



BALLINA SHIRE COUNCIL

**ATTACHMENTS TO
FINANCE COMMITTEE MEETING
BUSINESS PAPER**

Thursday 20 April 2017

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4.3 Concealed Water Leak - Options for Management.DOC

| Water Authority | Policy to adjust water consumption charges | Policy to adjust wastewater (sewer) usage charges | Other Comments |
|--------------------------|---|---|---|
| Ballina Shire Council | Previous policy – (all users) cancel 50% of above average increase up to a maximum of 250KL. Charge at lower step rate. | Previous policy – (Non-residential only) Cancel 100% of above average increase. Residential properties have a flat wastewater charge. | To qualify must be a substantial increase – in excess of 200% and adjustment must be more than \$50. |
| Byron Shire Council | Yes – residential only – will only charge the Step 1 rate of \$2.47 per KL instead of levying Step 2 charge of \$3.70 per KL if water consumption exceeds 450KL. Note: Prior to adoption of present policy (14/8/09) an adjustment of 50% of the above average consumption charges would be cancelled for residential properties only. | Yes – residential and non-residential will adjust 100% of above average increase. | To qualify, water usage must be 1.5 times greater than previous 2 years daily average usage. |
| Hunter Water Corporation | Yes – for residential properties will cancel 50% of above average usage up to a maximum of \$1000 as a goodwill gesture (2011 was 100%). Non-residential properties on a case by case basis. | No – residential properties have a flat wastewater charge. Non-residential properties on a case by case basis. | Applies to one 4 monthly billing period only. Can be reviewed on a case by case basis. |
| Lismore City Council | No policy but will allow additional time to pay. \$0-500 6mths, \$500-1000 12 mths, \$1000-2000 18 mths & \$2000+ 24mths. Interest accrues while arrangement is in place but if arrangement is satisfied they will cancel interest accrued. | No policy but will adjust based on historical average consumption. | |
| Sydney Water | Yes – (all users) 50% of above average increase – no maximum. (2008-2011 to a maximum of 1000kl per service. | Yes – based on previous year usage. Cancel 100% above historical. | Allowance will only be granted every 5 years or where there is a change in ownership. |
| Tweed Shire Council | Yes – (all users) reduced by 75% of above average increase over past 3 years. Prior to 30-10-08 reduction was 50% | No – residential properties have a flat wastewater charge. Non-residential – Yes reduced by 75% of above average increase over past 3 years. | One adjustment per applicant. In the case of new owners, can only apply after 5 years of the previous owner's adjustment. |

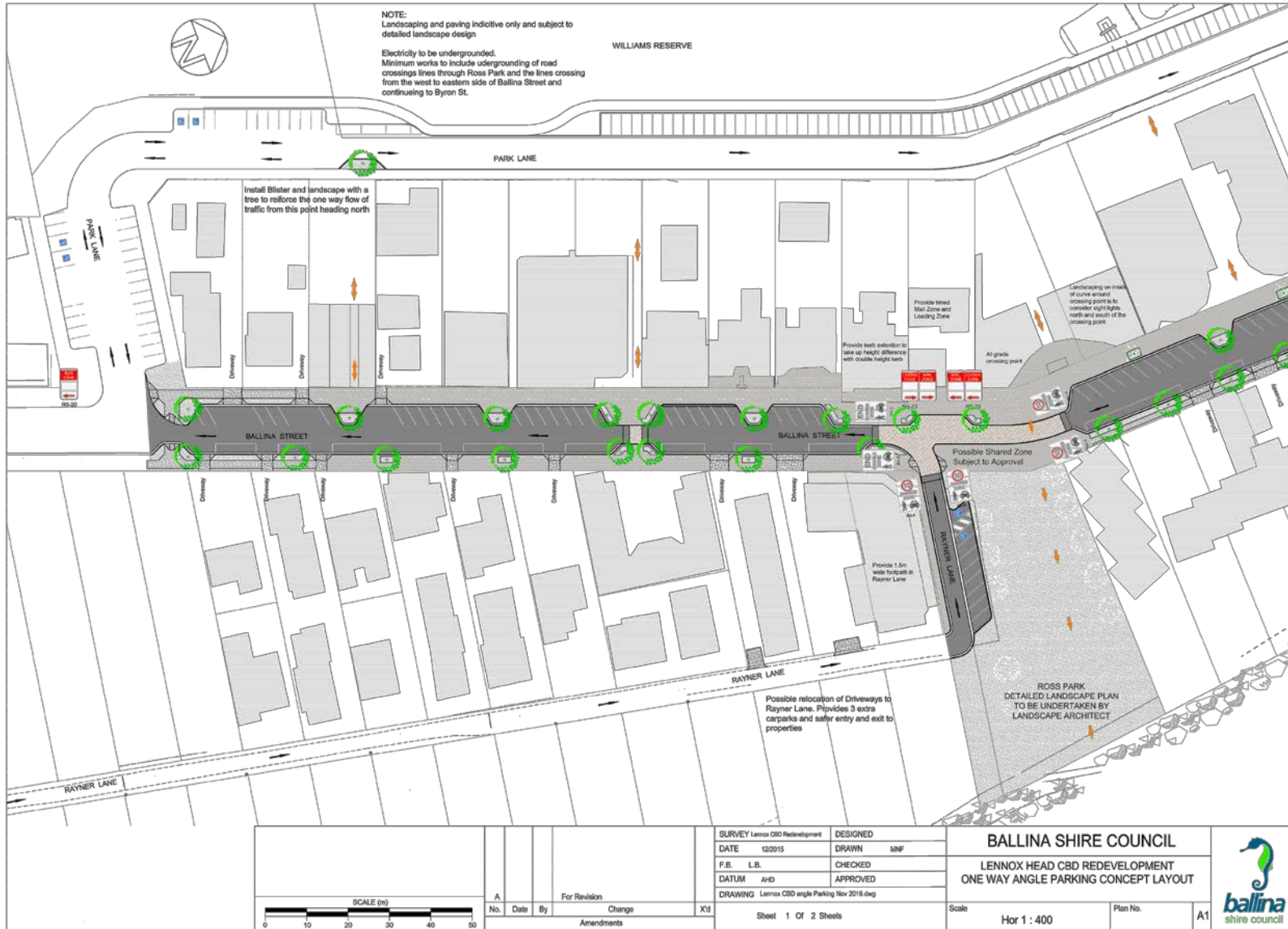
| WATER FUND - INCOME STATEMENT (2013/14 to 2026/27) | | | | | | | | | | | | | | | |
|--|-------------------|-------------------|---|-------------------|-----------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| ACTUAL | | | ITEM | ESTIMATED | | | | | | | | | | | |
| 2013/14 | 2014/15 | 2015/16 | | 2016/17 | % | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 |
| OPERATING RESULTS | | | | | | | | | | | | | | | |
| Operating Activities | | | | | | | | | | | | | | | |
| 2,860,500 | 3,092,600 | 3,226,000 | Rates and Annual Charges | 3,367,800 | 4 | 3,439,500 | 3,531,000 | 3,624,500 | 3,721,000 | 3,839,400 | 3,961,800 | 4,088,200 | 4,217,600 | 4,351,000 | 4,489,400 |
| 6,590,600 | 6,432,000 | 6,654,300 | User Charges and Fees | 7,247,100 | 9 | 7,000,200 | 7,174,500 | 7,354,100 | 7,537,700 | 7,763,300 | 7,995,900 | 8,235,500 | 8,483,100 | 8,737,800 | 9,000,500 |
| 413,500 | 417,400 | 339,000 | Interest and Investment Revenues | 338,400 | (0) | 368,800 | 339,300 | 299,200 | 272,800 | 295,300 | 191,600 | 125,500 | 63,100 | 10,400 | 46,400 |
| 672,700 | 797,900 | 822,400 | Other Revenues | 805,000 | (2) | 825,900 | 846,800 | 868,200 | 890,200 | 912,800 | 935,800 | 959,500 | 983,600 | 1,008,400 | 1,034,000 |
| 151,800 | 152,600 | 157,400 | Grants and Contributions for Operating Purposes | 155,300 | (1) | 144,000 | 144,700 | 145,500 | 146,200 | 147,000 | 147,800 | 148,600 | 149,500 | 150,300 | 151,100 |
| 851,300 | 764,300 | 1,059,900 | Grants and Contributions for Capital Purposes | 919,400 | (13) | 775,000 | 800,000 | 820,000 | 840,000 | 860,000 | 880,000 | 900,000 | 920,000 | 940,000 | 960,000 |
| Other Income: | | | | | | | | | | | | | | | |
| 0 | 0 | 0 | Net Gain from Disposal of Assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 11,540,400 | 11,656,800 | 12,259,000 | Total Income from Continuing Operations | 12,833,000 | 5 | 12,553,400 | 12,836,300 | 13,111,500 | 13,407,900 | 13,817,800 | 14,112,900 | 14,457,300 | 14,816,900 | 15,197,900 | 15,681,400 |
| Operating Expenses | | | | | | | | | | | | | | | |
| 1,429,000 | 1,763,000 | 1,876,000 | Employee Benefits and On-costs | 1,934,000 | 3 | 1,994,000 | 2,056,000 | 2,120,000 | 2,186,000 | 2,254,000 | 2,324,000 | 2,396,000 | 2,470,000 | 2,547,000 | 2,626,000 |
| 0 | 0 | 0 | Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1,802,400 | 1,354,100 | 1,264,400 | Materials and Contracts | 1,387,000 | 10 | 1,442,200 | 1,498,100 | 1,484,700 | 1,511,500 | 1,538,700 | 1,616,100 | 1,594,100 | 1,622,300 | 1,650,000 | 1,678,500 |
| 1,859,500 | 1,478,700 | 1,498,900 | Depreciation and Amortisation | 1,428,000 | (5) | 1,380,000 | 1,407,600 | 1,435,800 | 1,464,600 | 1,493,900 | 1,523,800 | 1,554,300 | 1,585,400 | 1,617,200 | 1,649,600 |
| 5,909,700 | 6,200,600 | 6,172,600 | Other Expenses | 6,520,600 | 6 | 6,363,200 | 6,522,800 | 6,686,800 | 6,854,900 | 7,059,400 | 7,269,900 | 7,486,700 | 7,709,800 | 7,939,500 | 8,175,900 |
| 111,000 | 20,600 | 38,000 | Net Loss from Disposal of Assets | 0 | (100) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 11,111,600 | 10,817,000 | 10,849,900 | Total Expenses from Continuing Operations | 11,269,600 | 4 | 11,179,400 | 11,484,500 | 11,727,300 | 12,017,000 | 12,346,000 | 12,733,800 | 13,031,100 | 13,387,500 | 13,753,700 | 14,130,000 |
| 428,800 | 839,800 | 1,409,100 | Net Operating Result for the Year | 1,563,400 | 11 | 1,374,000 | 1,351,800 | 1,384,200 | 1,390,900 | 1,471,800 | 1,379,100 | 1,426,200 | 1,429,400 | 1,444,200 | 1,551,400 |
| (422,500) | 75,500 | 349,200 | Net Operating Result Before Capital Income | 644,000 | 84 | 599,000 | 551,800 | 564,200 | 550,900 | 611,800 | 499,100 | 526,200 | 509,400 | 504,200 | 591,400 |

