

Operational Plan Review
Capital Expenditure - Planning and Environmental Health Division - 2020/21
31 December 2020 (50%)

Reference	Project Description	Total Project Value	Original 2020/21 Estimate	Carry Forwards	Approved Variations	New Variations	2020/21 Estimate	Expended This Year	% Expended	Design / Consent Complete	Construction		Status
											Commence	Complete	
Open Spaces													
2160	Wollongbar Skate Park	500,000	400,000	40,000			440,000	2,600	1	Complete	Nov-20	Jun-21	Work commenced
6532	Wollongbar District Park	1,000,000	952,000	21,000		(200,000)	773,000	127,300	16	Complete	Feb-21	Sep-21	Tender reported to November 2020 meeting. Defer part to 2021/22 based on cash flow
4767	Condon Park, Ballina - Surface	55,000	55,000				55,000	29,200	53	Complete	Complete	Complete	
4768	Coastal Grove, Ballina Heights - Surface	65,000	65,000				65,000	51,500	79	Complete	Complete	Complete	
4769	Meldrum Park, Ballina - Shade Shelter	50,000	50,000				50,000	0	0	Complete	May-21	Jun-21	Crown land delays
4770	Missingham Park, Ballina - Design	25,000	25,000				25,000	100	0	Jun-21	Uncertain	Uncertain	Design only
4771	Compton Drive, Ballina - Dog Exercise Area	15,000	15,000				15,000	0	0	Complete	May-21	Jun-21	
5488	Crown Reserve Improvements	28,000	28,000				28,000	18,100	65	Complete	On-going	On-going	
6501	Killen Falls - Plan of Management	53,000	53,000				53,000	54,800	103	Complete	Complete	Complete	
6503	Ocean Breeze Reserve, Lennox Head - Equipment	90,000	90,000				90,000	0	0	Feb-21	Mar-21	Jun-21	
6531	Ross Park, Lennox Head - Equipment	707,500	707,500		92,500	(400,000)	400,000	0	0	Mar-21	May-21	Sep-21	Working through planning approvals including cultural heritage matters - defer part
6545	Riverview Park, Ballina - Equipment	94,000	94,000				94,000	0	0	Feb-21	Mar-21	Jun-21	
2372	Pop Denison, Ballina - Master Plan	1,045,000	945,000	75,000	(84,000)	(750,000)	186,000	120,100	65	Complete	Apr-21	Sep-21	Planning consent now issued - Defer part to 2021/22
Sub Total		3,727,500	3,479,500	136,000	8,500	(1,350,000)	2,274,000	403,700	18				
Sports Fields													
2136	Wollongbar - Irrigation and Drainage	507,000	200,000	296,000	(200,000)		296,000	269,800	91	Complete	Complete	Complete	
2305	Ballina Heights - Drainage and Layout	150,000		149,000			149,000	0	0	Complete	Feb-21	Apr-21	Planning consent now issued
2446	EPIQ Fields, Lennox Head - Lighting	500,000		415,000			415,000	417,800	101	Complete	Complete	Complete	
2504	Quays Reserve, Ballina - Surface and Irrigation	80,000	80,000				80,000	40,800	51	Complete	Complete	Complete	
2505	Sports Fields - Surface Upgrades	70,000	70,000				70,000	23,000	33	Complete	Oct-20	Feb-21	
2506	Sports Fields - Fencing	50,000	50,000				50,000	3,000	6	Complete	Nov-20	Feb-21	
2515	Ballina Heights - Lighting	200,000	200,000				200,000	300	0	Complete	Mar-21	Jun-21	
Sub Total		1,557,000	600,000	860,000	(200,000)	0	1,260,000	754,700	60				
Public Amenities													
4767	Wardell	160,000	160,000				160,000	40,000	25	Complete	Complete	Complete	
5893	Kerr Street	139,000	0	139,000			139,000	108,300	78	Complete	Complete	Complete	
Sub Total		299,000	160,000	139,000	0	0	299,000	148,300	50				
Total - Open Spaces		5,583,500	4,239,500	1,135,000	(191,500)	(1,350,000)	3,833,000	1,306,700	34%				
Strategic Planning													
2105	Community Gallery	91,000	0		91,000		91,000	3,600	4	Feb-21	Apr-21	Jun-21	Grant funding received for installation of a kiln and a wheelchair lift at Ignite Studios
2522	Streets as Shared Spaces	143,000	0		143,000		143,000	32,300	23	Complete	Dec-20	Jun-21	
Total - Strategic Planning		234,000	0	0	234,000	0	234,000	35,900	15%				
Public and Environmental Health													
2172	Shaws Bay Coastal Management Program	2,121,000	894,500		325,500		1,220,000	993,400	81	Complete	Complete	Complete	
1667	Rangers Equipment	20,000	20,000				20,000	0	0	N/A	Mar-21	Apr-21	Specifications being finalised
Total - Public and Environmental Health		2,141,000	914,500	0	325,500	0	1,240,000	993,400	80%				
Total - Planning and Environmental Health		7,958,500	5,154,000	1,135,000	368,000	(1,350,000)	5,307,000	2,336,000	44%				

Operational Plan Review Capital Expenditure - Corporate and Community Division - 2020/21 31 December 2020 (50%)													
Reference	Project Description	Total Project Value	Original 2020/21 Estimate	Carry Forwards	Approved Variations	New Variations	2020/21 Estimate	Expended This Year	% Expended	Design / Consent Complete	Construction		Status
