLAN ROAD OPTION 1 01
- LAKE AINSWORTH CROWN MASTERPLAN ROAD OPTION 2
- LAKE AINSWORTH CROWN MASTERPLAN ROAD OPTION 3
- LAKE AINSWORTH SUPPLEMENTARY ROAD OPTION 4
- **EXISTING CAR PARKING** 05
- 06 PROPOSED PARKING
- 07 PRECINCT PLAN
- 80 VIEWING DECK PERSPECTIVE
- MATERIALS, FURNITURE, FIXTURES AND EQUIPMENT PALETTE
- 10 COMMUNITY SURVEY
- **COMMUNITY SURVEY Q1** 11
- **COMMUNITY SURVEY Q3** 12
- 13 **COMMUNITY SURVEY - Q4**
- **COMMUNITY SURVEY Q5** 14
- 15 **COMMUNITY SURVEY - SUGGESTED BUILDING AREAS**
- 16 REVISED AREA SCHEDULE
- 17 PRELIMINARY FUNCTIONAL RELATIONSHIP DIAGRAMS
- ORIGINAL BUILDING FLOOR PLANS
- **CURRENT BUILDING FLOOR PLANS** 19
- **EXISTING GROUND FLOOR PLAN**
- 21 **EXISTING FIRST FLOOR PLAN**
- **EXISTING BUILDING PHOTOGRAPHIC REVIEW**
- 23 **EXISTING BUILDING PHOTOGRAPHIC REVIEW**
- 24 **OPTION A - CONCEPT MASTERPLAN**
- 25 **OPTION B - CONCEPT MASTERPLAN**
- 26 **NEXT STEPS / RECOMMENDATIONS**



1.1 CONTEXT

The Lennox Head Surf Club and Surrounding Precinct Project comprises two components.

Lake Ainsworth

 Improvements to the infrastructure in the Southern Foreshore Community Park Precinct of Lake Ainsworth consistent with the Lake Ainsworth Crown Reserve Masterplan (14 October 2005) prepared by Connell Wagner.

Lennox Head Surf Club

Refurbishment or replacement of the existing Lennox Head Surf Club.

The Southern Foreshore Community Park Precinct is the most congested region of Lake Ainsworth with a number of high intensity uses including the surf club, recreational users of the lake and the caravan park all competing for space on the southeast corner of the lake.

The key issues relating to Lake Ainsworth include;

- Capacity of existing infrastructure to meet demand particularly during peak periods.
- Health of the environment and the lake,
- Availability of community and recreational activities to meet a growing population, and
- Maintenance and enhancement of the coastal dune system.

The surf club site is located just outside the Southern Foreshore Community Park Precinct on the eastern side of Pacific Parade, Lennox Head opposite Lake Ainsworth. The existing building is home to 500 + members and membership is on the increase. Currently the facilities do not provide for the existing needs or future growth of the members and community. The existing building is in poor repair, requires regular maintenance and does not contribute to the visual amenity of the precinct. Once the surf club is refurbished or redeveloped it will impact on the eastern side of the Lake Ainsworth precinct and has potential to provide a major contribution to the overall amenity of the area.

COMPLETE URBAN was engaged by Ballina Shire Council (BSC) in August 2013 to consolidate Council's objectives for the site; develop concepts for the improved amenity of the area aligned with the endorsed precinct master plan and the design for the refurbished or new Lennox Head Surf Club facility. The following sub-consultants were also engaged to review the current structural and services conditions of the existing club house:

- Westera Partners
- Jones Nicholson
- KRP Engineers

1.2 KEY OBJECTIVES

The over arching project objectives for Stage 1 (taken from the BSC brief) are as

- Review the Lake Ainsworth Crown Reserve Master Plan and prepare concept designs for the works detailed in the master plan for the area on the eastern side of Lake Ainsworth and the how the refurbished or new building will be integrated into the development.
- Review the Building Condition Report by Ardill Payne & Partners (2009) and undertake further investigations as necessary on the existing building. Meet with stakeholders to determine current and future, including spatial,
- requirements for the surf club building.

 Provide options for the proposed works within the precinct including options and recommendations for the refurbished or new building.

The following report provides a summary for the options of the proposed works within the precinct and recommendations for the refurbished or new building.

This report also acknowledges the advice, guidance and commentary provided by representatives of Ballina Shire Council and key stakeholders associated with the community and the surf club.

02 LAKE AINSWORTH **CROWN RESERVE** MASTER PLAN **REVIEW**

2.1 INTRODUCTION

The Lake Ainsworth Crown Reserve Masterplan (2005) identifies a number of initiatives aimed at improving the amenity of the area. With regard to the Southern Foreshore Community Park Precinct these are centred on traffic, health of the lake (including water quality, enhancing recreational opportunities and mobility and safety).

The lake has recreational, environmental, economic, educational and cultural heritage attributes that are significant in the local and regional setting including:

- The lake is an important natural area in an otherwise urban environment;
- The lake is a popular active and passive recreational resource;
- There are a number of local businesses that rely directly and indirectly on the lake area for their income:
- The lake is valued as an important educational resource for the region;
- The lake is one of the largest dunal lakes on the north coast and the lake and environs contain a remarkable diversity or native biota; and
- The lake is a significant tourist destination on the North Coast of New South Wales.

The report identified a number of challenges relating to Lake Ainsworth including;

- ability of current infrastructure to meet the growing needs of the community
- health of the lake
- maintenance of the coastal dune system
- provision of adequate community facilities, particularly to deal with peak times

Despite these challenges there are significant opportunities to create a fully integrated design solution that links an upgraded/redeveloped surf club within a wider recreation precinct providing maximum benefit to all users through shared facilities & compatible land uses. The location of the surf club in relation to Lake Ainsworth means it will become the main facility within the precinct and so it should be able to cater for users from the Lake and the Caravan Park in addition to its own patrons.

As part of our tender submission to Ballina Shire Council, COMPLETE undertook a review of the Lake Ainsworth Crown Reserve Masterplan (14th October 2005) and specifically the Option 2 - Road access through the middle of the Caravan Park. Following confirmation from Council that this option was not supported by the Crown when they took over management of the caravan park COMPLETE has reviewed the masterplan road options again as part of this report.

COMPLETE also, provided a preliminary conceptual design in accordance with the adopted Road Option 2 for the Precinct that showed a holistic design solution that addressed the Surf Club building, the existing public open space and the current traffic situation to create a public realm design incorporating a building that is functional & fit for purpose and is integrated with its surrounding precinct. This solution would set the standard for the planned future works for the other precincts in the Lake Ainsworth Crown Reserve Masterplan (2005).

2.2 ROAD CONFIGURATION

The Lake Ainsworth Crown Master Plan (14 October 2005) identified a number of issues in relation to the road along the eastern side of the lake including parking, safety, stormwater runoff quality and environmental impact on the dunes.

Three options for a new road network to provide access were identified in the Lake Ainsworth Crown Masterplan report.

In order to deal with these issues, each option proposed that the eastern road be closed thereby removing the access along the east side of the lake to the Department of Sport and Recreation facility at the north end of the lake.

COMPLETE have consulted with the Department of Sport and Recreation (David Taylor, former Centre Manager and Jason Dwyer, current Centre Manager) to establish the implications of closure of the Eastern Road on their operations.

Access to the Department of Sport and Recreation is currently provided form the south using the Eastern Road. The operational layout of the facility is based on access from the south. If an alternative access from the north were to be provided it would impact the Department's operations in the following ways:

- Longer route for service vehicles and entering at the wrong end of the site
- Longer route for emergency vehicles
- Carpark is located at the south end of the facility
- Main functions located at the south end of the facility
- Western Road unsealed and poorly lit
- Internal infrastructure including buildings, services, landscape are all established from the south end of the site
- Insufficient access within the site for large vehicles to approach from the north
- 2 access points are preferable for fire purposes
- Increased security concerns if south end of site is closed
- There is no power at north end of site

There is a gate at the north end of the turnaround carpark that provides entry to the Department of Sport and Recreation for short and long term visitors, emergency vehicles and service vehicles. This gate is left open during normal times but electronically controlled from the administration of the centre. All parking requirements for the centre are catered for in the centre grounds. During peak times the gate has been closed to prevent unauthorised parking within the centre.

New road between the rear of the Barrett Drive residences to the caravan park. This option is not acceptable due to the impact on residences.



Figure 01 Lake Ainsworth Crown Masterplan - Road Option 1 (image courtesy of Google)

New road through the middle of the caravan park.

Option 2 proposed the removal of the northern end of Pacific Parade east of the lake and proposed that access to the Department of Sport and Recreation facilities be provided around the northwest side of the lake. As part of this solution, it was also proposed to remove the existing road on the south side of the lake and provide vehicular connection through the caravan park to Ross Street. With Option 2, permanent removal of the road east of Lake Ainsworth is dependent on establishing a new road network south of the lake and providing a suitable alternative access to the Department of Sport and Recreation along the western and northern side of the lake. There is an existing road in this area but it is currently unsealed.

This option was not supported by the Crown when they took over the management of the caravan park.



Figure 02 Lake Ainsworth Crown Masterplan - Road Option 2 (image courtesy of Google)



Lake Ainsworth Crown Masterplan - Road Option 3 (image courtesy of Google) Figure 03

New Southern Road alignment with Eastern Road maintained.

Due to the current unsuitability of the 3 previous masterplan road options, COMPLETE have proposed for Council's consideration an alternative solution that retains the Eastern Road.

This option proposes to retain the Eastern Road in lieu of providing alternative access to the Department of Sport and Recreation via the Western Road.

With this option it is still important to alleviate the issues of health of the lake and dunes, road safety, amenity and caravan park operations and so it is suggested that the Eastern Road be used predominantly for the Department of Sport and Recreation with no public parking. A turnaround north of the existing surf club would limit the majority of vehicles to the south eastern corner of the lake. This will reduce the number of parking spaces east of the lake but this loss can be offset by additional parking south of the lake (refer to Section 2.3).



Lake Ainsworth - Supplementary Road Option 4 Figure 04 (image courtesy of Google)

There are a number of alternatives that could be installed at the north side of the new turnaround to limit public vehicle access to the east side of the lake.

	IMPACT ON DEPARTMENT OF SPORT AND RECREATION	IMPACT ON TRAFFIC ON EASTERN ROAD
Bollards	 Significate - these would provide a fixed barrier and would require removal to allow entry including service access to public toilets 	Significant - cars are prevented from entering
Gate	 Moderate - these could be remotely operated from the centre. It is not recommended to leave these open as it would encourage unauthorised parking 	Significant - cars are prevented from entering
Open	 Minor - this would allow full access to the Department of Sport and Recreation but would also encourage unauthorised parking 	Minor - cars able to gain unrestricted access

In all 3 cases it is recommended that no parking signage and road side bollards be installed on both sides to reduce unauthorised parking.

2.3 DISCUSSION ON ROAD CONFIGURATION OPTIONS

DESCRIPTION	PROS	CONS
Crown Masterplan - Road Option 1 (New road between the rear of Barrett Drive residence to the caravan park)	 Eastern Road closed to reduce traffic near lake Southern Road closed to reduce traffic near lake Reduced pollutant runoff to the lake and dunes Reduced flooding impact 	 Cost of rehabilitation following closure of Pacific Parade Impact on residences south of the caravan park Access to the Department of Sport and Recreation entirely from the north (access to toilets at turnaround still required - pedestrian only) Cost of upgrading Western Road to provide suitable access to the Department of Sport and Recreation facility Longer travel times for emergency vehicles to the Department of Sport and Recreation facility Additional parking south of turnaround still required to offset loss of Eastern Road parking
Crown Masterplan - Road Option 2 (New road through the middle of the caravan park)	 Eastern Road closed to reduce traffic Southern Road closed to reduce traffic near lake Reduced pollutant runoff to the lake and dunes Reduced flooding impact 	 Cost of rehabilitation following closure of Pacific Parade Access to the Department of Sport and Recreation entirely from the north (access to toilets at turnaround still required - pedestrian only) Impact on Caravan Park Not supported by the Crown Cost of upgrading Western Road to provide suitable access to the Department of Sport and Recreation facility Longer travel times for emergency vehicles to the Department of Sport and Recreation facility Additional parking south of turnaround still required to offset loss of Eastern Road parking
Crown Masterplan - Road Option 3 (New Southern Road alignment)	 Eastern Road closed to reduce traffic Reduced flooding impact Cost of new road not required (but new swale required) 	 Cost of rehabilitation following closure of Pacific Parade Access to the Department of Sport and Recreation entirely from the north (access to toilets at turnaround still required - pedestrian only) Cost of upgrading Western Road to provide suitable access to the Department of Sport and Recreation facility Longer travel times for emergency vehicles to the Department of Sport and Recreation facility Additional parking south of turnaround still required to offset loss of Eastern Road parking
COMPLETE Masterplan - Supplementary Road Option 4 (New Southern Road alignment with Eastern Road maintained)	 Western Road upgrade not required as part of this proje Access to Department of Sport and Recreation provided with little or no change to present situation, bollards or gates could be used to control access. 	 Unauthorised parking on east side of the lake Continued (but reduced) pollutant run off to lake and dunes - but could be improved with GPT's Continued impact of flooding - but could be improved by raising the road Additional parking south of turnaround still required to offset loss of Eastern Road parking

EXISTING CAR PARKING

The existing southern and eastern road around the lake provides a number of car parking spaces for visitors to the precinct. The car parking is generally unformalised and accurate carparking capacity is difficult to determine. In the peak summer holiday, weekends and Easter there is pressure on parking space availability. In these situations cars park in neighbouring streets, vacant land and in other unformalised and inappropriate locations off the eastern and southern roads. Removal of the eastern road and formalisation of the southern road will further exacerbate this problem unless replacement parking is provided.

The Lake Ainsworth Crown Reserve Master Plan provided data on the probable number of parking spaces as they existed in October 2005. Excluding Ross St and the caravan park this totalled between 196 - 245 spaces. COMPLETE Urban have reassessed the current numbers to include the two new 2009 carparks and estimate the current parking numbers at approximately 213 spaces.



Figure 05 Existing Car Parking - Approximate only (image courtesy of Nearmap 2014)

PROPOSED CAR PARKING

The concept masterplan which incorporates Supplementary Road Option 4, indicates how parking facilities could be provided in order to offset loss of parking on the Eastern Road. This is shown in Figure 06 (across). This provides 213 spaces which is the same as the approximate number of existing appears. existing spaces.



Figure 06 Proposed Parking - Approximate only (image courtesy of Nearmap 2014)

2.4 CONCEPT MASTERPLAN SOUTHERN FORESHORE COMMUNITY PARK PRECINCT

COMPLETE have updated the concept plans for the Southern Foreshore Community Park Precinct as part of Stage 1 - Review and Consultation. The updated concept plan retains the existing road along the south side of the lake and proposes a new shared path to the north of the road. These are separated by a new swale to control water runoff into the lake. The east end of the existing road where it meets Pacific Parade has been realigned to provide better pedestrian connectivity between the caravan park and the redeveloped or new surf club building. The law features of this connection are sufficiently as building. The key features of this concept are outlined in Section 2.5.

The eastern road is proposed to be terminated north of the club. Access for the Department of Sports and Recreation is proposed to be provided by a service access road.

Following the detailed condition assessment of the existing surf club and establishing the needs of the surf club stakeholders we have also reviewed our preliminary masterplan in light of both a refurbished and new surf club building to determine which solution best meets the intent of the Lake Ainsworth Crown Reserve Masterplan (2005). Refer to section 03. For the purposes of the updated concept plans a new surf club has been shown.

CONCEPT MASTERPLAN SOUTHERN FORESHORE COMMUNITY PARK PRECINCT



Precinct Plan Figure 07

2.4 CONCEPT MASTERPLAN SOUTHERN FORESHORE COMMUNITY PARK PRECINCT

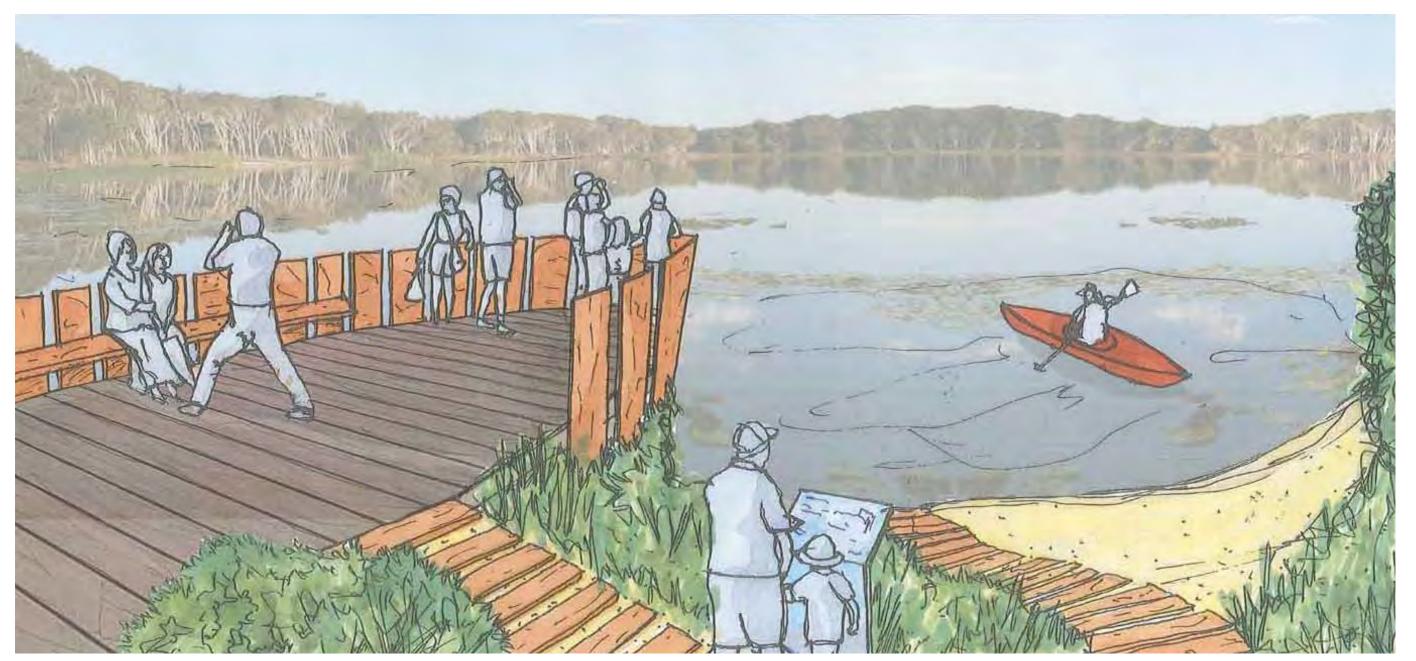


Figure 08 Viewing Deck Perspective

CONCEPT MASTERPLAN SOUTHERN FORESHORE COMMUNITY PARK PRECINCT

Concrete paving has been specified to suit the character and practical requirements of the project and to ensure the long life span of the open space asset. Paving materials will be consistent throughout the whole length of the shared path.

A consistent and continuous paving palette will give the Southern Foreshore Community Park Precinct a strong central 'spine' and provide a clear hierarchy of spaces for users. This is an important element when improving safety in public open spaces (CPTED).

The proposed concrete paving will have the following characteristics:

- Durable, cost effective and non-slip surface
- Warm, consistent and robust appearance
- Low maintenance
- Integrates well with the surrounding landscape
- Exposed concrete bands or cobble insets to act as 'rumble strip' for users approaching high use activity nodes and intersections
 - Path alignment to include large sweeping curvatures, long 'gun barrel' alignments to be limited Except when located closer to the water

The following is recommended:

CONCRETE PALETTE

Ghost Gum Desert Buff

EXPOSED CONCRETE - PATTERNS







SHELTER



CONCRETE WALLS/ SEATING





ROAD SURFACES - CAR PARKING AREAS

HOTMIX PAVEMENT WITH STONE BANDING





PORPHYRY STONE BANDING



Materials, Furniture, Fixtures and Equipment Palette Figure 09

New park furniture contributes to the successful functioning of the public spaces increasing amenity and supporting the passive and recreational activities proposed.

A suite of contemporary, robust outdoor furniture and its arrangement is part of a popular and well maintained community park. The furniture for the Southern Foreshore Community Park Precinct provides the opportunity for badging the precinct as a distinctive contemporary place that is both functional and interesting in appearance, whilst being flexible with park uses and relevant to the surrounding river context.

Materials and finishes have been selected for their durable vandal resistant qualities. All timber slats may be replaced with composite material such as modwood.

The following park furniture and structures are recommended:

INTERPRETIVE SIGNAGE



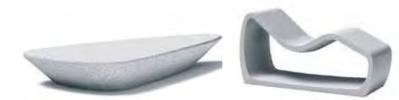




SEATING EXAMPLES



PLATFORM SEATING





















2.5 KEY FEATURES OF CONCEPT

The Concept design takes into account the changes made to the area since the Masterplan was completed including the new carpark either side of Pacific Parade and the new caravan park access off Ross Street.

KEY FEATURES OF THE CONCEPT DESIGN	DESCRIPTION / BENEFITS	CONTRIBUTION TO LA MASTERPLAN INITIATIVES		
Improved & controlled Access to Lake Ainsworth	 Intended to encourage use but also to protect the asset. Formalised path network and access points to the lake via boardwalk and pontoon. 	TrafficEnhanced recreational opportunitiesMobility and safety		
Protection of Existing Vegetation Zones	 Formalised access points will reduce intrusion into vegetation zones. Boardwalk at South-east corner will control access to lake and existing vegetation. 	Enhanced recreational opportunitiesHealth of the lake		
Improved DDA Access (AS 1428 Compliant)	 A new boardwalk and shared path (AS 1428 Compliant) along the South edge of the lake. Improved pedestrian safety. Greater legibility between movement of vehicles, pedestrians and cyclists. 	TrafficMobility and safety		
Elevated Viewing Platform	 Elevated platform over southern edge of lake. Enhanced experience of the lake including bird viewing and other passive recreation activities. Reduction in uncontrolled access to the lake at other locations 	Enhanced recreational opportunitiesHealth of the lake		
New Signage	 Interpretive and way finding signage. Improved legibility and branding. Control pedestrian and vehicular movement. Aid in public understanding, particularly environmental. 	TrafficEnhanced recreational opportunitiesMobility and safety		
Green Open Space	 Flexible community space, centrally located between the caravan park, Lake Ainsworth and Surf Club. Semiformalised stage area for community events and markets. 	 Enhanced recreational opportunities 		
New Shared Path	 Dedicated shared path separated from the road on the south side of the lake. Provides greater connection between the caravan park and the remainder of the precinct. Raised dedicated crossing points have been suggested to improve safety for pedestrians moving between the lake and the caravan park. 	Mobility and safetyTraffic		
New Picnic / BBQ Areas	 New picnic settings combined with BBQ's located at the southeast corner and south-west corner of the lake for community use. There are no new settings proposed along the southern edge of the lake between the proposed viewing platform and the boat access point. Increased planting along this stretch of the road should further reduce access to this section of the lake. 	Enhanced recreational opportunities		
New Exercise Stations	 New exercise stations located along the new shared path. These could be expanded into future stages. 	 Enhanced recreational opportunities 		

KEY FEATURES OF THE CONCEPT DESIGN	DESCRIPTION / BENEFITS	CONTRIBUTION TO LA MASTERPLAN INITIATIVES		
Traffic Calming to Pacific Parade	 Raised transition between the Surf Club and the open space west of Pacific Parade. The connection between the beach, Surf Club and caravan park should favour pedestrians to reinforce the 3 functions as part of a wider precinct. Southern Road realigned further south to create a larger single open space to consolidate vehicles further south of the lake. 	Mobility and safetyTraffic		
Improved Water Quality	 The existing caravan park contributes to the overall run-off entering Lake Ainsworth. The existing situation provides little or no treatment of this run-off thus allowing various pollutants to contaminate the Lake. As part of the Master Planning and Concept Design for the Southern Foreshore Community Park Precinct it is recommended that a swale drain be constructed on the northern side of the caravan park access road to capture, treat and convey run-off from the surrounding area before it enters the lake. Additional swale drains may also need to be installed to capture, treat and convey the run-off from Pacific Pde and the surrounding carparks. This will be investigated further in the next stage of the project. A detailed assessment of all contributing catchments will be completed during the Design Phase of this project to allow an accurate assessment of run-off volumes to inform any swale drain designs and any other water quality improvement measures proposed such as GPT's, sump pits and trash grates. At this stage MUSIC modelling (Model for Urban Stormwater Improvement Conceptualisation) will also be undertaken. The number of exiting outlets, into Lake Ainsworth, will also need to assessed to ascertain whether or not more or less outlets will be required to adequately convey the treated water. MUSIC modelling will aid in the determination of a treatment solution and provide insight into the need for infiltrations trenches or gross pollutant traps to ensure that during the operational phase the outlet water quality meets the requirements both the Local and State Authority guidelines for stormwater run-off and water quality. 	Health of the lake		
Carparking	 Reduced parking along Eastern Road. Turnaround established just north of the existing Surf Club. Loss of spaces along Eastern Road offset by increased density of parking in area between Surf Club and south-east corner of Lake Ainsworth. Increased parking further south away from the lake. 	TrafficMobility and Safety		

03 LENNOX HEAD **SURF CLUB**

COMMUNITY SURVEY & WORKSHOP PRESENTATION

The following survey was prepared by COMPLETE to engage the major stakeholders in order to determine the current and future facilities required, the spatial requirements and to develop a suitable strategy for the provision of building facilities and services for the community of Lennox Head and the wider Ballina Shire including relevant stakeholders associated with Lake Ainsworth.

In accordance with the brief for Stage 1, the survey focussed primarily on the requirements of the Lennox Head surf club. The survey was reviewed and endorsed by Council prior to release to stakeholders. The list of stakeholders was provided by the Council and included the following:

- Lennox Head Alstonville SLSC Lennox Head - Alstonville SLSC
- Lennox Head Alstonville SLSC
- Ballina Environment Society
- Lennox Head Landcare
- Lennox Head Landcare
- Lennox Head Residents Association
- Lennox Head Residents Association
- Lake Ainsworth Sports and Recreation
- Lennox Head Chamber of Commerce Lennox Head Chamber of Commerce
- Ballina Shire Council
- Ballina Shire Council

- Mr Brian Dell President
- Mr John Beasley OAM
- Mr Joe Young
- Mr John Balzer
- Mr Michael Brown
- Mr Lou Wilson
- Mr Tony Barnett
- Ms Lyn Walker
- Ms Barbara Sparrow
- Mr Malcolm Milner
- Ms Margaret Shaw
- Mr Graham Shaw
- Mr Jason Dwyer
- Mr Paul Button Ms Ana Jones
- Chris Allison
- Jamie Fleeting

Upon collation of the survey results, a workshop with stakeholders was held on October 2, 2013 to discuss the outcomes. This workshop provided a clear direction for the development of facilities required and developed a further understanding of the spatial requirements in the provision of these facilities.