| WATER OPERATIONS - LONG TERM FINANCIAL PLAN (2013/14 to 2026/27) | | | | | | | | | | | | | | | |
|--|-------------------|-------------------|--|-------------------|--------------|-------------------|--------------------|------------------|------------------|--------------------|--------------------|--------------------|--------------------|------------------|------------------|
| ACTUAL | | | ITEM | ESTIMATED | | | | | | | | | | | |
| 2013/14 | 2014/15 | 2015/16 | | 2016/17 | % | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 |
| OPERATING RESULTS | | | | | | | | | | | | | | | |
| 10,689,100 | 10,892,500 | 11,199,100 | Operating Revenues | 11,913,600 | 6 | 11,778,400 | 12,036,300 | 12,291,500 | 12,567,900 | 12,957,800 | 13,232,900 | 13,557,300 | 13,896,900 | 14,257,900 | 14,721,400 |
| 9,141,100 | 9,317,700 | 9,313,000 | Less Operating Expenses | 9,841,600 | 6 | 9,799,400 | 10,076,900 | 10,291,500 | 10,552,400 | 10,852,100 | 11,210,000 | 11,476,800 | 11,802,100 | 12,136,500 | 12,480,400 |
| 1,548,000 | 1,574,800 | 1,886,100 | Operating Result before Non-cash Items | 2,072,000 | 10 | 1,979,000 | 1,959,400 | 2,000,000 | 2,015,500 | 2,105,700 | 2,022,900 | 2,080,500 | 2,094,800 | 2,121,400 | 2,241,000 |
| 1,859,500 | 1,478,700 | 1,498,900 | Depreciation Expense | 1,428,000 | (5) | 1,380,000 | 1,407,600 | 1,435,800 | 1,464,600 | 1,493,900 | 1,523,800 | 1,554,300 | 1,585,400 | 1,617,200 | 1,649,600 |
| 0 | 0 | 0 | Less Unwinding Interest Free Loans | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 111,000 | 20,600 | 38,000 | Less Loss on Disposal of Infrastructure Assets | 0 | (100) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (422,500) | 75,500 | 349,200 | Net Operating Result | 644,000 | 84 | 599,000 | 551,800 | 564,200 | 550,900 | 611,800 | 499,100 | 526,200 | 509,400 | 504,200 | 591,400 |
| Add Capital Grants and Contributions | | | | | | | | | | | | | | | |
| 368,600 | 336,400 | 0 | Capital Grants and Contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 430,400 | 454,900 | 837,900 | Section 64 Contributions Collected | 610,000 | (27) | 575,000 | 600,000 | 620,000 | 640,000 | 660,000 | 680,000 | 700,000 | 720,000 | 740,000 | 760,000 |
| Add Non-operating Funds Employed | | | | | | | | | | | | | | | |
| 0 | 0 | 0 | Loan Funds Used | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 137,600 | 136,200 | 23,000 | Transfer from Section 64 Recoupments BBRC | 100,000 | 335 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtract Funds Deployed for Non-operating Purposes | | | | | | | | | | | | | | | |
| (1,827,100) | (2,821,700) | (1,427,000) | Capital Expenditure | (3,524,000) | 147 | (3,427,400) | (3,750,000) | (3,400,000) | (1,990,100) | (5,836,000) | (4,662,000) | (4,630,800) | (4,377,000) | (1,791,600) | (1,751,000) |
| (137,600) | (136,200) | (23,000) | Contributions - Section 64 Recoupments BBRC | (100,000) | 335 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | Repayment of Principal on Loans | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Movement in Other Working Capital Items | | | | | | | | | | | | | | | |
| 0 | 264,500 | 0 | Net Incr / (Decr) in Leave and Working Capital | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Add Back Non-Cash Expense | | | | | | | | | | | | | | | |
| 1,859,500 | 1,478,700 | 1,498,900 | Depreciation | 1,428,000 | (5) | 1,380,000 | 1,407,600 | 1,435,800 | 1,464,600 | 1,493,900 | 1,523,800 | 1,554,300 | 1,585,400 | 1,617,200 | 1,649,600 |
| 0 | 0 | 0 | Unwinding Interest Free Loans | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 111,000 | 20,600 | 38,000 | Loss on Disposal of Infrastructure Assets | 0 | (100) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 519,900 | (191,100) | 1,297,000 | Reserves Movement - Increase / (Decrease) | (842,000) | (165) | (873,400) | (1,190,600) | (780,000) | 665,400 | (3,070,300) | (1,959,100) | (1,850,300) | (1,562,200) | 1,069,800 | 1,250,000 |
| Movement in Reserves - Increase / (Decrease) | | | | | | | | | | | | | | | |
| 979,100 | 966,800 | 461,000 | Water Reserves | 288,900 | | (486,300) | 679,000 | (417,300) | 139,400 | (2,209,100) | 459,200 | (1,547,900) | (1,193,800) | 321,300 | 456,300 |
| (459,200) | (1,157,900) | 836,000 | Developer Contributions - Section 64 | (1,130,900) | | (387,100) | (1,869,600) | (362,700) | 526,000 | (861,200) | (2,418,300) | (302,400) | (368,400) | 748,500 | 793,700 |
| 519,900 | (191,100) | 1,297,000 | Total Movement in Reserves (incl Sec 64) | (842,000) | | (873,400) | (1,190,600) | (780,000) | 665,400 | (3,070,300) | (1,959,100) | (1,850,300) | (1,562,200) | 1,069,800 | 1,250,000 |
| Reserves - Balances as at 30 June | | | | | | | | | | | | | | | |
| 2,916,000 | 3,882,800 | 4,343,800 | Water Reserves | 4,632,700 | | 4,146,400 | 4,825,400 | 4,408,100 | 4,547,500 | 2,338,400 | 2,797,600 | 1,249,700 | 55,900 | 377,200 | 833,500 |
| 7,747,000 | 6,589,100 | 7,425,100 | Developer Contributions - Section 64 | 6,294,200 | | 5,907,100 | 4,037,500 | 3,674,800 | 4,200,800 | 3,339,600 | 921,300 | 618,900 | 250,500 | 999,000 | 1,792,700 |
| 10,663,000 | 10,471,900 | 11,768,900 | Total Reserves | 10,926,900 | | 10,053,500 | 8,862,900 | 8,082,900 | 8,748,300 | 5,678,000 | 3,718,900 | 1,868,600 | 306,400 | 1,376,200 | 2,626,200 |

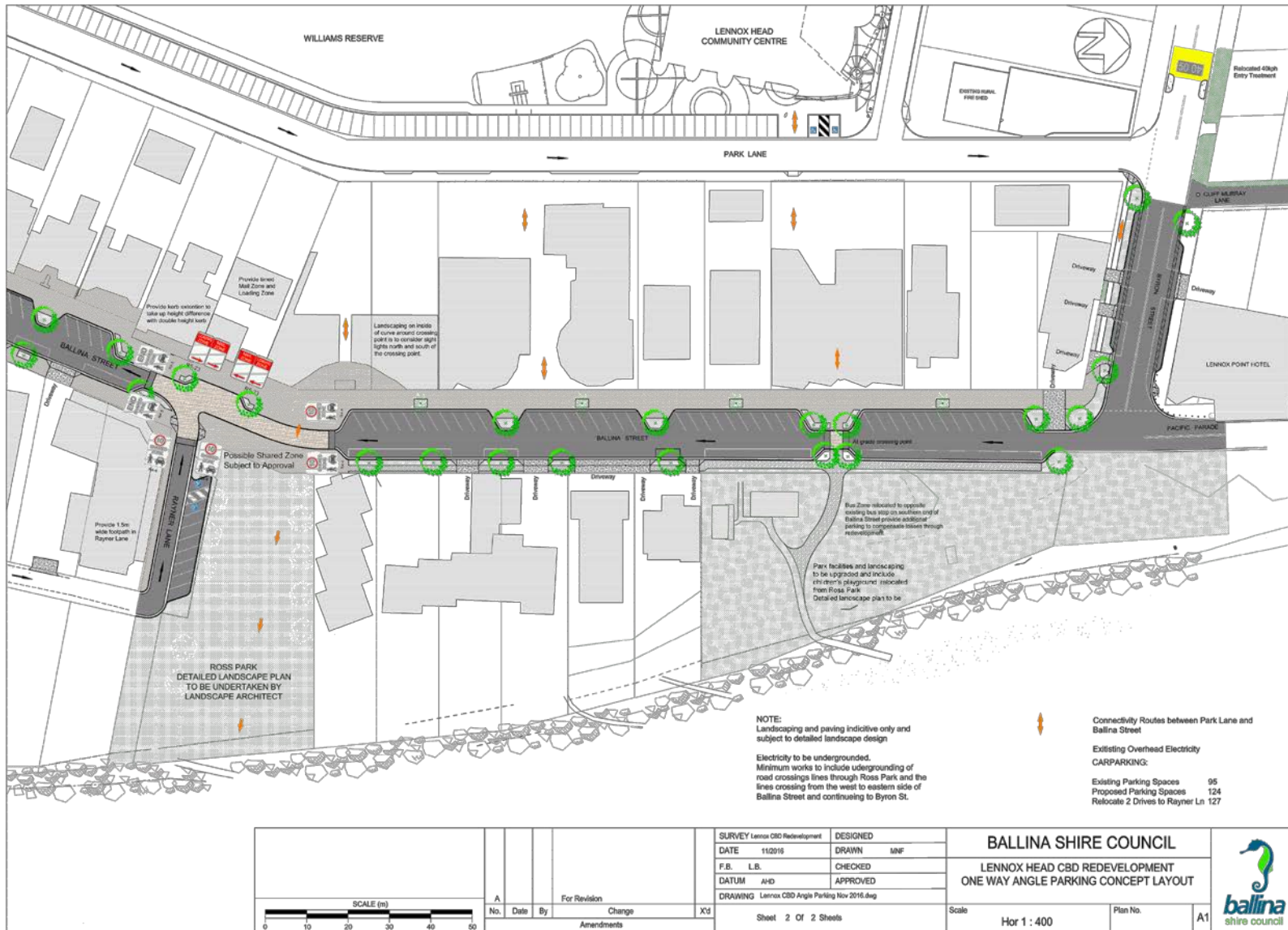
| WATER OPERATIONS | | | | | | | | | | | | | | | | | | |
|--------------------------------------|-------------------|-------------------|-------------------|----------------|---|-------------------|-----------|-------------------|------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| ACTUAL | | | | LEDGER ACCOUNT | BUDGET ITEMS | ESTIMATED | | | | | | | | | | | | |
| 2012/13 | 2013/14 | 2014/15 | 2015/16 | | | 2016/17 | % | 2017/18 | % | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 |
| OPERATING REVENUES | | | | | | | | | | | | | | | | | | |
| 2,603,000 | 2,860,500 | 3,092,600 | 3,226,000 | 10000 | Annual Charges | 3,367,800 | 4 | 3,439,500 | 2 | 3,531,000 | 3,624,500 | 3,721,000 | 3,839,400 | 3,961,800 | 4,088,200 | 4,217,600 | 4,351,000 | 4,489,400 |
| 5,582,400 | 6,590,600 | 6,432,000 | 6,654,300 | 10010 | User Charges | 7,247,100 | 9 | 7,000,200 | (3) | 7,174,500 | 7,354,100 | 7,537,700 | 7,763,300 | 7,995,900 | 8,235,500 | 8,483,100 | 8,737,800 | 9,000,500 |
| 669,200 | 672,700 | 797,900 | 796,400 | 10011 | Fees and Fines | 805,000 | 1 | 825,900 | 3 | 846,800 | 868,200 | 890,200 | 912,800 | 935,800 | 959,500 | 983,600 | 1,008,400 | 1,034,000 |
| 155,000 | 151,800 | 152,600 | 157,400 | 10003 | Operating Grants | 155,300 | (1) | 144,000 | (7) | 144,700 | 145,500 | 146,200 | 147,000 | 147,800 | 148,600 | 149,500 | 150,300 | 151,100 |
| 623,900 | 413,500 | 417,400 | 339,000 | 10004 | Interest | 338,400 | (0) | 368,800 | 9 | 339,300 | 299,200 | 272,800 | 295,300 | 191,600 | 125,500 | 63,100 | 10,400 | 46,400 |
| 0 | 0 | 0 | 26,000 | 10012 | Gain on Disposal of Plant and Equipment | 0 | (100) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9,633,500 | 10,689,100 | 10,892,500 | 11,199,100 | | Total Operating Revenues | 11,913,600 | 6 | 11,778,400 | (1) | 12,036,300 | 12,291,500 | 12,567,900 | 12,957,800 | 13,232,900 | 13,557,300 | 13,896,900 | 14,257,900 | 14,721,400 |
| OPERATING EXPENSES | | | | | | | | | | | | | | | | | | |
| Direct Expenses | | | | | | | | | | | | | | | | | | |
| 286,800 | 263,700 | 337,700 | 355,600 | 50000 | Engineering Management | 469,800 | 32 | 416,400 | (11) | 466,900 | 437,700 | 448,700 | 460,200 | 521,900 | 483,900 | 496,200 | 508,800 | 521,700 |
| 246,500 | 310,700 | 350,100 | 415,700 | 50005 | Administration and Customer Service | 420,400 | 1 | 401,600 | (4) | 402,000 | 413,000 | 424,100 | 435,600 | 447,300 | 459,400 | 471,600 | 484,000 | 496,800 |
| 438,900 | 222,200 | 176,900 | 150,000 | 50005 | Contribution to Works and BBRC | 294,800 | 97 | 41,900 | (86) | 43,000 | 44,100 | 45,300 | 46,500 | 47,700 | 48,900 | 50,200 | 51,500 | 52,800 |
| 8,000 | 11,000 | 17,700 | 10,700 | 50008 | Miscellaneous | 8,400 | (21) | 12,000 | 43 | 12,300 | 12,700 | 13,100 | 13,500 | 13,900 | 14,300 | 14,700 | 15,100 | 15,500 |
| 5,143,400 | 5,419,200 | 5,720,300 | 5,703,100 | 50100 | Purchase of Water | 5,886,700 | 3 | 5,977,700 | 2 | 6,127,200 | 6,280,400 | 6,437,500 | 6,630,700 | 6,829,700 | 7,034,700 | 7,245,800 | 7,463,300 | 7,687,300 |
| 48,700 | 58,100 | 46,100 | 10,700 | 50101 | Pumping Stations - Operations | 16,600 | 55 | 15,000 | (10) | 16,000 | 17,000 | 18,100 | 19,200 | 20,300 | 21,400 | 22,500 | 23,600 | 24,700 |
| 50,100 | 54,500 | 47,500 | 34,400 | 50102 | Pumping Stations - Energy Costs | 48,000 | 40 | 45,500 | (5) | 47,100 | 48,800 | 50,500 | 52,200 | 53,900 | 55,600 | 57,500 | 59,500 | 61,500 |
| 68,500 | 62,800 | 77,800 | 55,700 | 50105/50106 | Reservoirs - Operations and Maintenance | 47,000 | (16) | 60,000 | 28 | 61,600 | 63,200 | 64,800 | 66,600 | 68,400 | 70,200 | 72,000 | 73,800 | 75,800 |
| 80,100 | 153,100 | 129,500 | 111,800 | 50107 | Water Treatment Plants - Operations | 97,100 | (13) | 134,000 | 38 | 137,600 | 141,400 | 145,200 | 149,100 | 153,000 | 157,200 | 161,400 | 165,700 | 170,000 |
| 0 | 900 | 3,200 | 30,600 | 50107 | Water Treatment Plants - Maintenance | 34,800 | 14 | 37,500 | 8 | 38,500 | 39,600 | 40,700 | 41,900 | 43,100 | 44,300 | 45,500 | 46,800 | 48,100 |
| 218,900 | 192,500 | 172,900 | 83,200 | 50109 | Mains - Operations | 72,000 | (13) | 70,000 | (3) | 71,800 | 73,800 | 75,800 | 77,800 | 79,900 | 82,000 | 84,100 | 86,400 | 88,800 |
| 415,300 | 348,700 | 446,600 | 364,500 | 50110 | Mains - Maintenance | 435,000 | 19 | 500,000 | 15 | 512,500 | 525,400 | 538,700 | 552,200 | 566,100 | 580,400 | 595,100 | 610,000 | 625,300 |
| 293,400 | 401,000 | 343,800 | 345,100 | 50113 | Water Connections - Maintenance | 340,000 | (1) | 350,000 | 3 | 358,800 | 367,800 | 377,000 | 386,500 | 396,200 | 406,200 | 416,400 | 426,900 | 437,600 |
| 333,400 | 376,300 | 232,600 | 247,000 | 50112 | Water Quality Testing, Reading and Other | 259,800 | 5 | 259,800 | 0 | 266,600 | 273,600 | 280,900 | 288,200 | 295,800 | 303,500 | 311,400 | 319,400 | 327,700 |
| 101,800 | 69,100 | 55,000 | 67,900 | 50113 | Telemetry and Plant Maintenance | 92,200 | 36 | 115,000 | 25 | 117,900 | 121,000 | 124,200 | 127,400 | 130,700 | 134,100 | 137,500 | 141,000 | 144,600 |
| Indirect Expenses - Overheads | | | | | | | | | | | | | | | | | | |
| 1,145,000 | 1,197,300 | 1,160,000 | 1,301,000 | 50005 | Overheads Distributed | 1,319,000 | 1 | 1,363,000 | 3 | 1,397,100 | 1,432,000 | 1,467,800 | 1,504,500 | 1,542,100 | 1,580,700 | 1,620,200 | 1,660,700 | 1,702,200 |
| Debt Servicing | | | | | | | | | | | | | | | | | | |
| 100 | 0 | 0 | 0 | 50010 | Interest On Loans | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Non-cash Expenses | | | | | | | | | | | | | | | | | | |
| 1,882,900 | 1,859,500 | 1,478,700 | 1,498,900 | 50112 | Depreciation | 1,428,000 | (5) | 1,380,000 | (3) | 1,407,600 | 1,435,800 | 1,464,600 | 1,493,900 | 1,523,800 | 1,554,300 | 1,585,400 | 1,617,200 | 1,649,600 |
| 161,800 | 111,000 | 20,600 | 64,000 | 50112 | Loss on Disposal of Infrastructure | 0 | (100) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10,923,600 | 11,111,600 | 10,817,000 | 10,849,900 | | Total Operating Expenses | 11,269,600 | 4 | 11,179,400 | (1) | 11,484,500 | 11,727,300 | 12,017,000 | 12,346,000 | 12,733,800 | 13,031,100 | 13,387,500 | 13,753,700 | 14,130,000 |
| (1,290,100) | (422,500) | 75,500 | 349,200 | | Operating Result - Surplus / (Deficit) | 644,000 | 84 | 599,000 | (7) | 551,800 | 564,200 | 550,900 | 611,800 | 499,100 | 526,200 | 509,400 | 504,200 | 591,400 |
| 1,882,900 | 1,859,500 | 1,478,700 | 1,498,900 | | Add Back Depreciation | 1,428,000 | (5) | 1,380,000 | (3) | 1,407,600 | 1,435,800 | 1,464,600 | 1,493,900 | 1,523,800 | 1,554,300 | 1,585,400 | 1,617,200 | 1,649,600 |
| 161,800 | 111,000 | 20,600 | 64,000 | | Add Back Loss on Infrastructure Disposal | 0 | (100) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 754,600 | 1,548,000 | 1,574,800 | 1,912,100 | | Cash Result - Surplus / (Deficit) | 2,072,000 | 8 | 1,979,000 | (4) | 1,959,400 | 2,000,000 | 2,015,500 | 2,105,700 | 2,022,900 | 2,080,500 | 2,094,800 | 2,121,400 | 2,241,000 |
| Capital Movements | | | | | | | | | | | | | | | | | | |
| 3,800 | 0 | 0 | 0 | | Less Loan Principal Repayments | 0 | | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 364,000 | 485,900 | 782,500 | 637,500 | | Less Transfer to Reserves | 374,000 | | 0 | | 844,400 | 0 | 229,400 | 0 | 537,900 | 0 | 295,800 | 456,000 | |
| 536,600 | 0 | 0 | 0 | | Add Transfer from Reserves | 0 | | 307,900 | | 0 | 315,000 | 0 | 2,101,300 | 0 | 1,550,800 | 1,206,900 | 0 | |
| 47,800 | 799,000 | 2,063,400 | 186,400 | | Add Capital Income Applied | 1,860,000 | | 1,174,500 | | 2,669,000 | 1,119,000 | 238,000 | 1,663,000 | 3,211,000 | 1,033,500 | 1,109,300 | 0 | |
| 937,200 | 1,827,100 | 2,821,700 | 1,427,000 | | Less Capital Expenditure | 3,524,000 | | 3,427,400 | | 3,750,000 | 3,400,000 | 1,990,100 | 5,836,000 | 4,662,000 | 4,630,800 | 4,377,000 | 1,791,600 | 1,751,000 |
| 34,000 | 34,000 | 34,000 | 34,000 | | Cash Result after Capital Movements | 34,000 | 0 | 34,000 | 0 | 34,000 | 34,000 | 34,000 | 34,000 | 34,000 | 34,000 | 34,000 | 34,000 | 34,000 |