											Commence	Complete	
Airport													
3858	Runway Widening / Lengthening	20,000,000	2,000,000		(1,500,000)		500,000	57,700	12	Feb-21	Mar-21	Jun-22	Planning likely to take longer than anticipated - Defer part funding to 2021/22
4170	Lighting Equip Room / Pilot Activated Light	370,000	0	315,000			315,000	0	0	Complete	Feb-21	Jun-21	ALER installation completed - PAL still to be completed
4791	Passenger Screening	405,000	405,000		2,500,000	(2,500,000)	405,000	0	0	Feb-21	Feb-21	Jun-22	Defer part - Security equipment completed June 2021 - Extensions by June 2022
6483	Car Park, Solar and Boom Gates	2,000,000	2,000,000			(1,500,000)	500,000	38,800	8	Feb-21	May-21	Dec-21	Defer part - Works being aligned with Airport Boulevard construction
	Sub Total	22,775,000	4,405,000	315,000	1,000,000	(4,000,000)	1,720,000	96,500	19				
Camping Ground													
2375	Flat Rock	55,000	20,000	35,000			55,000	24,800	45	N/A	Aug-20	May-21	Miscellaneous works planned for May 2021
	Sub Total	55,000	20,000	35,000	0	0	55,000	24,800	45				
Property													
2320	Southern Cross Industrial - Boeing Avenue	7,000,000	0	184,000			184,000	41,600	23	Feb-21	On Hold	On Hold	DA lodged for subdivision of lots. Funding not allocated for construction
2325	Wollongbar Urban Expansion Area - Stage 3	5,700,000	4,400,000	0			4,400,000	473,900	11	Complete	Jan-21	Jun-21	Tender for construction reported to December 2020 Council meeting
2326	54 North Creek Road	2,000,000	0		12,000		12,000	14,700	123	Complete	Complete	Complete	
2327	Henderson Land	200,000	0		200,000		200,000	0	0	Jun-21	N/A	N/A	Contribution to adjoining land owner for road works
2336	Shelly Beach Café	83,000	40,000	36,000			76,000	66,800	88	Complete	Complete	Complete	Café now operational
	Sub Total	83,000	4,440,000	220,000	212,000	0	4,872,000	597,000	12				
	Total - Commercial Services	22,913,000	8,865,000	570,000	1,212,000	(4,000,000)	6,647,000	718,300	11%				
Community Facilities													
4789	Kentwell Centre - Air-conditioning	0	72,000		(72,000)		0	0	100	N/A	N/A	N/A	
4789	Visitor Centre - Air-conditioning	30,000	0		30,000		30,000	29,300	98	Complete	Complete	Complete	
6538	Kentwell Centre - Solar	14,000	0	14,000			14,000	14,000	100	Complete	Complete	Complete	
6913	Ballina Surf Club - Various	50,000	0	12,900			12,900	13,500	105	Complete	Complete	Complete	
7899	Lennox Head Cultural Centre - Refurbishment	2,464,000	920,000	32,400		(200,000)	752,400	700,900	93	Complete	Complete	Complete	Transfer to reserve for further improvements to essential works for facility
7928	Alstonville Cultural Centre - Refurbishment	484,000	460,000	24,000		(284,000)	200,000	52,600	26	Mar-21	Uncertain	Uncertain	Transfer to reserve for future refurbishment - funds for design / planning consent
New	Ballina Indoor Sports Centre - Basketball Return	15,000	0			15,000	15,000	0	0	Complete	Mar-21	Apr-21	Funded from above transfer to reserve to Alstonville Cultural Centre
7990	Richmond Room	12,000	0		12,000		12,000	11,900	99	Complete	Complete	Complete	
4193	Naval Museum	48,000	0	48,000			48,000	0	0	Dec-20	Uncertain	Uncertain	Essential mtrc commenced. New design plans being developed for modifications
4760	Lennox CWA Hall - Painting, Floor, AC	25,000	25,000				25,000	400	2	Complete	Oct-20	Jan-21	Air conditioning and painting completed
4761	Wollongbar Hall - Building Maintenance	24,000	24,000				24,000	0	0	Complete	Oct-20	Jan-21	Improvement works being finalised
4762	Wigmore Hall - Painting, Carpets	14,000	14,000				14,000	300	2	Complete	Jan-21	Feb-21	
4763	Wardell Hall - Building Maintenance	62,000	62,000				62,000	0	0	Complete	Feb-21	May-21	Contractor engaged. Works scheduled to commence February 2021
4764	Pimlico Hall - Building Maintenance	95,000	95,000				95,000	0	0	Complete	Feb-21	May-21	Contractor engaged. Works scheduled to commence February 2021
4765	Northlakes Hall - Building Maintenance	8,000	8,000				8,000	0	0	Complete	Apr-21	Jun-21	
4766	Newrybar Hall - Building Maintenance	9,000	9,000				9,000	0	0	Complete	Apr-21	Jun-21	
	Sub Total	3,354,000	1,689,000	131,300	(30,000)	(469,000)	1,321,300	822,900	62				
Swimming Pools													
2220	Alstonville Swimming Pool	400,000	400,000	(108,000)	10,000		302,000	313,300	104	Complete	Complete	Complete	
Administration Centre and Depot Facilities													
1350	Depot - Workshop	681,000	412,000	27,000	60,000	182,000	681,000	0	0	Mar-21	Apr-21	Jun-21	Plans and Part 5 progressing. Tender process to commence March 2021