 What facilities do you believe sl Head Surf Life Saving Club (LHS 			ovideo	at tn	e Leiii	IIOX	
ricad sair Elic saving class (Eris		Bad Idea-		ОК	OKExceller		
Entry / Reception	1	2	3	4	5	6	7
Administration	1	2	3	4	5	6	7
Club Room	1	2	3	4	5	6	7
Storage Areas	1	2	3	4	5	6	7
Club Change room / Toilets	1	2	3	4	5	6	7
Kiosk	1	2	3	4	5	6	7
First Aid Room	1	2	3	4	5	6	7
External Spaces	1	2	3	4	5	6	7
Building and Site Access	1	2	3	4	5	6	7
Meeting rooms (for use by the club and the community)	1	2	3	4	5	6	7
Bar / Dining	1	2	3	4	5	6	7
Beach Patrol Rooms	1	2	3	4	5	6	7
Public Toilets / Changerooms	1	2	3	4	5	6	7
What are the specific issues or of LHSLSC?	dislike	s you	have a	bout	the cu	ırrent	
Of the words or phrases below, in the design and planning of the state of the			e key	issues	that	matte	r mos
3. Of the words or phrases below, in the design and planning of the	he LH:			issues oĸ	that i		
	he LH:	SLSC?			that i		
in the design and planning of the	Really E	SLSC? Bad Idea-		ок		Excell	ent Idea
in the design and planning of the Appealing / Street Presence	Really E	SLSC? Bad Idea-	3	ок	5	6	ent Idea
in the design and planning of the Appealing / Street Presence A building / facility to be proud of	Really I	SLSC? Bad Idea-	3	ок	5	6 6	7
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe	Really E	SLSC? Bad Idea-	3 3	ок	5 5	6 6	7 7
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality	Really b	SLSC? Bad Idea-	3 3 3	4 4 4	5 5 5	6 6 6	7 7 7
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all	Really B	SLSC? Bad Idea-	3 3 3 3	4 4 4 4	5 5 5 5	6 6 6 6	7 7 7 7
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages	Really is 1 1 1 1 1 1	SLSC? Bad Idea- 2 2 2 2 2 2	3 3 3 3 3	4 4 4 4 4	5 5 5 5 5	6 6 6 6	7 7 7 7 7
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of	Really to 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	SLSC? Bad Idea- 2 2 2 2 2 2 2 2	3 3 3 3 3 3	4 4 4 4 4 4	5 5 5 5 5	6 6 6 6 6 6	7 7 7 7 7 7 7 7
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities	Really to 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	3 3 3 3 3 3	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	5 5 5 5 5 5	6 6 6 6 6 6 6 6	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities For activities other than SLSC functions	Really t	SSLSC? Sad Idea- 2 2 2 2 2 2 2 2 2 2 2 2	3 3 3 3 3 3 3	4 4 4 4 4 4 4	5 5 5 5 5 5 5	6 6 6 6 6 6 6 6	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities For activities other than SLSC functions Take advantage of the views	he LH! Really is 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2	3 3 3 3 3 3 3	4 4 4 4 4 4 4 4	5 5 5 5 5 5 5	6 6 6 6 6 6 6 6	7 7 7 7 7 7 7 7 7 7 7 7 7 7
Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities For activities other than SLSC functions Take advantage of the views Encourage passive solar design Have a clear and identifiable main entry Provide good pedestrian and vehicular	he LH! Really i 1 1 1 1 1 1 1 1 1 1 1 1 1	2	3 3 3 3 3 3 3 3 3	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	5 5 5 5 5 5 5 5 5	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7
Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities For activities other than SLSC functions Take advantage of the views Encourage passive solar design Have a clear and identifiable main entry	he LH: Really t 1 1 1 1 1 1 1 1 1 1 1 1 1	2	3 3 3 3 3 3 3 3 3 3	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	5 5 5 5 5 5 5 5 5 5	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7
Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities For activities other than SLSC functions Take advantage of the views Encourage passive solar design Have a clear and identifiable main entry Provide good pedestrian and vehicular access	he LH: 1	2	3 3 3 3 3 3 3 3 3 3 3 3	4 4 4 4 4 4 4 4 4 4 4 4	5 5 5 5 5 5 5 5 5 5 5	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities For activities other than SLSC functions Take advantage of the views Encourage passive solar design Have a clear and identifiable main entry Provide good pedestrian and vehicular access Low maintenance	he LH!	2	3 3 3 3 3 3 3 3 3 3 3	4 4 4 4 4 4 4 4 4 4 4 4	5 5 5 5 5 5 5 5 5 5 5	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities For activities other than SLSC functions Take advantage of the views Encourage passive solar design Have a clear and identifiable main entry Provide good pedestrian and vehicular access Low maintenance Financially viable	he LH!	2	3 3 3 3 3 3 3 3 3 3 3	4 4 4 4 4 4 4 4 4 4 4 4	5 5 5 5 5 5 5 5 5 5 5	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7

Figure 10 Community Survey

What other features would you like to see developed in a future LHSLSC? Please note that the ideas listed in this question are by no means exhaustive of the possibilities being considered, nor are any of them

exnaustive of the possibilities being considered, nor are any of them guaranteed to be pursued - we are simply seeking feedback.									
	Really Bad IdeaOKExcellent Id								
Space for club functions	1	2	3	4	5 6 7				
Space for club meetings	1	2	3	4	5 6 7				
Space for general membership to meet and socialise	1	2	3	4	5 6 7				
Space to showcase and store club achievements and honour boards	1	2	3	4	5 6 7				
Facilities for the prep of food - commercial and smaller functions	1	2	3	4	5 6 7				
Kiosk (to service general beach going community)	1	2	3	4	5 6 7				
BBQ spaces	1	2	3	4	5 6 7				
Outdoor decks / terraces	1	2	3	4	5 6 7				
Areas for active fitness and comp. training	1	2	3	4	5 6 7				
Facilities that can be used by a variety of community groups	1	2	3	4	5 6 7				
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	3	4	5 6 7				
Support facilities for surf carnival activities	1	2	3	4	5 6 7				
Area for members on duty during the course of the day	1	2	3	4	5 6 7				
Admin / office functions	1	2	3	4	5 6 7				
General storage of Clubhouse consumables etc	1	2	3	4	5 6 7				
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	4	5 6 7				
Public amenities and change rooms	1	2	3	4	5 6 7				
Open areas for training, preparation for social and sporting activities	1	2	3	4	5 6 7				
OTHER									
Please indicate your support or displeasure with the following development ideas?									
	Really	Bad Idea-		ОК	Excellent Idea				
Complete renovation with no additional floor area	1	2	3	4	5 6 7				
Complete renovation of building with new extensions for further accommodation	1	2	3	4	5 6 7				
New building to meet the growing needs of the Surf Club	1	2	3	4	5 6 7				

From the neighbouring Surf Club facilities, please list which features you like or dislike about the facility?

leighbouring surf club: Ballina Lighthou	ise and lismore SLSC							
LIKE DISLIKE								
Neighbouring surf club (please name):								
LIKE	DISLIKE							
7. Please provide any further con	nments you may have.							

Following receipt of surveys, COMPLETE analysed the results and prepared the following graphs as part of the presentation at the stakeholders meeting held October 2, 2013. A full copy of the powerpoint presentation made at the stakeholders meeting is provided in the appendices.

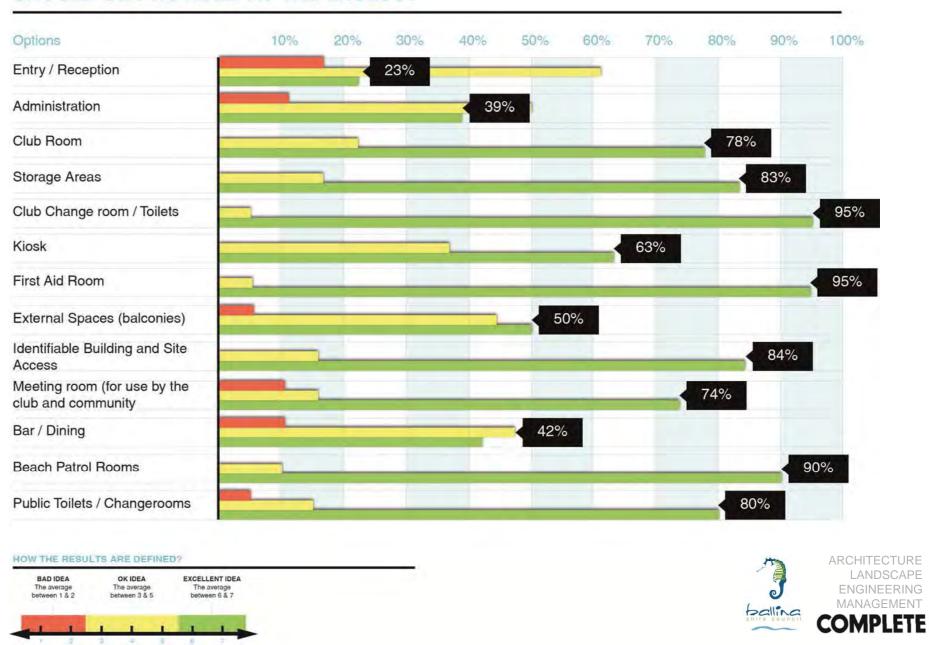
The survey results strongly indicated that the refurbished or new building should be based upon the following core Surf Club facilities:

- Entry / ReceptionAdministration
- Club Room
- Storage AreasClub change rooms / toilets
- Kiosk
- First Aid room
- External spaces (ie balconies)
- Meeting room (for use by the club and community)
 Beach Patrol rooms
- Public toilets / Change rooms
- General storage

The following areas also rated high but were determined not to be as important as the core facilities needed to sustain the club into the future. These areas included:

- Bar / DiningActive fitness / comp training areas
- Function Rooms

Q1 - WHAT FACILITIES DO YOU BELIEVE SHOULD BE PROVIDED AT THE LHSLSC?



Community Survey - Q1 Figure 11

Q3 - OF THE WORDS OR PHRASES BELOW, WHAT ARE THE KEY ISSUES THAT MATTER MOST IN THE DESIGN AND PLANNING OF THE LHSLSC?

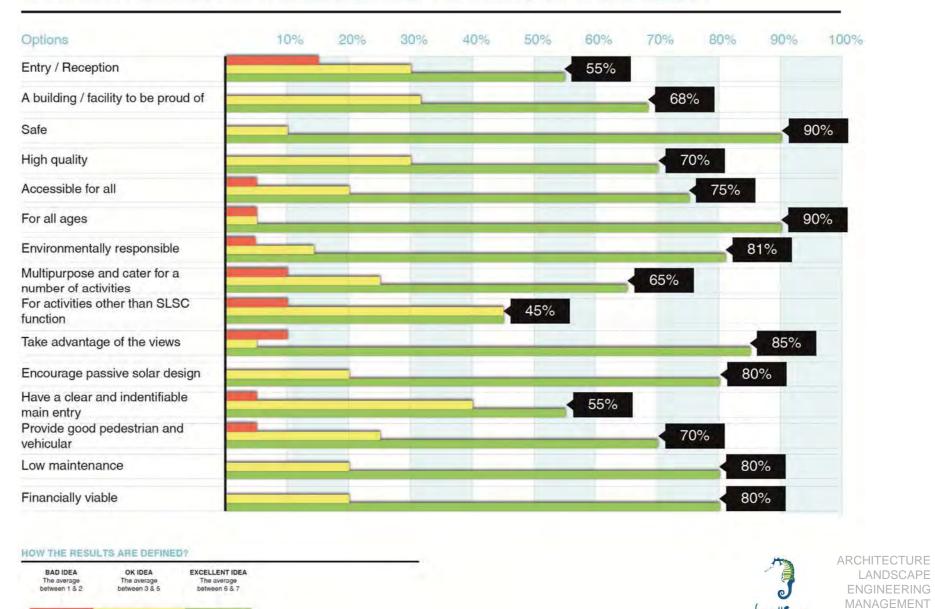


Figure 12 Community Survey - Q3

Q4 - WHAT OTHER FEATURES WOULD YOU LIKE TO SEE DEVELOPED IN A FUTURE LHSLSC?

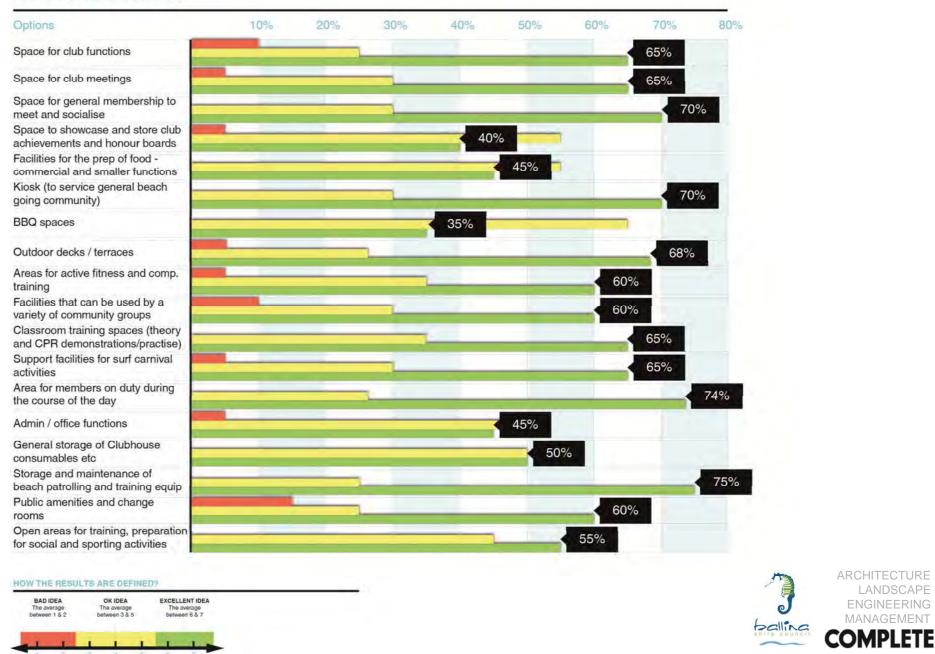
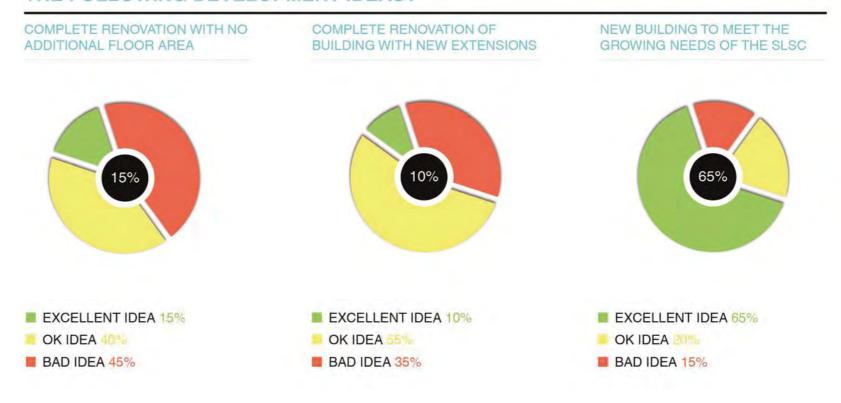
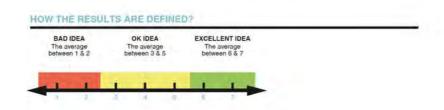


Figure 13 Community Survey - Q4

Q5 - PLEASE INDICATE YOUR SUPPORT OR DISPLEASURE WITH THE FOLLOWING DEVELOPMENT IDEAS?





Community Survey - Q5 Figure 14



Based on the survey results & previous experience with similar facilities, COMPLETE prepared the following suggested building areas along with a suggested Level 1 / Level 2 split for discussion at the workshop.

33

253

712.885

29.7

227.7

633.075

There was general support for the list of functions and the nominal split between floors.

BUGGESTED BUILDING AREAS Clubhouse number required total gross area m² Description net area m² gross area m2 level 1 (m2) level 2 (m2) comments at ground floor with foyer 20 6 Entry / Reception 22 22 space for lift 22 22 Administration 20 22 2 staff to suit 100 persons, dividable Club Room 150 165 165 165 into 2 beach patrolling and training Storage Areas 200 220 220 220 equipment Club Change room / Toilets 20 22 2 44 male/female/accessible 44 18 19.8 19.8 19.8 Kiosk includes small store room First Aid Room 16 17.6 17.6 space for 2 beds 17.6 External Spaces (balconies) 75 82.5 82.5 82.5 Meeting room (for use by the classroom training / CPR / 30 33 33 33 club and community community use / Nippers Beach Patrol Rooms 25 27.5 27.5 27.5 male/female/accessible/ Public Toilets / Changerooms 66 60 66 66 showers 30 33 16.5 General Storage 33 split over both levels 16.5 Total 752.4 352.5 399.9 building factor 1.15 112.86 includes for stairs/walls/plant 59.985 52.875 SUBTOTAL 865.26 405.375 Other Description level 1 (m²) level 2 (m²) net area (m²) gross area (m²) number required total gross area bar/kitchen/scullery/coolroom Bar / Dining (60 persons) 150 165 /drystore/freezer/dining Active fitness / comp training 30 33 33 33 100 220 Function rooms 110 2 220 Total 418 220 198

62.7

480.7

1345.96

ARCHITECTURE LANDSCAPE **ENGINEERING** MANAGEMENT

Community Survey - Suggested Building Areas Figure 15

1.15

building factor

SUBTOTAL

SUBTOTAL

3.2 FUNCTIONAL REQUIREMENTS

REVIEW OF REQUIRED AREAS

Following the workshop, COMPLETE reviewed and revised the area requirements presented at the workshop.

The area schedule and list of preferred building facilities also highlighted that in order to provide for the future needs of the club that the building area would have to be significantly increased over the existing foot print.

During the workshop, the Surf Club representatives provided COMPLETE with a prior 'wish list' of areas that was undertaken by the Club in 2009. The range of areas and types of facilities required were similar between COMPLETE's initial review and the Club's 'wish list', but there was a significant increase in area requested for club storage.

The following Area Schedule is an amalgamation of both the Club's 'wish list' and COMPLETE's initial review of floor areas. The areas suggested here have been used in the broad concept designs included later in this report. With further stakeholder input and the addition of room data sheets during the design stage of the project, COMPLETE is confident that the areas provided will satisfy the Club's future growth potential.

Area/division: Clubhouse	Existing	Proposed at Workshop - 2/10/2013	SLSC Committee Brief 2009	'wish list'	Suggested Revised Areas					Suggested Sp	lit
description	net area (m2)	net area (m2)	net area (m2)	Comments	net area (m2)	gross area factor 10% (m2)	number required	total gross area	comments	level 1(m2)	level 2 (m2)
Entry Reception	0	20	20	Assumed area needed	20	22	1	1 22	At ground floor with foyer space for lift	16	6
Administration	28	20	10	Does not included storage	16	17.6	1	17.6	2 staff including space for storage etc		17.6
				To be used during training &							
				nippers. Include storage,							
Clubroom	42	150	120	lockers etc	150	165	1	165	To suit 100 persons, dividable into 2 spaces		165
				Club storage incl. IRB's, Surf							
				Boats, Surf Ski storage					Beach patrolling and training equipment, workshop		
Storage areas	184	200	740	workshop etc	300	330	1	330	etc	330	
Club Changeroom/Toilets	76	20	20	Assumed area needed	20	22	2		male/female/accessible	44	
Kiosk	34	18	40	To be leased out	30	33	1		Includes small store room approx 8m2	33	
First Aid Room	10	16	16	Space for beds etc	16	17.6	1		Space for 2 beds & Storage	17.6	
External spaces (Balconies)	70	75	75	Assumed area needed	75	82.5	1	82.5	Assumed area only		82.5
				To be used by club							
				committee for monthly					Nippers/lockers/classroom training space/CPR		
Meeting Room	40.5	30		meetings	30	33	1	1 33	demonstrations/community use	33	
				Manned during patrol hrs.							
Beach Patrol Room	8	25		Incl storage etc	16	17.6	1	17.6			17.6
Public Toilets/Changerooms	0	60	60	Assumed area needed	60	66	1	1 66	male/female/accessible/external showers Storage for tables & chairs and general storage.	66	
				To store tables & chairs and					Assumes furniture is stackable. May be split over		
goneral stores	10	30		club records & files.	30	33			two levels	1.0	17
general storage Total	502.5		1211		30	33	1	861.3		16 555.6	305.7
building Factor 1.15	133.1	201.26	320.9		-				includes for stairs/walls/plant	83.34	45.855
SUBTOTAL	635.6	865.26	1531.9					990.495	' '1	638.94	351.555
SOBIOTAL	033.0	505.20	1551.5					330.433	1	030.54	331.333
Area/division: Other											
description	net area (m2)	net area (m2)	net area (m2)			gross area (m2)	number required	total gross area		level 1(m2)	level 2 (m2)
·		i i	` ,				·	"		` ′	` '
									Commercial Kitchen (50m2) - incl.		
				Restaurant space incl.					Scullery/coolroom/drystore/freezer Bar (30m2) -		
Bar/Dining (60 persons)	144		300	Commercial kitchen	200			1 220	incl. Storage Dining (120m2) - seating for 60 persons		220
Active fitness/comp training	0	30	100		50	55	1	1 55		55	
				Multipurpose room for Club					Possibly located next to bar dining area. Dividable		
				use and to hire out to the					rooms to allow for spaces to connect to create a		
Function rooms	0	200	300	community	75	82.5	2	165	larger function space		165
Toilets					14	15.4		20.0	 male/female/accessible		30.8
Total	144	380	700		14	15.4	2	470.8		55	415.8
building Factor + Gross factor 10%	38.16	100.7	185.5					70.62		8.25	62.37
SUBTOTAL	182.16	480.7	885.5					541.42		63.25	478.17
JODIOTAL	182.10	480.7	685.5					341.42	·I	03.25	4/0.1/
Grand total	817.76	1345.96	2417.4					1531.915		702.19	829.725
orana total	817.70	1343.50	2417.4					1001.71		702.13	023.723

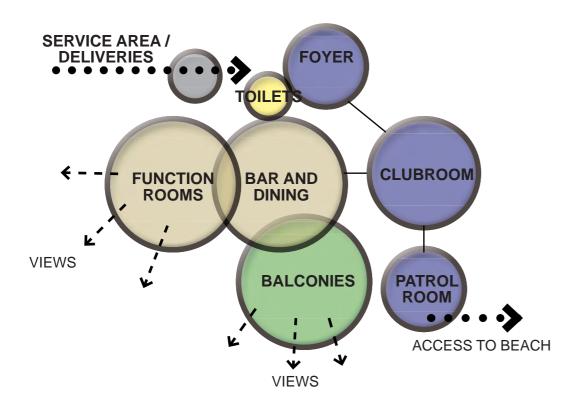
Figure 16 Revised Area Schedule

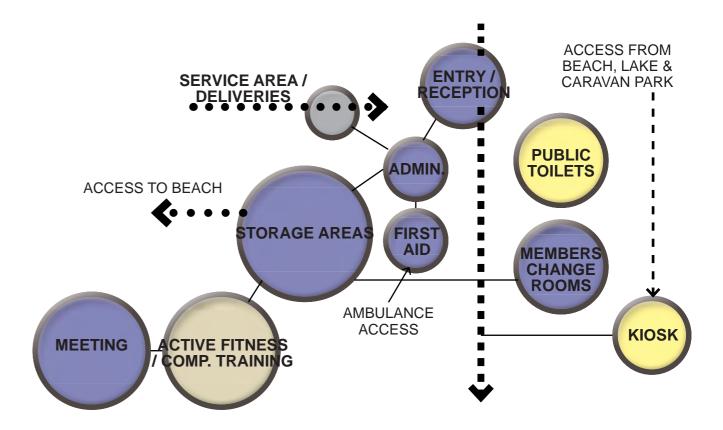
For the purposes of this report it is suggested that the Lennox Head Surf Club requires a gross floor areas including circulation, plant and building structure of approximately 1530m². Assuming this is contained in a 2 storey building the approximate split would be 700m² on the lower level and 800m² on the upper level (including a balcony of 80m²)

The floor area of the existing building is 800m² with a balcony of 100m².

RELATIONSHIP DIAGRAMS

The following preliminary relationship diagrams have been provided to give a broad indication of a possible layout of the Surf Club. It is anticipated that this will be developed further in future stages and form part of the functional design brief.





FIRST FLOOR AREA RELATIONSHIPS

Preliminary Functional Relationship Diagrams Figure 17

GROUND FLOOR AREA RELATIONSHIPS

BUILDING HISTORY

OVERVIEW

The original club was constructed in 1975 and consisted of a two storey main building of approx 600m² with a single storey storage shed located to the south.

The existing building is a timber framed structure with an elevated timber flooring. The building has been built on concrete beams that run east west. It is understood that these were proposed to allow the building to be moved in an east west direction.

The building has undergone many changes over the years and the original appearance of the building has completely disappeared.

In its original configuration, the building provided only surf club facilities with no kiosk. Bunk accommodation & dining was provided on the upper level. Connection between the floors was provided by 2 circular stair cases. These have since been removed. The original building provided no facilities for disabled persons.

The building was then renovated to enclose one of the balconies to the west and to create a second floor over the boat shed. The voids between the building and shed were enclosed to create more storage space.

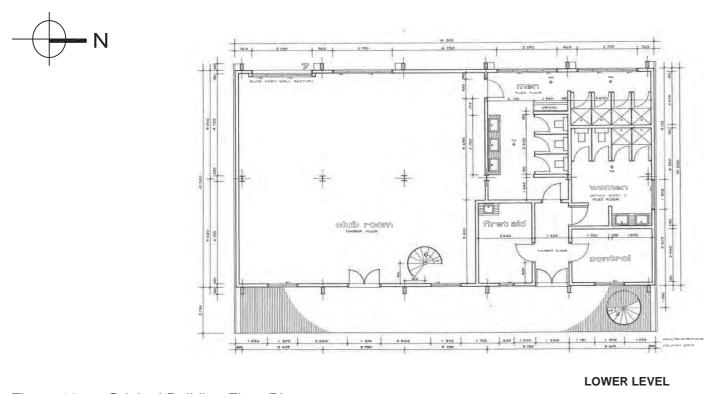
The original Eastern verandah has also been enclosed to create additional storage and kiosk facilities. An additional verandah and balcony has been built further east of the original building.

A separate shipping container storage has also been located on the west side of the building adjacent Pacific Parade.

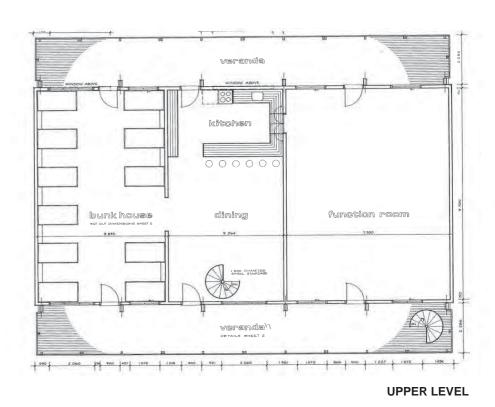
The most recent changes have occurred over a period from 2011 to 2013 and include the following:

- new male and female change room amenities on the ground floor
- dedicated kiosk areas including storage
- new extended balcony upstairs
- new glazing / aluminium sliding doors to the first floor balcony
- new areas provided for the patrol room and office
- new male and female amenities on the first floor
- new metal deck roof over the existing 'super six' roof
- new solar hot water system
- new external paint supplied through the Dulux 'The Surf Project'

The current building including storage and balconies has a footprint of approximately 450m². The building has a total enclosed floor area of 800m² and balcony of 100m².



Original Building Floor Plans Figure 18



 \Box CONTAINER SURF SKI STORAGE MALE Balcony FEMALE CHANGE MALE CHANGE TRAINING / MEETING ROOM FOOD PREP MAIN HALL SURF RESCUE EQUIP. STORAGE BOARD STORAGE FIRST AID OFFICE MEMBERS AREA BAR UP ENTRY KIOSK NIPPER STORAGE PATROL ROOM Kiosk dining BALCONY VERANDAH ij LOWER LEVEL UPPER LEVEL **Current Building Floor Plans** Figure 19

BALLINA SHIRE COUNCIL | COMPLETE URBAN

3.4 SUMMARY OF INVESTIGATIONS

INTRODUCTION

The existing surf club was inspected by COMPLETE and their sub-consultants during October and November 2013 (The president of the SLSC and the project's project manager from Ballina Shire Council were also present at the inspections.)

The building's general condition and structural integrity was reviewed along with the state of the current building services including electrical, hydraulics and mechanical services.