| WATER - CAPITAL EXPENDITURE | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|-------------------------|------------------|----------|------------------|-------------------------|------------------|----------|------------------|------------------------|------------------|----------|------------------|------------------------|------------------|-----------|------------------|------------------------|----------------|----------|------------------|
| Expenditure Description | Expenditure Year | | | | | Funding Sources 2016/17 | | | | Funding Sources 2017/18 | | | | Funding Source 2018/19 | | | | Funding Source 2019/20 | | | | Funding Source 2020/21 | | | |
| | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | Grants | Sect 64 | Loans | Reserves | Grants | Sect 64 | Loans | Reserves | Grants | Sect 64 | Loans | Reserves | Grants | Sect 64 | Loans | Reserves | Grants | Sect 64 | Loans | Reserves |
| Main Renewals | | | | | | | | | | | | | | | | | | | | | | | | | |
| Main Renewal - Recurrent | 320,000 | 634,000 | 706,000 | 784,000 | 937,000 | | | | 320,000 | | | | 634,000 | | | | 706,000 | | | | 784,000 | | | | 937,000 |
| Water Reservoirs | | | | | | | | | | | | | | | | | | | | | | | | | |
| Demolist Grays Lane Reservoir | | 50,000 | | | | | | | 0 | | | | 50,000 | 0 | | | 0 | | | | 0 | | | | 0 |
| New Inlet - Lennox Reservoir | | 25,000 | | | | | | | 0 | | | | 25,000 | 0 | | | 0 | | | | 0 | | | | 0 |
| Miscellaneous | | | | | | | | | | | | | | | | | | | | | | | | | |
| Telemetry | 6,000 | 7,000 | 9,000 | 10,000 | 12,000 | | | | 6,000 | | | | 7,000 | | | | 9,000 | | | | 10,000 | | | | 12,000 |
| Ethernet Telemetry Upgrade | 100,000 | 50,000 | 50,000 | 50,000 | | | | | 100,000 | | | | 50,000 | | | | 50,000 | | | | 50,000 | | | | 0 |
| Smart Meter Network | | 10,000 | 10,000 | | | | | | | | | | 10,000 | | | | 10,000 | | | | 0 | | | | 0 |
| Pressure Mgmt Zones (PMZs) | | | | | | | | | | | | | | | | | | | | | | | | | |
| Second Stage Installations | 100,000 | 500,000 | | | | | | | 100,000 | | | | 500,000 | | | | 0 | | | | 0 | | | | 0 |
| Water Pump and Bore Stations | | | | | | | | | | | | | | | | | | | | | | | | | |
| Pump Stns - Wollongbar Booster | | 662,000 | | | | | | 0 | 0 | | | | 662,000 | 0 | | | 0 | | | 0 | 0 | | | 0 | 0 |
| Trunk Mains | | | | | | | | | | | | | | | | | | | | | | | | | |
| North Ballina Distribution Mains | | | | 2,078,000 | | | 0 | | 0 | | | | 0 | | | | 0 | | | 1,039,000 | 1,039,000 | 0 | 0 | | 0 |
| Pine Ave Distribution Mains | | 25,000 | 2,589,000 | | | | 0 | | 0 | | 12,500 | | 12,500 | 2,589,000 | | | 0 | | | 0 | 0 | 0 | 0 | | 0 |
| CURA B Distribution Main | | | | | 330,000 | | 0 | | 0 | | 0 | | 0 | | | | 0 | | | 0 | 0 | 0 | | | 330,000 |
| Russellton Reticulation Mains | | | | 160,000 | | | 0 | | 0 | | 0 | | 0 | | | | 0 | | | 80,000 | 80,000 | 0 | 0 | | 0 |
| Pacific Pine Distribution Main | | | | | 238,000 | | 0 | | 0 | | 0 | | 0 | | | | 0 | | | 0 | 0 | 0 | 238,000 | | 0 |
| Connections for Green Field Sites | | | 80,000 | | | | | | 0 | | 0 | | 0 | | | | 80,000 | | | 0 | 0 | | | | 0 |
| PRV at Awater Wheels | | 150,000 | | | | | | | 0 | | | | 150,000 | | | | 0 | | | 0 | 0 | | | | 0 |
| Water Treatment Plant | | | | | | | | | | | | | | | | | | | | | | | | | |
| Marom Creek WTP - Upgrade | | 668,000 | | | | | | | 0 | | | | 668,000 | | | | 0 | | | | 0 | | | | 0 |
| Marom Creek WTP - Renewals | 23,000 | 24,000 | 26,000 | 28,000 | 30,000 | | | | 23,000 | | | | 24,000 | | | | 26,000 | | | | 28,000 | | | | 30,000 |
| Plant and Equipment | | | | | | | | | | | | | | | | | | | | | | | | | |
| Vehicle and Plant Replacement | 140,000 | 123,400 | | | 141,100 | | | | 140,000 | | | | 123,400 | | | | 0 | | | | 0 | | | | 141,100 |
| Vaccum Excavation Equipment | | 200,000 | | | | | | | 0 | | | | 200,000 | | | | 0 | | | | 0 | | | | 0 |
| Water Capital - Service Connection | | | | | | | | | | | | | | | | | | | | | | | | | |
| Water Meter - New <20mm | 206,000 | 212,000 | 219,000 | 225,000 | 232,000 | | | | 206,000 | | | | 212,000 | | | | 219,000 | | | | 225,000 | | | | 232,000 |
| Water Meter - Replacement | 54,000 | 57,000 | 61,000 | 65,000 | 70,000 | | | | 54,000 | | | | 57,000 | | | | 61,000 | | | | 65,000 | | | | 70,000 |
| Water Meter - Conversion of Meters | | 30,000 | | | | | | | 0 | | | | 30,000 | | | | 0 | | | | 0 | | | | 0 |
| Total Capital Expenditure | 3,524,000 | 3,427,400 | 3,750,000 | 3,400,000 | 1,990,100 | 0 | 1,860,000 | 0 | 1,664,000 | 0 | 1,174,500 | 0 | 2,252,900 | 0 | 2,669,000 | 0 | 1,081,000 | 0 | 1,119,000 | 0 | 2,281,000 | 0 | 238,000 | 0 | 1,752,100 |

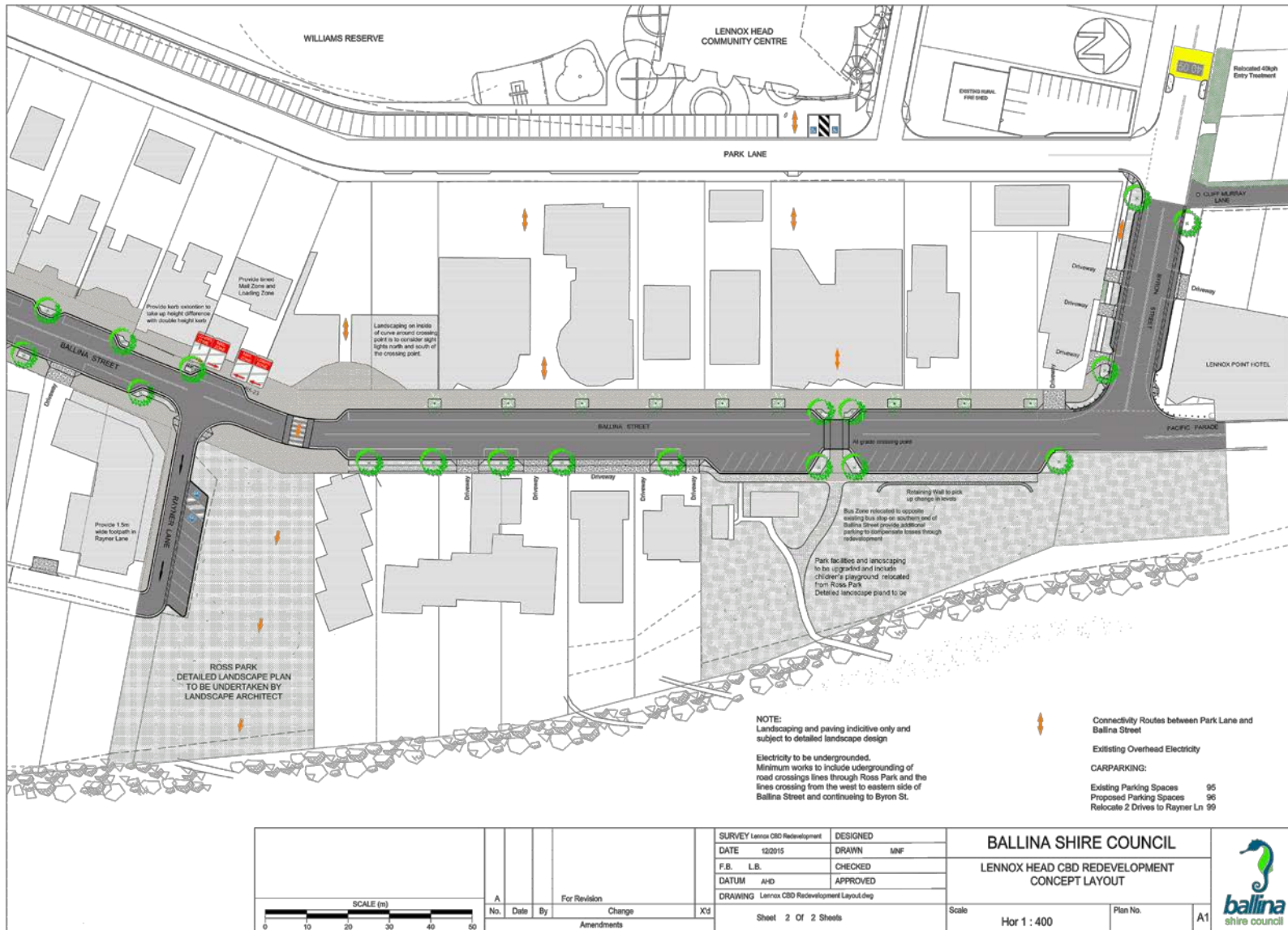
4.10 **Community Infrastructure - Non-recurrent Projects and Funding.DOC**