1351	Depot - Open Spaces	149,000	120,000	29,000		(149,000)	0	0	100	Jul-21	Aug-21	Dec-21	Defer to 2021/22
2276	Depot - Solar	120,000	120,000			(120,000)	0	0	100	Jul-21	Aug-21	Sep-21	Defer - Solar to commence on completion of workshop extension and roof
2290	Administration Centre - Solar	50,000	90,000		(40,000)		50,000	49,100	98	Complete	Complete	Complete	
4788	Depot - Workshop Roof	0	182,000			(182,000)	0	0	100	N/A	N/A	N/A	Transfer to Depot - Workshop as represents one major project
	Sub Total	1,000,000	924,000	56,000	20,000	(269,000)	731,000	49,100	7				
Plant and Fleet													
2215	Light Vehicles and Heavy Plant (Net)	3,194,000	2,727,100	467,000		(465,000)	2,729,100	603,300	22	N/A	On-going	On-going	A number of high value items of plant have been ordered
	Total - Facilities Management	7,948,000	5,740,100	546,300	0	(1,203,000)	5,083,400	1,788,600	35%				
	Total - Corporate and Community	30,861,000	14,605,100	1,116,300	1,212,000	(5,203,000)	11,730,400	2,506,900	21%				

Operational Plan Review Capital Expenditure - Asset Management and Emergency Services - 2020/21 31 December 2020 (50%)													
Reference	Project Description	Total Project Value	Original 2020/21 Estimate	Carry Forwards	Approved Variations	New Variations	2020/21 Estimate	Expended This Year	% Expended	Design / Consent Complete	Construction		Status
											Commence	Complete	
	Asset Management												
2216	Surveying Equipment	50,000	0		50,000		50,000	49,800	100	N/A	Complete	Complete	
	Sub Total	50,000	0	0	50,000	0	50,000	49,800	100				
	Emergency Services												
1818	Lennox Head Rural Fire Service Shed	900,000	900,000			(700,000)	200,000	41,200	21	Mar-21	Jun-21	Dec-21	
6914	SES Building	25,000	0	25,000			25,000	3,900	16	Jun-21	Uncertain	Uncertain	
	Sub Total	925,000	900,000	25,000	0	(700,000)	225,000	45,100	20				
	NEWLOG												
8976	Light Vehicles	63,000	63,000				63,000	0	0	N/A	On-going	On-going	
	Sub Total	63,000	63,000	0	0	0	63,000	0	0				
	Total - Asset Management / Emergency Services	1,038,000	963,000	25,000	50,000	(700,000)	338,000	94,900	28%				

Capital Expenditure - Resource Recovery - 2020/21 31 December 2020 (50%)													
Reference	Project Description	Total Project Value	Original 2020/21 Estimate	Carry Forwards	Approved Variations	New Variations	2020/21 Estimate	Expended This Year	% Expended	Design / Consent Complete	Construction		Status
											Commence	Complete	
3857	Resource Recovery Centre - Roof Replacement	380,000	380,000				380,000	0	0	Complete	May-21	Jun-21	Tender documents complete. Works require partial closure of transfer station.
6487	Resource Recovery Centre - Office and Load-out	75,000	50,000		25,000		75,000	11,200	15	Complete	Jan-21	Feb-21	Minor upgrade to waste load-out area completed. Variation for remaining works.
6540	Resource Recovery Centre - Solar	75,000	75,000				75,000	0	0	Complete	May-21	Jun-21	To be combined with roof replacement project.
	Total - Resource Recovery	530,000	505,000	0	25,000	0	530,000	11,200	2%				

Operational Plan Review Capital Expenditure - Water Operations - 2020/21 31 December 2020 (50%)													
Reference	Project Description	Total Project Value	Original 2020/21 Estimate	Carry Forwards	Approved Variations	New Variations	2020/21 Estimate	Expended This Year	% Expended	Design / Consent Complete	Construction		Status
											Commence	Complete	
Main Renewals													
7000.3946	Main Renewals - Recurrent Works	12,000	470,000		(367,000)	(91,000)	12,000	12,600	105	N/A	On-going	On-going	
7000.4712	Main Renewals - Burnet Street	0	0	112,000	(112,000)		0	0	100	Complete	Complete	Complete	
7000.4713	Main Renewals - Alstonville	526,000	0		370,000	156,000	526,000	525,600	100	Complete	Complete	Complete	
7000.4714	Main Renewals - Grant Street	50,000	0		40,000	10,000	50,000	49,900	100	Complete	Complete	Complete	
7000.4719	Main Renewals - Biala Place	41,000	0		62,000	(21,000)	41,000	41,100	100	Complete	Complete	Complete	
7000.4721	Main Renewals - Budgden Avenue	92,000	0		54,000	38,000	92,000	91,400	99	Complete	Complete	Complete	
7000.4723	Main Renewals - High and Park Street	206,000	0		206,000		206,000	120,200	58	Complete	Dec-20	Mar-21	
7000.4724	Main Renewals - Kays Lane	5,000	0		4,000	1,000	5,000	5,000	100	Complete	Complete	Complete	
7000.4726	Main Renewals - Cawarra Street	47,000	0		37,000	10,000	47,000	46,500	99	Complete	Complete	Complete	
7000.XXXX	Main Renewals - Suvla Street	40,000	0			40,000	40,000	0	0	Complete	Jan-21	Mar-21	Project brought forward