The Existing Building Review also examined the functionality of the current building and provides a general condition report.

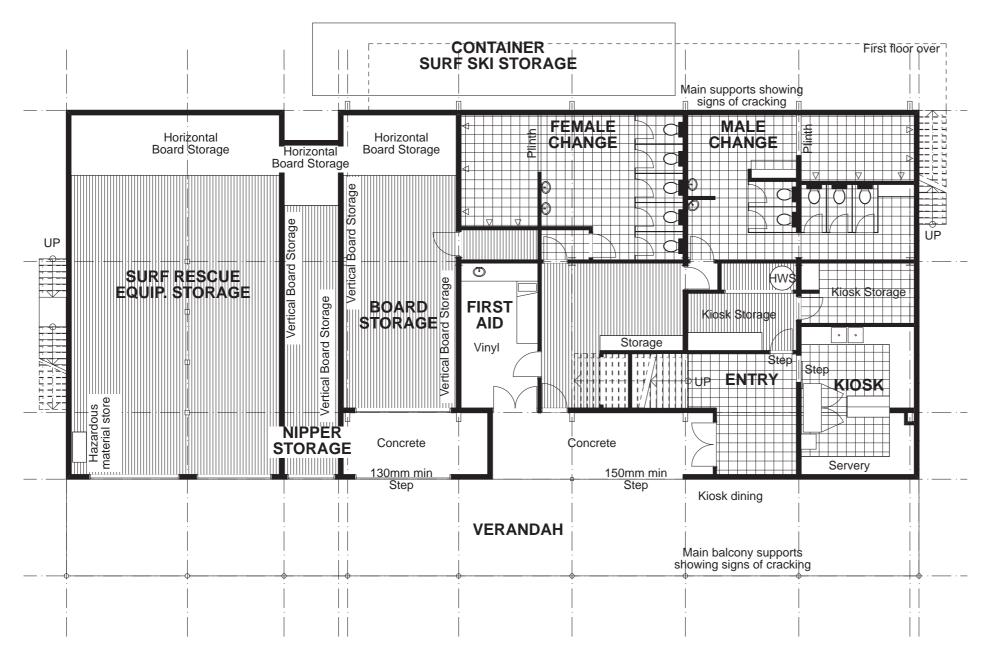


Figure 20 **Existing Ground Floor Plan**

FUNCTIONALITY / LAYOUT - GROUND FLOOR

The main function of the downstairs is to cater for the primary functions of Surf Life Saving. These functions include storage areas for assorted equipment, change rooms for club members only and a first aid room. Rooms have been combined ad hoc and the main entry into the building was altered to allow the kiosk to operate as its own entity without interfering with the other surf club functions.

Although the Male and Female club member toilet areas have been recently renovated their layouts are inefficient and are large in size and there is no provision for DDA

Due to the growth in members the club is struggling to house all of their equipment and their storage is limited to club essentials needed for Surf Rescue, areas to store boards for the Nippers programs and selected members boards in senior programs.

The club has created some extra storage by the use of a shipping container and constructing a new slab below the original balcony over and infilling with timber walls to match the existing building.

The kiosk suffers from lack of space and inefficient planning of storage areas and room sizes.

The main entry to the first floor makes use of a wide staircase however there is no DDA access provided to the first floor and the minimum 150mm steps throughout the ground floor provide no equitable access except to the verandah.

Overall, the layout of the ground floor has been determined by the many modifications that have occurred over the years and by the limitations presented by the structure of the building. Each modification has compromised functionality to create an inefficient layout. Further modifications will exacerbate this.

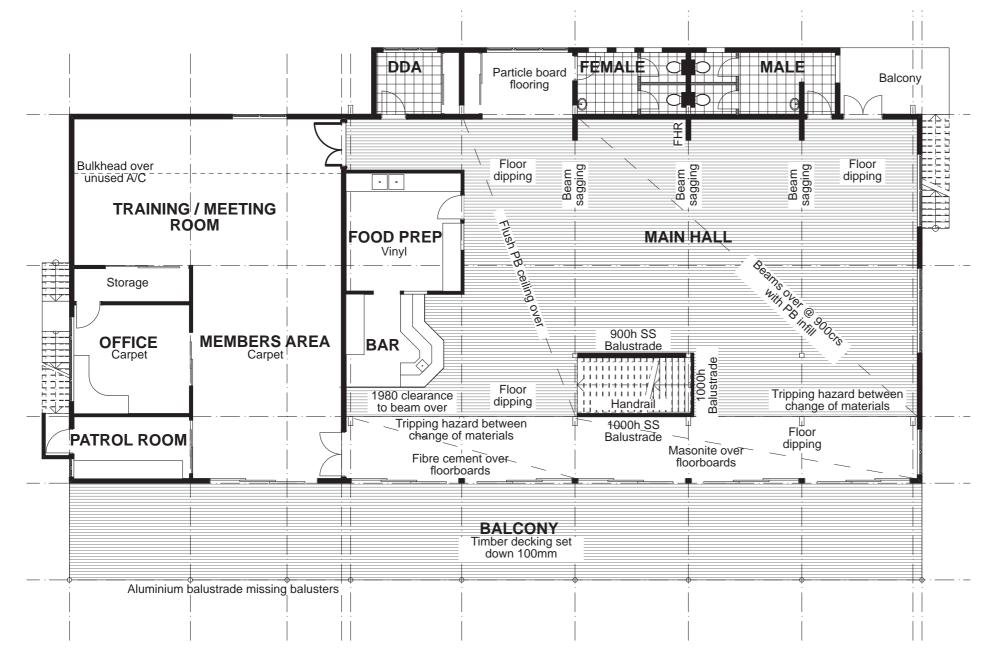


Figure 21 **Existing First Floor Plan**

FUNCTIONALITY / LAYOUT - FIRST FLOOR

The first floor provides spaces for club functions, training/ meeting areas, patrol room and a food and bar service area.

Newly renovated toilets cater for both male and female with a room allocated for a DDA toilet. It is noted that there is no DDA access to the first floor. These areas have been created by enclosing one of the original balconies.

To create more space the second original balcony was also enclosed and a new external balcony was created. This area has recently been upgraded by the addition of glass sliding doors. Due to the slope of the existing roof line, the ceiling along the eastern wall is very low and clearance to the main beams is less than 2m in some locations.

A patrol room has also been provided for upstairs away from the other functions and has its own dedicated external staircase to the ground floor.

The bar and service area caters for food preparation only and has no cooking facilities.

The roof over comprises of an old asbestos 'Super Six' roof which has been overlaid with metal roof sheeting.

Overall, the layout of the first floor is reasonable. However, the location of the stairs blocks views to the east, there is very little visual privacy to the toilets as the open off the main hall. The members circa/training area are separated from the main hall and appear under utilised.



Street view - no identifiable entry / container storage



Surf rescue equipment storage - unable to meet current club needs



Balcony view to ocean



Surf rescue equipment storage - inefficient storage layout



Existing public toilet amenities



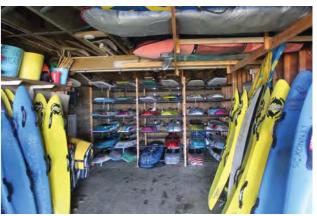
Nippers board storage - long narrow room making access difficult



Trip hazards where change of materials occur



Kiosk - inefficient layout



Board storage



Trip hazard - no equitable access into building



Food and bar service area



Support columns supporting existing beams



Three different balustrades - one non compliant



Main hall - sagging beams and trip hazards between flooring materials



Trip hazards where change of materials occur



Members area



Signs of cracking in support columns



Trip hazard on entry to member areas on the ground floor



Unused A/C in bulkhead



Signs of cracking in support columns / exposed sewer pipes

STRUCTURAL REVIEW

A visual inspection of exposed elements of the surf club building was undertaken on 6 November, 2013 by Westera Partners. It was not possible to inspect the members and their fixings that were hidden by wall and ceiling linings. Westera Partners also reviewed the structural engineering report by Ardill Payne & Partners, dated 20 April 2009.

The surf club building consists of a timber framed roof and first floor supported by timber framed walls, beams and columns as well as some steel columns. The ground floor consists of a grid of concrete beams sitting on or just above the ground, with a timber framed floor on top. The eastern side verandah had a slab on ground. It is believed the primary concrete beams running east/west are supported by some strip footings cast in the ground, however this could not be determined at our inspection. It is understood the building was constructed in 1975, with an extension to the southern end undertaken before 2009. The building is in a very exposed location, being open to winds coming from the ocean. For wind load design the building is located in region B, terrain category 1.5, in accordance with AS1170.2, 2011, amendment 3. This results in a wind classification for the building of N4, which is the highest classification for noncyclonic areas.

Westera Partners inspection revealed that a number of items noted in the report by Ardill Payne & Partners have been rectified, as follows:

- The first floor timber balcony has been replaced to match the balcony on the previous extension. New treated pine posts, joists, and decking, as well as steel handrails have been installed.
- The stairs to the southern end of the building appear to have been replaced. The Ardill Payne & Partners report indicated that these were severely corroded.
- The first floor internal load bearing wall that was supporting the roof has been removed. A new wall and roof beams have been installed along the lines of the main columns, to provide two new support lines. The surf club president advised that new timber purlins have been installed between these new support beams, adjacent to the original members which were joined at the original wall. This has removed some of the excessive deflection that was in the floor, as reported by Ardill Payne & Partners. It has also reduced the span of the existing timber roof purlins

The Ardill Payne & Partners report also highlighted a number of other issues from their inspection and design review. These include concerns about the adequacy of some floor joists, bearers and roof beams, deterioration of some exposed timber, as well as some connections and tiedown details.

Westera Partners made the following comments based on their inspection and review of the Ardill Payne and Partners report:

- It was reported that the original super six roof sheeting is still in place, and has been covered over by metal roof sheeting. This is not a concern in its present state, but care needs to be taken with regards to asbestos in any works that are undertaken on the roof, especially any demolition.
- Tie down of the building from roof level to the ground floor concrete beams appears to be generally nominal, including in the extension on the southern end. The columns and beams are bolted, which in some cases appears to be adequate, but in some instances they are not. The ground floor wall framing in the storage area at the southern end was visible. The southern end wall had some tie down rods from the top plate to the footing beam. The northern wall to the storage area only had some steel straps tying the top plate to the studs at approximately 1800 crs. No tie down connections were observed connecting these studs to the bottom wall plate, and the wall plate to the concrete beams or timber floor frame.
- The ground floor walls in the southern end extension only had some nominal diagonal timber bracing struts. It is normally expected to see a reasonable quantity of ply bracing walls in a building in such an exposed position as this one. It was not possible to determine what bracing was in the original walls. but it is believed, due to the age of the building, that it would only be nominal bracing.
- The bottom of the 200 x 150 external timber posts on the western side of the building run down the side of the concrete ground floor beams and are bolted to them with 2/M16 bolts, which is considered to be inadequate. These columns support a large area of the roof and first floor. There are also some significant cracking in these members, which will reduce their strength and durability.
- A review of the building footings and ground floor concrete beams has not been undertaken as these details are not known at this stage.

In summary, Westera Partners believe that the existing building does not comply with current building design standards for wind bracing and tie down, as well as for the design live load required for the first floor function room. It would be a major task to update the structure so that it did comply with current standards. The wall and ceiling linings would need to be removed so that all members, connections and bracing elements could be seen. A number of members as highlighted in the report by Ardill Payne and Partners, and mentioned above, need to be strengthened or upgraded. There may also be additional members that require strengthening or upgrading after a review of the exposed members has been undertaken. A significant amount of ply bracing would need to be installed on the walls to provide adequate lateral resistance against the high wind loads that this building needs to be designed for. Additional tie down fixings would need to be added including framing anchors, tie down rods, steel plates and bolts.

SERVICES REVIEW - ELECTRICAL

Current supply appears to be a 3phase 63A supply. A Maximum demand will be undertaken to confirm if the this supply is sufficient or if any upgrades are required. Since no A/C will be proposed or be minimal this supply should be sufficient.

There is existing incoming communications cabling which will be utilised for the new surf club.

A new security system will be proposed as the current system is currently out of order due to recent renovations.

Due to the age of the building and the nature of its renovations and the environment which it is located, it would be suggested that the building would be re-wired if refurbishment is chosen. This would ensure that the building meets the current electrical and lighting standards.

SERVICES REVIEW - MECHANICAL

Existing A/C is presently only in the members area of the first floor but is not connected and has not been used since installation.

The new building will have all new ventilation where required. Due to the nature of the environment the building is located in, A/C would suggested to be minimised in preference for natural ventilation.

SERVICES REVIEW - LIFT

A new lift will need to be provided to a new or refurbished building to meet the current building standards for DDA access. Details and options will be presented at the concept stage.

SERVICES REVIEW - HYDRAULIC

Site investigation on Wednesday 6.11.2013 confirmed that, existing building is connected to town services: sewer and water supply.

Trade waste from existing Kiosk is discharged to town sewer via grease interceptor trap located next to the main street.

Technical condition of existing grease interceptor trap is unknown at this stage.

Grease trap was installed approx.. 10 years ago and replacement will be required.

Cold and hot water services is provided to existing fixtures in toilets and kiosk.

Hot water is generated in LPG hot water unit.

Fire hose reels installed on ground and first floor are in good technical condition.

Pressure reducing valve assembly set at 500 kPa max. needs to be installed downstream of water meter.

LAYOUT ISSUES

The following layout issues have been identified which affect the buildings functionality and amenity.

- No identifiable entry
- Public amenities separate to clubhouse
- No DDA access to top floor
- Insufficient storage (container storage on street)
- Doesn't encourage community use
- No street presence
- Does not contribute to the greater Lake Ainsworth precinct

SUMMARY OF BUILDING CONDITION

Generally the existing building is ad hoc in nature and due to the state of some of the existing materials, has only a potential building life of 5 years without major renovations. The building is in an extremely exposed location and many of the materials used are nearing the end of their sevicable life. Regular ongoing maintenance will be required to protect the building in the short term.

Due to the age of the building and the use of asbestos within the roofing structure, a full review of the existing materials will need to be undertaken to determine the full extent of asbestos throughout the building. All asbestos would need to removed if the existing building is to be refurbished.

As was highlighted by the structural report there is concern for the current structural integrity of the building, in particular the tie downs and bracing. Due to the nature of the renovations which have occurred throughout the building life it would be a major undertaking to update the existing structure in order for it to comply with current design standards.

Due to age of the other building services it would be suggested that a majority of the electrical and mechanical services need to be replaced.

3.5 REDEVELOPMENT OPTIONS

Although further input is needed from key Surf Club stakeholders it is understood that the approximate floor area to accommodate the required facilities is in the order of 1500m², including an area for public toilets. Including the public toilet facilities which are currently located in an external building it is estimated that the proposed building footprint to be 750 - 800m² (300m² above the existing footprint).

This approximate floor area of 1500m² is significantly below the Surf Club's 'wish list' but we believe a building of this size will be able to sustain the surf club with the correct facilities to service the community well into the future.

Two options exist to provide this space.

The concept masterplan provided in section 02 has been reviewed and concept plans which address the two options discussed in the report have been provided in conjunction with the redevelopment options.

- Option A Refurbished building with an extension
- · Option B New Building



Figure 24 Option A - Concept Masterplan

OPTION A - REFURBISHED BUILDING WITH AN EXTENSION

Refurbish and extend the existing clubhouse. Given the poor layout of the existing building and inefficient planning we estimate that a 2 storey extension of around 800m² will be required. This would create a refurbished building of approximately 1700m².

The key features of this option are as follows:

- 1. Existing building refurbished
- Proposed new building extension
- Main pathway of precinct to address existing Surf Club service area
- Ambulance access
- Traffic calming measures to reduce traffic speed and improve pedestrian safety
- Club storage located at this end of building, to allow for direct access to the beach and from the service lane.
- Existing amenities to remain
- Existing amenities to remain
 Formalise the main entry to both the Lake Ainsworth Precinct and the Surf Club
 Larger functions of the Precinct ie playground, community/market/green open space grouped within a close relationship of the entry to the existing Surf Club building encouraging a pedestrian friendly zone within the precinct
- 10. Secondary sharepaths to provide connection between Lake Ainsworth and the beach

REFURBISHED BUILDING

Based on the condition audit it is anticipated that only the main primary structure could be retained. A refurbished existing building would include the following minimum works:

- demolish and remove all existing external & internal claddings & linings
- remove roof (both layers)
- remove floor & ceilings
- remove all internal fit out

This would leave only a bare shell of existing concrete skids & the main timber portal frame structure remaining. Based on the existing condition, it is assumed that all secondary structural framing supporting ceilings & walls will be removed. Once demolition is completed a detailed inspection of the remaining revealed structure should be undertaken. The remaining structure would need to have tie downs & bracing installed in accordance with current standards.

New claddings, linings, floors, ceilings, roof & associated secondary fixings can be added to the retained structure.

We believe it is highly likely given the dilapidated condition of the structure that very little of the building will be able to be successfully salvaged and once demolition of the claddings etc commences the remaining structure will require demolition.

BUILDING EXTENSION

We anticipate that the building extension would be constructed as follows:

- concrete floor slabs to both levels
- galvanised steel structure with some secondary timber framing
- aluminium windows & doors
- timber to plasterboard partitions & ceilings to upper level
- metal deck roof
- lightweight fibre cement claddings to upper level
- any sunscreens & balustrading would be powdercoated aluminium

It should be noted that the new extension will be a better build quality than the refurbished portion of the building.



Figure 25 Option B - Concept Masterplan

3.7 OPTION B - NEW BUILDING

Provide a new 2 storey purpose built clubhouse of approximately 1500m² that incorporates a new public toilet facility. This would consolidate the 2 existing buildings into 1 combined building.

The key features of this option are as follows:

- 1. Proposed new building footprint
- 2. Create central and prominent entry that addresses the street and Precinct
- 3. Main pathway of precinct to address the new Surf Club entry
- Create breezeway to allow connectivity to the Lake Ainsworth Precinct, the Surf Club and the beach
- Ambulance access
- Patrolling members carpark
- Traffic calming measures to reduce traffic speed and improve pedestrian safety
- Club storage located at this end of building, to allow for direct access to the beach and from the service lane. Also minimises public access to the area
- Existing amenities to demolished, facilities to be incorporated in the new Surf
- 10. Public functions ie Kiosk and public toilets located on the ground floor which address both the Lake Ainsworth precinct and the beach
- 11. Vehicle connection terminated to encourage more pedestrian activity
- 12. Building position allows for more passive surveillance of Lake Ainsworth
 13. Formalise the main entry to both the Lake Ainsworth Precinct and the Surf Club
- 14. Larger functions of the Precinct ie playground, community/market/green open space grouped within a close relationship of the entry to the new Surf Club building encouraging a pedestrian friendly zone within the precinct
- 15. Secondary sharepaths to provide connection between Lake Ainsworth and the beach

We anticipate that the building extension would be constructed as follows:

- concrete floor slabs to both levels
- galvanised steel structure with some secondary timber framing
- aluminium windows & doors
- timber to plasterboard partitions & ceilings to upper level
- metal deck roof
- lightweight fibre cement claddings to upper level
- any sunscreens & balustrading would be powdercoated aluminium

3.8 CONCLUSION

It is recommended that a new 2 storey purpose built clubhouse Option B of approximately 1500m² (includes commercial activities) should be adopted by the Ballina Shire Council as the preferred redevelopment option.

Based on the condition audit, the brief provided by the stakeholders and the cost estimates, the benefits of Option B over Option A are as follows:

- Entirely new building smaller area than a refurbished building.
 A community building that is more efficiently planned specifically for the
- stakeholders and the wider community.

 Design of the new building will provide a more integrated design solution with the Lake Ainsworth Masterplan; it will enhance connectivity between caravan park/Lake Ainsworth and the beach.
- Reduced maintenance as original building removed. Prolonged building life with appropriate materials.
- More environmentally efficient in line with current environmental design
- One less building on the foreshore precinct with lesser overall footprint and impact on the dunes.
- A new building will become a showcase for the community and its 'destination' value should lead to increased financial viability.



4.1 LAKE AINSWORTH SOUTHERN FORESHORE COMMUNITY PARK PRECINCT

The following updated costing information has been prepared based on the reused concept design for the south-east corner of Lake Ainsworth indicated in this report.

Southern Foreshore Community P	ark Precinct Order of Cost 19 March 2014			
	DESCRIPTION	Quantity	Rate	Cost
Demolition	Modifications to existing road at each end to allow for staging	PC Sum		\$25,000.00
	Miscellaneous landscape demolition	PC Sum		\$15,000.00
	Subtotal			\$40,000.00
New paths	New 2.5m shared path 100 thick concrete	1420	\$150.00	\$213,000.00
	New connections to beach	92	\$100.00	\$9,200.00
	Subtotal			\$222,200.00
Structures over water	New timber boardwalk (90m long/1.8m wide)and deck	195	\$750.00	\$146,250.00
	New timber viewing platform	195	\$750.00	\$146,250.00
	Subtotal			\$292,500.00
Road works	New raised transition in front of surf club	220	\$150.00	\$33,000.00
	New raised transition at south end of Pacific Pde	109	\$150.00	\$16,350.00
	Traffic signage	5	\$250.00	\$1,250.00
	Cul-de-sac	PC Sum		\$184,560.00
	Subtotal			\$235,160.00
Landscape	Green Open Space (modifications to existing)	2500	\$15.00	\$37,500.00
	Swale	1109	\$10.00	\$11,090.00
	Miscellaneous landscaping (new trees and shrubs)	PC Sum		\$25,000.00
	Subtotal			\$73,590.00
Street Furniture and equipment	New playground, soft fall and fencing (design to cost)	PC Sum		\$65,000.00
	Exercise stations including paving	6	\$5,000.00	\$30,000.00
	BBQ including slab	4	\$9,000.00	\$36,000.00
	Bins/Seats/Bollards/way finding signage	PC Sum		\$40,000.00
	Picnic shelters including slab (proprietary shelter)	8	\$8,500.00	\$68,000.00
	Shade sail structures	3	\$8,500.00	\$25,500.00
	Subtotal			\$264,500.00
Car parking	Southern Road formalised parking (60 spaces)	1120	\$150.00	\$168,000.00
	Existing carpark extension (64 spaces - 24 existing, 40 new)	1375	\$150.00	\$206,250.00
	New parking east of Pacific Parade (8 spaces)	144	\$150.00	\$21,600.00
	New carking east side of Pacific Parade (40 spaces)	1155	\$150.00	\$173,250.00
	New parking west of Pacific Parade (14 spaces)	252	\$150.00	\$37,800.00
	Subtotal		-	\$606,900.00
Western Road	Upgrade to sealed road (approximately 1.5km x 7m wide; excluding	PC Sum		\$900,000.00
	lighting, geotechnical investigation and stormwater drainage; assuming			
	the existing subgrade is suitable)			
	Subtotal			\$900,000.00
Eastern Road	Rehabilitation following removal of road	PC Sum		\$200,000.00
	Subtotal			\$200,000.00

4.2 LENNOX HEAD SURF CLUB

The following costing information has been provided by Turner & Townsend for the Option A and Option B of the surf club.

- Option A Refurbished and extended building (\$4.1m)
 Option B New building (\$3.8m)

Please note that the m² rates used in the assessment have been based on the nature of construction that is likely for this building.

With regard to the refurbishment Option A, a reasonably high rate has been used due to the poor existing condition of the building and the extensive work required to refurbish it. In addition, to bring it up to an acceptable level and to address structural issues, Option A floor area is higher than that of Option B due to the inefficiencies of the current building and the planning limitations associated with the current structure.

The figure provided by Turner and Townsend should be considered an upper limit for Option A. If the refurbished building can be planned to within a floor area range of 1500 - 1700m² then a likely cost range for Option A would be \$3.6m - \$4.1m.



12 December 2013

Complete Urban Suite G02, 20 Lake Orr Drive Varsity Lakes QLD 4227

Level 8 Corporate Centre 23/2 Corporate Court Bundall Qld 4217

PO Box 5406 GCMC Qld 9726

Abu Dhabi

t: +61 (0) 7 5574 1966 www.turnerandtownsend.com,au

For the attention of Ben Tucker

E-mail: ben tucker@completeurban.com.au

Dear Ben

Lennox Head Surf Life Saving Club

As requested we have reviewed the two proposed options for the above named project. We have prepared a high level order of cost for each option as follows:

Option A - Refurbishment Option				Rate	Total
Asbestos removal	1	Prov s	um	\$20,000	\$20,000
Surgical stripping back of building	900	m2	x	\$30	\$27,000
Refurbishment of existing building	900	m2	×	\$2,100	\$1,890,000
New extension - 2 Storey	800	m2	x	\$2,700	\$2,160,000
GFA	1,700	m2			

Total Construction Estimate - Option A \$4,097,000

Option B - New Build Option				Rate	Total
Asbestos removal	1	. Prov s	sum	\$20,000	\$20,000
Demolition	900	m2	x	\$35	\$31,500
New building - 2 Storey	1,500	m2	×	\$2,500	\$3,750,000
GFA	1,500	m2			

Total Construction Estimate - Option B \$3,801,500

The GFA areas are based on the total building areas stated in the document 'Stage 1 Review and Consultations Report dated November 2013 - 7.1 Option A and 7.2 Option B'. As advised by yourselves these represent the Gross Floor Area (GFA) of the proposed buildings.

Adelaide Amsterdam Beging Belfast Birmingham Brisbane Bristol Bulawayo Cairns Calgary Canberra Cape Town Dona Dubai Dublin Durban Edinburgh Gaborone Gold Coast Harare Ho Chi Minh City Houston lohannesburg Kuala Lumpur Leeds Liverpool Los Angeles Madrid Manchester Maputo Melbourne Milan Moscow Nashville Newcastle New York

> Perth Polokwane

Pretoria Rome

Singapore Sydney

Teesside Tianjin

Toronto Vienna Warsaw

San Francisco Santiago Shanghai Sheffield

Turner & Townsend Pty Limited Turner & Townsend plc ABN 84 115 688 830

Please note the estimates are building only estimates and excludes external works, external services and infrastructure, paving and roads, parkland precinct, boardwalk etc.

Exclusions

- GST
- Professional Fees and Council Fees & Charges
 External Works, Parkland works and Landscaping etc
- FF&E
- Holding costs
- Escalation
- Land costs

Should you require any additional information, please do not hesitate to contact the undersigned at your convenience.

Yours faithfully

M. Damoson

Malcolm Davidson

Director - Cost Management Turner & Townsend e: goldcoast@turntown.com

F:\GOL\SUBMISSIONS\GC SUBMISSIONS L -1 JULY 2009\L99F2ZT LENNOX HEAD SURF CLUB DESIGN_COMPLETE URBAN\5000 FINAL SUBMISSION\131212 - COMPLETE URBAN 1L.DOCX



5.1 NEXT STEPS / RECOMMENDATIONS

Council to undertake stage 2 of the Scope of Professional Services outlined in RFT653 as follows:

Lake Ainsworth Masterplan

Further develop the masterplan concept for the Southern Foreshore Community Park Precinct of Lake Ainsworth precinct in conjunction with the new surf club building in order to produce an integrated solution for the precinct including further stakeholder consultation to agree on the final road configuration and access to the Department of Sport and Recreation.

Based on the information provided in this report, it is recommended that Council consider the feasibility of the long term closure of the Eastern Road due to:

- Adverse impacts on operations of the Department of Sport and Recreation.
 Current condition of Western Road and cost to upgrade.
 Cost of removal and rehabilitation of Eastern Road.

Further considerations should also be given to the following:

- If Eastern Road is retained consideration of partial access for Department of Sport and Recreation only as per Option 4 outlined in this report.
 Planning regulations around full or partial closure of the Eastern Road and
- the establishment of replacement parking particularly on the eastern side of Paradise Parade.
- Funding availability.

Lennox Head Surf Club

 Develop a detailed concept design for a new surf club building including stakeholder consultation to establish final building requirements and an agreed Functional Design Brief.