4.10 **Community Infrastructure - Non-recurrent Projects and Funding.DOC**

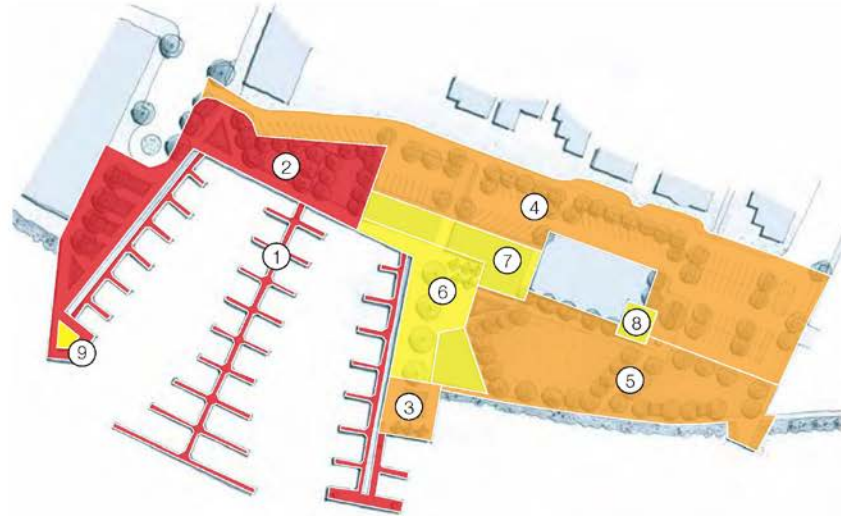


4.10 Community Infrastructure - Non-recurrent Projects and Funding.DOC



8. IMPLEMENTATION

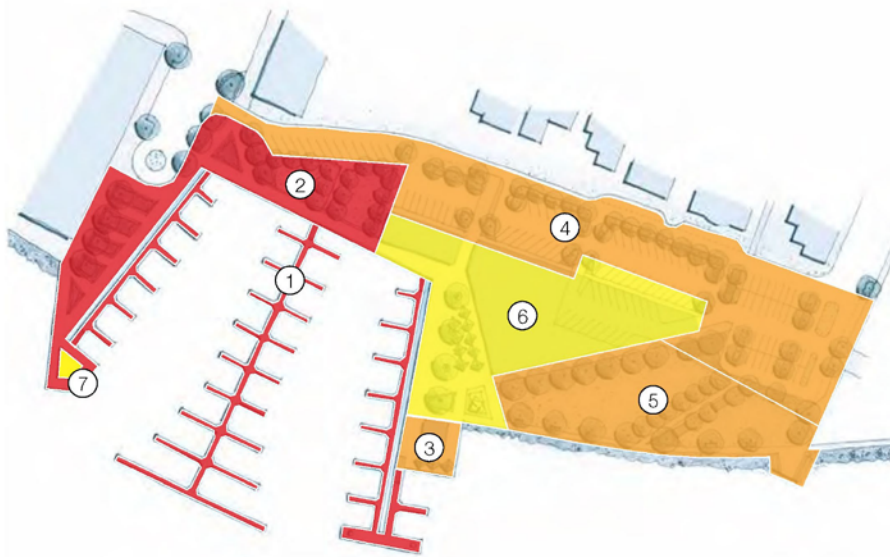
OPTION A



| No | ITEM | DETAIL | EST. COST \$/M | |
|------------------------|---------------------------------------|--|----------------|--------------|
| | | | LOW | HIGH |
| HIGH PRIORITY | | | | |
| 1 | New harbour and marina infrastructure | Civil work to create new larger bay and provision of new floating pontoons, gangways, berths and associated marine services | 3 | 6 |
| 2 | Harbour parkland and western plaza | New soft and hard landscape elements including pavements, walls, lighting, planting and park / urban furniture | 0.4 | 0.5 |
| MEDIUM PRIORITY | | | | |
| 3 | Pilot Station | Relocate and refurbish the existing structure, new paving and urban furniture | 0.2 | 0.4 |
| 4 | Regatta Avenue and new car park | Road reconstruction and provision of new and modified car park including civil work, services and street tree planting | 0.8 | 1.2 |
| 5 | Parkland upgrade | New path routes, raised planting beds, tree planting grass, shelters, park furniture and river edge terrace and access steps | 0.3 | 0.5 |
| LOW PRIORITY | | | | |
| 6 | Harbourside plaza | New paved pedestrian plaza, services and planting | 0.4 | 0.6 |
| 7 | Harbourside development | Three x 2-storey mixed use buildings | 3 | 3.5 |
| 8 | Museum foyer | Internal building alterations, new built addition with glass facade and paved external plaza | 0.2 | 0.5 |
| 9 | Harbour beacon | New beacon structure and public viewing platform | 0.1 | 0.2 |
| TOTAL | | | \$8M | \$13M |

4.10 **Community Infrastructure - Non-recurrent Projects and Funding.DOC**

OPTION B



| No | ITEM | DETAIL | EST. COST \$/M | |
|------------------------|---------------------------------------|--|----------------|--------------|
| | | | LOW | HIGH |
| HIGH PRIORITY | | | | |
| 1 | New harbour and marina infrastructure | Civil work to create new larger bay and provision of new floating pontoons, gangways, berths and associated marine services | 3 | 6 |
| 2 | Harbour parkland and western plaza | New soft and hard landscape elements including pavements, walls, lighting, planting and park / urban furniture | 0.4 | 0.5 |
| MEDIUM PRIORITY | | | | |
| 3 | Pilot Station | Relocate and refurbish the existing structure, new paving and urban furniture | 0.2 | 0.4 |
| 4 | Regatta Avenue and new car park | Road reconstruction and provision of new and modified car park including civil work, services and street tree planting | 0.8 | 1.2 |
| 5 | Parkland upgrade | New path routes, raised planting beds, tree planting grass, shelters, park furniture and river edge terrace and access steps | 0.3 | 0.5 |
| LOW PRIORITY | | | | |
| 6 | Consolidated harbourside development | Removal of existing buildings including museum, construction of new 5-storey building, paved pedestrian plaza, services and planting | 19 | 22 |
| 7 | Harbour beacon | New beacon structure and public viewing platform | 0.1 | 0.2 |
| TOTAL | | | \$24M | \$31M |



Ballina Landscape Entry Treatment Master Plan for the Ballina Gateway Project

Prepared for Ballina Shire Council by King and Campbell
January 2013

Preamble

The Pacific Highway bypass of Ballina has stimulated interest in improving the presentation of Ballina.

Over an approximate eight kilometre section of the old Pacific Highway, including River Street, Kerr Street and Tamarind Drive, the road configuration varies from a two lane road to a four lane road with a large section of River Street incorporating a centre median of approximately three metres wide.

In visual terms the main approach to Ballina is from the west over a flat (river floodplane) landscape. Like many Australian regional towns this entry is characterised by a diverse range of strip development. Much of this development has occurred since the 1970's and is generally of poor quality. This, coupled with predominantly traffic related functions and a proliferation of unregulated signage and power lines, creates a visually poor entry experience.

The Challenge

Much of the development which contributes to this poor entry experience will be difficult to change in the short to medium term. Funding to improve the entry experience is also limited.

The challenge presented by this problem is to identify simple and cost effective measures to improve the visual entry experience.

Key Principles

Key principles which underpin the proposals are:

1. Measures should be visually bold and of a scale that is consistent with the visual elements with which they will need to compete for attention;
2. Elements utilised as part of the scheme should exhibit a consistency of form and colour so as to engender a strong visual identity;
3. The proposals should say something about Ballina;
4. The proposals should, as much as possible, be designed and implemented by local people, to keep money in the town.

The Concept

The following measures are proposed to meet the above principles;

- A comprehensive tree planting program. Large distinctive trees should be planted in road edges, road verges and in the centre median, wherever possible along the entry road route. Smaller trees should be planted where there are conflicts with overhead power lines;
- A sculpture program. Nine (9) locations for entry sign/sculptures or sculptures are identified along the entry route. Sign/sculptures are to be of large scale, unique to Ballina and designed and constructed using regional artists. It is recommended that this program, should be implemented over time through a detailed arts program established specifically for this project;
- Tidying up road verges generally. This work will include the piping and /or regrading of existing table drains to create easier verges to maintain, and more regular grass mowing.
- The reuse of the Big Prawn as an iconic entry element is currently being undertaken as part of the Bunnings Development and is supported;
- Encouraging appropriate future development of properties along the route, including the co-ordination of signage. In this regard, Council are currently preparing a Development Control Plan for the recently established B&B Enterprise Corridor (LEP, 2011).