7000.XXXX	Main Renewals - Crane Street	125,000	0			125,000	125,000	0	0	Complete	Mar-21	Jun-21	Project brought forward
	Sub Total	1,144,000	470,000	112,000	294,000	268,000	1,144,000	892,300	78				
Reservoirs													
7001.3854	Reservoir - Basalt Court - Access Upgrade	322,000	0	322,000			322,000	2,700	1	Complete	Jan-21	Jun-21	Contract awarded
	Sub Total	322,000	0	322,000	0	0	322,000	2,700	1				
Miscellaneous													
7002.3863	Telemetry	10,000	10,000				10,000	0	0	N/A	On-going	On-going	
7002.3866	Telemetry Ethernet	400,000	0	92,000	(85,000)		7,000	23,000	329	Complete	Complete	Complete	
7002.4748	Wastewater Network - EPIQ DSP	163,000	0			163,000	163,000	163,000	100	Complete	Complete	Complete	Works provided to Council by the EPIQ developers
7002.5311	Water Network Master Plan	140,000	0	41,000	70,000		111,000	27,200	25	Complete	Jun-19	Jun-21	
	Sub Total	713,000	10,000	133,000	(15,000)	163,000	291,000	213,200	73				
Plant and Miscellaneous													
7008	Plant and Equipment	123,000	123,000				123,000	0	0	N/A	On-going	On-going	
	Sub Total	123,000	123,000	0	0	0	123,000	0	0				
Pumping Stations													
7005.3870	Basalt Court - Booster	415,000	0	46,000			46,000	(3,000)	-7	Complete	Complete	Complete	
7005.3899	East Ballina - Booster	865,000	0	6,000			6,000	6,700	112	Complete	Complete	Complete	
	Sub Total	1,080,000	0	52,000	0	0	52,000	3,700	7				
Trunk Mains													
7006.3922	East Ballina - Booster	375,000	0	32,000			32,000	28,600	89	Complete	Complete	Complete	
	Sub Total	375,000	0	32,000	0	0	32,000	28,600	89				
Treatment Plant (Marom Creek)													
7007.3933	Marom Creek - Upgrade	4,180,000	1,680,000		(1,160,000)		520,000	0	0	Complete	Nov-20	Aug-22	
7007.3943	Marom Creek - Renewals	28,000	28,000				28,000	0	0	N/A	On-going	On-going	
	Sub Total	4,208,000	1,708,000	0	(1,160,000)	0	548,000	0	0				
Service Connections													
7009.3944	Water Meters - New Connections	235,000	235,000				235,000	163,500	70	N/A	On-going	On-going	
7009.3945	Water Meters - Replacement Connections	250,000	65,000			185,000	250,000	75,200	30	N/A	On-going	On-going	Increase based on predicted works program. Funded from reserves
	Sub Total	485,000	300,000	0	0	185,000	485,000	238,700	49				
	Total - Water Operations	8,450,000	2,611,000	651,000	(881,000)	616,000	2,997,000	1,379,200	46%				

Operational Plan Review Capital Expenditure - Wastewater Operations - 2020/21 31 December 2020 (50%)													
Reference	Project Description	Total Project Value	Original 2020/21 Estimate	Carry Forwards	Approved Variations	New Variations	2020/21 Estimate	Expended This Year	% Expended	Design / Consent Complete	Construction		Status
											Commence	Complete	
Main Renewals													
7500.5282	Main Renewals	325,000	200,000	125,000			325,000	0	0	On-going	On-going	On-going	Reining contract awarded
7500.5308	Seamist Rising Main Renewal	1,150,000	800,000	46,000		(620,000)	226,000	16,600	7	Mar-21	May-21	Dec-21	Awaiting planning consent - defer part funding to 2021/22
	Sub Total - Main Renewals	1,475,000	1,000,000	171,000	0	(620,000)	551,000	16,600	3				
Pumping Stations													
7503.4753	Pumping Station - Montwood Drive	200,000	200,000				200,000	50,400	25	Complete	Nov-20	Mar-21	
7503.4795	Richmond Street Storage	0	182,000		(182,000)		0	0	100	N/A	N/A	N/A	
7503.4824	Lindsay Avenue	0	106,000		(106,000)		0	0	100	N/A	N/A	N/A	
7503.4825	Renewals	138,400	138,400				138,400	9,200	7	On-going	On-going	On-going	
7503.4838	Skennars Head / Tara Downs	640,000	0		12,000		12,000	11,700	98	Complete	Complete	Complete	
7503.4842	Wet Well Reining Program	400,000	200,000		200,000	(250,000)	150,000	0	0	Jan-21	Feb-21	Jun-22	Estimated savings
7503.5270	Pumping Stations - Upgrades	162,000	162,000				162,000	58,200	36	On-going	On-going	On-going	
	Sub Total - Pumping Stations	1,540,000	988,400	0	(76,000)	(250,000)	662,400	129,500	20				
Miscellaneous													
7510.4740	Wastewater Network - EPIQ DSP	926,200	0			926,000	926,000	926,200	100	Complete	Complete	Complete	
7510.4849	Wastewater Network Master Plan	135,000	0	36,000	70,000		106,000	27,300	26	Complete	Jun-19	Jun-21	
7510.5283	Telemetry Program	16,000	16,000				16,000	0	0	N/A	On-going	On-going	
	Sub Total - Plant and Equipment	1,077,200	16,000	36,000	70,000	926,000	1,048,000	953,500	91				
Plant Changeovers													
7512.4985	Plant Changeovers	422,000	190,500	231,300			421,800	249,100	59	N/A	On-going	On-going	
	Sub Total - Plant and Equipment	422,000	190,500	231,300	0	0	421,800	249,100	59				