Figure 26 Next Steps / Recommendations (image courtesy of Google)









ID	Task Name	Duration	Start	Finish	2014 2015
1	LENNOX HEAD SLSC PRECINCT - PROGRAM	165 days	Mon 26/08/13	Fri 11/04/14	Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Apr May Jun Jul Aug Sep Oct Nov Dec Jan Apr May Jun Jul Aug Sep Oct Apr Apr May Apr
2	STAGE 1 - REVIEW and CONSULTATION	159 days	Tue 27/08/13	Fri 04/04/14	
3	Tender awarded / appoint consultant	0 days	Tue 27/08/13	Tue 27/08/13	♦ 27/08
	Start up meeting with Council	1 day	Mon 09/09/13	Mon 09/09/13	
4	, ,		Wed 02/10/13	Wed 02/10/13	
5	Stakeholder workshop	1 day			
6	Site visit	1 day	Tue 08/10/13	Tue 08/10/13	
7	Obtian and review project information	10 days	Wed 09/10/13	Tue 22/10/13	
8	Prepare Stage 1 report	105 days	Wed 23/10/13	Tue 18/03/14	
9	Council review and signoff	10 days	Mon 24/03/14	Fri 04/04/14	
10	STAGE 2 - BUILDING and PRECINCT CONCEPT DESIGN	56 days	Mon 07/04/14	Mon 23/06/14	
11	Detailed project briefing with stakeholders	5 days	Mon 07/04/14	Fri 11/04/14	
12	Finalise room data sheets and area schedule	5 days	Mon 14/04/14	Fri 18/04/14	
13	Council/stakeholder signoff on RDS and area schedule	10 days	Mon 21/04/14	Fri 02/05/14	
14	Prepare preferred concept design of the building and precinct	10 days	Mon 05/05/14	Fri 16/05/14	
15	Prepare cost estimates	5 days	Mon 19/05/14	Fri 23/05/14	
16	Issue to Council for comment and feedback	5 days	Mon 26/05/14	Fri 30/05/14	
17	Stakeholder consultation concept presentation	1 day	Mon 02/06/14	Mon 02/06/14	
18	Finalise concept design report	10 days	Tue 03/06/14	Mon 16/06/14	
19	Council and stakeholder review and signoff	5 days	Tue 17/06/14	Mon 23/06/14	
20	STAGE 3 - DESIGN DEVELOPMENT and PLANNING APPROVALS	90 days	Tue 24/06/14	Mon 27/10/14	
21	Review, refine and develop concept plans in consultation with Council and stakeholders	10 days	Tue 24/06/14	Mon 07/07/14	
22	Prepare specialist reports and DA lodgement package.	15 days	Tue 08/07/14	Mon 28/07/14	
23	BSC review and approval of Developed Design / DA package	5 days	Tue 29/07/14	Mon 04/08/14	
24	Lodge DA	0 days	Mon 04/08/14	Mon 04/08/14	₹04/08
25	Development approval process (Estimated 12 weeks)	60 days	Tue 05/08/14	Mon 27/10/14	
26	COUNCIL FUNDING	90 days	Tue 24/06/14	Mon 27/10/14	
27	STAGE 4 - DETAILED DESIGN and DOCUMENTATION	60 days	Tue 28/10/14	Mon 19/01/15	
28	Prepare drawings and specifications for tender	30 days	Tue 28/10/14	Mon 08/12/14	
29	Prepare QS pretender estimate	10 days	Tue 25/11/14	Mon 08/12/14	
30	BSC Review and approval of tender documentation	5 days	Tue 09/12/14	Mon 15/12/14	
31	Lodge Construction certificate application	0 days	Mon 22/12/14	Mon 22/12/14	22/12
32	Construction certificate process (Estimated 4 weeks)	20 days	Tue 23/12/14	Mon 19/01/15	
33	STAGE 5 - TENDER PHASE SERVICES	218 days	Tue 20/01/15	Thu 19/11/15	
34	Prepare tender documentation	5 days	Tue 20/01/15	Mon 26/01/15	
35	Tender period	20 days	Tue 27/01/15	Mon 23/02/15	
36	Tender assessment and negotiation	15 days	Tue 24/02/15	Mon 16/03/15	
37	Council Sign off and Award contract	18 days	Tue 17/03/15	Thu 09/04/15	
38	Appoint contractor	0 days	Thu 09/04/15	Thu 09/04/15	09/04
	I and the second		Fri 10/04/15	Thu 19/11/15	



APPENDIX A



Page 1



Page 2







Page 4

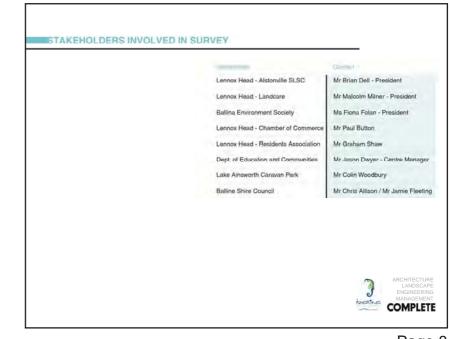
COMPLETE COMPANY OVERVIEW COLLAROY SURF CLUE



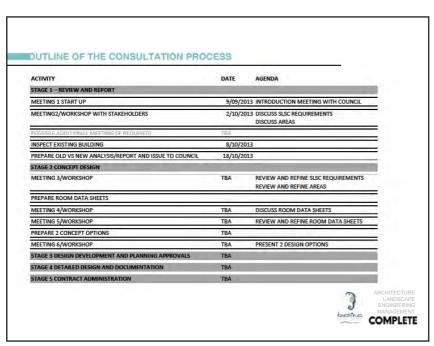
COMPLETE

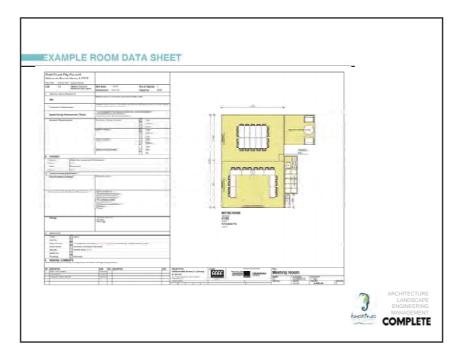


Page 7



Page 8



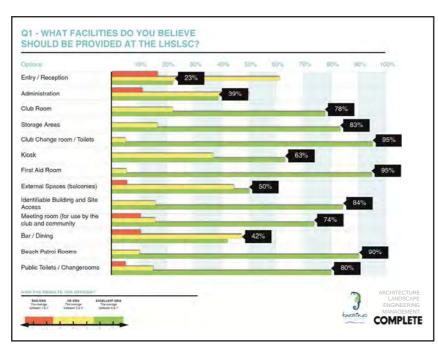


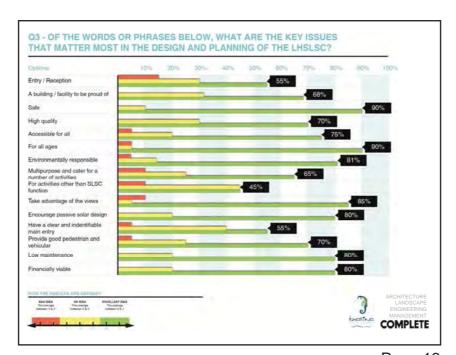
COMMUNITY GROUPS SURVEY COMPLETE

Page 9

Page 10

Page 11





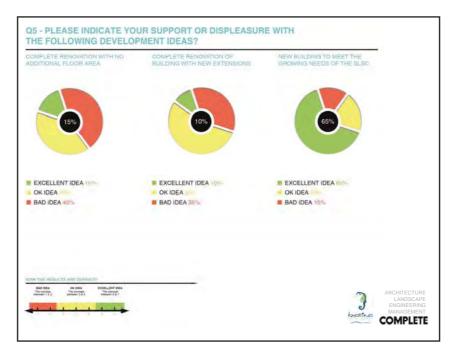
Q4 - WHAT OTHER FEATURES WOULD YOU LIKE TO SEE DEVELOPED IN A FUTURE LHSLSC? Outdoor decks / terrscer Admin / office functions SACTES IN IDE. DESCRIPTION TO THE OWNER THE TRANSPORT THE PROPERTY THE COMPLETE

Page 12

Page 13

Page 14

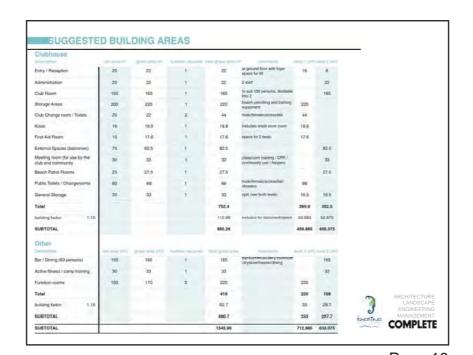




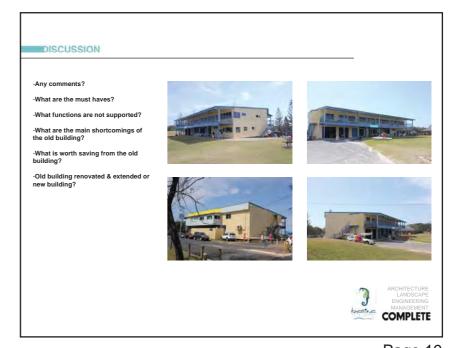
Page 16

LIST OF SLSC REQUIREMENTS BASED ON SURVEY OUTCOMES Clubhouse Entry / Reception Club Room Storage Areas Club Change room / Toilets First Aid Room Meeting room (for use by the club and community) Beach Patrol Rooms Public Toilets / Changerooms Other Bar / Dining (60 persons) Active fitness / comp training Function rooms COMPLETE

Page 17







Page 19

What facilities do you believe si Head Surf Life Saving Club (LHS)			ovideo	d at th	e Len	nox	
	Really I	Bad Idea-		ОК		Excell	ent Ide
Entry / Reception	1		3	4	5	6	7
Administration	1	2	3	4		6	7
Club Room	1	2	3	4	•	6	7
Storage Areas	1	2	3	4	5	•	7
Club Change room / Toilets	1	2	3	4	5	•	7
Kiosk	1	2	•	4	5	6	7
First Aid Room	1	2	3	4	5		7
External Spaces	1	2	3	•	5	6	7
Building and Site Access	1	2	3	4	5	•	7
Meeting rooms (for use by the club and the community)	1	2	3	4	5	•	7
Bar / Dining	1	2	•	4	5	6	7
Beach Patrol Rooms	1	2	3	4	5		7
Public Toilets / Changerooms	1	2	3	4	•	6	7
What are the specific issues or of LHSLSC?							
Of the words or phrases below, in the design and planning of the desig	he LH		e key	issues oĸ	that i		r mo:
Appealing / Street Presence	1	2	•	4	5	6	7
A building / facility to be proud of	1	2	3		5	6	7
Safe	1	2	3	4	•	6	7
High quality	1	2	3		5	6	7
Accessible for all	1	2	3	4	•	6	7
For all ages	1	2	3	4	5	•	7
Environmentally responsible	1	2	3	4	5	•	7
Multipurpose and cater for a number of activities	1	2	3	4	5	•	7
For activities other than SLSC functions	1	2	3	4	•	6	7
Take advantage of the views	1	2	3	4	5		7

Encourage passive solar design Have a clear and identifiable main entry Provide good pedestrian and vehicular access Low maintenance Financially viable

What other features would you like to see developed in a future LHSLSC? Please note that the ideas listed in this question are by no means exhaustive of the possibilities being considered, nor are any of them guaranteed to be pursued - we are simply seeking feedback.

	Really E	Bad Idea-		ОК		Excell	lent Ide
Space for club functions	1	2	3	4	•	6	7
Space for club meetings	1	2	3	4		6	7
Space for general membership to meet and socialise	1	2	3	4	•	6	7
Space to showcase and store club achievements and honour boards	1	2	3	4		6	7
Facilities for the prep of food - commercial and smaller functions	1	2	3	•	5	6	7
Kiosk (to service general beach going community)	1	2	•	4	5	6	7
BBQ spaces	1	2	3	4		6	7
Outdoor decks / terraces	1	2	3	•	5	6	7
Areas for active fitness and comp.	1	2	•	4	5	6	7
Facilities that can be used by a variety of community groups	1	2	3	4		6	7
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	3	4	•	6	7
Support facilities for surf carnival activities	1	2	3	4	•	6	7
Area for members on duty during the course of the day	1	2	3	•	5	6	7
Admin / office functions	1	2	3	4		6	7
General storage of Clubhouse consumables etc	1	2	3	4	•	6	7
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	4		6	7
Public amenities and change rooms	1	2	3	•	5	6	7
Open areas for training, preparation for social and sporting activities	1	2	3	4	•	6	7
OTHER]						
5. Please indicate your support o development ideas?	r disple	easure	with	the fo	llowir	ng	
Constitution of the second state of the second		Bad Idea-		OK		Excell	lent Ide
Complete renovation with no additional floor area		2	3	4	5	6	7
Complete renovation of building with new extensions for further accommodation		2	3	4	5	6	7
New building to meet the growing needs of the Surf Club	1	2	3	4	5	6	
OTHER							

APPENDIX B

Neighbouring surf club: Ballina Lighthouse	and Lismore SESC
LIKE	DISLIKE
Neighbouring surf club (please name):	
LIKE	DISLIKE
7. Please provide any further comm	nents you may have.







Start Auto-	What facilities do you believe sh Head Surf Life Saving Club (LHS	hould	be pr	ovide	d at t	he Le	rinox		_		4.	What other features would you Please note that the ideas listed	in th	s ques	stion a	are by	no m	eans		SC?
Special formation		limally 8	od litii		- KK		Ex	cellens	idea			exhaustive of the possibilities b guaranteed to be pursued - we	eing o	onside mply s	ered, i eekin	nor ar g feet	e any iback	of the	m	
Cub River Transport	Entry / Reception	1.	2	3	4	5	6		7				Really	lid idea		-00		Extra	ent lides	SCP
Strategy Annex 1 2 3 4 5 6 7	Administration	1.	2	3	4	5	6		2			Space for club functions	1	2	3	4	5	6	(7)	5
Colin Change from 1 fortists 1 2 3 4 5 6 7	Club Room	1.	2	3	4	5	6	(7			Space for club meetings	1	2	3	4	5	6	0	ā
Cold Change from From From 1 2 3 4 5 6 7	Storage Areas	1	2	3	4	5	6	1	7)		Spac		1	2	3	4	5	(6)	7	. ·
Note	Club Change room / Toilets	1	2	3	4	5	6	P	7)			pace to showcase and store club	1	2	3	4	5	6	(7)	5
Poster of Additions	Krosk	1	2	3	4	15	Ve	5	7			Facilities for the prep of food-	1	2	3	4	(5)	6	7	ก็
External Spaces 1 2 3 4 5 6 7	First Aid Room	1	Ź	3	4	15	16	7	7)			k (to service general beach going	1	2	3	4	5	6	7	<u>, </u>
Building and Size Acress 1 2 3 4 5 6 7	External Spaces	1	2	3	4	15	1	5 8	7		-		1	2	3	4	5	6	771	3
Negation with classify five allowing 1 2 3 4 5 6 7			2	3	1 4	15	7	5	7		-		1	2	2	4	5	6	6	2
The contemplate The contem			2						7		A	A District State of the Control of t	H	2	3	4	2		2	4
Seach Professions 1 2 3 4 5 6 7	the community)	닏	-2	13	10	75		7	-			training	-	2	3	4	3	0	0	2
## Palacitation Changeroom 2 3 4 5 6 7	Bar / Dining	1	2	3	10			5	7			community groups	1	2	3	4	5	6	1	
April Admin Affective Affective Affective Affective Affective Affective Affective Affective After Affective After Afte	Beach Patrol Rooms	1	2	3	4	5		5	7)		. 0	PR demonstrations and practise)	1	2	3	4	5	6	7	2
Security		1	2	3	4	5		5)	7			activities	1	2	3	4	5	6	0	2
Advantage of the versor phrases below, what are the key itsues that matter most in the design and planning of the LHSLSC! Solid properties and planning of the LHSLSC! Indicate the provided 1 2 3 4 5 6 7 Appealing 5 street Provence 1 2 3 4 5 6 7 Abuilding 1 facility to the provided 1 2 3 4 5 6 7 Abuilding 1 facility to the provided 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5								ent.		TE MARIE TIDO NAMEDI	Are		1	2	3	4	5	6	0	2 .
General storage of Cultures Indicases Indices what are the keys wh	IS TOO SMALL TO	H	30	SE	PA	711	62	CU	30	& MEMBERS			1	2	3	4	5	6	0	2
Storage and maintenance of bracks below, what are the key issues that matter most in the design and planning of the UHS.CC. See	EQUIPMENT.									4		General storage of Clubhouse consumables etc	1	2	3	4	5	6	0	2
Public amerities and change rooms 1 2 3 4 5 6 7	Of the words or phrases halow	what	are t	he ke	vissu	es th	at ma	tterr	nost			orage and maintenance of beach	1	2	3	4	5	6	(7)	7
Appealing / Street Prosence 1 2 3 4 5 6 7 A building / Recitive to be proud of 1 2 3 4 5 6 7 Building / Recitive to be proud of 1 2 3 4 5 6 7 High quality 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 Environmentally responsible 1 2 3 4 5 6 7 Multipurpose after for a number of 1 2 3 4 5 6 7 Environmentally responsible 1 2 3 4 5 6 7 To activities ofter than \$1.55 (inctions) 1 2 3 4 5 6 7 Take advantage of the views 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage passive solar design 1 2 3 4 5 6 7 The advantage of the views 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the views 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the views solar design 1 2 3 4 5 6 7 The advantage of the view solar design 1 2 3 4 5 6 7 The a					y 1336	.,	111111111111111111111111111111111111111				-		1	2	3	4	5	6	7	\bar{n}
A building / facility to be proud of 1 2 3 4 5 6 7 Safe		Really	Blad lide	1	1	7	70	NOTIFE TO	Idea		Оре		1	2	3	4	5	6	17	5
A building / facility to be proud of 2 3 4 5 6 7 High quality 1 2 3 4 5 6 7 Accessible for all 1 2 3 4 5 6 7 For all ages 1 2 3 4 5 6 7 Environmentally responsible 1 2 3 4 5 6 7 Environmentally responsible 1 2 3 4 5 6 7 Multipurpose and cater for a number of 1 2 3 4 5 6 7 To activities other than SLSC functions 1 2 3 4 5 6 7 Take advantage of the views 1 2 3 4 5 6 7 Take advantage of the views 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Though good pedestrian and venicular 1 2 3 4 5 6 7 Throwde good pedestrian and venicular 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Throwde good pedestrian and venicular 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Throwde good pedestrian and venicular 1 2 3 4 5 6 7 Throwde good pedestrian and venicular 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Throwde good pedestrian and venicular 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Throwde good pedestrian and venicular 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Throwde good pedestrian and venicular 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Throwde good pedestrian and venicular 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Throwde good pedestrian and venicular 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Encourage passive solar design	Appealing / Street Presence	1	2	3	4	1 5	5	6)	7								_الــــــــــــــــــــــــــــــــــــ	112		2
High quality	A building / facility to be proud of	1	2	3	4		5 (6	7			OTHER_	1							
Accessible for all 1 2 3 4 5 6 7 Environmentally responsible 1 2 3 4 5 6 7 Environmentally responsible 1 2 3 4 5 6 7 Multipurpose and cater for a number of 1 2 3 4 5 6 7 For activities other than SLSC functions 1 2 3 4 5 6 7 Take advantage of the views 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Have a clear and identifiable main entry 1 2 3 4 5 6 7 Have a clear and identifiable main entry 1 2 3 4 5 6 7 Low maintenance 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enrounded predestrian and vehicular 1 2 3 4 5 6 7 Enr	Safe	1	2	3	4	1	5	6	7											
For all ages 1 1 2 3 4 5 6 7 Environmentally responsible 1 2 3 4 5 6 7 Multipurpose and cater for a number of activities of the views 1 2 3 4 5 6 7 Take advantage of the views 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Have a clear and identifiable main entry 1 2 3 4 5 6 7 Fronde good pedestrian and vehicular access. Low maintenance 1 2 3 4 5 6 7 Financially viable 1 2 3 4 5 6 7 COMPLETE	High quality	.1	2	3	4	1	5	6	7											
Environmentally responsible 1 2 3 4 5 6 7 Environmentally responsible 1 2 3 4 5 6 7 Multipurpose and cater for a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of the riter of a number of a cutivities of a cutivities of the riter of a number of a cutivities of a cutivi	Accessible for all	1	2	3	14	1 3	5 (6)	7		5.		r disp	leasur	e with	the f	allow	ing		
Multipurpose and cater for a number of 1 2 3 4 5 6 7 For activities other than SLSC functions 1 2 3 4 5 6 7 Take advantage of the views 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Have a clear and identifiable main entry 1 2 3 4 5 6 7 Have a clear and identifiable main entry 1 2 3 4 5 6 7 Frovide good pedestrian and vehicular 1 2 3 4 5 6 7 Low maintenance 1 2 3 4 5 6 7 Financially viable 1 2 3 4 5 6 7 COMP COMP COMP COMP COMP COMP COMP Complete renovation of building vittin ew 1 2 3 4 5 6 7 Rew building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing 1 2 3 4 5 6 7 New building to meet the growing to meet the growing to meet the growing to me	For all ages	1	2	3	1	1 3	5	6	7)			development ideas?	Paul I	y Said Idio		OK.		Entr	ident id:	idea •
Multipurpose and cater for a number of activities activities 1 2 3 4 5 6 7 For activities other than SLSC functions 1 2 3 4 5 6 7 Take advantage of the views 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Have a clear and identifiable main entry 1 2 3 4 5 6 7 Have a clear and identifiable main entry 1 2 3 4 5 6 7 Frovide good pedestrian and vehicular 1 2 3 4 5 6 7 Low maintenance 1 2 3 4 5 6 7 Encourage passive value of the surface	Environmentally responsible	1	2	13	1	TI.	5 (6	7		Con		7	1/2	1 3	1 4	1 5	6	7	7
For activities other than SLSC functions 1 2 3 4 5 6 7 Take advantage of the views 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Have a clear and identifiable main entry 1 2 3 4 5 6 7 Provide good pedestrian and vehicular 1 2 3 4 5 6 7 Low maintenance 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Wew building to meet the growing 1 2 3 4 5 6 7 IHE EXISTINUA BUILDING IS UNDER STORD. THERE AND 2 CONTAINED S. FOR CLUB & REWATE GOVIPMENT, ON THE POORPATH B 2 OR 3 SURF SORTS AT MEMBERS HUMES, ANY NEW Access BUILDING OR RENOVATION NEEDS TO BE ABLE TO ACCOMMIND ATE THIS EQUIPMENT + ALIGN FUN THE FUTURE ARRIVATE GOVIPMENT + ALIGN FUN THE FUTURE ARRIVATE GOVIPMENT + ALIGN FUN THE FUTURE ARRIVATE CLUB MEMBERS HEAD & THEREFORE OTHER	Multipurpose and cater for a number of	1	1/2	13			5	6	7			plete renovation of building with new	7		1 3		1 5	16	15	7
Take advantage of the views 1 2 3 4 5 6 7 Encourage passive solar design 1 2 3 4 5 6 7 Have a clear and identifiable main entry 1 2 3 4 5 6 7 Provide good pedestrian and vehicular 1 2 3 4 5 6 7 Low maintenance 1 2 3 4 5 6 7 Low maintenance 1 2 3 4 5 6 7 OTHER Take advantage of the views 1 2 3 4 5 6 7 THE EXIST HOW BUILDING IS UNDER STORED. THERE ARE TO BUILDING IS UNDER STORED AND ACCESS. ANY NEW ACCESS. ANY NEW ACCESS. ANY NEW ACCESS. ANY NEW ACCESS. TO BE ABLE TO ACCOMMUDATE THIS EQUIPMENT + ALIGN FUN THE FUTURE AREA IN THE FUTURE AREA IN THEREFORE SUPLE CLUB MEMBERS HEAD & THEREFORE SUPLE CLUB MEMBERS HEAD & THEREFORE SUPLE CLUB MEMBERS HEAD & THEREFORE		1	15	1 3	1		5 /		7				1	1 2	12	117	110	10	6	5
Encourage passive solar design 1 2 3 4 5 6 7 Have a clear and identifiable main entry 1 2 3 4 5 6 7 Provide good pedestrian and vehicular 1 2 3 4 5 6 7 Low maintenance 1 2 3 4 5 6 7 Financially viable 1 2 3 4 5 6 7 OTHER THE EXISTIBLE BUILDING IS UNDER STORED. THERE ARE SOUTHWATE GOULPMONT, ON THE POSTPATH BUILDING OR RENOVATION NEEDS TO BE ABLE TO ACCOMMUDATE THIS EQUIPMENT + ALLOW FUN THE FUTURE GRUND ATTE THIS EQUIPMENT + ALLOW FUN THE FUTURE GRUND ATTE THIS EQUIPMENT HERO & THEREFORE SUPLE CLUB MAMBGRISHIP. COMPLETE					1				3		-			1 2] 3	4	3	٥		2
Have a clear and identifiable main entry 1 2 3 4 5 6 7 Provide good pedestrian and verticular 1 2 3 4 5 6 7 Low maintenance 1 2 3 4 5 6 7 Contain the state of		-		1 3			2 [9									- 12		time one a
Frovide good pedestrian and vehicular 1 2 3 4 5 6 7 Low maintenance 1 2 3 4 5 6 7 Emancially viable 1 2 3 4 5 6 7 OTHER From the good pedestrian and vehicular 1 2 3 4 5 6 7 BUILDING OR RENOVATION NEEDS TO BE ABLE TO ACCOMMUNICATE THIS EQUIPMENT + ALIGN FUR THE FUTURE GROWTH OF LENNOW HEAD & THEREFORE SUPER CLUB MEMBERSHIP. GOMPLETE	Encourage passive solar design	1	2	3	ĮĽ.	1	5	6	7		11	HE EXISTING BULL	101	NY	1 0	20 (JIVI	761	->	ALLEGO HELLE THE Z
DUILDING OR RENOVATION NEEDS TO BE ABLE TO ACCOMMUDATE THIS EQUIPMENT + ALIGN FOR THE FUTURE GROWTH OF LENNOX HEAD & THEREFORE SUPLE CLUB MEMBERSHIP. 3 COMPLETE	The case of the ca	1	2	3	L	4	5	6)	7		d	ANTINOUS, FOR	L.	273	1	पदा। कि	m	M	$2 \circ$	DOLLING OF THE POSITIVE
ACCOMMODATE THIS GOVERNMENT + ARION FOR THE FUTURE GROWTH OF LETVICE HEAD & THEREFORE OTHER 3 COMPLETE		1	2	3	1	4	5	6)	7		9									
THERE. THERE POWE SURF CLUB MEMBETSHIP. COMPLETE	Low maintenance	1	2	3		4	5	6	9		131	SILUING OIL KE	40	VIT	7	1	10	200	130	THE
3 COMP SURLE CLUB MOMBGRISHIP. 3 COMPLETE	Financially viable	1	2	3		4	5	6	7											
COMPLETE	OTHER	1								_									*	Menu a mercerolice
		-							_	COMP	5	WILL CLUIS M	GIA	DC	10)	HI	۲.			COMPLETE
									=	baha										

6. From the neighbouring	Surf Club facilities, please list which featur	res you
like or dislike about the	facility?	
Neighbouring surf club: Ballina Li	ghthouse and Lismore SLSC	
LIKE	DISLIKE	
I HAVE NO	I INSPECTED THIS	. BUILDING.
Neighbouring surf club (please n	ame):	
LIKE	DISLIKE	
	ther comments you may have.	TSGANCH WHAT THE
		IS THERE IS A 814 DIVIDE
		1550G. THE CURRUNT
		RATS & NOT CATERINA
	D 1110	
FIM. ALL SE	ATTIONS OF THE	CLUB FAIRLY THORIFFORM
		CLUB FATIRLY THEREFORE
I DO NOT BE	BLIEVE THE SUMP	CLUB FAIRLY, THEREFORE CLUB COMMITTEE UILL REFLECT WHAT

COMPLETE

What facilities do you believe should be provided at the Lennox $\,$ Head Surf Life Saving Club (LHSLSC) ?

riedu Suri Elle Savilig Club (Eri.		Really Bad IdeaExc										
Entry / Reception	1	2	3	4	5	6						
Administration	1	2	3	4	5	6						
Club Room	1	2	3	4	5	6	•					
Storage Areas	1	2	3	4	5	6						
Club Change room / Toilets	1	2	3	4	5	6						
Kiosk	1	2	3	4	5	6						
First Aid Room	1	2	3	4	5	6						
External Spaces	1	2	3	4	5	6						
Building and Site Access	1	2	3	4	5	6	•					
Meeting rooms (for use by the club and the community)	1	2	3	4	5	6	•					
Bar / Dining	1	2	3	4	5	6						
Beach Patrol Rooms	1	2	3	4	5	6						
Public Toilets / Changerooms	1	2	3	4	5	6						

What are the specific issues or dislikes you have about the current LHSLSC?