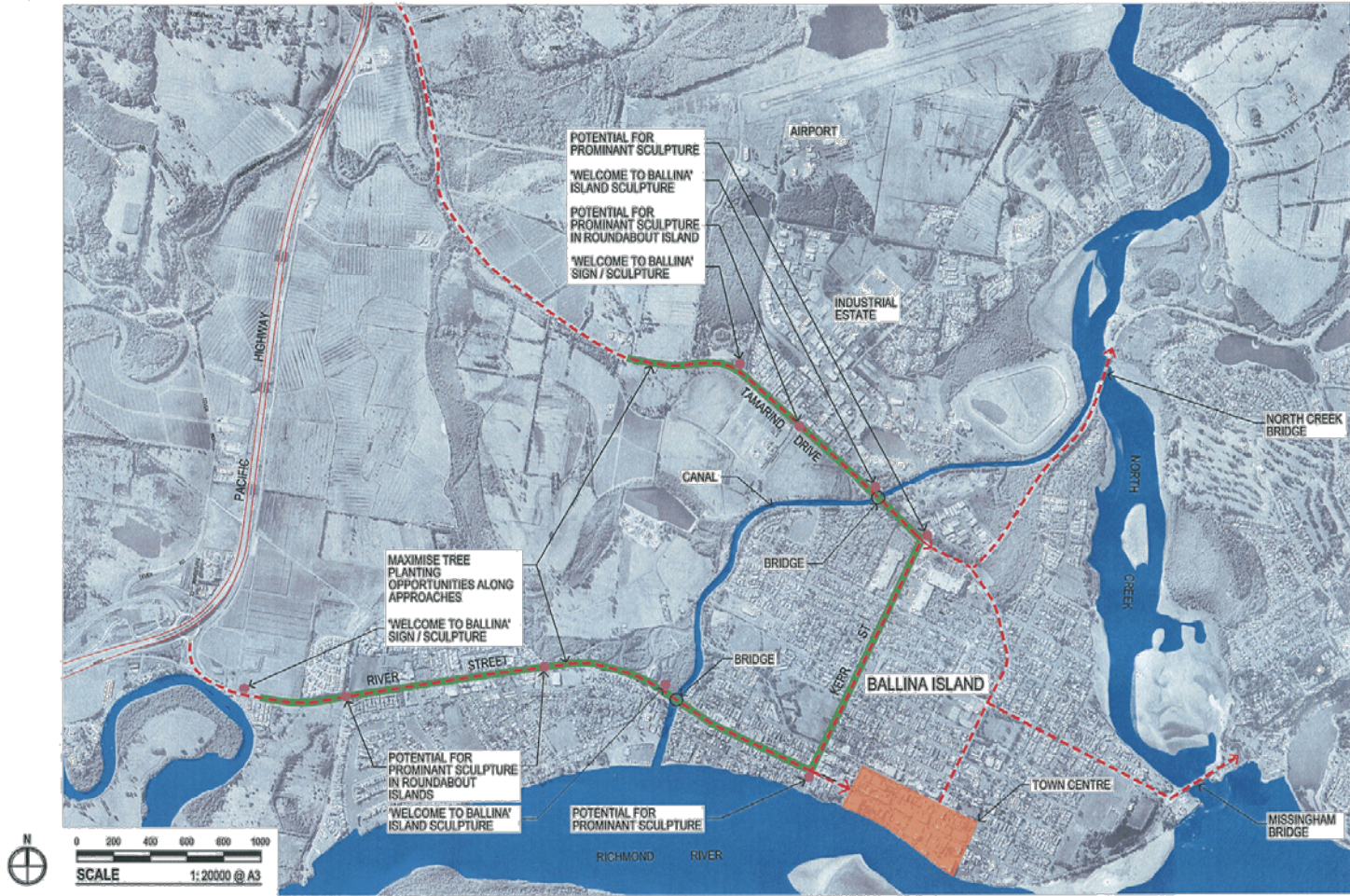
TYPICAL VISUAL EXPERIENCE



CENTRE MEDIAN STRIP SECTION



REUSING THE ICONIC BIG PRAWN



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 king+campbell.com.au

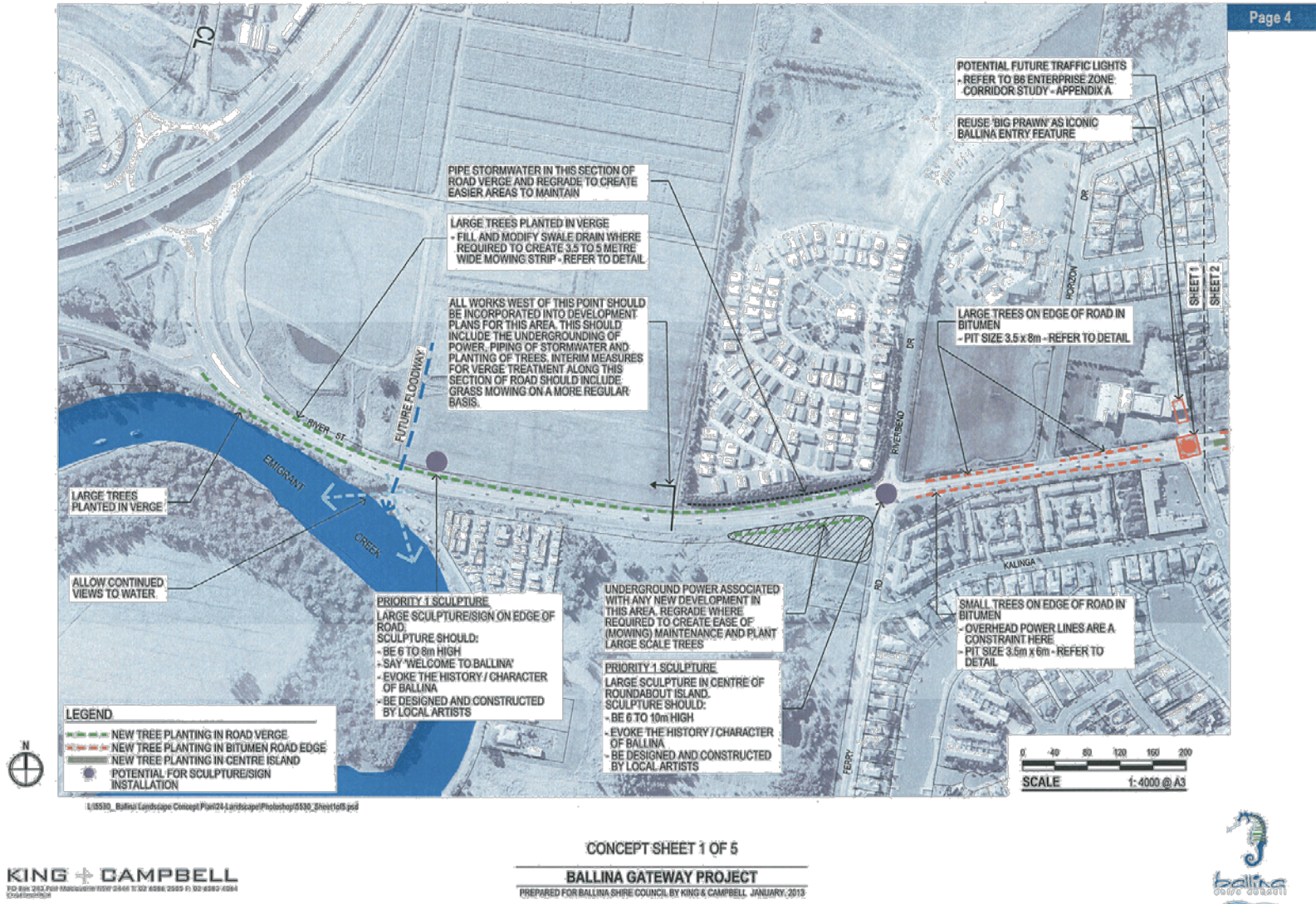
OVERALL CONCEPT
BALLINA GATEWAY PROJECT
 PREPARED FOR BALLINA SHIRE COUNCIL BY KING & CAMPBELL JANUARY, 2013

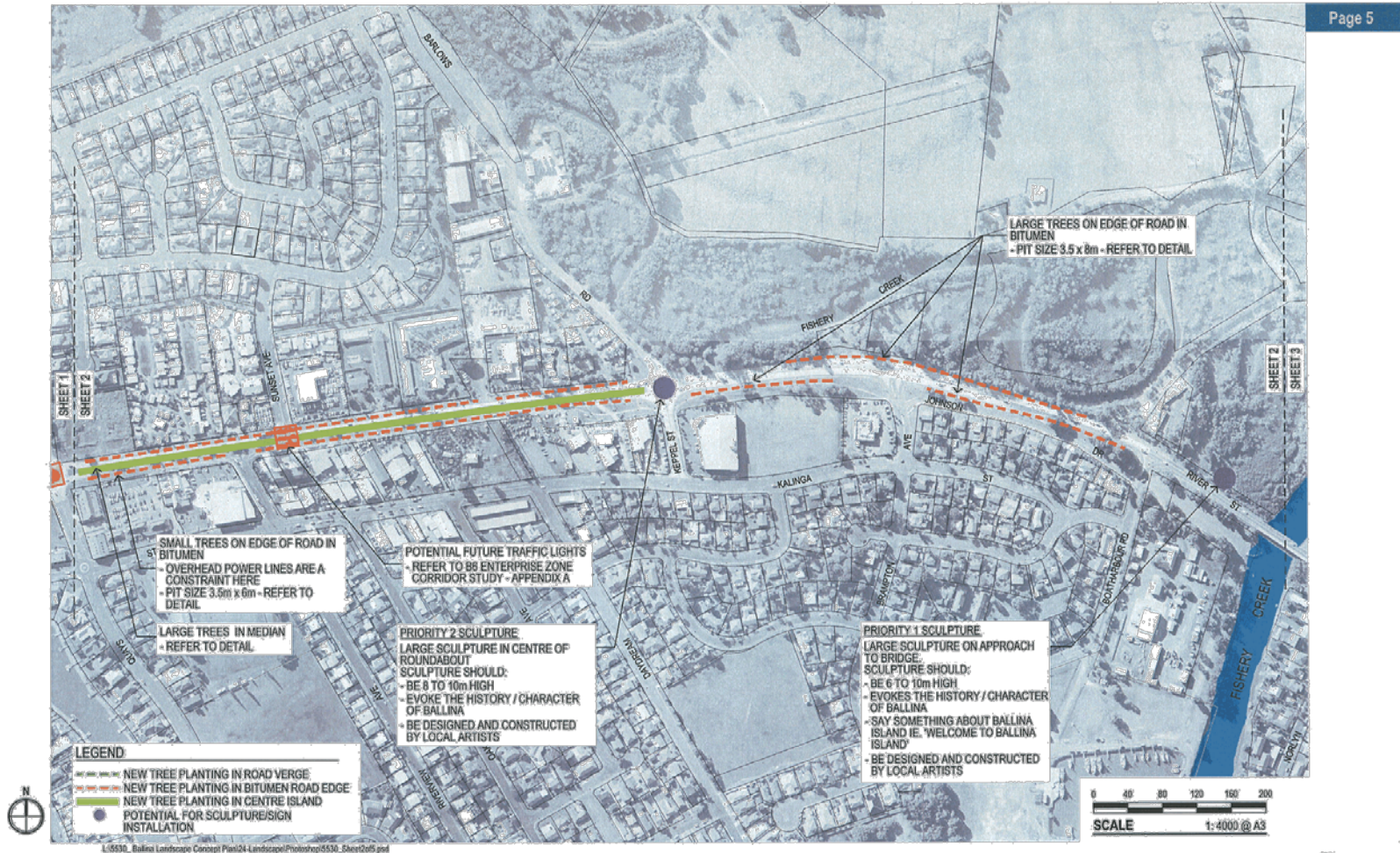




KING + CAMPBELL
PO BOX 243 Puff Mungahook NSW 2444 T: 02 4559 2555 F: 02 4555 1064