Treatment Plants - Minor Works													
7504.3932	Security - Lennox and Ballina	50,000	75,000			(25,000)	50,000	0	0	Complete	Feb-21	Apr-21	Savings
7504.3956	Wastewater Treatment Plant Ballina	24,000	24,000				24,000	5,500	23	N/A	On-going	On-going	
7904.3956	Wastewater Treatment Plant Lennox	23,000	23,000				23,000	0	0	N/A	On-going	On-going	
7904.3957	Wastewater Treatment Plant Alstonville	11,000	11,000				11,000	0	0	N/A	On-going	On-going	
7904.3958	Wastewater Treatment Plant Wardell	11,000	11,000				11,000	0	0	N/A	On-going	On-going	
	Sub Total - Treatment Plants	119,000	144,000	0	0	(25,000)	119,000	5,500	5				
Treatment Plant - Ballina													
7526.4816	Post Completion Works - Rectification	3,710,000	3,710,000		(1,210,000)	(1,500,000)	1,000,000	74,000	7	Dec-20	Feb-21	Mar-22	One tender response - under review - defer part to 2021/22
7526.4826	Gantry Crane	90,000	90,000		(90,000)		0	0	100	Complete	Mar-21	Jun-21	
	Sub Total - Ballina	3,800,000	3,800,000	0	(1,300,000)	(1,500,000)	1,000,000	74,000	7				
Treatment Plant - Lennox Head													
7526.4843	Treatment Master Plan	0	30,000		(30,000)		0	0	100	N/A	N/A	N/A	
7526.4844	Membrane Replacement	400,000	300,000			100,000	400,000	0	0	Complete	Feb-21	Jun-21	Tender report to January 2021 Ordinary meeting
7811.5221	Lennox - High Lift Switchboard	300,000	180,000		120,000		300,000	0	0	Complete	Feb-21	Jun-21	
7811.5222	Refurbishment Belt Press	75,000	75,000				75,000	0	0	Complete	Apr-21	Jun-21	
	Sub Total - Lennox Head	775,000	585,000	0	90,000	100,000	775,000	0	0				
Treatment Plant - Alstonville													
7532.4792	Inlet Works	1,300,000	10,000		90,000		100,000	0	0	May-21	Jun-21	Mar-22	Works delivered over two years
7532.4793	Bio-solids	50,000	50,000		(50,000)		0	0	100	N/A	N/A	N/A	Not required for current financial year
7532.4797	Solar Farm	50,000	50,000				50,000	0	0	Uncertain	Uncertain	Uncertain	Being progressed as part of energy management reviews
	Sub Total - Alstonville	1,400,000	110,000	0	40,000	0	150,000	0	0				
	Sub Total - Treatment Plants	6,094,000	4,639,000	0	(1,170,000)	(1,425,000)	2,044,000	79,500	4				
Recycled Water Reuse Program													
7533.3776	Recycled Water Meters - New	40,000	80,000			(40,000)	40,000	18,700	42	N/A	On-going	On-going	Savings
7811.3859	Recycled Water - West Ballina Main	0	500,000		(500,000)		0	0	100	N/A	N/A	N/A	
7811.4828	Wollongbar Sports Fields - Irrigation	50,000	50,000				50,000	0	0	Mar-21	Uncertain	Uncertain	Funding for design and planning - Pump Station now required
7811.4829	Recycled Water Supply - West Ballina	325,000	0	25,000	300,000		325,000	17,000	5	Feb-21	Apr-21	Dec-21	
7811.4953	Recycled Water Hydrant Installations	30,000	30,000				30,000	0	0	N/A	On-going	On-going	
7811.5223	Wardell - Section 80 Approval	40,000	40,000				40,000	0	0	Feb-21	Uncertain	Uncertain	Works dependent on DPIE approval and direction
	Sub Total - Recycled Water Reuse	485,000	700,000	25,000	(200,000)	(40,000)	485,000	33,700	7				
	Total - Wastewater Operations	11,093,200	7,533,900	463,300	(1,376,000)	(1,409,000)	5,212,200	1,461,900	28%				

Operational Plan Review Capital Expenditure - Engineering Works - 2020/21 31 December 2020 (50%)													
Reference	Project Description	Total Project Value	Original 2020/21 Estimate	Carry Forwards	Approved Variations	New Variations	2020/21 Estimate	Expended This Year	% Expended	Design / Consent Complete	Construction Commence	Construction Complete	Status
2046	Roads												
2046	Reseals Urban	365,000	500,000		(135,000)		364,100	94,800	26	N/A	Sep-20	Apr-21	
2048	Reseals Rural	484,000	489,000		(5,000)		484,000	254,100	53	N/A	Sep-20	Apr-21	
2146	Urban Roads Heavy Patching	342,000	478,000		(136,000)		342,100	250,400	73	N/A	Sep-20	Jun-21	
2147	Reseals - Section 94	220,000	220,000				220,000	136,700	62	N/A	Sep-20	Apr-21	
2148	Rural Roads Heavy Patching	288,000	293,000		(5,000)		288,000	221,800	77	N/A	Sep-20	Jun-21	
2156	Tevon Road segments 70 and 58-60	190,000	230,000			(40,000)	190,000	188,100	99	Complete	Complete	Complete	Transfer to Uralba Road Segment 40
2157	Hutley Drive - Northern Connection	2,830,000	0	50,000			50,000	41,100	82	Complete	Complete	Complete	
2158	Airport Boulevard	9,300,000	6,000,000	256,000		(2,000,000)	4,256,000	102,800	2	Complete	Jan-21	Sep-21	Contract awarded - Defer part to 2021/22 based on likely cash flows
2164	River Street - Four Lining - Stage 3	120,000	100,000	118,000		(100,000)	118,000	12,400	1	Jun-21	N/A	N/A	Quotations for planning / environmental consultant less than expected