The existing LHSLSC is very old and has very antiquated facilities

Of the words or phrases below, what are the key issues that matter most in the design and planning of the LHSLSC?

in the design and planning or t	He LH.	SL3C:					
	Really E	Bad Idea-		ОК		Excell	ent Idea
Appealing / Street Presence	1	2	3	4	5	6	•
A building / facility to be proud of	1	2	3	4	5	6	•
Safe	1	2	3	4	5	6	•
High quality	1	2	3	4	5	6	•
Accessible for all	1	2	3	4	5	6	•
For all ages	1	2	3	4	5	6	•
Environmentally responsible	1	2	3	4	5	6	•
Multipurpose and cater for a number of activities	1	2	3	4	5	6	•
For activities other than SLSC functions	1	2	3	4	5	6	•
Take advantage of the views	1	2	3	4	5	6	•
Encourage passive solar design	1	2	3	4	5		7
Have a clear and identifiable main entry	1	2	3	4	5	6	•
Provide good pedestrian and vehicular access	1	2	3	4	5	6	•
Low maintenance	1	2	3	4	5	6	•
Financially viable	1	2	3	4	5		7
OTHER							

It is very important that we get a new building as soon as possible rather than

What other features would you like to see developed in a future LHSLSC? Please note that the ideas listed in this question are by no means exhaustive of the possibilities being considered, nor are any of them guaranteed to be pursued - we are simply seeking feedback.

	Really E	ad Idea-		ОК		Excellent Idea	
Space for club functions	1	1 2 3		3 4 5		6	
Space for club meetings	1	2	3	4	5	6	
Space for general membership to meet and socialise	1	2	3	4	5	6	•
Space to showcase and store club achievements and honour boards	1	2	3	4	5	6	
Facilities for the prep of food - commercial and smaller functions	1	2	3	4	5	6	•
Kiosk (to service general beach going community)	1	2	3	4	5	6	
BBQ spaces	1	2	3	4	5	6	
Outdoor decks / terraces	1	2	3	4	5	6	
Areas for active fitness and comp. training	1	2	3	4	5	•	7
Facilities that can be used by a variety of community groups	1	2	3	4	5	•	7
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	3	4	5	6	•
Support facilities for surf carnival activities	1	2	3	4	5	6	
Area for members on duty during the course of the day	1	2	3	4	5	6	
Admin / office functions	1	2	3	4	5	6	
General storage of Clubhouse consumables etc	1	2	3	4	5	6	
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	4	5	6	•
Public amenities and change rooms	1	2	3	4	5	6	•
Open areas for training, preparation for social and sporting activities	1	2	3	4	5	6	•
OTHER							

Please indicate your support or displeasure with the following $\label{eq:pleasure} % \[\frac{1}{2} \left(\frac{1}{2} \right) = \frac{1}{2} \left(\frac$ development ideas?

	Really	Bad Idea-		OK		Excell	ent Id
Complete renovation with no additional floor area	1	2	3	4	5	6	7
Complete renovation of building with new extensions for further accommodation	1	2	3	4	5	6	7
New building to meet the growing needs of the Surf Club	1	2	3	4	5	6	
OTHER							

Lennox Head needs a complete expanded, modern and well designed new b

The resident's of Lennox Head pay very high rates and we need a facility tha

6.	From the neighbouring Surf Club facilities, please list which features yo
	like or dislike about the facility?

LIKE	DISLIKE
Modern building with up to date facilit	
Neighbouring surf club (please name):	
LIKE	DISLIKE
Broadbeach and all Queensland Surf	
Diodubeach and all Queensiand 50h	
 Please provide any further comments 	you may have.







What facilities do you believe should be provided at the Lennox Head Surf Life Saving Club (LHS<u>LSC</u>) ?

	Really E	Bad Idea-		OK		Excellent Ide		
Entry / Reception	1	2	3	4	5	6	•	
Administration	1	2	3	4	5	6	•	
Club Room	1	2	3	4	5	6	•	
Storage Areas	1	2	3	4	5	6	•	
Club Change room / Toilets	1	2	3	4	5	6	•	
Kiosk	1	2	3	4	5	6	•	
First Aid Room	1	2	3	4	5	6	•	
External Spaces	1	2	3	4	5	6	•	
Building and Site Access	1	2	3	4	5	6	•	
Meeting rooms (for use by the club and the community)	1	2	3	4	5	6	•	
Bar / Dining	1	2	3	4	5	6	•	
Beach Patrol Rooms	1	2	3	4	5	6	•	
Public Toilets / Changerooms	1	2	3	4	5	6	•	

What are the specific issues or dislikes you have about the current LHSLSC?

IT IS OLD AND OUTDATED AND A WASTE OF A PRIME SITE. A NEW BU

Of the words or phrases below, what are the key issues that matter most

in the design and planning of the LHSLSC?										
	Really E	ad Idea-		ОК		Excell	ent Ide			
Appealing / Street Presence	1	2	3	4	5	6	•			
A building / facility to be proud of	1	2	3	4	5	6	•			
Safe	1	2	3	4	5	6	•			
High quality	1	2	3	4	5	6	•			
Accessible for all	1	2	3	4	5	6	•			
For all ages	1	2	3	4	5	6	•			
Environmentally responsible	1	2	3	•	5	6	7			
Multipurpose and cater for a number of activities	1	2	3	•	5	6	7			
For activities other than SLSC functions	1	2	3	•	5	6	7			
Take advantage of the views	1	2	3	4	5	6	•			
Encourage passive solar design	1	2	3	•	5	6	7			
Have a clear and identifiable main entry	1	2	3	4	5	6	•			
Provide good pedestrian and vehicular access	1	2	3	4	5	•	7			
Low maintenance	1	2	3	•	5	6	7			
Financially viable	1	2	3	4	5	6	•			
OTHER										

What other features would you like to see developed in a future LHSLSC? Please note that the ideas listed in this question are by no means exhaustive of the possibilities being considered, nor are any of them guaranteed to be pursued - we are simply seeking feedback.

	Really I	Bad Idea-		ОК		Excell	lent Idea
Space for club functions	1	2	3	4	5	6	•
Space for club meetings	1	2	3	4	5	6	•
Space for general membership to meet and socialise	1	2	3	4	5	6	•
Space to showcase and store club achievements and honour boards	1	2	3	4	5	6	
Facilities for the prep of food - commercial and smaller functions	1	2	3	4	5	6	•
Kiosk (to service general beach going community)	1	2	3	4	5	6	
BBQ spaces	1	2	3	•	5	6	7
Outdoor decks / terraces	1	2	3	4	5	•	7
Areas for active fitness and comp. training	1	2	3	4	5		7
Facilities that can be used by a variety of community groups	1	2	3	4	5	•	7
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	3	4	5	6	
Support facilities for surf carnival activities	1	2	3	4	5	6	
Area for members on duty during the course of the day	1	2	3	4	5	6	•
Admin / office functions	1	2	3	4	5	6	
General storage of Clubhouse consumables etc	1	2	3	4	5	6	
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	4	5	6	
Public amenities and change rooms	1	2	3	4	5	6	•
Open areas for training, preparation for social and sporting activities	1	2	3	4	5	6	•
OTHER							

Please indicate your support or displeasure with the following $\label{eq:pleasure} % \begin{center} \begin{ce$ development ideas?

	Really	Bad Idea		ОК		Excellen		
Complete renovation with no additional floor area	•	2	3	4	5	6	7	
Complete renovation of building with new extensions for further accommodation	•	2	3	4	5	6	7	
New building to meet the growing needs of the Surf Club	1	2	3	4	5	6		
OTHER								

From the neighbouring Surf Club facilities, please list which features you like or dislike about the facility?

	LIKE		DISLIKE	
Neighbouring	surf club (please nan	ne):		
	LIKE		DISLIKE	
7. Plea	se provide any furthe	er comme	nts you may have.	
	OULD TAKE THE L		O AIM TO BE LIKE THE NUME N QUEENSLAND	RO

1	
Jallina	COMPLETE
_	





What facilities do you believe should be provided at the Lennox Head Surf Life Saving Club (LHSLSC)?

Head Surf Life Saving Club (LHS	<u> (DC)</u>	<u> </u>							
	Really Bad IdeaOKExcellent Ide								
Entry / Reception	1	•	3	4	5	6	7		
Administration	1	•	3	4	5	6	7		
Club Room	1	2	3	4	5	•	7		
Storage Areas	1	2	3	4	5	6	•		
Club Change room / Toilets	1	2	3	4	5	6	•		
Kiosk	1	2	3	4	5	6	•		
First Aid Room	1	2	3	4	5	6	•		
External Spaces	1	2	3	4	5	6	•		
Building and Site Access	1	2	3	4	5	6	•		
Meeting rooms (for use by the club and the community)	•	2	3	4	5	6	7		
Bar / Dining	1	2	3	4	5	6	•		
Beach Patrol Rooms	1	2	3	4	5	6	•		
Public Toilets / Changerooms	1	2	3	4	5	6	•		
2 What are the specific issues or a	مانادة		h a	.barrt	+6-6-				

What are the specific issues or dislikes you have about the current LHSLSC?

Not very good for functions, doesn't utilise the location

Of the words or phrases below, what are the key issues that matter most in the design and planning of the LHSLSC?

in the design and planning of the Erisese:											
	Really I	Bad Idea-		OK	-OKExcellent l						
Appealing / Street Presence	•	2	3	4	5	6	7				
A building / facility to be proud of	1	2	3	4	5	6	•				
Safe	1	2	3	4	5	6	•				
High quality	1	2	3	4	5	6	•				
Accessible for all	1	2	3	4	5	6					
For all ages	1	2	3	4	5	6	•				
Environmentally responsible	1	2	3	4	5	6	•				
Multipurpose and cater for a number of activities	1	2	•	4	5	6	7				
For activities other than SLSC functions	1	2	3	4	5	6	•				
Take advantage of the views	1	2	3	4	5	6					
Encourage passive solar design	1	2	3	4	5	6	•				
Have a clear and identifiable main entry		2	3	4	5	6	7				
Provide good pedestrian and vehicular access		2	3	4	5	6	7				
Low maintenance	1	2	3	4	5	6					
Financially viable	1	2	3	4	5	6	•				
OTHER											

LHSLSC should also provide some history to the town and the LHSLSC through the way it is modelled, furnished and decorated. It should be minimal in its furnishings, with the main empahasis on functionality

What other features would you like to see developed in a future LHSLSC? Please note that the ideas listed in this question are by no means exhaustive of the possibilities being considered, nor are any of them guaranteed to be pursued - we are simply seeking feedback.

	Really	Bad Idea		OK		Excell	ent Idea
Space for club functions	•	2	3	4	5	6	7
Space for club meetings	•	2	3	4	5	6	7
Space for general membership to meet and socialise	1	2	3	4		6	7
Space to showcase and store club achievements and honour boards	1	2	3	4	5	6	
Facilities for the prep of food - commercial and smaller functions	1	2	3	4	5	6	
Kiosk (to service general beach going community)	1	2	3	4	5	6	
BBQ spaces	1	2	3		5	6	7
Outdoor decks / terraces	1	2	3	4	5	6	
Areas for active fitness and comp. training	1	2	3		5	6	7
Facilities that can be used by a variety of community groups	1	2		4	5	6	7
Classroom training spaces (theory and CPR demonstrations and practise)	•	2	3	4	5	6	7
Support facilities for surf carnival activities	1	2	3	4	•		7
Area for members on duty during the course of the day	1	2		4	5	6	7
Admin / office functions		2	3	4	5	6	7
General storage of Clubhouse consumables etc	1	2	3		5	6	7
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	4	5	6	•
Public amenities and change rooms	•	2	3	4	5	6	7
Open areas for training, preparation for social and sporting activities	1	2	3	4	5	6	•
OTHER							

The entire club space needs to be very multi purpose in its design.

All areas should be open but be able to be shut off if needed for a variety of different used. This should be a wedding venue and able to be opened out with kitchen facilities

Please indicate your support or displeasure with the following $\label{eq:pleasure} % \[\begin{array}{c} \left(\frac{1}{2} - \frac{1}{2} - \frac{1}{2} \right) \\ \left(\frac{1}{2} - \frac{$ development ideas?

		Really E	ad Idea		ОК		Excelle	ent Idea
Complete renovation with floor area	n no additional		2	3	4	5	6	7
Complete renovation of bu extensions for further acc			2	3	4	5	6	•
New building to meet t needs of the Sur		1	2	3	4	5	6	•
OTHER								

The club will bring substantial revenue as a wedding and function venue so this needs to be central to redevelopment plans. The club is there for the members to do their job so it is focussed on what is needed for this. Anything else is optional

From the neighbouring Surf Club facilities, please list which features you like or dislike about the facility?

LIKE	DISLIKE
layout and views	no catering facilities
open plan	difficult access
	_
(11/1	
Neighbouring surf club (please name):	
1.11/5	7
LIKE	DISLIKE
byron bay	
very professionally run as business	
excellent venue for functions	
memorabillia	
Please provide any further co	omments you may have.
Lennox can be the premier club on t	
There are no venues locally that ena	
(except for Ballina SLSC which has	
Needs to be able to seat at least 12	o people







What facilities do you believe should be provided at the Lennox Head Surf Life Saving Club (LHS<u>LSC</u>) ?

Tread Sain Ene Saving Class (Ens				OK		Excellent Ide		
Entry / Reception	1	2		4	5	6	7	
Administration	1	2	3		5	6	7	
Club Room	1	2	3	4	5	•	7	
Storage Areas	1	2	3	4	•	6	7	
Club Change room / Toilets	1	2	3	4	5	6		
Kiosk	1	2	3	4	5		7	
First Aid Room	1	2	3	4	5	6		
External Spaces	1	2	3	4	•	6	7	
Building and Site Access	1	2	3	4	5	•	7	
Meeting rooms (for use by the club and the community)	1	2	3	4		6	7	
Bar / Dining	1	2	3	•	5	6	7	
Beach Patrol Rooms	1	2	3	4	5	6	•	
Public Toilets / Changerooms	1	2	3	4	5		7	

What are the specific issues or dislikes you have about the current LHSLSC?

Dilapidated, unsafe, inadequate First Aid Room, inadequate Patrol equipment storage area, Kiosk too small, insufficient parking especially for emergency access

Of the words or phrases below, what are the key issues that matter most in the design and planning of the LHSLSC?

	Really E	Bad Idea-		OK		Excell	ent Idea
Appealing / Street Presence	1	2	3	•	5	6	7
A building / facility to be proud of	1	2	•	4	5	6	7
Safe	1	2	3	4	5	6	•
High quality	1	2	3	•	5	6	7
Accessible for all	1	2		4	5	6	7
For all ages		2	3	4	5	6	7
Environmentally responsible	1	2	•	4	5	6	7
Multipurpose and cater for a number of activities	1	•	3	4	5	6	7
For activities other than SLSC functions	1	•	3	4	5	6	7
Take advantage of the views	1	•	3	4	5	6	7
Encourage passive solar design	1	2		4	5	6	7
Have a clear and identifiable main entry	1	2	•	4	5	6	7
Provide good pedestrian and vehicular access	1	2	3	4	•	6	7
Low maintenance	1	2	3	4		6	7
Financially viable	1	2	3		5	6	7
OTHER							

That it caters to the needs of Surf Life Saving - it is primarily a Surf Club

What other features would you like to see developed in a future LHSLSC? Please note that the ideas listed in this question are by no means exhaustive of the possibilities being considered, nor are any of them

guaranteed to be pursued - we	ares	mpiy :	seekir	g reed	iback.				
	Really	Bad Idea		OK		Excellent Idea			
Space for club functions	1	2	3	4	5	•	7		
Space for club meetings	1	2	3	4	5	6	•		
Space for general membership to meet and socialise	1	2	3	4	5	•	7		
Space to showcase and store club achievements and honour boards	1	2	3	4	•	6	7		
Facilities for the prep of food - commercial and smaller functions	1	2	3	4	•	6	7		
Kiosk (to service general beach going community)	1	2	3	4	5	•	7		
BBQ spaces	1	2		4	5	6	7		
Outdoor decks / terraces	1	2	3	4	•	6	7		
Areas for active fitness and comp. training	1	2	3	4	•	6	7		
Facilities that can be used by a variety of community groups	1	2	3	•	5	6	7		
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	3	4	5	6	•		
Support facilities for surf carnival activities	1	2	3	4	5	•	7		
Area for members on duty during the course of the day	1	2	3	4	5	6	•		
Admin / office functions	1	2	3	4	5	•	7		
General storage of Clubhouse consumables etc	1	2	3	4	•	6	7		
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	4	5	6	•		
Public amenities and change rooms	1	2	3	4	•	6	7		
Open areas for training, preparation for social and sporting activities	1	2	3	•	5	6	7		
OTHER									
5. Please indicate your support or	r displ	easure	with	the fo	llowir	na			
development ideas?	_	Rad Idea							

	Really	Bad Idea-		ОК		Excellent lo		
Complete renovation with no additional floor area	1		3	4	5	6	7	
Complete renovation of building with new extensions for further accommodation	1	2	3	4		6	7	
New building to meet the growing needs of the Surf Club	1	2	3	4	5	6	•	
OTHER								

From the neighbouring Surf Club facilities, please list which features you like or dislike about the facility?

LIKE	DISLIKE
New	Lack of Autonomy
Lots of room	Overt Council financial management
Good visual of beach to be patrolled	
Neighbouring surf club (please name):	
LIVE	DICLIKE
LIKE	DISLIKE
7. Please provide any further con	nments you may have.
First and foremost it is a Surf Club. 80-90% of all decision made regarding	a the nature 2 content of the
facilities to be provided should be cen	
functions of Patrolling, Training, Publi	
Member based facilities including thos	
important to enable seif funding and fi	
to criacio con randing and n	
Neil Kennedy: LH-A SLSC Building C	ommittee, WH&S Officer, RWC Capt'r
	Vice President







What facilities do you believe sh			ovideo	d at th	ie Leni	nox	
Head Surf Life Saving Club (LHS		? Bad Idea-		OK		Excell	ent Idea
Entry / Reception	1	2	3	4	•	6	7
Administration	1	2	3	4	•	6	7
Club Room	1	2	3	4	5	•	7
Storage Areas	1	2	3	4	5	•	7
Club Change room / Toilets	1	2	3	4	5	6	•
Kiosk	1	2	3	4		6	7
First Aid Room	1	2	3	4	5	6	•
External Spaces	1	2	3	4	•	6	7
Building and Site Access	1	2	3	4	5	•	7
Meeting rooms (for use by the club and the community)	1	2	3	4	5	6	•
Bar / Dining	1	2	3	4	5	6	
Beach Patrol Rooms	1	2	3	4	5	6	
Public Toilets / Changerooms	1	2	3	4	5	6	•
2. What are the specific issues or c LHSLSC?	dislike	s you	have a	bout	the cu	irrent	
3. Of the words or phrases below, in the design and planning of the			e key	issues	that r	matte	r mos
	Really E	Bad Idea-		OK		Excell	ent Idea
Appealing / Street Presence	1	2	3	4	5		7
A building / facility to be proud of	1	2	3	4	5	6	•
Safe	1	2	3	4	5	6	•

Meeting rooms (for use by the club and the community)	1	2	3	4	5	6					
Bar / Dining	1	2	3	4	5	6					
Beach Patrol Rooms	1	2	3	4	5	6					
Public Toilets / Changerooms	1	2	3	4	5	6					
What are the specific issues or dislikes you have about the current LHSLSC?											
Of the words or phrases below, in the design and planning of t	he LH			issues oĸ	that	matter most					
Appealing / Street Presence	1	2	3	4	5	● 7					
A building / facility to be proud of	1	2	3	4	5	6					
Safe	1	2	3	4	5	6					
High quality	1	2	3	4	5	• 7					
Accessible for all	1	2	3	4	5	6					
For all ages	1	2	3	4	5	6					
Environmentally responsible	1	2	3	4	5	6					
Multipurpose and cater for a number of activities	1	2	3	4	5	6					
For activities other than SLSC functions	1	2	3	4	•	6 7					
Take advantage of the views	1	2	3	4	5	• 7					
Encourage passive solar design	1	2	3	4	5	6					
Have a clear and identifiable main entry	1	2	3	4	5	7					
Provide good pedestrian and vehicular access	1	2	3	4	5	7					
Low maintenance	1	2	3	4	5	6					
Financially viable	1	2	3	4	5	6					
OTHER											

4.	What other features would you like to see developed in a future LHSLSC?
	Please note that the ideas listed in this question are by no means
	exhaustive of the possibilities being considered, nor are any of them
	guaranteed to be pursued - we are simply seeking feedback.

guaranteed to be pursued - we	are si	mply :	seekin	g feed	dback.		
	Really	Bad Idea		ОК		Excell	ent Idea
Space for club functions	1	2	3	4		6	7
Space for club meetings	1	2	3	4	•	6	7
Space for general membership to meet and socialise	1	2	3	4	5	•	7
Space to showcase and store club achievements and honour boards	1	2	3	4		6	7
Facilities for the prep of food - commercial and smaller functions	1	2	3	4	•	6	7
Kiosk (to service general beach going community)	1	2	3	4	•	6	7
BBQ spaces	1	2	3	4	•	6	7
Outdoor decks / terraces	1	2	3	4	5		7
Areas for active fitness and comp. training	1	2	3	4		6	7
Facilities that can be used by a variety of community groups	1	2	3	4	5	6	•
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	3	4	5	•	7
Support facilities for surf carnival activities	1	2	3	4	5	•	7
Area for members on duty during the course of the day	1	2	3	4	•	6	7
Admin / office functions	1	2	3	4		6	7
General storage of Clubhouse consumables etc	1	2	3	4		6	7
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	4	•	6	7
Public amenities and change rooms	1	2	3	4	5	6	•
Open areas for training, preparation for social and sporting activities	1	2	3	4	•	6	7
OTHER							
Please indicate your support or	displ	easure	with	the fo	llowir	ng	
development ideas?	Really	Bad Idea		OK		Fxcell	ent Idea
Complete renovation with no additional	1	2	3	•	5	6	7
floor area	\Box	-	ш	ш	\square	ш	ш

development ideas.							
	Really I	Bad Idea		ОК		Excel	lent lo
Complete renovation with no additional floor area	1	2	3		5	6	7
Complete renovation of building with new extensions for further accommodation	1	2	3		5	6	7
New building to meet the growing needs of the Surf Club	1	2	3	4	5	6	
OTHER							

From the neighbouring Surf Club facilities, please list which features you like or dislike about the facility?

LIKE	DISLIKE
Neighbouring surf club (please name):	
LIKE	DISLIKE
 Please provide any further co 	omments you may have.
Lighting should be kept to a minimu	m during the Summer months as the









What facilities do you believe should be provided at the Lennox Head Surf Life Saving Club (LHSLSC) ?

	Really E	Bad Idea-		OK		Excell	ent Idea
Entry / Reception	1	2	3	4		6	7
Administration	1	2	3	•	5	6	7
Club Room	1	2	3	4	5	•	7
Storage Areas	1	2	3	4	5	6	•
Club Change room / Toilets	1	2	3	4	5	6	•
Kiosk	1	2	3	4	5	6	•
First Aid Room	1	2	3	4	5	6	•
External Spaces	1	2	3	4	5	6	•
Building and Site Access	1	2	3	4	5	•	7
Meeting rooms (for use by the club and the community)	1	2	3	4	5	•	7
Bar / Dining	1	2	•	4	5	6	7
Beach Patrol Rooms	1	2	3	4	5	•	7
Public Toilets / Changerooms	1	2	3	4	5	6	•

What are the specific issues or dislikes you have about the current LHSLSC?

The relaxed atmosphere is great, but it looks like the building is falling apart! The balcony is a nice area, and the kiosk seems to do well.

Of the words or phrases below, what are the key issues that matter most in the design and planning of the LHSLSC?

in the design and planning of t	He LH.	DLJC:					
	Really B	Excellent Ide					
Appealing / Street Presence	1	2	3	4	5	•	7
A building / facility to be proud of	1	2	3	4	5	•	7
Safe	1	2	3	4	5		7
High quality	1	2	3	4	•	6	7
Accessible for all	1	2	3	4	5	•	7
For all ages	1	2	3	4	5	•	7
Environmentally responsible	1	2	3	4	5	6	•
Multipurpose and cater for a number of activities	1	2	3	4	5	6	•
For activities other than SLSC functions	1	2	3	4	5	•	7
Take advantage of the views	1	2	3	4	5	6	•
Encourage passive solar design	1	2	3	4	5	6	•
Have a clear and identifiable main entry	1	2	3	4	5	6	•
Provide good pedestrian and vehicular access	1	2	3	4	5	6	•
Low maintenance	1	2	3	4	5	6	•
Financially viable	1	2	3	4	5	6	•
OTHER							

What other features would you like to see developed in a future LHSLSC? Please note that the ideas listed in this question are by no means exhaustive of the possibilities being considered, nor are any of them guaranteed to be pursued - we are simply seeking feedback.

	Really Bad IdeaOKExcellent								
Space for club functions		2	3	4	5		7		
.,	屵		H	벋	Ľ		Ľ		
Space for club meetings	1	2	3	4	5		7		
Space for general membership to meet and socialise	1	2	3		5	6	7		
Space to showcase and store club	H	H	H	\vdash	H	H	\vdash		
achievements and honour boards	1	2	3	4		6	7		
Facilities for the prep of food -	二	二	H	\equiv	H	二	\equiv		
commercial and smaller functions		[2]	3	4	5		7		
Kiosk (to service general beach going	一	$\overline{\Box}$	$\overline{\Box}$	$\overline{\Box}$	_				
community)	Ш		3	4	5	6			
BBQ spaces	1	2	3		5	6	7		
Outdoor decks / terraces	1	2	3	4	5	6	•		
Areas for active fitness and comp.	\Box	\Box		4			7		
training	Ш	ك		4			Ľ		
Facilities that can be used by a variety of	1	$\lceil 2 \rceil$	3	4	5		7		
community groups	ш	لگا	لئا	لنــا	لــــــا		Ľ		
Classroom training spaces (theory and	1	2	3	4	5	6			
CPR demonstrations and practise)	屵	屵	\vdash	屵	屵	H	늗		
Support facilities for surf carnival activities	1	2	3	4	5		7		
Area for members on duty during the	Ħ	Ħ	Ħ	H	H	H	=		
course of the day	_1_	2	3	4	5		7		
Admin / office functions	1	2	3	4	•	6	7		
General storage of Clubhouse	1	2	3	4		6	7		
consumables etc	Ľ	لــــــا				L			
Storage and maintenance of beach	$\lceil 1 \rceil$	2	3	4	5	6			
patrolling and training equip. etc	닏	닏	브	닏	브	브	느		
Public amenities and change rooms	1	2	3	4	5	6	•		
Open areas for training, preparation for	$\lceil 1 \rceil$	$\lceil 2 \rceil$	3	4	5		7		
social and sporting activities	Ľ	لـكــا	لــــا				Ľ		
OTHER									
5. Please indicate your support or	disple	easure	with	the fo	llowir	ng			

	Really Bad Idea			ОК		Excellent I	
Complete renovation with no additional floor area	1	2	3	•	5	6	7
Complete renovation of building with new extensions for further accommodation	1	2	3	4		6	7
New building to meet the growing needs of the Surf Club	1	2	3	4	5	6	•
OTHER							

haven't been to any other SLSCs.	
eighbouring surf club (please name):	
LIKE D	ISLIKE
haven't been to any other SLSCs.	
Please provide any further comments you may ha	ave.