CONCEPT SHEET GUIDE
BALLINA GATEWAY PROJECT
PREPARED FOR BALLINA SHIRE COUNCIL BY KING & CAMPBELL, JANUARY, 2013





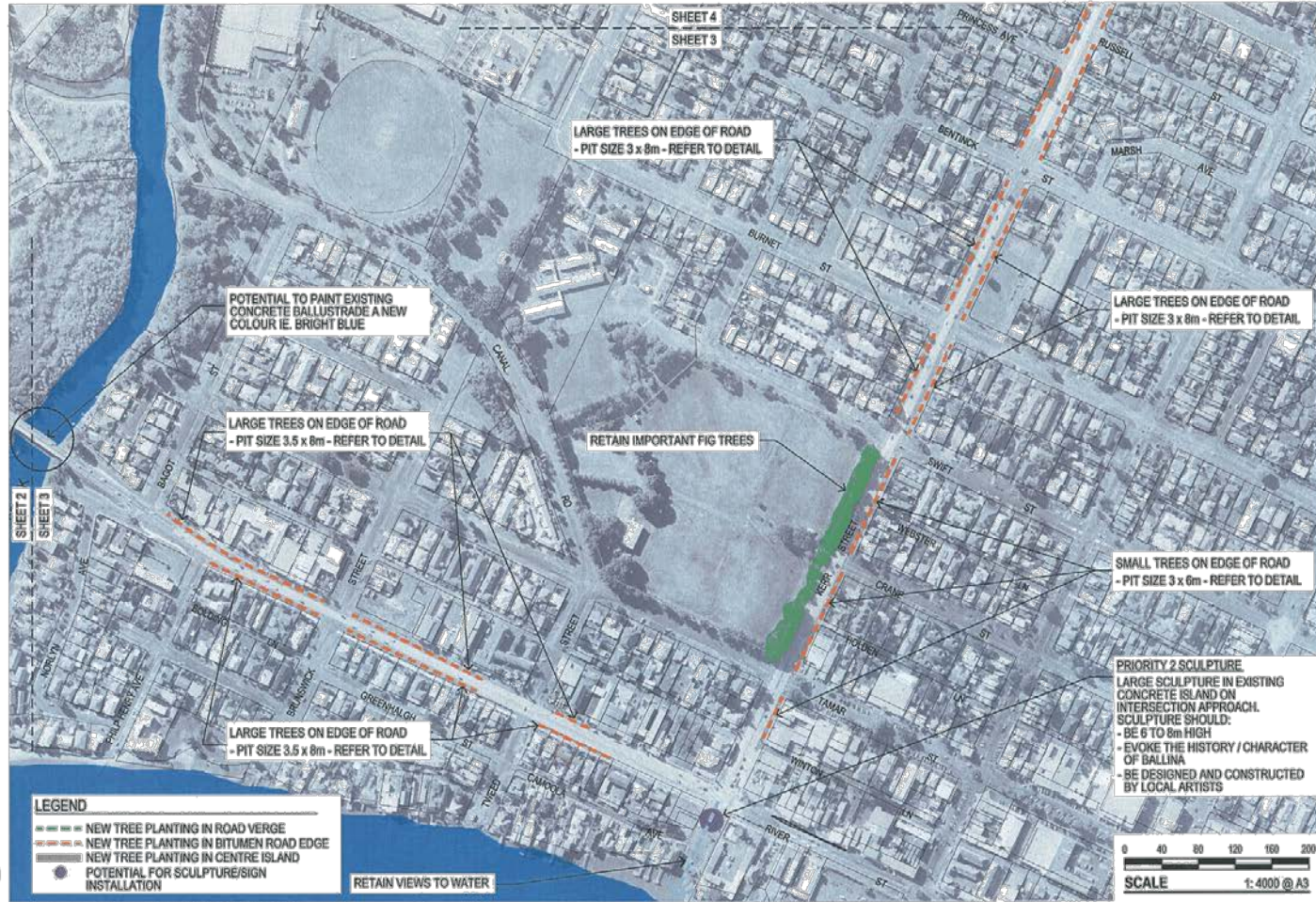
CONCEPT SHEET 2 OF 5

BALLINA GATEWAY PROJECT

PREPARED FOR BALLINA SHIRE COUNCIL BY KING & CAMPBELL JANUARY, 2013

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7/0 894 023 POB MURUMBidgee NSW 2644/1/02 4556 2556 F/02 4882 4064
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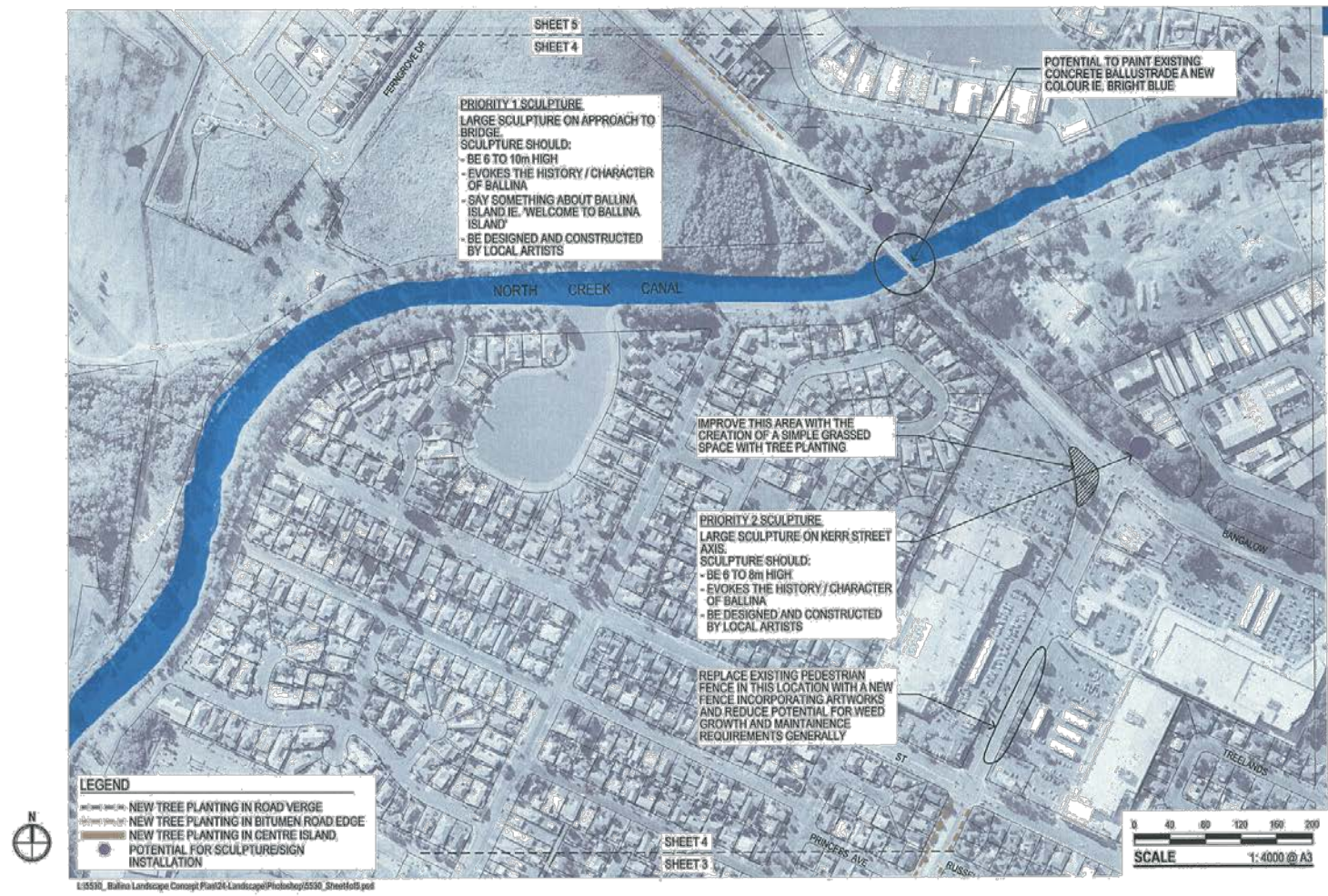


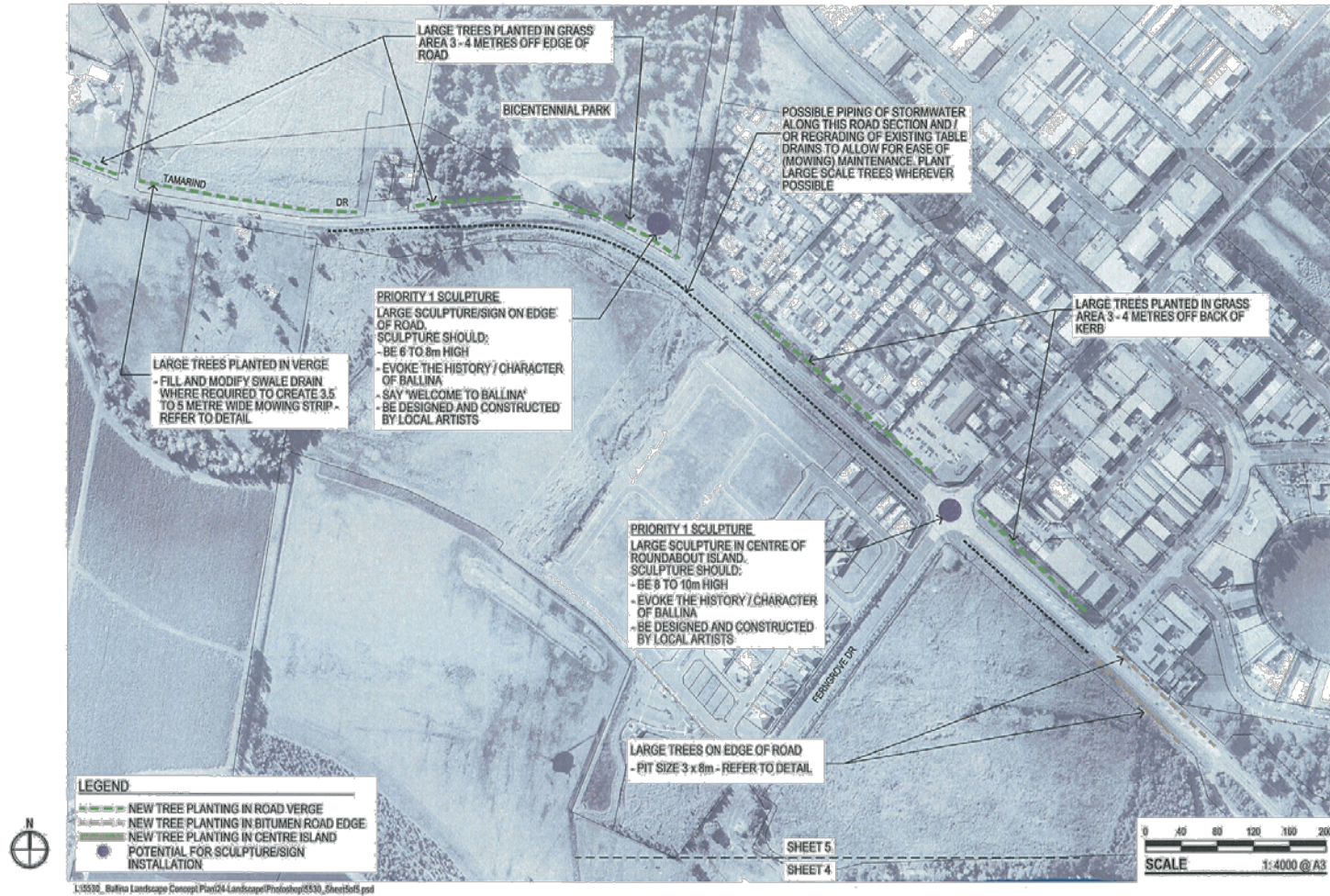
LEGEND
 - NEW TREE PLANTING IN ROAD VERGE
 - NEW TREE PLANTING IN BITUMEN ROAD EDGE
 - NEW TREE PLANTING IN CENTRE ISLAND
 - POTENTIAL FOR SCULPTURE/SIGN INSTALLATION
 - RETAIN VIEWS TO WATER

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CONCEPT SHEET 3 OF 5
BALLINA GATEWAY PROJECT
 PREPARED FOR BALLINA SHIRE COUNCIL BY KING & CAMPBELL JANUARY, 2013







LARGE TREE FOR CENTRE MEDIAN PLANTING



Brachychiton acerifolius (Flame Tree)

LARGE TREE FOR ROAD EDGE PLANTING

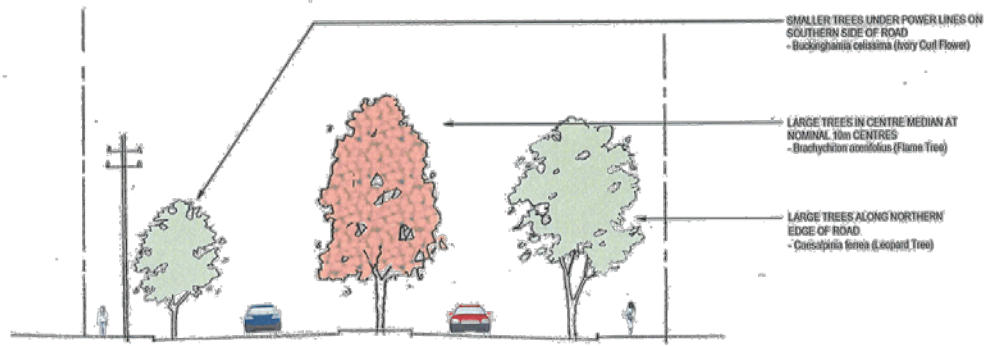


Caesalpinia ferrea (Leopard Tree)

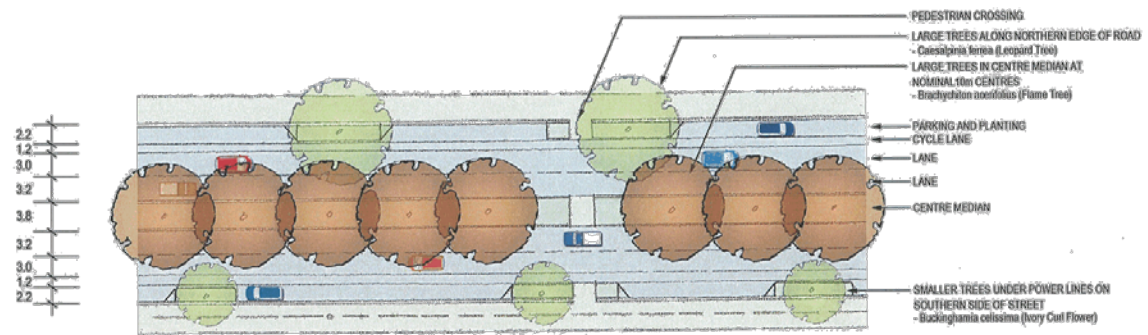
SMALL TREE FOR ROAD EDGE PLANTING



Buckinghamia celissima (Ivory Curl Flower)