2165	River Street - Four Lining - Stage 2	3,681,000	3,681,000	126,000		(1,000,000)	2,807,000	51,100	3	Dec-20	Feb-21	Aug-21	Defer part to 2021/22 based on likely cash flows
2167	River Street - Four Lining - Stage 4	70,000	110,000	14,000		(54,000)	70,000	7,900	17	Jun-21	N/A	N/A	Design only
2173	Lake Ainsworth Precinct	1,783,000	0	17,000			17,000	12,200	72	Complete	Complete	Complete	
2177	Hutley Drive - Middle Section (pre-construction)	150,000	200,000			(50,000)	150,000	5,100	3	Jun-21	Uncertain	Uncertain	Preliminaries. Revised quotation from contractor
2187	Swift Street segment 30	114,000	110,000	4,000			114,000	116,700	102	Complete	Complete	Complete	
2188	Bagotville Road segment 50	100,000	170,000			(70,000)	100,000	82,200	0	Complete	Complete	Complete	Transfer to Pimlico Road Seg 20, Burnet Street Seg 30, Uralba Road Seg 40
2193	Ballina Bypass	158,000	158,000				158,000	0	0	N/A	Jan-21	Jun-21	
2203	Riverbank Road	280,000	280,000				280,000	500	0	N/A	Jul-21	Aug-21	
2217	Tintenbar to Ewingsdale Highway Bypass	106,000	106,000				106,000	0	0	N/A	Jan-21	Jun-21	
2232	Marom Creek Road segment 130 (slip area)	85,000	0		85,000		85,000	85,200	100	Complete	Complete	Complete	
2233	Sandy Flat Dust Seal	120,000	120,000				120,000	0	0	N/A	Jan-21	Mar-21	
2234	Chesworth Lane Dust Seal	120,000	120,000				120,000	73,300	61	Complete	Complete	Complete	
2382	Simmons Street segment 20	150,000	150,000				150,000	600	0	Feb-21	Jul-21	Jul-21	
2383	Northumberland Avenue segment 10	212,000	190,000	22,000		(200,000)	12,000	0	0	Jul-21	Aug-21	Dec-21	Design enters Crown Land - requires approval / licence - defer to 2021/22
2405	Perry Street	109,000	0				0	900	100	Complete	Complete	Complete	
2406	Regatta Avenue	181,000	99,000	82,000			181,000	17,100	9	Complete	Oct-20	Jan-21	Construction with Martin Street segment 10.
2407	Gibbon Street segment 20	73,000	73,000			(63,000)	10,000	5,800	56	Uncertain	Sep-21	Oct-21	Included in Cultural Heritage Assessment for Lennox Head - defer to 2021/22
2412	Pimlico Road segments 110 and 20	120,000	140,000		(40,000)	(20,000)	120,000	119,600	100	Complete	Complete	Complete	Transfer From Bagotville Road Segment 50
2453	Angels Bch Dve / Bangalow Rd Lane Extension	1,500,000	150,000	14,000			164,000	21,800	13	Dec-20	N/A	N/A	Design only, however early service relocations likely to commence this year
2454	Tamarind Dr / North Ck / Kerr St - 4 Lanes	120,000	160,000	27,000		(57,000)	120,000	16,700	14	Jun-21	N/A	N/A	Design only. Quotation for concept design work awarded
2455	Winton Lane segment 40	146,000	131,000		15,000		146,000	146,300	100	Complete	Complete	Complete	
2456	Fawcett Street segment 10	85,000	85,000	4,000			89,000	0	0	Feb-21	Jun-21	Jul-21	
2460	Gibbon Street segment 10	130,000	130,000			(120,000)	10,000	1,100	11	Uncertain	Sep-21	Oct-21	Included in Cultural Heritage Assessment for Lennox Head - defer to 2021/22
2461	Burnet Street segment 30	275,000	215,000		30,000	30,000	275,000	275,700	100	Complete	Complete	Complete	Transfer from Bagotville Road Segment 50
2462	Barrows Road	167,000	0	2,000			2,000	1,700	85	Complete	Complete	Complete	Balance of 2019/20 project
2464	Martin Street segment 10	346,000	215,000	191,000		(60,000)	346,000	275,800	80	Complete	Complete	Complete	Construction with Regatta Avenue. Transfer to Uralba Road Segment 40
2465	Kays Lane segment 20	430,000	430,000				430,000	6,400	1	Complete	Feb-21	Jun-21	Construction by external contractor
2466	Safer Roads - Cherry St / Fox St Intersection	900,000	880,200				880,200	780,700	89	Complete	Complete	Complete	Asphalt corrections on Fox Street still required
2467	The Coast Road (Repair Program)	445,000	0	75,000	77,000		152,000	153,200	101	Complete	Complete	Complete	
2471	South Ballina Beach Road segment 60	220,000	220,000				220,000	5,400	2	Complete	Uncertain	Uncertain	Construction by contractor. Cultural heritage assessment required
2476	North Creek Road - Tamarind Drive / Sthn Cross	49,000	0	49,000			49,000	200	0	Jun-21	N/A	N/A	Design only
2479	Howards Road segment 20	64,000	0	34,000	30,000		64,000	64,000	100	Complete	Complete	Complete	MEMS grant
2485	Alstonville Highway Bypass	100,000	100,000				100,000	95,900	96	N/A	Complete	Complete	Bugden Avenue shoulder work
2486	Local Road Haulage	420,000	420,400				420,400	8,300	2	N/A	Jan-21	Jun-21	
2487	Lennox Head Village Renewal	5,900,000	1,500,000			(1,900,000)	500,000	36,000	7	May-21	May-21	Oct-22	Included in Cultural Heritage Assessment for Lennox Head