1	
Jallina	COMPLETE
_	





1.	What facilities do you believe should be provided at the Lennox
	Head Surf Life Saving Club (LHSLSC) ?

Really Bad Idea			ОК		Excell	ent Idea
1	2	3	•	5	6	7
1	2	3	•	5	6	7
1	2	3	4	5	6	•
1	2	3	4	5	6	•
1	2	3	4	5	6	•
1	2	3	4	5	6	•
1	2	3	4	5	6	•
1	2	3	•	5	6	7
1	2	3	4	5	6	•
1	2	3	4	5	6	•
1	2	3	•	5	6	7
1	2	3	4	5	6	•
1	2	3	4	5	6	•
		1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2	1 2 3 1 2 3	1 2 3 • 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4	1 2 3 5 1 2 3 4 5 1 2 3 4 5 1 2 3 4 5 1 2 3 4 5 1 2 3 4 5 1 2 3 4 5 1 2 3 4 5 1 2 3 4 5 1 2 3 4 5 1 2 3 4 5 1 2 3 4 5 1 2 3 4 5 1 2 3 4 5 1 2 3 4 5	1 2 3 6 5 6 1 2 3 4 5 6 1 2 3 4 5 6 1 2 3 4 5 6 1 2 3 4 5 6 1 2 3 4 5 6 1 2 3 4 5 6 1 2 3 4 5 6 1 2 3 4 5 6 1 2 3 4 5 6 1 2 3 4 5 6 1 2 3 4 5 6

What are the specific issues or dislikes you have about the current LHSLSC?

mauequate	KIOSK DUIIUII Į	y ugiy	

Of the words or phrases below, what are the key issues that matter most

in the design and planning of t	he LH:	SLSC?					
	Really 6	Bad Idea-		OK		Excell	ent Id
Appealing / Street Presence	1	2	3	4	5	6	•
A building / facility to be proud of	1	2	3	4	5	6	
Safe	1	2	3	4	5	6	
High quality	1	2	3	4	5	6	•
Accessible for all	1	2	3	•	5	6	7
For all ages	1	2	3	4	5	6	
Environmentally responsible	1	2	3	4	5	6	•
Multipurpose and cater for a number of activities	1	2	3	4	5	6	•
For activities other than SLSC functions	1	2	3	4	5	6	•
Take advantage of the views	1	2	3	4	5	6	•
Encourage passive solar design	1	2	3	4	5	6	
Have a clear and identifiable main entry	1	2	3	•	5	6	7
Provide good pedestrian and vehicular access	1	2	3	4	5	6	
Low maintenance	1	2	3	4	5	6	
Financially viable	1	2	3	4	5	6	•
OTHER							

What other features would you like to see developed in a future LHSLSC? Please note that the ideas listed in this question are by no means exhaustive of the possibilities being considered, nor are any of them guaranteed to be pursued - we are simply seeking feedback.

	Really B	Bad Idea-		ОК		Excellent Idea	
Space for club functions	1	2	3	4	5	6	•
Space for club meetings	1	2	3	4	5	6	•
Space for general membership to meet and socialise	1	2	3	4	5	6	
Space to showcase and store club achievements and honour boards	1	2	3	•	5	6	7
Facilities for the prep of food - commercial and smaller functions	1	2	3	4	5	6	•
Kiosk (to service general beach going community)	1	2	3	4	5	6	
BBQ spaces	1	2	3	•	5	6	7
Outdoor decks / terraces	1	2	3	4	5	6	
Areas for active fitness and comp. training	1	2	3	4	5	6	
Facilities that can be used by a variety of community groups	1	2	3	4	5	6	
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	3		5	6	7
Support facilities for surf carnival activities	1	2	3	•	5	6	7
Area for members on duty during the course of the day	1	2	3	4	5	6	
Admin / office functions	1	2	3		5	6	7
General storage of Clubhouse consumables etc	1	2	3	4	5	6	•
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	4	5	6	•
Public amenities and change rooms	1	2	3	4	5	6	•
Open areas for training, preparation for social and sporting activities	1	2	3	•	5	6	7
OTHER							

Please indicate your support or displeasure with the following development ideas?

	Really	Bad Idea-		OK		Excel	lent Ide
Complete renovation with no additional floor area	1	2	3	4	5	6	7
Complete renovation of building with new extensions for further accommodation	1	2	3	4	5	6	7
New building to meet the growing needs of the Surf Club	1	2	3	4	5	6	•
OTHER							

LIKE	DISLIKE
	-
bouring surf club (please name):	
	DIST INE
LIKE	DISLIKE
	-
	-
Please provide any further co	mments you may have.







What facilities do you believe should be provided at the Lennox Head Surf Life Saving Club (LHSLSC) ?

	Really E	Bad Idea		OK		Excell	ent Idea
Entry / Reception	1	2	3	•	5	6	7
Administration	1	2	3		5	6	7
Club Room	1	2	3	4	5	•	7
Storage Areas	1	2	3	4	5	•	7
Club Change room / Toilets	1	2	3	4	5	6	•
Kiosk	1	2	3	4	•	6	7
First Aid Room	1	2	3	4	5	6	•
External Spaces	1	2	3	4	5	•	7
Building and Site Access	1	2	3	4	5	•	7
Meeting rooms (for use by the club and the community)	1	2	3	4	5	6	•
Bar / Dining	1	2	3	4	•	6	7
Beach Patrol Rooms	1	2	3	4	5	6	•
Public Toilets / Changerooms	1	2	•	4	5	6	7

What are the specific issues or dislikes you have about the current LHSLSC?

Lack of parking, which is exagerated by the Markets being beside the lake.

Of the words or phrases below, what are the key issues that matter most

in the design and planning of t	he LHS	SLSC?					
	Really E	ad Idea-		OK		Excell	ent Ide
Appealing / Street Presence	1	2	3	4	•	6	7
A building / facility to be proud of	1	2	3	4	5	6	7
Safe	1	2	3	4	5		7
High quality	1	2	3	4	5	•	7
Accessible for all	1	2	3	4	5		7
For all ages	1	2	3	4	5	•	7
Environmentally responsible	1	2	3	4	5	•	7
Multipurpose and cater for a number of activities	1	2	3	4	5	•	7
For activities other than SLSC functions	1	2	3	•	5	6	7
Take advantage of the views	1	2	3	4	5	•	7
Encourage passive solar design	1	2	3	4	5	6	•
Have a clear and identifiable main entry	1	2	3	4	5	6	•
Provide good pedestrian and vehicular access	1	2	3	4	5	6	•
Low maintenance	1	2	3	4	5	6	•
Financially viable	1	2	3	4	5	6	•
OTHER							

What other features would you like to see developed in a future LHSLSC? Please note that the ideas listed in this question are by no means exhaustive of the possibilities being considered, nor are any of them guaranteed to be pursued - we are simply seeking feedback

guaranteed to be pursued - we	are	SIL	npiy s	eekin	g reed	зраск.		
	Reall	у В	ad Idea-		OK		Excel	lent Idea
Space for club functions	1		2	3	4	5	6	•
Space for club meetings	1		2	3	4	5	6	•
Space for general membership to meet and socialise	1		2	3	4	5	•	7
Space to showcase and store club achievements and honour boards	1		2	3	4		6	7
Facilities for the prep of food - commercial and smaller functions	1		2	3	4	5	•	7
Kiosk (to service general beach going community)	1		2	3	4	5	•	7
BBQ spaces	1		2	3	•	5	6	7
Outdoor decks / terraces	1		2	3	4	5	•	7
Areas for active fitness and comp. training	1		2	3	4	5	6	•
Facilities that can be used by a variety of community groups	1		2	3	4	5	•	7
Classroom training spaces (theory and CPR demonstrations and practise)	1		2	3	4	5	6	•
Support facilities for surf carnival activities	1		2	3	4	5	6	•
Area for members on duty during the course of the day	1		2	3	4	5	6	•
Admin / office functions	1		2	3	4	5	•	7
General storage of Clubhouse consumables etc	1		2	3	4	5	•	7
Storage and maintenance of beach patrolling and training equip. etc	1		2	3	4	5	6	•
Public amenities and change rooms	1		2	3	•	5	6	7
Open areas for training, preparation for social and sporting activities	1		2	3	4	5	•	7
OTHER								
		_						
5. Please indicate your support or	r disp	le	asure	with	the fo	llowir	ng	

Please indicate your support or displeasure with the following
development ideas?

	Really	Bad Ide	a	OK		Excel	lent Id
Complete renovation with no additional floor area	•	2	3	4	5	6	7
Complete renovation of building with new extensions for further accommodation	1	2	•	4	5	6	7
New building to meet the growing needs of the Surf Club	1	2	3	4	5	6	•
OTHER							

LIKE	DISLIKE
	·
	·
	-
hbouring surf club (please name):	
	1
LIKE	DISLIKE
Please provide any further cor	mments vou may have.
Please provide any further cor e not visited Ballina Surf club, so	cannot comment.









What facilities do you believe should be provided at the Lennox Head Surf Life Saving Club (LHSLSC)?

read sair the saving class (this	Really Bad Idea			ОК		Excel	lent Idea
Entry / Reception	1	2	3	4	5		7
Administration	1	2	3	4	5	6	
Club Room	1	2	3	4	5	6	
Storage Areas	1	2	3	4	5	6	
Club Change room / Toilets	1	2	3	4	5	6	
Kiosk	1	2	3	4		6	7
First Aid Room	1	2	3	4	5	6	
External Spaces	1	2	3	4	5	6	
Building and Site Access	1	2	3	4	5		7
Meeting rooms (for use by the club and the community)	1	2	3	4	5		7
Bar / Dining	1	2	3		5	6	7
Beach Patrol Rooms	1	2	3	4	5	6	
Public Toilets / Changerooms	1	2	3	4	5	6	

What are the specific issues or dislikes you have about the current

LHSLSC?
The building is old and requires alot of maintenance, is too small to house all the club and members equipment, the existing layout is very inefficient.

Of the words or phrases below, what are the key issues that matter most in the design and planning of the LHSLSC?

in the design and planning of t	ne LH:	SLSC!					
	Really B	lad Idea-		ОК		Excell	ent Ide
Appealing / Street Presence	1	2	3	4	5		7
A building / facility to be proud of	1	2	3	4	5		7
Safe	1	2	3	4	5	6	
High quality	1	2	3	4	5		7
Accessible for all	1	2	3	4	5		7
For all ages	1	2	3	4	5	6	
Environmentally responsible	1	2	3	4	5	•	7
Multipurpose and cater for a number of activities	1	2	3	4	5	6	
For activities other than SLSC functions	1	2	3	4	5		7
Take advantage of the views	1	2	3	4	5	6	
Encourage passive solar design	1	2	3	4	5		7
Have a clear and identifiable main entry	1	2	3	4	5		7
Provide good pedestrian and vehicular access	1	2	3	4	5		7
Low maintenance	1	2	3	4	5	6	
Financially viable	1	2	3	4	5		7
OTHER							

What other features would you like to see developed in a future LHSLSC? Please note that the ideas listed in this question are by no means exhaustive of the possibilities being considered, nor are any of them guaranteed to be pursued - we are simply seeking feedback.

	Really	Bad Idea		ОК		Excel	lent Idea
Space for club functions	1	2	3	4	5	6	
Space for club meetings	1	2	3	4	5	6	
Space for general membership to meet and socialise	1	2	3	4	5		7
Space to showcase and store club achievements and honour boards	1	2	3	4	5	6	
Facilities for the prep of food - commercial and smaller functions	1	2	3	4		6	7
Kiosk (to service general beach going community)	1	2	3	4		6	7
BBQ spaces	1	2	3	4	5	6	
Outdoor decks / terraces	1	2	3	4	5	6	
Areas for active fitness and comp. training	1	2	3	4	5	6	
Facilities that can be used by a variety of community groups	1	2	3	4	5		7
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	3	4	5	6	
Support facilities for surf carnival activities	1	2	3	4	5	6	
Area for members on duty during the course of the day	1	2	3	4	5	6	
Admin / office functions	1	2	3	4	5	6	
General storage of Clubhouse consumables etc	1	2	3	4	5	6	
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	4	5	6	
Public amenities and change rooms	1	2	3	4	5		7
Open areas for training, preparation for social and sporting activities	1	2	3	4	5	6	
OTHER							

Please indicate your support or displeasure with the following development ideas?

	Really	Bad Idea-		ОК		Excel	lent Ide
Complete renovation with no additional floor area	•	2	3	4	5	6	7
Complete renovation of building with new extensions for further accommodation		2	3	4	5	6	7
New building to meet the growing needs of the Surf Club	1	2	3	4	5	6	
OTHER							

The existing building is undersized for the current club and members private equipment & therefore will not cater for the future growth of Lennox Head & club membership. To reduce the maintenance costs on trying to maintain a very old & tired building a new building is required.

6.	From the neighbouring Surf Club facilities, please list which features you
	like or dislike about the facility?

LIKE	DISLIKE
nbouring surf club (please name):	
LIKE	DISLIKE
	_
Please provide any further co	omments you may have.







What facilities do you believe should be provided at the Lennox Head Surf Life Saving Club (LHSLSC) ?

ricad suri Elic saving club (Eris	Really Bad Idea			ОК		Excell	ent Idea
Entry / Reception	1	2	•	4	5	6	7
Administration	1	2	3	•	5	6	7
Club Room	1	2	3	4	5	•	7
Storage Areas	1	2	3	4	•	6	7
Club Change room / Toilets	1	2	3	4	5	6	•
Kiosk	1	2	3	4	5		7
First Aid Room	1	2	3	4	5	6	•
External Spaces	1	2	3	4	•	6	7
Building and Site Access	1	2	3	4	5	•	7
Meeting rooms (for use by the club and the community)	1	2	3	4		6	7
Bar / Dining	1	2	3	•	5	6	7
Beach Patrol Rooms	1	2	3	4	5	6	•
Public Toilets / Changerooms	1	2	3	4	5		7

What are the specific issues or dislikes you have about the current LHSLSC?

Dilapidated, unsafe, inadequate First Aid Room, inadequate Patrol equipment storage area, Kiosk too small, insufficient parking especially for emergency access

Of the words or phrases below, what are the key issues that matter most in the design and planning of the LHSLSC?

	Really Bad Idea			OK	Excel		ent Idea
Appealing / Street Presence	1	2	3	•	5	6	7
A building / facility to be proud of	1	2	•	4	5	6	7
Safe	1	2	3	4	5	6	•
High quality	1	2	3	•	5	6	7
Accessible for all	1	2		4	5	6	7
For all ages		2	3	4	5	6	7
Environmentally responsible	1	2	•	4	5	6	7
Multipurpose and cater for a number of activities	1	•	3	4	5	6	7
For activities other than SLSC functions	1	•	3	4	5	6	7
Take advantage of the views	1	•	3	4	5	6	7
Encourage passive solar design	1	2		4	5	6	7
Have a clear and identifiable main entry	1	2	•	4	5	6	7
Provide good pedestrian and vehicular access	1	2	3	4	•	6	7
Low maintenance	1	2	3	4		6	7
Financially viable	1	2	3	•	5	6	7
OTHER							

That it caters to the needs of Surf Life Saving - it is primarily a Surf Club

What other features would you like to see developed in a future LHSLSC? Please note that the ideas listed in this question are by no means exhaustive of the possibilities being considered, nor are any of them guaranteed to be pursued - we are simply seeking feedback.

guaranteed to be pursued - we	are si	mply	seekin	g feed	dback.		
	Really I	Bad Idea		OK		Excell	lent Idea
Space for club functions	1	2	3	4	5	•	7
Space for club meetings	1	2	3	4	5	6	•
Space for general membership to meet and socialise	1	2	3	4	5	•	7
Space to showcase and store club achievements and honour boards	1	2	3	4	•	6	7
Facilities for the prep of food - commercial and smaller functions	1	2	3	4	•	6	7
Kiosk (to service general beach going community)	1	2	3	4	5	•	7
BBQ spaces	1	2		4	5	6	7
Outdoor decks / terraces	1	2	3	4		6	7
Areas for active fitness and comp. training	1	2	3	4		6	7
Facilities that can be used by a variety of community groups	1	2	3		5	6	7
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	3	4	5	6	•
Support facilities for surf carnival activities	1	2	3	4	5	•	7
Area for members on duty during the course of the day	1	2	3	4	5	6	•
Admin / office functions	1	2	3	4	5	•	7
General storage of Clubhouse consumables etc	1	2	3	4	•	6	7
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	4	5	6	•
Public amenities and change rooms	1	2	3	4	•	6	7
Open areas for training, preparation for social and sporting activities	1	2	3	•	5	6	7
OTHER							
Please indicate your support or development ideas?	disple	easure	e with	the fo	llowir	ng	

	Really	Really Bad Idea				ent Ide	
Complete renovation with no additional floor area	1		3	4	5	6	7
Complete renovation of building with new extensions for further accommodation	1	2	3	4		6	7
New building to meet the growing needs of the Surf Club	1	2	3	4	5	6	•
OTHER							

LIKE	DISLIKE
New	Lack of Autonomy
Lots of room	Overt Council financial management
Good visual of beach to be patrolled	
Neighbouring surf club (please name):	
veignbouring surr club (please name):	
LIKE	DISLIKE
 Please provide any further con 	nmente vou may have
First and foremost it is a Surf Club.	illients you may have.
80-90% of all decision made regardin	
facilities to be provided should be cen	
functions of Patrolling, Training, Publi	
Member based facilities including those	
important to enable seif funding and f	inancial autonomy
Neil Kennedy: LH-A SLSC Building C	ommittee, WH&S Officer, RWC Capt'r
Lennox Head Chamber of Commerce	Vice President







What facilities do you believe should be provided at the Lennox Head Surf Life Saving Club (LHSLSC) ?

ricad suri Elic savilig club (Eris				OK		Excell	ent Idea
Entry / Reception	1	2	•	4	5	6	7
Administration	1	2	•	4	5	6	7
Club Room	1	2	3	4	5	6	•
Storage Areas	1	2	3	4	5	6	•
Club Change room / Toilets	1	2	3	4	5	6	•
Kiosk	1	2	3	4	5	6	•
First Aid Room	1	2	3	4	5	6	•
External Spaces	1	2	3	4	5	6	•
Building and Site Access	1	2	3	4	5	6	•
Meeting rooms (for use by the club and the community)	1	2	3	4	5	6	•
Bar / Dining	1	2	3	4	5	6	•
Beach Patrol Rooms	1	2	3	4	5	6	•
Public Toilets / Changerooms	1	2	3	4	5	6	•

What are the specific issues or dislikes you have about the current LHSLSC?

the Public need to be able to hire the facility for fuctions and community even and supply own food and beveridges with the nessessary RSA requirements should encorage all groups in the community yoga, arts, christmas parties, $\underline{\boldsymbol{w}}$

Of the words or phrases below, what are the key issues that matter most

in the design and planning of t	he LH	SLSC?					
	Really E	Bad Idea-		OK		Excell	ent ld
Appealing / Street Presence	1	2	3	•	5	6	7
A building / facility to be proud of	1	2	3	4	5	6	
Safe	1	2	3	4	5	6	
High quality	1	2	3	4	5	6	•
Accessible for all	1	2	3	4	5	6	
For all ages	1	2	3	4	5	6	•
Environmentally responsible	1	2	3	•	5	6	7
Multipurpose and cater for a number of activities	1	2	3	4	5	6	•
For activities other than SLSC functions	1	2	3	4	5	6	
Take advantage of the views	1	2	3	4	5	6	
Encourage passive solar design	1	2	3		5	6	7
Have a clear and identifiable main entry	1	2	3	•	5	6	7
Provide good pedestrian and vehicular access	1	2	3	4	5	6	
Low maintenance	1	2	3	4	5	6	
Financially viable	1	2	3	4	5	6	
OTHER							

What other features would you like to see developed in a future LHSLSC? Please note that the ideas listed in this question are by no means exhaustive of the possibilities being considered, nor are any of them guaranteed to be pursued - we are simply seeking feedback.

guaranteed to be pursued - we			ad Idea-		OK	abacit.		ent Idea
		_		_		_		CITCIOCO
Space for club functions	1		2	3	4	5	6	
Space for club meetings	1		2	3	4	5	6	
Space for general membership to meet and socialise	1]	2	3	4	5	6	•
Space to showcase and store club	<u></u>	ī	乛	3	4	〒		
achievements and honour boards	Ľ		2		4	5	6	
Facilities for the prep of food - commercial and smaller functions	1		2	3	4	5	6	
Kiosk (to service general beach going community)	1		2	3	4	5	6	•
BBQ spaces	1		2	3	4	5	6	•
Outdoor decks / terraces	1		2	3	4	5	6	•
Areas for active fitness and comp. training	1	Ī	2	3	4	5	6	•
Facilities that can be used by a variety of	\vdash	i	岗	H	H	闩		
community groups	1		2	3	4	5	6	
Classroom training spaces (theory and CPR demonstrations and practise)	1		2	3	4	5	6	
Support facilities for surf carnival	1	٦	2	3	4	5	6	
activities	느	╛	브	Ľ	브	Ľ	Ľ	
Area for members on duty during the course of the day	1		2	3	4	5	6	
Admin / office functions	1]	2	3	4	5	6	
General storage of Clubhouse	1	7	2	3	4	5	6	
consumables etc	늗	╛	브	Ľ	브	Ľ	Ľ	
Storage and maintenance of beach patrolling and training equip. etc	1		2	3	4	5	6	
Public amenities and change rooms	1	1	2	3	4	5	6	•
Open areas for training, preparation for	$\overline{\Box}$	ī	乛	$\overline{\Box}$	\Box	亍	6	
social and sporting activities	Ľ		ك	[]	4		0	
OTHER								
		_						
		_						
5. Please indicate your support or development ideas?	disp	le	asure	with	the fo	llowir	ng	

	Really	Really Bad Idea			OK		Excellent Ide		
Complete renovation with no additional floor area	1	2		•	4	5	6	7	
Complete renovation of building with new extensions for further accommodation	1	2		3	4	5	6	•	
New building to meet the growing needs of the Surf Club	1	2		•	4	5	6	7	
OTHER									

LIKE	DISLIKE
ng surf club (please name):	
LIKE	DISLIKE
ease provide any further con	nments you may have.







What facilities do you believe sl Head Surf Life Saving Club (LHS)	hould	be pro	ovideo	l at th	e Leni	nox	
Tread Surf Ene Surffig Class (Ens		Bad Idea-		OK		Excell	ent Idea
Entry / Reception	1	2	3	4	5	6	7
Administration	1	2	3	4	5	6	7
Club Room	1	2	3	4	5	6	7
Storage Areas	1	2	3	4	5	6	7
Club Change room / Toilets	1	2	3	4	5	6	•
Kiosk	1	2	3	4	5	6	•
First Aid Room	1	2	3	4	5	6	•
External Spaces	1	2	3	4	•	6	7
Building and Site Access	1	2	3	4	•	6	7
Meeting rooms (for use by the club and the community)	1	2	3	4	5	6	•
Bar / Dining	1	2	3	4	•	6	7
Beach Patrol Rooms	1	2	3	4	5	6	•
Public Toilets / Changerooms	1	2	3	4	5	6	•
What are the specific issues or of LHSLSC?	dislike	s you	have a	bout	the cu	irrent	
3. Of the words or phrases below, in the design and planning of the	he LH			issues oĸ	that r		r mos
Appealing / Street Presence	1	2	3	4	5	•	7
A building / facility to be proud of	1	2	3	4	5	•	7
Safe	1	2	3	4	5	•	7
High quality	1	2	3	4	5	6	•
Accessible for all	1	2	3	4	5	6	•

For all ages Environmentally responsible Multipurpose and cater for a number of 1

For activities other than SLSC functions 1

Take advantage of the views Encourage passive solar design Have a clear and identifiable main entry 1 Provide good pedestrian and vehicular 1

> Low maintenance Financially viable OTHER....

Please note that the ideas lister exhaustive of the possibilities be guaranteed to be pursued - we	bein	g	onsic	dere	d, r	nor a	re any	of tl		m
J	Г		Bad Idea			OK			celle	ent Ide
Space for club functions	<u>[</u>		2	3		4	5		<u> </u>	7
Space for club meetings][-		2	3		4	5		7	7
Space for general membership to meet and socialise	֓֞֟֝֟֞֝֟֝֓֓֓֓֓֓֓֓֓֓֓֡	ī	2	3	Ī	4	5		7	7
Space to showcase and store club achievements and honour boards	ĪĒ	ī	2	3	Ī	4	5		ī	7
Facilities for the prep of food - commercial and smaller functions	ĬĒ	ī	2	3	Ī	4	5		ī	7
Kiosk (to service general beach going community)		ī	2	3	i	4	5	6	֓֞֞֞֓֞֓֓֓֓֞֞֩֜֡֡֡	
BBQ spaces		ī	2	3	i	4	5		ī	7
Outdoor decks / terraces	ĬĒ	╡	2	3	i	4	5	6	Ę	•
Areas for active fitness and comp.		Ħ	2	3	i	4	5		ī	7
Facilities that can be used by a variety of	ĬĒ	╡	2	3	i	4	5		7	7
Classroom training spaces (theory and CPR demonstrations and practise)		Ħ	2	3	i	4	5		7	7
Support facilities for surf carnival		╡	2	 3	i	4	5		7	7
Area for members on duty during the		╡	2	 	i	4	5		7	7
course of the day Admin / office functions		╡	2	 	i	4	5		7	7
General storage of Clubhouse		ᅥ	2	<u> </u>	╡	4	 5		<u>-</u>	<u> </u>
Storage and maintenance of beach		ᆿ	2	<u> </u>	i	4	5		7	7
Public amenities and change rooms		ᆿ	2	<u> </u>	1	4	5	1 6	7	
Open areas for training, preparation for]] [ᆸ	2	<u> </u>	┪	4	5		7	7
social and sporting activities OTHER]]			ـــاا	J		ــــاا][~		Ľ
]									
									_	
									_	
5. Please indicate your support of development ideas?	r dis	ple	easure	e wit	h t	the fo	ollowi	ng		
	Rea	ally E	ad Idea			ОК		Ехо	elle	ent Ide
Complete renovation with no additional floor area	1		2	3		4	5	6		7
Complete renovation of building with new extensions for further accommodation			2	3		•	5	6		7
New building to meet the growing needs of the Surf Club		Ī	2	3	j	•	5	6	Ĩ	7
OTHER]	_			_					
	_								_	
									_	

What other features would you like to see developed in a future LHSLSC?

From the neighbouring Surf Club facilities, please list which features you like or dislike about the facility?	
ghbouring surf club: Ballina Lighthouse and Lismore SLSC	

ise and Lismore SLSC
DISLIKE
DISLIKE
nments you may have.