TYPICAL CROSS SECTION 1:200 @ A3

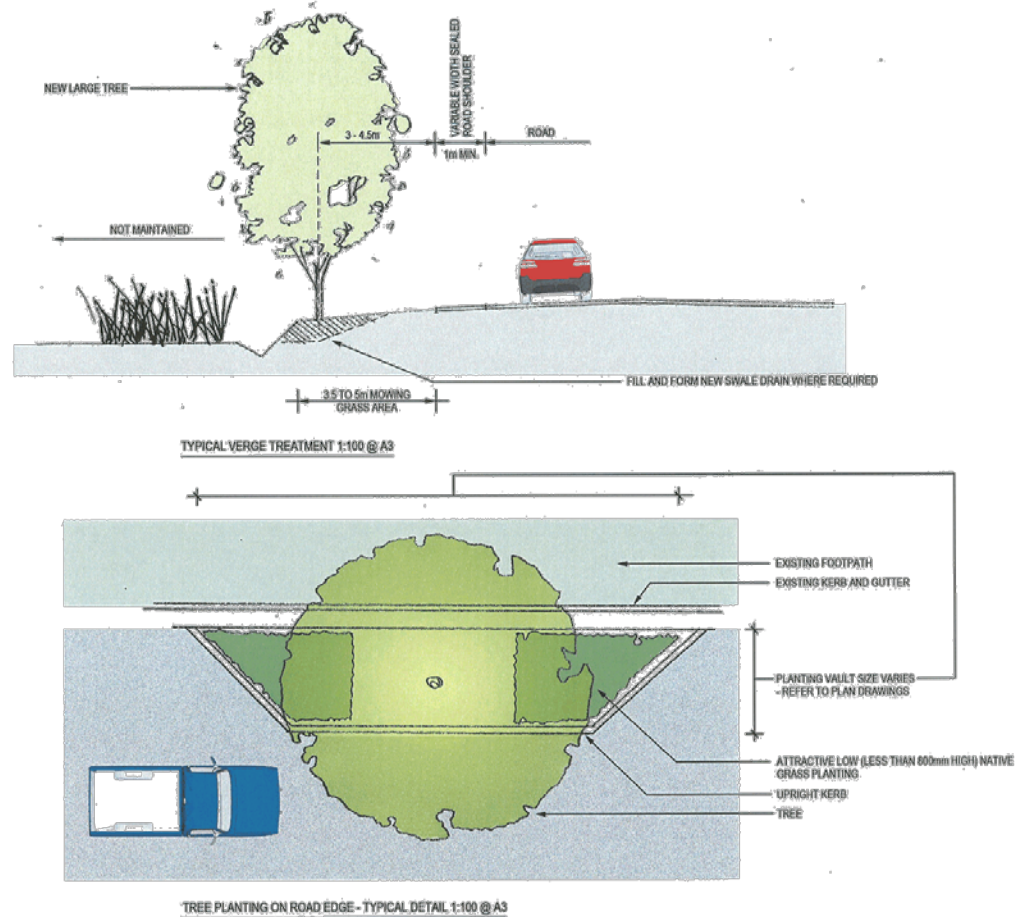


TYPICAL PLAN SECTION 1:500 @ A3

TREE PLANTING AND TYPICAL RIVER STREET SECTION BETWEEN KEPPEL STREET AND QUAYS DRIVE
BALLINA GATEWAY PROJECT

PREPARED FOR BALLINA SHIRE COUNCIL BY KING & CAMPBELL, JANUARY, 2013





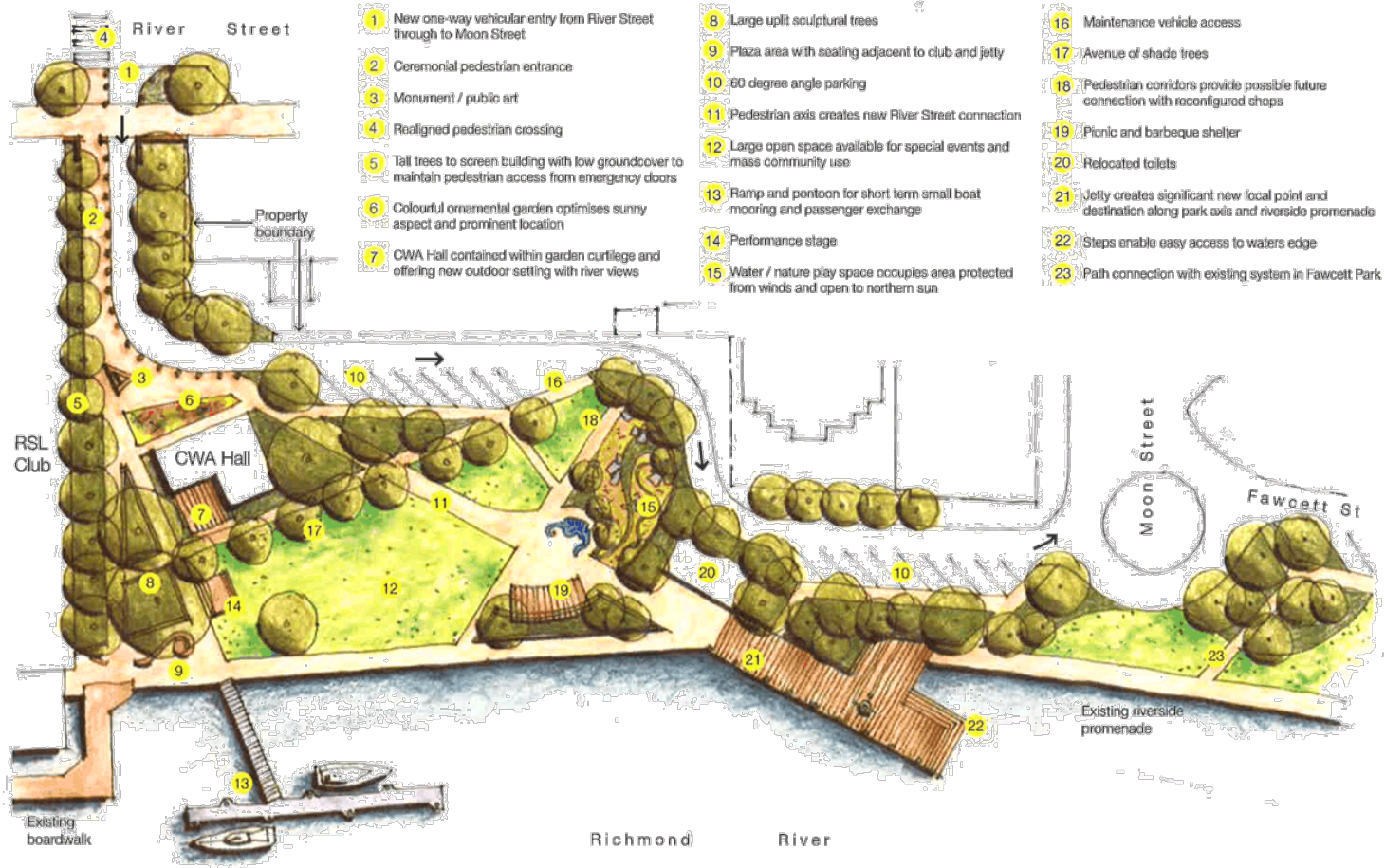
TYPICAL DETAILS
BALLINA GATEWAY PROJECT
 PREPARED FOR BALLINA SHIRE COUNCIL BY KING & CAMPBELL, JANUARY, 2013

KING + CAMPBELL
 PO BOX 2443 PORT MACQUARIE NSW 2444 TEL 02 8596 2555 FAX 02 4583 4093
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5. LANDSCAPE MASTER PLAN

5



Captain Cook Memorial Park, Ballina LANDSCAPE MASTER PLAN

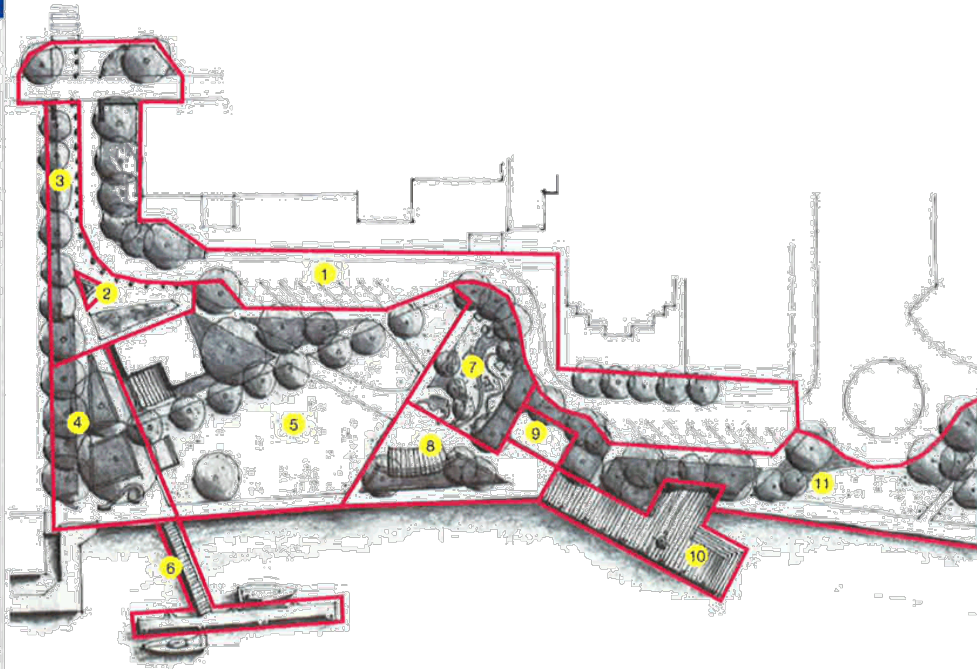
FEBRUARY 2014

Red Belly Landscape Architecture + Urban Design © Canale Drive Boambee NSW 2450 T 0428 517 665 www.redbellydesign.com.au Ref: 13010



APPENDIX A: BROAD ESTIMATE OF COSTS

| ITEM | DETAIL | EST. COST |
|--------------|--|--------------------------|
| 1 | Laneway /carpark New and reconstructed AC roadway, kerbs, ramps, drainage, signs, lights, bollards, planting, other services, fees | \$500 - \$750K |
| 2 | Monument Artist, sculpture construction, footings, feature lighting | \$200 - 500K |
| 3 | Pedestrian entry Paving, planting, drainage, lighting, furniture, fees | \$200K |
| 4 | RSL edge landscape Paths, retaining walls, drainage, planting, uplighting, furniture, fees | \$150K |
| 5 | Open parkland Paths, planting, lighting, furniture, 3-phase power, performance stage, fees | \$200K |
| 6 | Public wharf Piles, decking, lighting, fees | \$200 - \$250K |
| 7 | Water play area Drainage, retaining walls, hydraulics, fence, play equipment, natural play structures, sculptures, surface materials, planting, fees | \$400 - \$500K |
| 8 | Picnic Shelter Structure, barbeques, furniture, paving, planting, lighting, retaining walls, fees | \$150K |
| 9 | Public toilets Building installation, services, fees | \$300K |
| 10 | Jetty Piles, decking, steps, lighting, sculpture, fees | \$200 - \$350K |
| 11 | Landscape between activity zone and Fawcett Park Seating walls, planting, drainage, feature and functional lighting, paving, furniture, signage, fees | \$150K |
| TOTAL | | \$2.47M - \$3.05M |



Captain Cook Memorial Park, Ballina LANDSCAPE MASTER PLAN

FEBRUARY 2014

Red Belly Landscape Architecture + Urban Design 6 Canale Drive Boambee NSW 2450 T 0428 517 685 www.redbellydesign.com.au Ref: 1301D



4.10 Community Infrastructure - Non-recurrent Projects and Funding.DOC



Pop Denison Park MASTER PLAN

Jackie Amos Landscape Architect



| | | |
|------------------|-----------------|----|
| JOB No 1513 | ISSUE B | 23 |
| DATE JAN 2016 | SCALE 1:1500 | |

4.10 Community Infrastructure - Non-recurrent Projects and Funding.DOC

| Cash Flow - Property Development Reserve - Forward Financial Plan 31 March 2017 | | | | | | | | | | | | | | | | |
|--|-------------------|-------------------|-------------------|--------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Item | 2011/12 Actual | 2012/13 Actual | 2013/14 Actual | 2014/15 Actual | 2015/16 Actual | 2016/17 Estimate | 2017/18 Estimate | 2018/19 Estimate | 2019/20 Estimate | 2020/21 Estimate | 2021/22 Estimate | 2022/23 Estimate | 2023/24 Estimate | 2024/25 Estimate | 2025/26 Estimate | 2026/27 Estimate |
| Opening Balance Excluding Airport Overdraft | 303,500 | 4,438,100 | 4,613,900 | 3,777,600 | 2,536,800 | 3,220,000 | 588,500 | 428,500 | 2,571,100 | 637,900 | 1,277,200 | 1,234,100 | 1,443,600 | 1,132,200 | 1,107,600 | 1,078,100 |
| Less Airport Overdraft Opening Balance | (302,000) | (454,400) | (454,400) | (592,500) | (724,200) | (444,800) | (173,400) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Revised Opening Balance with Airport Overdraft | 1,500 | 3,983,700 | 4,159,500 | 3,185,100 | 1,812,600 | 2,775,200 | 415,100 | 428,500 | 2,571,100 | 637,900 | 1,277,200 | 1,234,100 | 1,443,600 | 1,132,200 | 1,107,600 | 1,078,100 |
| Add: Cash Inflows | | | | | | | | | | | | | | | | |
| Interest Accrued | 261,000 | 178,000 | 181,200 | 110,000 | 87,000 | 105,000 | 15,000 | 11,000 | 64,000 | 16,000 | 32,000 | 31,000 | 36,000 | 28,000 | 28,000 | 27,000 |
| Internal Loans Repaid | 288,500 | 0 | 0 | 0 | 29,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rental - Norfolk Homes | 133,600 | 136,500 | 140,000 | 143,000 | 144,500 | 147,000 | 150,400 | 153,400 | 156,500 | 159,600 | 162,800 | 166,100 | 169,400 | 172,800 | 176,300 | 179,800 |
| Rental - ARC (50%) | 159,100 | 161,300 | 165,000 | 169,800 | 129,500 | 125,400 | 127,200 | 129,700 | 132,300 | 135,000 | 137,700 | 140,400 | 143,200 | 146,100 | 149,000 | 152,000 |
| Sale - Alstonville Tennis Courts Site | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sale - Alstonville Plaza | 0 | 0 | 0 | 195,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sale - ARC Residual (50%) | 0 | 269,000 | 302,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sale - Bagotville Quarry | 0 | 0 | 0 | 0 | 450,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sale - Balance Skennars Hd | 0 | 0 | 400,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sale - Ballina High School Road Reserve | 0 | 0 | 0 | 33,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sale - Harvey Norman | 4,246,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sale - 9 North Creek Road | 0 | 0 | 0 | 0 | 0 | 182,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sales - 54 North Creek Road | 0 | 0 | 0 | 0 | 0 | 0 | 2,500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sale - Land Adjoining BP (50%) | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sales - Russellton (Standard Lot Sales) | 0 | 413,000 | 0 | 0 | 0 | 0 | 90,000 | 0 | 0 | 360,000 | 360,000 | 360,000 | 360,000 | 360,000 | 360,000 | 360,000 |
| Sales - Southern Cross (Large Lot Sales) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,350,000 | 1,350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sales - Southern Cross (Standard Lot Sales) | 0 | 0 | 0 | 210,300 | 750,000 | 725,000 | 0 | 1,325,000 | 1,325,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 |
| Sales - WUEA (Standard Lots) | 0 | 0 | 0 | 2,250,000 | 630,600 | 387,000 | 3,990,000 | 1,980,000 | 1,980,000 | 1,980,000 | 440,000 | 0 | 0 | 0 | 0 | 0 |
| Sub Total | 5,088,200 | 1,157,800 | 1,439,400 | 3,112,000 | 2,220,600 | 1,671,800 | 8,172,600 | 4,949,100 | 5,007,800 | 3,250,600 | 1,732,500 | 1,297,500 | 1,308,600 | 1,306,900 | 1,313,300 | 1,318,800 |
| Less: Cash Outlays | | | | | | | | | | | | | | | | |
| Operating Expenditure | | | | | | | | | | | | | | | | |
| Outgoings - ARC (50%) | 3,100 | 2,800 | 1,500 | 600 | 3,000 | 4,600 | 4,500 | 4,700 | 4,800 | 5,000 | 5,100 | 5,300 | 5,400 | 5,600 | 5,700 | 5,900 |
| Internal Overheads - Southern Cross | 132,400 | 67,000 | 69,000 | 34,000 | 43,000 | 36,000 | 40,000 | 41,000 | 42,000 | 43,100 | 44,200 | 45,300 | 46,400 | 47,600 | 48,800 | 50,000 |
| Internal Overheads - Russellton | 60,000 | 80,000 | 66,000 | 32,000 | 33,000 | 33,000 | 37,000 | 37,900 | 38,800 | 39,800 | 40,800 | 41,800 | 42,800 | 43,900 | 45,000 | 46,100 |
| Internal Overheads - WUEA | 0 | 0 | 75,000 | 37,000 | 48,000 | 39,000 | 44,000 | 45,100 | 46,200 | 47,400 | 48,600 | 0 | 0 | 0 | 0 | 0 |
| Russellton - Operating Exps | 35,400 | 30,000 | 8,500 | 14,500 | 15,000 | 25,600 | 26,200 | 26,800 | 27,400 | 28,100 | 28,800 | 29,500 | 30,200 | 30,900 | 31,600 | 31,600 |
| Southern Cross - Operating Exps | 65,600 | 66,000 | 59,200 | 47,800 | 162,000 | 189,300 | 72,600 | 74,000 | 75,400 | 76,800 | 78,200 | 79,700 | 81,200 | 82,700 | 84,200 | 84,200 |
| WUEA - Operating Expenses | 7,200 | 15,000 | 10,300 | 43,000 | 48,000 | 48,000 | 46,000 | 47,000 | 48,000 | 49,100 | 50,200 | 0 | 0 | 0 | 0 | 0 |
| Sub Total | 303,700 | 260,800 | 289,500 | 208,900 | 352,000 | 372,500 | 270,300 | 276,500 | 282,600 | 289,300 | 295,900 | 201,600 | 206,000 | 210,700 | 215,300 | 217,800 |
| Community Infrastructure | | | | | | | | | | | | | | | | |
| Animal Shelter | 0 | 0 | 370,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Ballina Surf Club | 0 | 0 | 228,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Wollongbar Sports Fields | 0 | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Infrastructure Dividend | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 1,100,000 | 500,000 | 0 | 700,000 | 700,000 | 700,000 |
| Sub Total | 0 | 0 | 598,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 1,100,000 | 500,000 | 0 | 700,000 | 700,000 | 700,000 |
| Property Projects | | | | | | | | | | | | | | | | |
| Airport Lease - Feasibility | 0 | 0 | 0 | 83,300 | 27,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Airport Boulevard Road | 0 | 0 | 0 | 0 | 100,000 | 0 | 4,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ARC Residual - Selling Costs | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Bridge Club Sale Legals | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lennox Head Community Centre Legals | 0 | 0 | 165,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| North Creek Dredging | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| North Creek Road (54) - Land Development | 0 | 0 | 0 | 14,000 | 15,700 | 1,085,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 89 Tamar Street | 0 | 0 | 0 | 0 | 3,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Russellton - Land Development | 60,400 | 0 | 86,000 | 63,700 | 0 | 100,000 | 500,000 | 0 | 4,500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Shelly Beach Cafe | 0 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Southern Cross - Land Development | 198,000 | 115,000 | 0 | 50,100 | 155,000 | 0 | 2,500,000 | 500,000 | 0 | 950,000 | 0 | 0 | 1,000,000 | 0 | 0 | 0 |
| Southern Cross - Masterplan | 63,000 | 110,000 | 51,500 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Wigmore Arcade - Redevelopment | 0 | 0 | 219,200 | 1,735,900 | 140,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Wigmore Arcade - Roof | 0 | 0 | 0 | 0 | 315,000 | 342,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Wollongbar Urban Expansion Area - Development | 0 | 48,000 | 256,700 | 1,329,500 | 182,000 | 2,044,000 | 720,000 | 1,680,000 | 1,800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sub Total | 368,400 | 273,000 | 779,200 | 3,276,500 | 938,600 | 3,751,900 | 7,720,000 | 2,180,000 | 6,300,000 | 950,000 | 0 | 0 | 1,000,000 | 0 | 0 | 0 |
| Dividend | | | | | | | | | | | | | | | | |
| General Fund | 281,500 | 448,200 | 609,000 | 467,400 | 246,800 | 178,900 | 342,300 | 350,000 | 358,400 | 372,000 | 379,700 | 386,400 | 414,000 | 420,800 | 427,500 | 525,700 |
| Total Outlays | 953,600 | 982,000 | 2,275,700 | 4,352,800 | 1,537,400 | 4,303,300 | 8,332,600 | 2,806,500 | 6,941,000 | 2,611,300 | 1,775,600 | 1,088,000 | 1,620,000 | 1,331,500 | 1,342,800 | 1,443,500 |
| Closing Balance Excluding Airport Overdraft | 4,438,100 | 4,613,900 | 3,777,600 | 2,536,800 | 3,220,000 | 588,500 | 428,500 | 2,571,100 | 637,900 | 1,277,200 | 1,234,100 | 1,443,600 | 1,132,200 | 1,107,600 | 1,078,100 | 953,400 |
| Net Change in Airport Overdraft | (152,400) | 0 | (138,100) | (131,700) | 279,400 | 271,400 | 173,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Closing Airport Reserve Overdraft | (454,400) | (454,400) | (592,500) | (724,200) | (444,800) | (173,400) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Revised Closing Balance with Airport Overdraft | 3,983,700 | 4,159,500 | 3,185,100 | 1,812,600 | 2,775,200 | 415,100 | 428,500 | 2,571,100 | 637,900 | 1,277,200 | 1,234,100 | 1,443,600 | 1,132,200 | 1,107,600 | 1,078,100 | 953,400 |
| Net Movement - Increase / (Decrease) | 4,134,600 | 175,800 | (836,300) | (1,240,800) | 683,200 | (2,631,500) | (160,000) | 2,142,600 | (1,933,200) | 639,300 | (43,100) | 209,500 | (311,400) | (24,600) | (29,500) | (124,700) |