2488	Safer Roads - Byron Bay Rd / Ross Lane	3,527,000	1,000,000			(750,000)	250,000	9,700	4	May-21	Jun-21	Aug-21	Included in Cultural Heritage Assessment for Lennox Head
2489	Safer Roads - Tamarind Dve / Tintenbar Rd	607,000	606,500				606,500	2,300	0	Complete	Feb-21	Apr-21	
2490	Safer Roads - Kerr St / Bentinck St	807,000	100,000				100,000	8,500	9	Jun-21	Aug-21	Dec-21	Design only budget for 2020/21
2491	Byron Street / Byron Bay Road Turning Lane	55,000	55,000		12,000		67,000	68,600	102	Complete	Complete	Complete	
2492	North Creek Road segments 10 and 50	350,000	350,000				350,000	8,500	2	Complete	Jan-21	Feb-21	
2493	Fernleigh Road segment 80	183,000	183,000				183,000	9,200	5	Complete	Feb-21	Jun-21	Construction by external contractor
2494	Uralba Road segment 40	605,000	440,000		165,000	120,000	725,000	726,900	100	Complete	Complete	Complete	Transfer from Teven Road Segment 70 and Martin Street Segment 10
2495	River Drive segments 10 to 30	290,000	290,000				290,000	8,100	3	Complete	May-21	Jun-21	
2496	Marom Creek segment 130	70,000	70,000		(70,000)		0	0	100	N/A	N/A	N/A	
2497	Uralba Road segment 70	170,000	170,000		(165,000)		5,000	3,000	60	N/A	N/A	N/A	
2509	Stewart Street segment 150	100,000	100,000			(90,000)	10,000	0	0	Mar-21	Oct-21	Oct-21	Included in Cultural Heritage Assessment for Lennox Head - defer to 2021/22
2510	Crane Street segment 30	110,000	110,000		(20,000)	(80,000)	10,000	200	2	May-21	Sep-21	Sep-21	Defer to 2021/22 based on work load
2516	Eltham Road segment 40	107,300	0		107,300		107,300	113,200	105	Complete	Complete	Complete	Fixing Local Roads grant
2517	The Coast Road segment 190	122,000	0		122,000		122,000	0	0	Complete	Jan-21	Jun-21	Fixing Local Roads grant
2518	Wardell Road segment 100	386,500	0		386,500		386,500	226,600	59	Complete	Sep-20	Jun-21	Fixing Local Roads grant
2519	South Ballina Beach Road segment 40	88,500	0		88,500		88,500	88,200	100	Complete	Complete	Complete	Fixing Local Roads grant
2520	Southern Cross Drive segment 50	343,000	0		92,900		92,900	0	0	N/A	Jun-21	Dec-21	Fixing Local Roads grant
2079	Carrs Bridge	585,000	0	173,000			173,000	26,100	15	Complete	Jan-21	Mar-21	
2120	Bridges - Other	115,000	115,000		(2,500)		112,500	0	0	N/A	Uncertain	Uncertain	Subject to progress with Carrs Bridge project
2211	Pearces Creek Bridge	107,000	0	26,000			26,000	4,100	16	Uncertain	Uncertain	Uncertain	Design funds only
Total - Roads and Bridges		41,776,300	22,233,100	1,284,000	631,900	(5,564,000)	18,585,000	5,072,800	27				

continued on following page

Capital Expenditure - Engineering Works - 2020/21 (continued)													
31 December 2020 (50%)													
Reference	Project Description	Total Project Value	Original 2020/21 Estimate	Carry Forwards	Approved Variations	New Variations	2020/21 Estimate	Expended This Year	% Expended	Design / Consent Complete	Construction		Status
											Commence	Complete	
	Transport for NSW (T/NSW)												
2435.942	Regional Roads Reseals	140,000	77,000		63,000		140,000	36,700	26	N/A	Mar-21	Jun-21	
	Sub Total	140,000	77,000	0	63,000	0	140,000	36,700	26				
	Ancillary Transport Services												
	Car Parks												
2206	Car Park - Improvement Program	90,000	90,000			(70,000)	20,000	0	0	May-21	Uncertain	Uncertain	Cultural heritage assessment being assessed - defer part to 2021/22
	Sub Total	90,000	90,000	0	0	(70,000)	20,000	0	0				
	Street Lighting (Operating Expense)												
2030.4406	Street Lighting - Lighthouse Parade	125,000	0	125,000		(100,000)	25,000	0	0	Uncertain	Uncertain	Uncertain	Crown Land - creation of road reserve required - defer part to 2021/22
2030	Street Lighting - Megan Crescent, Lennox Head	14,000	14,000				14,000	0	0	Feb-21	Apr-21	Jun-21	
2030	Street Lighting - Quays Drive, Ballina	11,000	11,000				11,000	0	0	Feb-21	Apr-21	Jun-21	
2030	Street Lighting - River Street, Ballina	6,000	6,000				6,000	0	0	Feb-21	Apr-21	Jun-21	
2030	Street Lighting - Tamar Street, Ballina	7,000	7,000				7,000	0	0	Feb-21	Apr-21	Jun-21	
2030	Street Lighting - Coretto Circuit, Wollongbar	16,000	16,000				16,000	0	0	Feb-21	Apr-21	Jun-21	
	Sub Total	179,000	54,000	125,000	0	(100,000)	79,000	0	0				
	Cycleways - Coastal Shared Path and Walk												
2357	Coastal Path - Skennars Head to Pat Morton	2,006,000	0	364,000			364,000	243,600	67	Complete	Complete	Complete	
2397	Coastal Walk - Sharpes to Pat Morton	1,835,000	1,333,700				1,333,700	763,800	57	Complete	Apr-20	Jan-21	
	Sub Total	3,841,000	1,333,700	364,000	0	0	1,697,700	1,007,400	59				