3	COMPLETE
ballina	COMIT LETE





What facilities do you believe sl Head Surf Life Saving Club (LHS)			ovideo	d at th	e Len	nox	
	Really I	Bad Idea-		OK		Excell	ent Idea
Entry / Reception	1	2	3	4	5	6	7
Administration	1	2	3	•	5	6	7
Club Room	1	2	3	•	5	6	7
Storage Areas	1	2	3	•	5	6	7
Club Change room / Toilets	1	2	3	•	5	6	7
Kiosk	1	2	3		5	6	7
First Aid Room	1	2	3		5	6	7
External Spaces	1	2	3	•	5	6	7
Building and Site Access	1	2	3	•	5	6	7
Meeting rooms (for use by the club and the community)	1	2	3	•	5	6	7
Bar / Dining		2	3	4	5	6	7
Beach Patrol Rooms	1	2	3		5	6	7
Public Toilets / Changerooms	1	2	3		5	6	7
2. What are the specific issues or of LHSLSC?	dislike	s you	have a	bout	the cu	ırrent	
Of the words or phrases below, in the design and planning of the state of the			e key	issues	that	matte	r mos
are design and planning of the		Bad Idea-		OK		Excell	ent Idea
Appealing / Street Presence							7

		,	issues	that	matte	r mos	
Really Bad IdeaOKExcellent Ide							
	2	3	4	5	6	7	
1	2	3	•	5	6	7	
1	2	3	4	5	6	•	
1	2	3	4	5	6	•	
1	2	3	4	5	6	•	
1	2	3	4	5	6	•	
1	2	3	4	5	6	•	
1	2	3	4	5	•	7	
1	2	3	4	5	•	7	
1	2	3	4	5	•	7	
1	2	3	4	5	6	•	
1	2	3	4	5	•	7	
1	2	3	4	5		7	
1	2	3	4	5	6	•	
1	2	3		5	6	7	
]							
	the LH Really	the LHSLSC? Really Bad Idea 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2	the LHSLSC? Really Bad Idea	the LHSLSC? Really Bad Idea OK— 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4	the LHSLSC?	Really Bad Idea OK Excell Really Bad Idea OK Excell Color of the state of the	

4.	What other features would you like to see developed in a future LHSLSC?
	Please note that the ideas listed in this question are by no means
	exhaustive of the possibilities being considered, nor are any of them
	guaranteed to be pursued - we are simply seeking feedback.

guaranteed to be pursued - we	are sii	mpiy s	eekin	g reed	іраск.		
	Really E	Bad Idea-		ОК		Excell	ent Ide
Space for club functions	1	2	3	•	5	6	7
Space for club meetings	1	2	3	•	5	6	7
Space for general membership to meet and socialise	1	2	3		5	6	7
Space to showcase and store club achievements and honour boards	1	•	3	4	5	6	7
Facilities for the prep of food - commercial and smaller functions	1	2	3		5	6	7
Kiosk (to service general beach going community)	1	2	3		5	6	7
BBQ spaces	1	2	3		5	6	7
Outdoor decks / terraces	1	2	3		5	6	7
Areas for active fitness and comp. training	1	2	3		5	6	7
Facilities that can be used by a variety of community groups	1	2	3		5	6	7
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	3		5	6	7
Support facilities for surf carnival activities	1	2	•	4	5	6	7
Area for members on duty during the course of the day	1	2	3	4	5	6	•
Admin / office functions	1	2	3	•	5	6	7
General storage of Clubhouse consumables etc	1	2	3		5	6	7
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	4	5	6	•
Public amenities and change rooms	1	2	3	4	5	6	•
Open areas for training, preparation for social and sporting activities	1	2	3	•	5	6	7
OTHER		ш	_				
Rehabilitation of existing Lake Ainswor	th ripa	arian	areas	i.			
Please indicate your support or development ideas?	disple	easure	with	the fo	llowin	ig	
	Really E	Bad Idea-		ОК		Excell	ent Ide
Complete renovation with no additional floor area	1	2	3		5	6	7
Complete renovation of building with new extensions for further accommodation	1	2	3		5	6	7
New building to meet the growing needs of the Surf Club	1	2	3	•	5	6	7
OTHER							

6.	From the neighbouring Surf Club facilities, please list which features you
	like or dislike about the facility?

LIKE Too close to water line. Since I water line, (joining etc) is Small car park eighbouring surf club (please name): LIKE DISLIKE DISLIKE DISLIKE Please provide any further comments you may have.	LIKE			
eighbouring surf club (please name): LIKE DISLIKE DISLIKE			1	
eighbouring surf club (please name): LIKE DISLIKE DISLIKE			close to water line.	Since I was
eighbouring surf club (please name): LIKE DISLIKE		Inter		
LIKE DISLIKE		Sma	II car park	
LIKE DISLIKE				
LIKE DISLIKE	eighbouring surf club (please name			
	gg surr crap (prease flattic	•		
	LIKE	$\neg \sqcap$	DISLIKE	
Please provide any further comments you may have.	LIKL		DIJLIKL	
Please provide any further comments you may have.				
Please provide any further comments you may have.				
Please provide any further comments you may have.				
Please provide any further comments you may have.				
Please provide any further comments you may have.				
Please provide any further comments you may have.				
Please provide any further comments you may have.				
Please provide any further comments you may have.				
Please provide any further comments you may have.				
Please provide any further comments you may have.				
Please provide any further comments you may have.				
	Please provide any further	comments	s you may have.	







What facilities do you believe should be provided at the Lennox Head Surf Life Saving Club (LHSLSC)?

-	Really E	Bad Idea		OK		Excell	ent Idea
Entry / Reception	1	2	3	4		6	7
Administration	1	2	3	4	5	•	7
Club Room	1	2	3	4	5	6	•
Storage Areas	1	2	3	4	•	6	7
Club Change room / Toilets	1	2	3	4	5	6	•
Kiosk	1	2	3	4	5	6	•
First Aid Room	1	2	3	4	5	6	•
External Spaces	1	2	3	4	•	6	7
Building and Site Access	1	2	3	4	•	6	7
Meeting rooms (for use by the club and the community)	1	2	3	4	5	6	•
Bar / Dining	1	2	3	4		6	7
Beach Patrol Rooms	1	2	3	4	5		7
Public Toilets / Changerooms	1	2	3	4	5	6	•

What are the specific issues or dislikes you have about the current LHSLSC?

I am not a member, but have used club as a community member. Good cool operation from club, but very basic facilities. Cafe kiosk is good value.

Of the words or phrases below, what are the key issues that matter most in the design and planning of the LHSLSC?

the design and planning of t	Really B	Bad Idea		OK		Fxcell	ent Ide
Appealing / Street Presence	1	2	3	4	5	6	•
A building / facility to be proud of	1	2	3	•	5	6	7
Safe	1	2	3	4	5	6	•
High quality	1	2	3	4	•	6	7
Accessible for all	1	2	3	4	5	6	•
For all ages	1	2	3	4	5	6	•
Environmentally responsible	1	2	3	4	5	6	•
Multipurpose and cater for a number of activities	1	2	3	4	5	•	7
For activities other than SLSC functions	1	2	3	4	•	6	7
Take advantage of the views	1	2	3	4	5	6	•
Encourage passive solar design	1	2	3	4	5	6	•
Have a clear and identifiable main entry	1	2	3	4	•	6	7
Provide good pedestrian and vehicular access	1	2	3	4	5	•	7
Low maintenance	1	2	3	4	•	6	7
Financially viable	1	2	3	4	5	6	•
OTHER							

What other features would you like to see developed in a future LHSLSC? Please note that the ideas listed in this question are by no means exhaustive of the possibilities being considered, nor are any of them guaranteed to be pursued - we are simply seeking feedback.

	Really I	Really Bad IdeaOK				Excellent Idea			
Space for club functions	1	2	3	4	5	6	•		
Space for club meetings	1	2	3	4	5		7		
Space for general membership to meet and socialise	1	2	3	4	5	•	7		
Space to showcase and store club achievements and honour boards	1	2	3		5	6	7		
Facilities for the prep of food - commercial and smaller functions	1	2	3	4	•	6	7		
Kiosk (to service general beach going community)	1	2	3	4	5	6			
BBQ spaces	1	2	3	4	5		7		
Outdoor decks / terraces	1	2	3	4	5		7		
Areas for active fitness and comp. training	1	2	3	4	5		7		
Facilities that can be used by a variety of community groups	1	2	3	4	5		7		
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	3	4	5	•	7		
Support facilities for surf carnival activities	1	2	3	4	5	•	7		
Area for members on duty during the course of the day	1	2	3	4	5	•	7		
Admin / office functions	1	2	3	4		6	7		
General storage of Clubhouse consumables etc	1	2	3	4		6	7		
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	4		6	7		
Public amenities and change rooms	1	2	3	4	5	•	7		
Open areas for training, preparation for social and sporting activities	1	2	3	4	5	•	7		
OTHER									

Please indicate your support or displeasure with the following $\label{eq:pleasure} % \begin{center} \begin{ce$ development ideas?

	Really Bad Idea			ОК		Excell	ent lo
Complete renovation with no additional floor area	1	•	3	4	5	6	7
Complete renovation of building with new extensions for further accommodation	1	2	3	4	•	6	7
New building to meet the growing needs of the Surf Club	1	2	3	4	•	6	7
OTHER							

LIKE	DISLIKE
New building and facilities and ample	
parking	
Neighbouring surf club (please name):	
111/5	DICLIVE
LIKE	DISLIKE
 Please provide any further com 	
Our surf club is a very imnortant part of	
member I have always found the surf	
concerned about surf safety and other them well with the continuing develope	
money for this consultancy is used car	
piece of land that should never have p	
state.	accord from public flatings to the







What facilities do you believe should be provided at the Lennox $\,$ Head Surf Life Saving Club (LHSLSC)?

ricad suri Life saving club (Life	Really Bad IdeaOK				-OKExcelle		
Entry / Reception	1	2	3	4		6	7
Administration	1	2	3	4	5	•	7
Club Room	1	2	3	4	5	6	•
Storage Areas	1	2	3	4	5	6	•
Club Change room / Toilets	1	2	3	4	5	6	
Kiosk	1	2	3	4	5	6	
First Aid Room	1	2	3	4	5	6	
External Spaces	1	2	3	4	5	6	•
Building and Site Access	1	2	3	4	5	6	•
Meeting rooms (for use by the club and the community)	1	2	3	4	5	•	7
Bar / Dining	1	2	3	4	•	6	7
Beach Patrol Rooms	1	2	3	4	5	6	•
Public Toilets / Changerooms	1	•	3	4	5	6	7

What are the specific issues or dislikes you have about the current LHSLSC?

More storage for surf equipment is required.

The building is still a bit tatty, even after the

recent significant renovation work.

It "belongs" to the SLSC

Of the words or phrases below, what are the key issues that matter most

in the design and planning of the LHSLSC?							
	Really B	lad Idea-		OK		Excell	ent Ide
Appealing / Street Presence	1	2	3	4	•	6	7
A building / facility to be proud of	1	2	3	4	5	6	•
Safe	1	2	3	4	5	6	
High quality	1	2	3	4	5	6	•
Accessible for all	1	2	3	4	5	6	•
For all ages	1	2	3	4	5	6	•
Environmentally responsible	1	2	3	4	5	6	
Multipurpose and cater for a number of activities	1	2	•	4	5	6	7
For activities other than SLSC functions	1	2	3	•	5	6	7
Take advantage of the views	1	2	3	4	5	6	•
Encourage passive solar design	1	2	3	4	5	6	•
Have a clear and identifiable main entry	1	2	3	4	5	•	7
Provide good pedestrian and vehicular access	1	2	3	4	5	6	•
Low maintenance	1	2	3	4	5	6	
Financially viable	1	2	3	4	5	6	•
OTHER							

What other features would you like to see developed in a future LHSLSC? Please note that the ideas listed in this question are by no means exhaustive of the possibilities being considered, nor are any of them guaranteed to be pursued - we are simply seeking feedback.

	Really Bad Idea			ОК		Excell	ent Idea
Space for club functions	1	2	3	4	5	6	•
Space for club meetings	1	2	3	4	5	6	•
Space for general membership to meet and socialise	1	2	3	4	•	6	7
Space to showcase and store club achievements and honour boards	1	2	3	4	5	6	
Facilities for the prep of food - commercial and smaller functions	1	2	3	4	•	6	7
Kiosk (to service general beach going community)	1	2	3	4	5	6	•
BBQ spaces	1	2	3	4	5		7
Outdoor decks / terraces	1	2	3	4	5	6	
Areas for active fitness and comp. training	1	2		4	5	6	7
Facilities that can be used by a variety of community groups	1		3	4	5	6	7
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	3	4	5	•	7
Support facilities for surf carnival activities	1	2	3	4	5	•	7
Area for members on duty during the course of the day	1	2	3	4	5	6	
Admin / office functions	1	2	3	4	5		7
General storage of Clubhouse consumables etc	1	2	3	4	5	6	
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	4	5	6	•
Public amenities and change rooms	1	•	3	4	5	6	7
Open areas for training, preparation for social and sporting activities	1	2	3	4	5	•	7
OTHER							

Please indicate your support or displeasure with the following $\label{eq:pleasure} % \begin{center} \begin{ce$ development ideas?

	Really E	Bad Idea		ОК		Excell	lent I
Complete renovation with no additional floor area	1	2	•	4	5	6	7
Complete renovation of building with new extensions for further accommodation	1	2	3	4	5	•	
New building to meet the growing needs of the Surf Club	1	2	3	4	5	•	
OTHER							

Whatever is done, the building is for the Surf Club, not the Council, so control and management of the building needs to reside with the club.

6.	From the neighbouring Surf Club facilities, please list which features you
	like or dislike about the facility?

LIKE	DISLIKE
Modern design	The ongoing disagreements between the Surf Club and the Council.
Neighbouring surf club (please name):	-
LIKE	DISLIKE
Byron Bay SLSC -	
The building is understated, not loud	d.
The large deck area works well.	
It takes good advantage of the location and views.	_
location and views.	
7. Please provide any further of The Council needs to acknowledge building is for the SLSC, not a rever	omments you may have. up front that the purpose of the nue raising opportunity for the Counci







What facilities do you believe sh Head Surf Life Saving Club (LHS)	LSC)			d at th		nox Excell	ent Idea
Entry / Reception	1	2	3	•	5	6	7
Administration	1	2	3	4	5	6	7
Club Room	1	2	3	4	5	6	7
Storage Areas	1	2	3	4	5	6	7
Club Change room / Toilets	1	2	3	4	5	6	4
Kiosk	1	2	3	4	5	6	7
First Aid Room	1	2	3	4	5	6	7
External Spaces	1	2	3	4	5	6	7
Building and Site Access	1	2	3	4	5	6	7
Meeting rooms (for use by the club and the community)	1	2	3	4	5	6	7
Bar / Dining	1	2	3	4	5	6	7
Beach Patrol Rooms	1	2	3	4	5	6	7
Public Toilets / Changerooms	1	2	3	4	5	6	•
2. What are the specific issues or c LHSLSC?	lislike	s you	have a	bout	the cu	ırrent	
 Of the words or phrases below, in the design and planning of the 			e key	issues	that r	matte	r mos
J . J.		Bad Idea-		OK		Excell	ent Idea

LHSLSC?							
Of the words or phrases below, in the design and planning of t			e key	issues	that	matter	mos
	Really E	lad Idea-		OK		Excelle	ent Idea
Appealing / Street Presence	1	2	3	4	5	•	7
A building / facility to be proud of	1	2	3	4	5	•	7
Safe	1	2	3	4	5	•	7
High quality	1	2	3	4	5	•	7
Accessible for all	1	2	3	4	5	•	7
For all ages	1	2	3	4	5	•	7
Environmentally responsible	1	2	3	4	5	6	#
Multipurpose and cater for a number of activities	1	2	3	•	5	6	7
or activities other than SLSC functions	1	2	3	•	5	6	7
Take advantage of the views	1	2	3	•	5	6	7
Encourage passive solar design	1	2	3	4	5	6	#
lave a clear and identifiable main entry	1	2	3	4	5	6	7
Provide good pedestrian and vehicular access	1	2	3	#	5	6	7
Low maintenance	1	2	3	4	5	6	•
Financially viable	1	2	3	4	5	6	•
OTHER	_					_	

4.	What other features would you like to see developed in a future LHSLSC?
	Please note that the ideas listed in this question are by no means
	exhaustive of the possibilities being considered, nor are any of them
	guaranteed to be pursued - we are simply seeking feedback

	Really I	Bad Idea-		ОК		Excelle	ent Idea
Space for club functions	1	2	3	4	5	6	7
Space for club meetings	1	2	3	#	5	6	7
Space for general membership to meet and socialise	1	2	3	•	5	6	7
Space to showcase and store club achievements and honour boards	1	2	3	•	5	6	7
Facilities for the prep of food - commercial and smaller functions	1	2	3	•	5	6	7
Kiosk (to service general beach going community)	1	2	3	4	5	6	*
BBQ spaces	1	2	3	•	5	6	7
Outdoor decks / terraces	1	2	3	•	5	6	7
Areas for active fitness and comp. training	1	2	3	•	5	6	7
Facilities that can be used by a variety of community groups	1	2	3	4	5	•	7
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	3	•	5	6	7
Support facilities for surf carnival activities	1	2	3	•	5	6	7
Area for members on duty during the course of the day	1	2	3	•	5	6	7
Admin / office functions	1	2	3	•	5	6	7
General storage of Clubhouse consumables etc	1	2	3	•	5	6	7
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	•	5	6	7
Public amenities and change rooms	1	2	3	•	5	6	7
Open areas for training, preparation for social and sporting activities	1	2	3	#	5	6	7
OTHER							

Please indicate your support or displeasure with the following
development ideas?

	Really	Bad Idea		ОК		Excell	ent lo
Complete renovation with no additional floor area	1	2	3	4	5	•	7
Complete renovation of building with new extensions for further accommodation	1	2	3	•	5	6	7
New building to meet the growing needs of the Surf Club	1	•	3	4	5	6	7
OTHER							

LIKE	DISLIKE
oouring surf club (please name):	
LIKE	DISLIKE
Please provide any further co	omments you may have.







What facilities do you believe sl Head Surf Life Saving Club (LHS			ovideo	d at th	e Leni	nox	
ricad Sair Elic Saving Club (Eris		Bad Idea-		ОК		Excell	ent Idea
Entry / Reception		2	3	4	5	6	7
Administration	•	2	3	4	5	6	7
Club Room	1	2	3	•	5	6	7
Storage Areas	1	2	3	4	5	6	•
Club Change room / Toilets	1	2	3	4	5	6	•
Kiosk	1	2	3	4	5	6	•
First Aid Room	1	2	3	4	5	6	•
External Spaces	•	2	3	4	5	6	7
Building and Site Access	1	2	3	4	5	6	•
Meeting rooms (for use by the club and the community)	•	2	3	4	5	6	7
Bar / Dining		2	3	4	5	6	7
Beach Patrol Rooms	1	2	3	4	5	6	•
Public Toilets / Changerooms	1	2	3	4	5	6	•
LHSLSC? 3. Of the words or phrases below,			e key	issues	that	matte	r mos
in the design and planning of t		SLSC? Bad Idea-		OK		Excell	ent Idea
Appealing / Street Presence	1	2	3		5	6	
A building / facility to be proud of	1	2	3	H	H	=	7
Safe	ш				5	6	7
Jale	1	2	3	4	5	6	
High quality	1	2	3	4	H	H	
	H	\vdash	H	4	5	6	7
High quality	1	2	H	4	5	6	7
High quality Accessible for all	1	2	3	4 • • •	5 5	6 6	7 • 7 7
High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of	1	2 2	3 3	4 4 4	5 5 5	6 6 6	7 • 7 7
High quality Accessible for all For all ages Environmentally responsible	1	2 2 2 2	3 3 3	4 4 4	5 5 5	6 6 6 6	7 7 7 7
High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities	1	2 2 2 2 2	3 3 3 3	범	5 5 5 5 5	6 6 6 6	7 7 7 7 •

Have a clear and identifiable main entry 1 Provide good pedestrian and vehicular

> Low maintenance Financially viable OTHER....

 What other features would you Please note that the ideas listed exhaustive of the possibilities b 	d in th	is que consid	stion a lered,	are by nor ar	no m e any	eans of the	
guaranteed to be pursued - we		mply s	seekin	g feed	iback.		ent Ide
Space for club functions		2	3	4	5	6	7
Space for club meetings	1	2		4	5	6	7
Space for general membership to meet and socialise	1	2	•	4	5	6	7
Space to showcase and store club achievements and honour boards	1	2		4	5	6	7
Facilities for the prep of food - commercial and smaller functions	1	2	•	4	5	6	7
Kiosk (to service general beach going community)	1	2	3	4	5	6	•
BBQ spaces	1	2		4	5	6	7
Outdoor decks / terraces		2	3	4	5	6	7
Areas for active fitness and comp. training	1	2	•	4	5	6	7
Facilities that can be used by a variety of community groups		2	3	4	5	6	7
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	•	4	5	6	7
Support facilities for surf carnival activities	1	2	•	4	5	6	7
Area for members on duty during the course of the day	1	2	3	4	5	6	•
Admin / office functions	1	2		4	5	6	7
General storage of Clubhouse consumables etc	1	2	3	4	5	6	•
Storage and maintenance of beach patrolling and training equip. etc	1	2	3	4	5	6	•
Public amenities and change rooms	•	2	3	4	5	6	7
Open areas for training, preparation for social and sporting activities	1	2	3	•	5	6	7
OTHER							
5. Please indicate your support or development ideas?	·	easure	with	the fo	llowir		ent Ide
Complete renovation with no additional	nedily b	$\overline{}$		$\overline{\Box}$		$\overline{}$	ent ide
floor area Complete renovation of building with new		2	3	4	5	6	<u> </u>
extensions for further accommodation New building to meet the growing			3	4	5	6	<u></u>
needs of the Surf Club		ك	[3]		[ع]	Lo	L′

LIKE	DISLIKE
LIKE	DISLIKE
	-
	·
Neighbouring surf club (please name):	
	1
LIKE	DISLIKE
 Please provide any further cor 	mments you may have
7. Flease provide any further con	illilents you may have.

ballina	COMPLETE
-	





	Seally	7 Sadides		-0K-		-Entel	lens i
Entry / Reception	1	2	3	(4)	5	6	3
Administration	1	2	3	4	5	(3)	Ī
Club Room	1	2	3	4	5	6	
Storage Areas	1	2	3	4	5	6	ľ
Club Change room / Toilets	1	2	3	4	5	16	F
Kiosk	1	2	3	4	5	6	
First Aid Room	1	2	3	4	5	6	
External Spaces 27	1	2	3	4	5	6	F
Building and Site Access	1	2	3	4	5	6	7
Meeting rooms (for use by the club and	1	2	7		75	6	
the community) Bar / Dining	H	2	2	4	2	12	L
	늗	2	3	.4	3	0	1
Beach Patrol Rooms	1	2	3	4	5	6	2
MAINTAIN			e				
Of the words or phrases below,	what	are th	e key	Issues	that	matte	r.m
Of the words or phrases below, in the design and planning of the desig			e key	Issues	that	matte	rm
			e key	issues	that	matte	enti
in the design and planning of ti			e key	- O-	that	Exert	r m
in the design and planning of the Appealing / Street Presence			3 3	- O-	that	6	r m
in the design and planning of the Appealing / Street Presence A building / facility to be proud of			3 3 3	- O-	5 5 5	6	rm
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe			3 3	- O-	5	6	r m
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all			3 3	4 4	5 5	6 6 6	r m
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages			3 3 3 3	4 4 4	5 5 5	6 6 6	r m
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of			3 3 3 3	4 4 4	5 5	6 6 6 6 6 6	m Line (
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities.	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		3 3 3 3 3	4 4 4 4	5 5 5	6 6 6	m limit i
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and Cater for a number of activities	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		3 3 3 3 3	4 4 4 4	5 5 5	6 6 6 6 6	r m
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities. For activities other than SLSC functions Take advantage of the views	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		3 3 3 3 3	4 4 4 4	5 5 5	6 6 6 6 6 6 6 6 6	
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities For activities other than SLSC functions Take advantage of the views Encourage passive solar design	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		3 3 3 3 3	4 4 4 4	5 5 5	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities For activities other than SLSC functions Take advantage of the views Encourage passive solar design Have a clear and identifiable main entry	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		3 3 3 3 3	4 4 4 4	5 5 5	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities For activities other than SLSC functions Take advantage of the views Encourage passive solar design Have a clear and identifiable main entry Provide good pedestrian and vehicular access	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		3 3 3 3 3	4 4 4 4	5 5 5	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities. For activities other than SLSC functions Take advantage of the views Encourage passive solar design Have a clear and identifiable main entry Provide good pedestrian and vehicular	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		3 3 3 3 3	4 4 4 4	5 5 5	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	
in the design and planning of the Appealing / Street Presence A building / facility to be proud of Safe High quality Accessible for all For all ages Environmentally responsible Multipurpose and cater for a number of activities For activities other than SLSC functions Take advantage of the views Encourage passive solar design Have a clear and identifiable main entry Provide good pedestrian and vehicular access	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		3 3 3 3 3	4 4 4 4	5 5 5	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	

	Reidy	Back living		OK-		-Do	(Leri
Space for club functions	11	2	3	4	5	16)[
Space for club meetings	il T	2	3	4	5	6	ď
Space for general membership to meet	1	2	3	4	5	6	1
and socialise Space to showcase and store club	ilī	2	3	4	75	6	
achievements and honour boards Facilities for the prep of food -	1	2	3	4	5	6	N.
commercial and smaller functions Kiosk (to service general beach going community)	1	2	3	4	5	6)
BBQ spaces	1	2	3 (4	5	6	İ
Outdoor decks / terraces	1	2	3	4	5	6	N
Areas for active fitness and comp. training	1	2	3	4	5	6	
Facilities that can be used by a variety of community groups	1	2	3	4	5	6	Ī
Classroom training spaces (theory and CPR demonstrations and practise)	1	2	3	4	5	6	Ī
Support facilities for surf carnival activities	11	2	3	4	5	6	
Area for members on duty during the course of the day	1	2	[3]	4	5	6	
Admin / office functions	1	2	3	4	3	6	
General storage of Clubhouse consumables etc	1	2	3	4)5	6	
Storage and maintenance of beach patrolling and training equip, etc	1	2	3	4	5	6)
Public amenities and change rooms	1	2	3		5	6	
Open areas for training, preparation for social and sporting activities	1	2	3	4	(5)	6	
OTHER							
5. Please indicate your support or development ideas? Complete renovation with no additional floor area complete renovation of building with new	-	easure apides	with:	the fo	llowin	ng Excel	2
extensions for further accommodation	1	2	3	4	5	6	L
New building to meet the growing needs of the Surf Club	U	2	3	4	5	6	

A TALL OF THE PARTY OF THE PART	use and Lismore SLSC
LIKE	, DISLIKE
715 WB -	TTIS NOT
	THEIR
ITS NEW	BUILDING
112 1000	IT'S POORLY
	LOCATED AND
	ORIENTED
	OF ILIVING
Neighbouring surf club (please name):	BYRON BAY
LIKE	DISLIKE
77.7	
LOCATION O	(OUNCIL
OUT LOOR	CONFIDENT
	-
2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	and the same
	Λ.
ONE WOULD	mments you may have. 140P12 BSC
ONE WOULD	Λ.
ONE WOULD	HOPE BSC
ONE WOULD DOES NOT A	HOPE BSC TTEMPT TO NOTHER PACKITY
ONE WOULD DOES NOT AS RUN YET AN IN THE MAN	HOPE BSC THEMPT TO NOTHER PACKITY NER THEY
ONE WOULD DOES NOT AT RUN YET AN IN THE MAN DED AT PELICA	HOPE BSC TTEMPT TO NOTHER PACILITY NIE THEY N 181 SHELLY BEACH
ONE WOULD DOES NOT AT RUN YET AN IN THE MAN DED AT PELICA	HOPE BSC TTEMPT TO NOTHER PACILITY NIE THEY N 181 SHELLY BEACH
ONE WOULD DOES NOT AT RUN YET AN IN THE MAN DED AT PELICA	HOPE BSC TTEMPT TO NOTHER PACILITY NIE THEY N 181 SHELLY BEACH
ONE WOULD DOES NOT AT RUN YET AN IN THE MAN DED AT PELICA	HOPE BSC TTEMPT TO NOTHER PACILITY NIE THEY N 181 SHELLY BEACH
ONE WOULD DOES NOT AT RUN YET AN IN THE MAN DED AT PELICA	HOPE BSC THEMPT TO NOTHER PACKITY NER THEY
ONE WOULD DOES NOT AT RUN YET AN IN THE MAN DED AT PELICA	HOPE BSC TTEMPT TO NOTHER PACILITY NIE THEY N 181 SHELLY BEACH
ONE WOULD DOES NOT AT RUN YET AN IN THE MAN DED AT PELICA	HOPE BSC TTEMPT TO NOTHER PACILITY NIE THEY N 181 SHELLY BEACH





APPENDIX C

NAME	STAKEHOLDER GROUP
Brian Dell - President	Lennox Head Alstonville SLSC
John Beasley - OAM	Lennox Head Alstonville SLSC
Joe Young	Lennox Head Alstonville SLSC
John Balzer	Lennox Head Alstonville SLSC
Michael Brown	Lennox Head Alstonville SLSC
Lou Wilson	Lennox Head Alstonville SLSC
Tony Barnett	Lennox Head Alstonville SLSC
Lyn Walker	Ballina Environment Society
Barbara Sparrow	Lennox Head Landcare
Malcom Milner	Lennox Head Landcare
Margaret Shaw	Lennox Head Residents Association
Graham Shaw	Lennox Head Residents Association
Jason Dwyer	Lake Ainsworth Sports & Rec
Paul Button	Lennox Head Chamber of Commerce
Ana Jones	Lennox Head Chamber of Commerce
Chris Allison	Ballina Shire Council
Jamie Fleeting	Ballina Shire Council
David Spencer	COMPLETE
Jai OSullivan	COMPLETE

APPENDIX D



LENNOX HEAD-ALSTONVILLE

SURF LIFE SAVING CLUB INCORPORATED
ABN 31 083 456 700
PO Box 115, LENNOX HEAD NSW 2478
Telephone: (02) 6687 7380
Fax: (02) 6687 6043
E-mail: lennoxsurfclub@yahoo.com.au
Web; www.lennoxsurfclub.com.au

Provision of a Consolidated Facility for Lennox Head/Alstonville Surf Lifesaving Club

December 2009

Purpose

The purpose of this paper is to provide advice regarding facility requirements of the Lennox Head Alstonville Surf Lifesaving Club (LHASLSC) inclusive of site options and constraints to Ballina Shire Council with the purpose to progress planning works required to develop a new purpose ball Club Union. to develop a new purpose built Club House.