4.10 Community Infrastructure - Non-recurrent Projects and Funding.DOC

| Cash Flow - Community Infrastructure Reserve - Forward Financial Plan | | | | | | | | | | | | | | | | |
|---|--------------------|------------------|------------------|--------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 31-March-2017 | | | | | | | | | | | | | | | | |
| Item | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 |
| | Actual | Actual | Actual | Actual | Actual | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate |
| Opening Balance | 4,453,800 | 3,259,500 | 2,718,400 | 2,946,600 | 1,778,800 | 1,141,800 | 361,000 | 125,500 | 235,800 | 432,300 | 306,800 | 294,200 | 296,700 | 336,400 | 394,000 | 470,600 |
| Add: Cash Inflows | | | | | | | | | | | | | | | | |
| Interest Accrued | 355,000 | 121,000 | 17,900 | 80,200 | 41,000 | 16,000 | 9,000 | 3,000 | 6,000 | 11,000 | 8,000 | 7,000 | 7,000 | 8,000 | 10,000 | 12,000 |
| Community Infrastructure - Property Dividends | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 1,100,000 | 500,000 | 0 | 700,000 | 700,000 | 700,000 |
| Int Loan Repaid - Flat Rock | 41,000 | 41,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Int Loan Repaid - Plant | 33,500 | 33,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Int Loan Repaid - Street Lighting | 33,000 | 36,500 | 53,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lennox Head Community Centre | 0 | 0 | 0 | 600,000 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rate Revenue - Roundabouts (30%) | 308,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rental - 89 Tamar St (100%) | 690,800 | 724,100 | 813,200 | 641,900 | 703,800 | 702,500 | 703,600 | 717,700 | 732,000 | 746,600 | 761,500 | 776,700 | 792,200 | 808,000 | 824,100 | 840,600 |
| Rental - ARC (50%) | 159,100 | 161,300 | 165,000 | 169,800 | 129,500 | 125,400 | 127,200 | 129,700 | 132,300 | 135,000 | 137,700 | 140,400 | 143,200 | 146,100 | 149,000 | 152,000 |
| Rental - Fawcett Park Cafe (100%) | 69,900 | 0 | 0 | 57,100 | 67,000 | 65,800 | 67,100 | 68,500 | 69,900 | 71,300 | 72,700 | 74,100 | 75,600 | 77,100 | 78,600 | 80,100 |
| Fawcett Park Café - Insurance Claim | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sale - ARC Residual Southern Cross (50%) | 0 | 250,000 | 262,500 | 0 | 455,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sale - Harvey Norman Sale (Part) | 1,780,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sale - Land Adjoining BP (50%) | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sale - Russellton Land | 0 | 0 | 0 | 0 | 0 | 225,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sale - Southern Cross Land | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Section 94 - Recouped | 447,200 | 631,300 | 845,200 | 729,800 | 669,700 | 450,000 | 650,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 |
| Sub Total | 4,317,500 | 1,999,300 | 2,482,300 | 2,278,800 | 2,096,000 | 1,584,700 | 1,556,900 | 1,368,900 | 1,390,200 | 2,413,900 | 2,529,900 | 1,948,200 | 1,468,000 | 2,189,200 | 2,211,700 | 2,234,700 |
| Less: Cash Outlays | | | | | | | | | | | | | | | | |
| Operating Expenditure | | | | | | | | | | | | | | | | |
| Outgoings - 89 Tamar Street (100%) | 49,800 | 68,100 | 53,000 | 51,900 | 77,300 | 56,600 | 73,600 | 75,800 | 78,000 | 80,200 | 82,400 | 84,600 | 86,900 | 89,200 | 91,700 | 94,200 |
| Outgoings - ARC (50%) | 3,100 | 2,800 | 1,500 | 600 | 3,000 | 4,600 | 4,500 | 4,700 | 4,800 | 5,000 | 5,100 | 5,300 | 5,400 | 5,600 | 5,700 | 5,900 |
| Outgoings - Fawcett Park Café (100%) | 4,900 | 33,000 | 17,700 | 18,900 | 21,700 | 20,600 | 23,400 | 24,100 | 24,800 | 25,600 | 26,400 | 27,200 | 28,000 | 28,800 | 29,700 | 30,600 |
| Development Application Refund | 27,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Donations | 0 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Henderson Farm - Consents | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Master Plan - Captain Cook Park | 60,000 | 0 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Master Plan - Kingsford Smith Park | 0 | 0 | 18,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Property Investigations | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sharpes Beach Masterplan | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sub Total | 204,800 | 110,900 | 105,200 | 71,400 | 102,000 | 81,800 | 101,500 | 104,600 | 107,600 | 110,800 | 113,900 | 117,100 | 120,300 | 123,600 | 127,100 | 130,700 |
| Community Infrastructure Delivery | | | | | | | | | | | | | | | | |
| Administration Centre | 0 | 0 | 0 | 0 | 0 | 169,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Animal Shelter | 280,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Ballina Cenotaph | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Ballina Seagulls Rugby League Club | 0 | 0 | 0 | 0 | 0 | 30,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Ballina Sports and Events Centre | 34,000 | 26,000 | 18,000 | 33,000 | 244,000 | 3,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Ballina Surf Club | 746,000 | 1,682,000 | 995,000 | 506,000 | 119,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Ballina Town Entry Treatments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Boat Ramps and pontoons - Captain Cook | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Boat Ramps and pontoons - Faulks Reserve | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Boat Ramps and pontoons - Keith Hall | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Captain Cook Park Master Plan | 0 | 0 | 0 | 0 | 0 | 90,000 | 0 | 0 | 750,000 | 2,100,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Coastal Recreational Path | 324,900 | 0 | 0 | 0 | 850,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fawcett Street Café - Refurbishment | 0 | 34,000 | 154,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lake Ainsworth | 0 | 0 | 0 | 0 | 0 | 725,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lennox Head Community Centre | 382,000 | 73,000 | 0 | 20,000 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lennox Head Rural Fire Shed | 0 | 72,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Loan Repayments Community Infrastructure | 428,100 | 501,500 | 557,600 | 562,000 | 566,700 | 402,600 | 436,900 | 354,000 | 336,100 | 328,600 | 328,600 | 328,600 | 308,000 | 308,000 | 308,000 | 308,000 |
| Main Street - Ballina | 1,500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Marine Rescue Centre | 0 | 21,000 | 100,000 | 100,000 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Missingham Park | 0 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Newrybar Hall | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Northern Rivers Community Gallery | 0 | 0 | 55,000 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| River Street - 139 Refurbishment | 0 | 0 | 54,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Shaws Bay Coastal Zone Management Plan | 0 | 0 | 0 | 0 | 0 | 75,000 | 104,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Shellys on the Beach - Land Purchase | 0 | 0 | 56,600 | 242,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sports Fields - Skennars Head | 21,000 | 20,000 | 0 | 0 | 0 | 0 | 1,150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sports Fields - Wollongbar | 1,573,000 | 0 | 0 | 1,684,000 | 625,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Street Lighting | 13,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Swimming Pools | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Tamar Street - 89 Refurbishment | 0 | 0 | 138,500 | 3,000 | 0 | 29,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Wardell Hall | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Wollongbar Skate Park | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Infrastructure - Prop Dev Dividend | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 | 500,000 | 0 | 700,000 | 700,000 | 700,000 |
| Community Infrastructure - Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Sub Total | 5,307,000 | 2,429,500 | 2,148,900 | 3,375,200 | 2,631,000 | 2,283,700 | 1,690,900 | 1,154,000 | 1,086,100 | 2,428,600 | 2,428,600 | 1,828,600 | 1,308,000 | 2,008,000 | 2,008,000 | 2,008,000 |
| Total Outlays | 5,511,800 | 2,540,400 | 2,254,100 | 3,446,600 | 2,733,000 | 2,365,500 | 1,792,400 | 1,258,600 | 1,193,700 | 2,539,400 | 2,542,500 | 1,945,700 | 1,428,300 | 2,131,600 | 2,135,100 | 2,138,700 |
| Closing Balance | 3,259,500 | 2,718,400 | 2,946,600 | 1,778,800 | 1,141,800 | 361,000 | 125,500 | 235,800 | 432,300 | 306,800 | 294,200 | 296,700 | 336,400 | 394,000 | 470,600 | 566,600 |
| Net Movement - Increase / (Decrease) | (1,194,300) | (541,100) | 228,200 | (1,167,800) | (637,000) | (780,800) | (235,500) | 110,300 | 196,500 | (125,500) | (12,600) | 2,500 | 39,700 | 57,600 | 76,600 | 96,000 |

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