	Footpaths and Shared Paths												
Various	Minor works	11,000	0			11,000	11,000	11,000	100	Complete	Complete	Complete	Completion of miscellaneous PAMP projects - Funded from other budgets
2448	Suvia Street, Shelly Beach Road, Ballina	237,000	100,000	74,000	(10,000)	(4,000)	160,000	800	1	Feb-21	May-21	Jun-21	Consultation with residents scheduled for February 2021
2450	Budgen Avenue, Alstonville	76,000	0	67,000		(15,000)	52,000	48,300	93	Complete	Complete	Complete	
2458	Main Street, Alstonville	82,000	17,100				17,100	100	1	Mar-21	Jun-21	Jun-21	
2499	Owen Street, Ballina	108,000	78,000		30,000		108,000	108,400	100	Complete	Complete	Complete	
2500	Bagot Street, Canal Road, Ballina	65,000	45,000		20,000		65,000	66,300	102	Complete	Complete	Complete	
2502	Kerr Street, Ballina	87,000	87,000		(40,000)	15,000	62,000	33,100	53	Complete	Sep-20	Mar-21	Part complete
2507	Lighthouse Parade, Ballina - Bollards	103,000	103,000				103,000	5,500	5	Mar-21	Uncertain	Uncertain	Notified of additional funding likely from TNSW to expand scope of works
2511	Regatta Reserve, Ballina	17,000	17,000				17,000	0	0	Mar-21	Uncertain	Jun-21	
2512	Greenwood Place, Lennox Head	58,000	58,000			(4,000)	54,000	0	0	May-21	May-21	Jun-21	Included in Cultural Heritage Assessment for Lennox Head
2513	Banksia Avenue, Lennox Head	35,000	35,000			(3,000)	32,000	0	0	May-21	May-21	Jun-21	Included in Cultural Heritage Assessment for Lennox Head
	Sub Total	839,000	540,100	141,000	0	0	681,100	273,500	40				
	Total - Ancillary Services - Capital	4,770,000	1,963,800	505,000	0	(70,000)	2,398,800	1,280,900	53				
	Total - Ancillary Services - Operating	179,000	54,000	125,000	0	(100,000)	79,000	0	0				
	Stormwater												
3112	Dodge Lane, Lennox Head	90,000	90,000				90,000	0	0	Mar-21	Mar-21	Jun-21	Subject to tender for stormwater relining tender to be called January 2021
3113	Alison Avenue, Lennox Head	55,000	55,000				55,000	0	0	Mar-21	Mar-21	Jun-21	Subject to tender for stormwater relining tender to be called January 2021
3115	Moon Street (Tamar St to Holden Lane), Ballina	70,000	70,000				70,000	0	0	Mar-21	Mar-21	Jun-21	Subject to tender for stormwater relining tender to be called January 2021
3136	Asset Data Collection	60,000	63,000		(2,500)		60,500	10,000	17	N/A	Ongoing	Ongoing	
3159	Martin Street (River St to River), Ballina	90,000	0	75,000			75,000	100	0	Complete	Oct-20	Jun-21	To be undertaken in conjunction with Martin Street / Regatta Avenue
3161	Bangalow Road (Moon Street), Ballina	86,000	86,000				86,000	6,100	7	Mar-21	Mar-21	Jun-21	Subject to tender for stormwater relining tender to be called January 2021
4024	Urban Stormwater Management Plan	25,000	25,000				25,000	0	0	N/A	Uncertain	Uncertain	Contingency
4025	Rutherford Street / Tresise Place, Lennox Head	290,000	175,000	113,700			288,700	233,900	81	Complete	Complete	Complete	End of pipe treatment being monitored/assessed
4026	Kerr Street (Tamar Street to Richmond River)	140,000	140,000				140,000	0	0	Mar-21	Mar-21	Jun-21	Subject to tender for stormwater relining tender to be called January 2021
4774	Ballina Fair, Ballina	60,000	60,000				60,000	0	0	Mar-21	Mar-21	Jun-21	Subject to tender for stormwater relining tender to be called January 2021
2128	Urban Lanes	25,000	25,000				25,000	0	0	Jun-21	Jun-21	Sep-21	Included in Cultural Heritage Assessment for Lennox Head
2162	Tanamera Drive, Alstonville	6,000	6,000				6,000	0	0	Uncertain	Uncertain	Uncertain	Project under review following completion of stages one and two
2483	Tidal Gates to Urban Streets	153,000	153,000				153,000	0	0	N/A	Feb-21	Dec-21	Project funded by climate change grant
2484	Urban Stormwater Resculation Renewal	100,000	100,000		(2,500)		97,500	0	0	Mar-21	Mar-21	Jun-21	Subject to tender for stormwater relining tender to be called January 2021
2136	Wollongbar Sports Fields - Stormwater Drainage	200,000	0		200,000		200,000	0	0	Feb-21	Apr-21	Jun-21	
	Sub Total	1,450,000	1,048,000	188,700	195,000	0	1,431,700	250,100	17				
	Water Transport												
2200.4509	North Creek Boat Ramp, Lennox Head	180,000	0		180,000	(150,000)	30,000	0	0	Sep-21	Oct-21	Dec-21	Cultural heritage assessment being assessed - defer to 2021/22
	Sub Total	180,000	0	0	180,000	(150,000)	30,000	0	0				
	Total - Engineering Works (Operating)	179,000	54,000	125,000	0	(100,000)	79,000	0	0%				
	Total - Engineering Works (Capital)	48,316,300	25,321,900	1,977,700	1,069,900	(5,784,000)	22,585,500	6,640,500	29%				