Background/History of LHASLSC

The LH-ASLSC was formed in December, 1973. The first official Meeting of the Club was held on 7 January, 1974, with nearly 100 Members in attendance.

The original cost of the Club was \$49,320, which was made up of \$6000 in funds from Members and Sponsors and \$43,320 from the Australian Federal Government. The Club was originally built on large concrete skids (still visible today) that would enable the building to be towed away by bulldozers should rising seas threaten.

The land the Club is sited on is 'owned' by the NSW Department of Lands with Ballina Shire Council effectively acting as Trustees of the building. The Junior Committee amalgamated with the Senior Committee during the 2002-03 Season to form the single Executive Committee operating under the current Club Constitution.

The Club's core business is to provide surf life saving functions of beach patrols, surf rescue services, first aide and community education at no cost to those who utilise these services. These services are all provided by dedicated volunteers.

Ballina Coastal Reserve Plan of Management

Ballina Shire Council commenced coastline management investigations in 1999 in response to ongoing concern regarding coastal erosion threats to property and Infrastructure in the Shire.

14 December 2009 Facility Brief LHASLSC

Council in conjunction with the Department of Environment and Climate Change and project consultants GeoLINK and BMT WBM have prepared the Ballina Coastline Management Study. Part one of the study (Values Assessment) identifies the ecological, cultural, heritage, recreational and economic values of the Ballina coastline. Part two of the study (Management Options Assessment) identifies where coastal values may be under threat from coastline erosion and outlines various management options.

Now that the exhibition of the Coastline Management Study has been completed, the next step in the process is the preparation of a Coastline Management Plan. The Coastline Management Plan will define the optimal combination of options and actions from the Management Study in order to deliver the desired outcomes and achieve the management objectives.

- · Protection and preservation of beach environments and beach amenity;
- Emergency responses during periods of coastal storms and beach erosion;
- · Management of long term erosion threats; and
- Continuing public access to coastal environments.

The Coastline Management Study and Plan development process is guided by the NSW Government's Coastal Policy and Coastline Management Manual, and the Plan will be submitted to the Minister for Natural Resources for final approval.

Until completion the current active Coastal Reserve Plan of Management is the April

Whilst there a range of variations expected from the 2003 PoM the issues that may impact on the LHASLSC include:

- · Future need of surf life saving services
- · Need to formalise occupation of Surl Lifesaving premises
- · Parking amenity and traffic safety during peak periods
- · Space and storage requirements
- · Public change rooms/showers and toilets
- Future surf lifesaving needs of Sharps Beach & the Boat Channel.

The 2003 PoM clearly supports and encourages the development of surf lifesaving services and related activities including beach surveillance, rescue and education needs.

The major areas relevant to the PoM that need clarification for LHASLSC include but are

- Emergency Access and Rescue Facilities: There is a clear need to maintain emergency access to storage units within the club for IRB and other rescue related equipment. The emergency access will include beach access to launch rescue services.
- Parking: Like all beach areas in the Ballina Shire parking is problematic. Whilst there is a need to ensure parking for residents/tourists/disabled there remains a

ATO Gift Deductible Entity No. 752322393 Fund Raising Authority No. CFN11033

14 December 2008 Facility Brief LHASLSC

need for parking access for Club purposes including local parking for patrolling

- · Amenities: Currently there are public toilets located adjacent to the surf club that are closed after hours. There is a need to develop public tollets/change rooms and shower lacilities within the club complex.
- Commercial Activity: The development of commercial premises on site to provide recurrent funding stream to cater for ongoing maintenance of the surf club is required. This would need to include not only a commercial restaurant with . related alcohol licensing but also a klosk function.

Role & Functions of LHASLSC

Surf Lifesaving is an evolving service that adjusts services according to demonstrated need. In saying that the core business of Surf Lifesaving and thus LHASLSC can be categorised into three major themes:

- 1. Beach Patrol/Surveillance
- 2. Provision of emergency rescue services
- 3. Provision of education and training.

1: Beach Patrol/Surveillance: Seven Mile Beach is regarded as a volatile beach that can present quite treacherous conditions. To ensure the safety of users of the beach LHASLSC provides regular volunteer patrols on weekends and public holidays. In . concert with Life Guard Services Seven Mile Beach is patrolled seven days per week during peak holiday periods. During the 2008/09 season the following statistics were evidence of the value of these patrols (excludes Lifeguard figures):

	Preventative actions	-	1,03
	First Aid	(3)	40
٠	Rescues	7	16
12	Allandanna	3	21.0

In addition to patrolling directly at the Surf Club roving patrols are provided to the northern aspect of Seven Mile Beach, the Boat Channel and Lake Ainsworth.

- 2: Provision of emergency rescue services: During patrol periods provision of rescue services is a fundamental component of patrols. This is provided through provision of an equipped Inshore Rescue Boat. Over recent years the provision of rescue services has expanded to include an out of hours call out service and the inclusion of Rescue Water Craft as part of the Ballina Rescue Service. Provision of rescue services requires availability of reliable equipment and highly trained members to operate this equipment in a variety of surf conditions.
- 3: Provision of education and training: To ensure members are adequately prepared to respond to the demands on volunteer patrols and the learning needs of the junior members a wide range of education and training services are required.

ATO Gift Deductible Entity No. 752322393 Fund Raising Authority No. CFN1 1033

Facility Brief LHASLSC

Training is a combination of classroom style education and practical scenarios in the surf and on the beach. The breadth of training includes basic first aid and surf awareness to our juniors and more detailed education and training covering Occupational health & Safety, Rescue Techniques, Spinal Management, CPR, Advanced Resuscitation and

Within the Far North Coast Branch, LHASLSC has an enviable reputation in the volume of quality education and training we provide. Ongoing provision of education and training is core business for LHASLSC and the facility requirements need to reflect this vital community service.

Surf Sports

The provision of surf sports serves a range of valuable benefits to the individual, Surf Lifesaving and the community generally. Competition is constructed to develop the skills and expertise required to undertake the diverse role of a lifesaver. These include swimming, rescue board racing, rescue tube racing and other aspects of skill development. SLS Australia has a rule that all competitors are required to undertake a minimum number of patrolling hours per season to qualify for competition. This rule ensures that the volunteer patrols for LHASLSC include elite athletes and Australian Champions. The equipment needs of our surf sports competitors is significant and growing as the membership within the Club grows. This translates not just too financial pressure within the Club but also pressure on space requirements to store the equipment. This includes rescue boards (short and long), surf skis and general training equipment.

In addition to the surf sports equipment LHASLSC has an active Surf Boat community who require storage for the 3-4 Surf Boats needed to sustain the training and competition needs of this quintessential surf lifesaving activity.

Community/Social Needs of the Surf Club

The population growth in the Ballina Shire is significantly greater than the NSW State average and as such the pressure on public utilities and social services is great. There is a need for service growth for the youth in Lennox Head and surrounds. The surf club is a longstanding supporter of youth services and providing a variety of positive alternatives to occupy the youth and develop a strong community/social conscience and provide valuable community services. LHASLSC has a strong record of developing leadership skills within our younger members with many of them progressing through the Club to earn wide respect through their demonstrated social justice principles.

Surf clubs also provide an option for the not so young. LHASLSC have a number of members in their 70's who still provide a very valuable service to the community and act as leaders/role models for other members of the Club.

Currently the Club is used to provide a range of community services including Bridge Club, Yoga, Martial Arts and Dance. There is an expectation that despite the development of a Community Centre in the centre of Lennox Head that the Club continues to provide space and opportunity for these other vital social/community service groups/activities.

> ATO Gift Deductible Entity No. 752322393 Fund Raising Authority No. CFN11033

14 December 2009 **Eacility Brief LHASLSC**

Current Facility Concerns/Gaps at LHASLSC

The following gaps have been identified.

- · Shower/Toilet facilities of very poor condition and often faulty
- Electrical system often affected by sea air and creates faults/failures.
- · Limited car parking.
- · Very limited storage space. This results in members (junior and senior) sharing boards and other equipment for training due to limited stock capacity. This means that there are NO surfboats housed at the Club and being kept at members homes. Currently a container, located between the Club building and Pacific Parade, is used to store surf skis, board trailer and tents. This increases significantly risk of vandalism and damage.
- No public shower/toilet
- Poor design. The design does not reflect modern surf lifesaving club needs.
- . Poor security. The current design and building material make the Club relatively easy prey for thieves with regular call outs for attempted (and occasionally " successful) break ins.
- · No commercial standard catering facility. This results in no capacity for commercial restaurant that would ensure longer term financial security of the

In June 2008 Ballina Shire Council prepared a report on the condition of the existing building. Generally the building was found to be in poor condition. Some of the items listed in the report have been rectified however the report stated "the maintenance of the building has and will continue to be an issue due to ownership issues, funding availability and the reliance upon volunteers with the continual operation of the community facility".

Location of the LHASLSC

The proposed new LHASLSC building needs to be located on the current site or adjacent to the current building for the following reasons.

- The surf zone between the current club location and Lennox Point contains rocks that can become exposed depending on sand conditions. Therefore the closer you move towards the Lennox township the more difficult it becomes to provide consistent safe swimming zones,
- As stated earlier in this report the Club does provide roving patrols to Lake Ainsworth. This natural facility attracts large numbers of locals and tourists and by being located adjacent to the lake we are able to react quickly to any situation that may occur in and around the lake.

Facility Brief LHASLSC 14 December 2009

The adjacent caravan park had guest numbers for the 2008/9 linancial year of 48,736 adults and 9,804 children. These figures exclude tourist numbers.

Large amounts of equipment is required to provide surf life saving patrols and training and therefore requires easy and convenient access to the beach.

Space Requirements of the LHASLSC

The following table details the space requirements for future development of the Lennox Head/Alstonville Surf Lifesaving Club and has been based on the following items.

- Ballina Shire Councils current 10 year population growth estimates of the 'Estimated Residential Population' for Lennox Head, Skennars Head, Alstonville & Wollongbar.
- Projected LHASLSC membership numbers for the next 20 years. Membership has increased 49% over the last 5 years (2005/6 - 376 members, 2009/10 - 563
- LHASLSC is of the understanding that a restaurant facility is to be provided in the new building. Therefore an area for this facility has been included.
- LHASLSC is of the understanding that Council would like to include new public toilet facilities within the new building. The required floor area for this facility has not been included in the table.

GROUND FLOOR

FACILITY	AREA m2	RELATIONSHIP TO OTHER FACILITIES	DESCRIPTION
1, Storage	200	Requires driveway access to beach.	This room is to be used to store the following equipment used by the club for patrolling the beach. - 4 IRB's - 2 jetski - 1 patrol shelter - 2 ATV
Fuel storage container	Included in Item	To be located in main storage area adjacent roller door & IRB's.	Stores fuel used in the equipment listed in item 1 above.
3. Workshop	30	To be located adjacent the main storage area.	Requires bench & shelves. To be used for maintenance on equipment. To be well ventilated.
Storage area for anchors & cans	Included in Item 1	To be located at rear or on side of main storage area.	Anchors & cans used in training & competitions. Each anchors stored in a container. Each can to be hung from wall or ceiling to

ATO Gift Deductible Entity No. 752322393 Fund Raising Authority No. CFN11033

Facility Brief LHASLSC

			allow for drying.
f December	Included	To be located at rear or	Rescue tubes used in
5. Rescue tubes	in Item	on side of main storage area.	training & on patrols.
6. Board storage room	140	To be separate room with external access.	Boards used for patrols, training & competitions (nippers & seniors). Include club & private boards. Boards to be stored in specifically designed racking.
7. Surf ski storage room	140	To be separate rooms with external access.	Surf skies used for training & competitions. Surf skies to be stored horizontally in specifically designed racking Ski paddles to be stored on individual wall brackets.
8. Surfboat (3 off)	150	To be located in main storage area. Requires driveway access to beach.	Surfboat (stored on trailer) used for training & competitions. Oars to be stored horizontally in specifically designed racking
9. Board trailers (3 off)	80	To be located in main storage area. Requires driveway access to beach.	Board trailer used to take boards to competitions.
10. First aid room	16	To be located adjacent to main storage room. Requires external access with double opening doors.	First aid room will primarily used during patrols however can also be used during training. Requires bench, basin with warm water, shelves, fridge & bed.
11, Club room	80	To have internal access to tollet facilities.	Club room will be used during training & Nippers. Requires lockers, bench, shelves, notice board & white board.
12. Building entry	Ţ.	Access required from Pacific Parade. Access to Ground Floor & First Floor from within entry.	Main entry into building and first floor function area.
13. Male & Female toilets		Requires access from club room.	Toilets to be used by club members after training & patrols. Include showers.
14. Training Room	40	Requires access from club room.	To be used by club members during & after training sessions.
15. Cafe	40		To be leased out. Requires external entry, grease arrestor, covered & external seating area, separately metered electricity supply.

ATO Gift Deductible Entity No. 752322393 Fund Raising Authority No. CFN11033

14 December 2009 Facility Brief LHASLSC

FIRST FLOOR

FACILITY	AREA	RELATIONSHIP TO OTHER FACILITIES	DESCRIPTION
1. Patrol room	16	To be located opposite beach access & requires external deck with access from within room. Requires good visibility of beach.	This room is to be used by patrols for sign on & radio storage. Will be maned during patrols. Requires bench, shelves, filling cabinet, power outlets for radio battery charging.
2. Club office	10	lene i	To be used by club secretary. Requires desk, filing cabinet, shelves & photo copier.
3. Training room	100		To be used for educational & training exercises.
4. Meeting room	24		To be used by club committee for monthly meetings.
5. Store room	10	To be located near Club office.	To be used for storing club records & files.
6. Store room	60	To be separate room with access from function room.	To be used to store tables & chairs that will be used in the function room.
7. Male & female toilets		To be accessible from meeting room, training room & function room.	Toilets to be used by all people using the first floor.
8. Function room	300	To be large open space with views to beach & lake.	This multi purpose room to be used by the Club for annual presentations, hiring out to local community groups, hiring out for functions including birthday parties and weddings.
9. Restaurant space including full commercial kitchen	300	To be located adjacent function room.	To be leased out. Requires grease arrestor and separately metered electricity supply.
10. Verandas			Required on north, east, and west facades.

Club Contact Details

Should you require further information on the above material do not hesitate to contact the following Club Representatives:

ATO Gift Deductate Entity No. 752322393 Fund Ratising Authority No. CFN11033

14 December 2009 Facility Brief LHASLSC

Wayne Jones President M - 0438980085

Tony Barnett Secretary P - 6687 4900

Dave Thomas Senior Vice President P – 6686 3959

Michael Brown Vice President (Building/Capital) P – 6687 5411

Wayne Jones President

APPENDIX E

ARDILL PAYNE & PARTNERS

Civil & Structural Engineers - Project Managers - Town Planners - Surveyors ABN 11 386 152 212

Bill Payne BE, MIE Aust. G P McKenzie BE, MIE Aust. E T Elford L & E S



6880lt-gc01 BSC letter.doc

20 April 2009

The General Manager Ballina Shire Council PO Box 450 BALLINA NSW 2478



ATTENTION: Jillian Pratten

Dear Jillian

RE: Lennox Head Surf Life Saving Clubhouse

RECORDS SCANNED 2 1 APR 2019 Doc No: Batch No:..

1. Introduction

Following your instructions we have undertaken an inspection of the Lennox Head Surf Life Saving Clubhouse for the purposes of addressing the structural concerns noted in Section 2.0 of Council's Building Report, dated 30 June

A visual inspection to accessible areas of the Building was made by our engineer, Graeme McKenzie, and senior draftsman Gray Blunden on 4 March 2009. Assistance in gaining access to some concealed areas and obtaining some detail measurements was given by Council staff Andrew Hundal and Simon Kay. However, it is noted that it was not possible to view all structural members and connection detail hidden by wall and ceiling linings. Some construction features and detail, particularly roof tie-down, will need to be confirmed during remedial construction work.

During our inspection visual observations were recorded, measurements of the subject structural members were taken and photographed where possible.



6880lt-gc01 BSC letter.doc 20 April 2009

Some plans for the originally proposed SLSC building were obtained from Council records. However, these drawings have proved of limited use as the building was found to have not been constructed in strict accordance with the plans, and has subsequently had alterations and additions carried out.

To facilitate our reporting we have prepared drawings showing the framing layout of structural members relevant to the queries raised in Council's report. Drawings No. S1 and S2 relating to the 1st Floor level and the Roof, respectively, are attached to this report.

Calculations have been undertaken to assess the structural adequacy of these

We understand that the upper level of the Clubhouse is used for a variety of functions and activities, many of which could impose relatively high design (live) loads on the structure. We have therefore considered imposed loads in accordance with AS1170 "Structural Design Actions", for "areas where people may congregate with possible physical activities" (-including dancing and gym activity), and "areas susceptible to overcrowding".

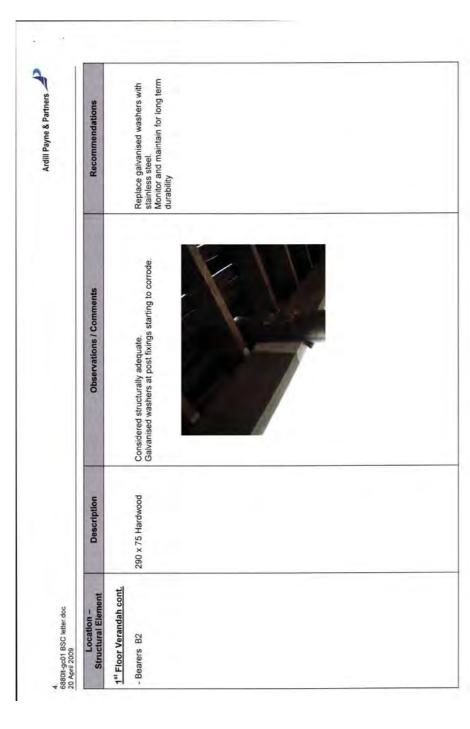
It has been found that many of the structural members do not satisfy Australian Standards requirements. Also due to the age and location of the building in an aggressive marine environment there has been significant deterioration of some elements, particularly fixings and connections. Details of our observations, comments and recommendations are included in Section 2

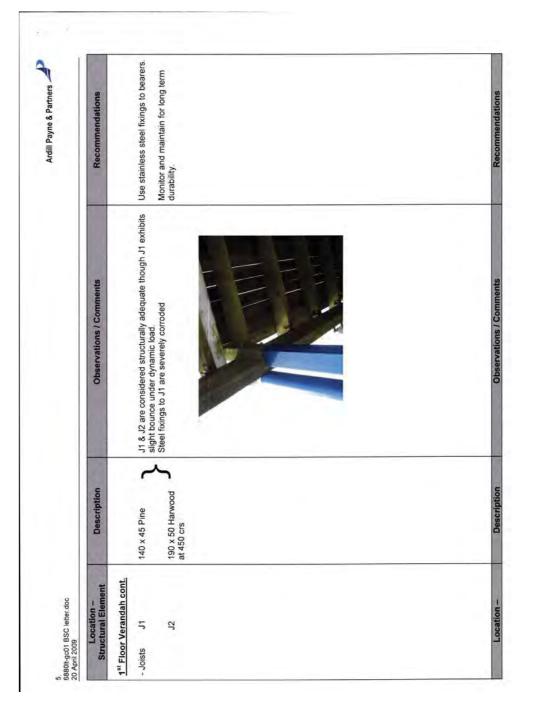
Additionally we comment on the severe and dangerous deterioration of the external stair egress from the upper level at each end of the building.

Observations, Comments and Recommendations

Based on the above, we present our observations, comments and recommendations in response to the concerns raised in Council's report in the following table.

4 300 x 75 Orego 235 x 70 Pine





Ardill Payne & Partners

Recommendations		Replace Posts. Provide stainless steel support brackets.	Monitor and maintain for long term durability, especially below ground level	Check underside of post for decay; fix with stainless steel bracket and bolt.
Observations / Comments		Inadequate sizing for pine post. Support fixings are severely corroded.	Some slight splitting but generally sound (Embedded into Ground) Considered structurally adequate.	Posts bearing directly onto split timber (at ground level). Inadequate fixing.
Description		90 x 90 Pine	200Dia. Pine	100 x 100 Hardwood
Location – Structural Element	1st Floor Verandah cont.	Posts	P2	8



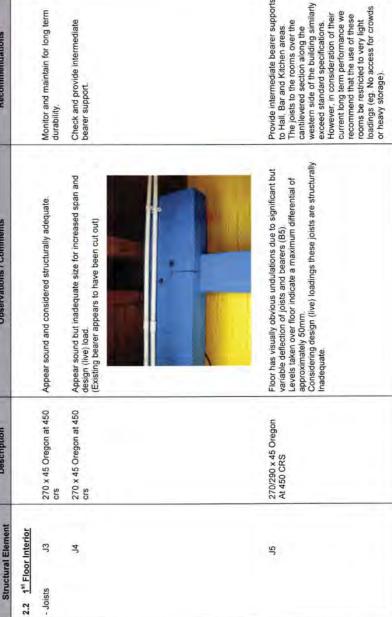




Ardill Payne & Partners

1st Floor Verandah cont.

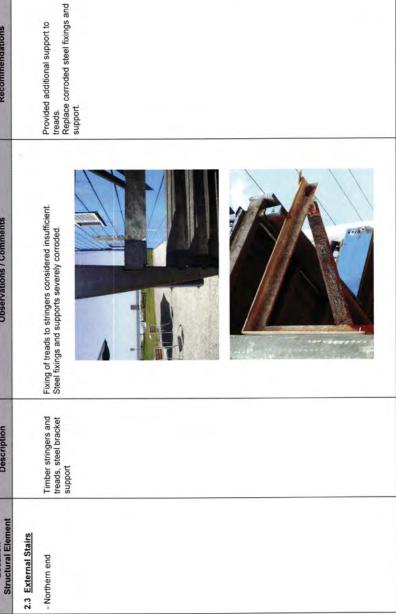
Ardill Payne & Partr



Recommendations		Rooms on (cantilevered) western side to be restricted to light loading purposes unless additional outside supports are provided Provide additional stainless steel bolt fixing and washers to posts.	Replace beam, build-up existing beams to strengthen, or provide intermediate supports.	Provide a column support to bearers in line with the wall, off concrete foundation beam located directly below.
Observations / Comments		Beams appear to be in sound condition.	Inadequate size for design (live) loading.	A significant deflection has occurred at the line of the First Aid room wall due to extra roof load transferred from the wall above
Description		245 x 100 Oregon	2/245 x 100 Oregon	2/245 x 100 Oregon
Location - Structural Element	2.2 1st Floor Interior cont.	- Bearers B4	B5 (General)	(At First Aid room wall)

2.2 1st Floor Interior cont.

Location - Structural Element	Description	Observations / Comments	Recommendations
2.3 Roof over main Hall			
- Purlins			
<u>R</u>	170 x 45 Oregon at 950 crs	Purlins R1 and R2 considered to be structurally adequate, though tie-down fixing to roof beams does not comply with current standards.	Provide stainless steel tie-down fixings to each end of purlins.
R2	230 x 45 Oregon at 950 crs		
R3	170 x 45 Oregon at 950 crs	Span of purlin R3 exceeds standard specifications however, purlins appear sound and without excessive sag. Tie-down fixings to walls cannot be seen.	Check tie-down fixings and upgrade as necessary.
- Roof Beams			
RB1 RB2	290 × 70 Oregon	Significant deflection (sag) at the centre span. Beam spans <u>greatly</u> exceed allowable standard (AS1684) spans. Obviously beams have provided adequate long term support to date despite excessive deflection. Beam ite-downs cannot be seen.	To comply with Australian Standards some remedial work is required. Options would include: - replace beams - provide central support (post) - strengthen existing beams, by incorporating into a truss construction Check te-downs at each end of beams and upgrade as necessary



15. 6880lt-gc01 BSC letter doc 20 April 2009

3. Conclusion

In response to queries raised in Council's report on the Clubhouse, a structural review of the upper level floor, verandah, and roof framing to the main hall of the original clubhouse has been undertaken.

(The floor and roof over the boat storage area which has been a more recent addition, has not been addressed in this report).

Design checking has included consideration of the use of the building for public functions and consequent design (live) loading prescribed by Australian Standard AS1170 for crowd situations and some associated physical activities such as dancing, or gym exercise.

Many of the primary structural elements to the verandah and floor of the Hall including bearers and some joists are considered to be inadequate for such loadings. There has also been significant deterioration of exposed timber members, steel bolts and fixings due to long term exposure in a harsh marine

Some roof members to the Hall exhibit significant deflection and although they have provided support over a long period of time, these also do not comply with requirements of Australian Standards.

Recommendations for replacement or remediation of elements in these areas considered to be structurally inadequate are noted in Section 2 of this report.

The extremely poor condition of the external stairs at each end of the building is also noted and recommended for replacement or remediation.

We trust the above is adequate for your purposes at this stage however, should you have any queries please do not hesitate to contact the undersigned.

Yours faithfully

ARDILL PAYNE & PARTNERS

encl. Drawings S1 & S2

BALLINA SHIRE COUNCIL | COMPLETE URBAN

